



**AGENDA**  
**PLANNING COMMISSION**  
**CITY OF PORT ORANGE**

**Meeting Date:** Thursday, April 27, 2023

**Time:** 5:30 PM

**Location:** Council Chambers, City Hall  
1000 City Center Circle  
Port Orange

**A. CALL TO ORDER**

1. Pledge of Allegiance
2. Roll Call

**B. DISCUSSION/ACTION**

3. Consideration of Minutes - March 23, 2023
4. APPLICATION: Special Exception for an Off-Site Parking Lot  
CASE NO.: CUSE-23-0001  
APPLICANT: Pete Zahn, P.E., Zahn Engineering, Inc.  
STAFF CONTACT: Penelope Cruz, Planning Manager (386) 506-5671

A request by the applicant to allow for off-site parking at 3640 Nova Road.

5. APPLICATION: Land Development Code (LDC) Text Amendment  
CASE NO.: DCAM-23-0001  
APPLICANT: City of Port Orange  
STAFF CONTACT: Tim Burman, Community Development Director (386) 506-5675

An administrative request to amend Chapter 21 of the Land Development Code (LDC) to update the fee schedules for all existing City impact fees and to add a Police Impact Fee.

**C. OTHER BUSINESS**

6. Commissioner Comments
7. Staff Comments

**D. PUBLIC COMMENTS**

**E. ADJOURNMENT**

Planning Commission Meeting

Thursday, April 27, 2023

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**NOTICES** — PURSUANT TO SECTION 286.0105 OF THE FLORIDA STATUTES, IF ANY PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE PLANNING COMMISSION WITH RESPECT TO ANY MATTER CONSIDERED AT THIS PUBLIC MEETING OR HEARING, SUCH PERSON WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT, FOR SUCH PURPOSE, SUCH PERSON MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDINGS IS MADE, WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. THE CITY DOES NOT PREPARE OR PROVIDE SUCH A RECORD.



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REGULAR PLANNING COMMISSION MEETING MINUTES  
COUNCIL CHAMBERS – CITY HALL  
1000 CITY CENTER CIRCLE  
PORT ORANGE, FLORIDA  
MARCH 23, 2023

THE REGULAR PLANNING COMMISSION MEETING of the City of Port Orange was called to order by Chairman Lance Green at 5:30 p.m.

Pledge of Allegiance

|           |               |                                                                                                       |
|-----------|---------------|-------------------------------------------------------------------------------------------------------|
| Roll Call | Present:      | Newton White<br>John Junco<br>Maria Mills-Benat<br>Darrel "Bo" Bofamy<br>Lance Green<br>Thomas Jordan |
|           | Absent:       | Stan Schmidt                                                                                          |
|           | Also Present: | Shannon Balmer, Assistant City Attorney<br>Tracee Cody, Assistant City Clerk                          |

DISCUSSION/ACTION

3. Consideration of Minutes - January 26, 2023

*Motion to approve the meeting minutes of January 26, 2023 as presented was made by Commissioner Thomas Jordan and seconded by Commissioner Bo Bofamy. Motion carried unanimously by roll call vote.*

4. APPLICATION: MDA Amendment/4th Amendment to the Master Development Agreement (MDA) for the Riverwood Planned Unit Development  
CASE NO.: PRZA-23-0001  
APPLICANT: Jessica Gow, Esq., Cobb Cole  
STAFF CONTACT: Penelope Cruz, Planning Manager (386) 506-5671/pcruz@port-orange.org

A request by the Applicant to amend the Master Development Agreement (MDA) for the Riverwood Planned Unit Development (PUD) to allow a portion of an elevated accessory structure within a 50-foot environmental buffer.

*Motion to approve Case No. PRZA-23-0001 was made by Commissioner John*

*Junco and seconded by Commissioner  
Thomas Jordan.*

Penelope Cruz, Planning Manager, provided details of the request and answered questions from the Commissioners.

Jessica Gow, Attorney for the applicant, provided further details of the request and answered questions from the Commissioners. Andrew Halpern, applicant, answered a question regarding whether or not the structure is attached to the tree. Mr. Halpern clarified that it is a floating structure and not attached to the tree.

*Motion failed 5-1 by roll call vote with  
Commissioners Newton White, John  
Junco, Maria Mills-Benat, Lance Green,  
and Thomas Jordan voting no.*

#### OTHER BUSINESS

##### 5. Commissioner Comments

Chairman Green asked Tim Burman, Community Development Director, for a status on the Millie's Down Under project and Riverwalk. Mr. Burman provided updates.

##### 6. Staff Comments

There were none.

#### PUBLIC COMMENTS

There were none.

ADJOURNMENT – 5:58 p.m.

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Chairman Lance Green



## STAFF REPORT

### Special Exception for Off-Site Parking CASE NO. CUSE-23-0001

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**REQUEST:** To allow off-site parking at 3640 Nova Road.

**LOCATION:** 3640 Nova Road

**PROPERTY OWNERS:** Joseph Mialki, III and Christina Mialki

**APPLICANT:** Pete Zahn, P.E., Zahn Engineering, Inc.

**STAFF CONTACT:** Penelope Cruz, Planning Manager (386) 506-5671

**STAFF RECOMMENDATION:** Approval

**PLANNING COMMISSION:** April 27, 2024

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#### Introduction

Zahn Engineering, Inc., the applicant on behalf of the property owners, Joseph and Christina Mialki, has applied for a Special Exception to allow off-site parking at 3640 Nova Road. The off-site parking would be on an  $\pm 0.7$ -acre property north of Giuseppe's Steel City Pizza restaurant (3656 Nova Road), across Gordon Street (Figure 1). If the Special Exception request is approved, the property owners intend to construct a 42-space parking lot at 3640 Nova Road to provide additional parking for the restaurant.

**Figure 1. Location map**



An off-site parking lot is allowed in all non-residential zoning districts by Special Exception, and both parcels (3640 and 3658 Nova Road) have non-residential zoning. The subject property for the off-site parking lot is zoned Community Commercial (CC). According to the Land Development Code (LDC), “a special exception is a use that would not be appropriate without restriction, but which, if controlled as to number, area, location or relation to the surrounding area, would promote the public health, safety, and general welfare.”

According to the applicant, the popularity of the restaurant has led to the need for additional parking, above the minimum number of parking spaces required by the LDC. The property owners purchased the subject property to provide additional parking for the restaurant. The off-site parking lot will be used for employees and overflow parking for restaurant customers during peak hours and special events. According to the restaurant owners, there are typically 55 employees on a Friday and Saturday evening shift and 45 employees on a weekday evening shift. A site plan for the off-site parking lot has been prepared and reviewed by staff (Figure 2).

**Figure 2. Off-Site Parking Lot Layout**



### **Special Exception Development Standards**

All Special Exception uses are required to meet a uniform list of development standards, encompassing traffic generation, landscaping and buffering, and others [Ch. 18, Sec. 2(d)(2) of the LDC]. The following are the development standards and how they apply to the request.

#### Standard Special Exception Development Standards:

1. *Traffic generation and access for the proposed use shall not adversely impact adjoining properties and the general public safety.*

The proposed off-site parking lot will be accessed by a driveway on Gordon Street and Nova Road. According to the property owners, the intent is for employees to park in the off-site parking lot, so parking spaces are available in the on-site restaurant parking lot for customers. Traffic should not increase above current conditions as there is no expansion to the restaurant.

2. *Off-street parking, loading, and service areas shall be provided and located such that there is no adverse impact on adjoining properties beyond that generally experienced in the district.*

There are no anticipated adverse impacts on adjoining properties. The request for the off-site parking lot would provide additional parking spaces above the minimum required by the LDC. The site plan for the off-site parking lot has been designed to meet all requirements in the LDC.

The existing restaurant site has been constructed to comply with the parking and loading area requirements in the Land Development Code (LDC).

3. *Required yards, screening or buffering, and landscaping shall be consistent with the district in general and the specific needs of the abutting land uses.*

As part of the site plan for the off-site parking lot, landscape buffers and interior parking lot landscaping will be installed in accordance with the LDC. The LDC requires a 20-foot landscape buffer along Nova Road, a 10-foot landscape buffer along Gordon Street, and a 5-foot landscape buffer along the north and west perimeters, with a 6' tall privacy fence along the west perimeter.

4. *Architectural and signage treatments shall comply with the general provisions applicable to permitted uses in the district to the greatest extent possible and be sensitive to surrounding development.*

There are no buildings or signage proposed with the off-site parking. However, if signage is added in the future, it will be required to comply with the design and location requirements in the LDC. The 6' tall privacy fence to be installed along the west perimeter will comply with the design and location requirements in the LDC.

5. *Size, location, or number of special exception uses in an area shall be limited to maintain the overall character of the district as intended by this code.*

The proposed off-site parking lot is near the restaurant and will be designed to meet all landscape and parking lot design requirements in the LDC and is not anticipated to change the character of the area.

In addition to the standard development requirements for all special exceptions, off-site parking must also comply with additional development requirements [Ch. 18, Sec. 3(b)(15) of the LDC]. The following are the additional development requirements and how they apply to the request.

Specific Off-Site Parking Development Requirements:

- (a) *The location of off-site parking spaces shall adequately serve the use for which they are intended. The following factors shall be considered:*

- (1) *Proximity of the off-site parking spaces to the use that they will serve.*

The off-site parking area is approximately  $\pm 40$  feet from the restaurant, across Gordon Street, a low-volume local road.

- (2) *Ease of pedestrian access to the off-site parking spaces.*

Employees and customers will use the existing Nova Road sidewalk and cross the intersection of Nova Road and Gordon Street to go to and from the off-site parking lot and the restaurant. The proposed site plan for the off-site parking lot includes a sidewalk connection to the 8-foot-wide Nova Road sidewalk.

**Figure 3. Photo of Existing Sidewalk and Crosswalk**



- (3) *Whether the off-site parking spaces are compatible with the use intended to be served, e.g., off-site parking is not ordinarily compatible with high turnover uses such as retail.*

The off-site parking lot is compatible with the sit-down restaurant it is intended to serve. Traffic is not anticipated to increase above what it is currently as there is no expansion to the restaurant. According to the applicant, the primary user of the off-site parking lot is intended for restaurant employees; therefore, vehicular turnover would generally be limited to shift changes and customers entering/exiting during peak times for the restaurant or special events. According to the applicant, the daily peak time for the restaurant is between 5 pm to 7 pm.

- (b) *The location of off-site parking spaces shall not create unreasonable:*

- (1) *Hazards to pedestrians:* Pedestrians will walk from the parking lot to the southeast corner of the parking lot, where there will be a sidewalk connection from the parking lot to the existing Nova Road sidewalk, then cross Gordon Street using the existing crosswalk and continue along the existing Nova Road sidewalk to access the restaurant. The landscape plan provides clear visual clearance areas for pedestrian and vehicular visibility.
- (2) *Hazards to vehicular traffic:* The proposed off-site parking lot will have access points from Gordon Street and Nova Road. Vehicles entering or exiting the off-site parking lot are not anticipated to result in hazards to vehicular traffic.
- (3) *Traffic congestion:* The number of vehicles visiting the area is not anticipated to increase since the number of seats in the restaurant is not increasing. With the Special Exception's approval, restaurant parking would be concentrated in two locations with controlled access points.
- (4) *Interference with access to other parking spaces in the vicinity:* Interference with access to additional parking in the area is not anticipated.

- (c) *The developer shall furnish a written agreement or attach off-site parking by deed to the parcel to which such parking is designed to serve, approved in form by the city attorney, assuring the continued availability of the off-site parking facilities for the use they are intended to serve.*

The applicant will be required to prepare an agreement to ensure the continued availability of the off-site parking lot for its intended use. The agreement must be reviewed and approved by the City Attorney before City Council hears this request.

#### **RECOMMENDATION**

Staff recommends approval of the Special Exception to allow an off-site parking lot at 3640 Nova Road to support the restaurant at 3658 Nova Road, subject to the following:

1. An agreement to assure access to the off-site parking lot for the use it is intended to serve being reviewed and approved by the City Attorney before the City Council hears this request.

**ATTACHMENT**

Exhibit A – Applicant's Letter of Request

**ZAHN ENGINEERING, INC.**  
*Land Planning • Civil Engineering • Permitting*

March 23, 2023

Penelope Cruz  
Planning Manager  
City of Port Orange  
1000 City Center Cir  
Port Orange, FL 32129

**ZEI#241**

**Re: Giuseppe's Special Exception**

Dear Penny:

The purpose of this letter is to provide additional information regarding our Application for a Special Exception for parking on the parcel just north of Giuseppe's Restaurant, in particular, justification of the request.

- The business has gone to the point that additional parking is desired/required.
- The property is the closest available for development to a parking lot.
- The parcel began as a modification to the Site Plan for Giuseppe's and has gone through a complete review with respect to paving, grading, stormwater management, landscaping and FDOT driveway and drainage design.
- Based on the Site Plan review process, code requirements for setbacks, buffers, traffic, etc., as called out in General Requirements, Ch 18, Section 2(d)(2) are met.
- There are no structures, therefore no water or sewer service or building plans.
- The location will adequately serve the use for which it is intended (additional parking for Giuseppe's).
- The location will not create unreasonable hazards to pedestrians, hazards to vehicular traffic, traffic congestion or interfere with access to other parking spaces in the vicinity.

The owners decided to pursue the Special Exception in lieu of Site Plan Modification due to some constraints with the mortgage holder, which made the Special Exception route more palatable.

If you have any questions regarding the above, please call or email.

Sincerely,

**ZAHN ENGINEERING, INC.**



Pete Zahn, P.E.

CC: Owner  
Project File  
Tracer File

150 S Palmetto Ave, Ste 201 • Daytona Beach, FL 32114  
Phone: (386) 252-0020 • Fax: (386) 252-6050  
[www.zahneng.com](http://www.zahneng.com)



# STAFF REPORT

CASE NO. DCAM-23-0001

LDC TEXT AMENDMENT / CHAPTER 21

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|                                  |                                                                                                                                                                                |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>REQUEST:</b>                  | An administrative request to amend Chapter 21 of the Land Development Code (LDC) to update the fee schedules for all existing City impact fees and to add a Police Impact Fee. |
| <b>APPLICANT:</b>                | City of Port Orange                                                                                                                                                            |
| <b>STAFF RECOMMENDATION:</b>     | Approval                                                                                                                                                                       |
| <b>STAFF CONTACT:</b>            | Tim Burman, Community Development Director (386) 506-5675                                                                                                                      |
| <b>PLANNING COMMISSION DATE:</b> | April 27, 2023                                                                                                                                                                 |

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## SUMMARY OF PROPOSED AMENDMENT:

At its February 28, 2023, workshop, City Council directed staff to proceed with the steps necessary to adjust the City Impact Fees based on the rates proposed in the Municipal Impact Fee Studies prepared by Raftelis Financial Consultants, Inc. (Raftelis).

Impact fees are charges assessed on new development to help pay for public infrastructure required to accommodate the new development. Impact fees are either charged at the issuance of a building permit or prior to the issuance of the Certificate of Occupancy for a building.

The studies and video link to the February 28, 2023, workshop is attached as Exhibits. The following is a summary of the revisions or updates to Chapter 21 of the Land Development Code based on the studies prepared by Raftelis.

- Implementation of recommended changes to the Impact Fee as identified in the Raftelis studies for Fire/Rescue, Water, Sewer, Transportation, and Recreation. The recommended increases in the studies are phased to comply with current impact fee legislation.
- Implementation of recommended Land Use categories for Fire/Rescue, Water, Sewer, Transportation, and Recreation. The Land Use categories have been updated to reflect current development uses and to be consistent among the impact fees.
- Establish the recommended Impact Fee schedule for all impact fee categories (Fire/Rescue, Water, Sewer, Transportation, Recreation, and Police) in the LDC.
- Creation and establishment of a Police Impact Fee. The Police Impact Fee would apply to both residential and commercial uses.

An ordinance is currently being prepared by the City Attorney's Office to incorporate the updated fees and recommended changes to Land Use categories from the Raftelis studies, remove redundant, out-of-date, and/or inconsistent provisions in Chapter 21, and ensure compliance with state law.

The date that the updated fee schedule will be effective is to be determined; however, the Florida Impact Fee Act includes a requirement that the new schedule that includes an increase is not in effect until 90 days after adoption by the local government.

### **RECOMMENDATION**

Staff recommends approval of the text amendment to Chapter 21 of the Land Development Code.

### **ATTACHMENTS**

1. Exhibit A: Transportation Impact Fee Study prepared by Raftelis Financial Consultants, Inc.
2. Exhibit B: Municipal Impact Fee Study (Police/Fire/Parks and Recreation) prepared by Raftelis Financial Consultants, Inc.
3. Exhibit C: Water and Wastewater Utility System Rate and Development Fee prepared by Raftelis Financial Consultants, Inc.
4. Exhibit D: Video link to the February 28, 2023, City Council Workshop

# CITY OF **Port Orange**

## Transportation Impact Fee Study Update

February 2023



KIEFER PROFESSIONAL SERVICES, LLC

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# Introduction

The City of Port Orange is located in Volusia County, north of New Smyrna Beach and south of South Daytona and Daytona Beach. The City comprises 26.79 square miles and provides an array of services to year-round and seasonal residents. Based on the published U.S. Census in 2020, the City's permanent population was 62,596. It is anticipated that the City will have modest growth over the next 20 years with the City's population projected to reach 66,051 by the year 2040. The City anticipates both residential and commercial development to continue to support existing and new residents. In order to meet this anticipated growth and development and to maintain current levels of service, the City will need to fund capital improvements to serve such development.

The City of Port Orange completed a transportation impact fee study in 2005, and adopted the transportation impact fee schedule in October, 2005. This study calculates new road impact fees based on current data and costs. It describes the existing impact fee rate, the basis for the fee, the rate methodology, the impact fee project list, and the recommended fee rate. The city recognizes the need to update the impact fee study to ensure the fees are based on most current and localized data.

The City of Port Orange has retained Raftelis Financial Consultants, Inc. with Kiefer Professional Services, LLC as a subconsultant, to prepare an update study to reflect changes to the cost, credit, and demand components since the last update study. The calculated fees represent the technically defensible level of impact fee that the city can charge; however, the City Council may choose to discount the fees as a policy decision.

## Methodology Overview

In developing the impact fee program, a consumption-based impact fee methodology is utilized, which is commonly used throughout Florida. A consumption-based impact fee charges new development based upon the burden placed on services from each land use (demand). For transportation, vehicle-miles of travel is used as the demand component.

A consumption-based impact fee charges new growth the proportionate share of the cost of providing additional infrastructure available for use by new growth. Unlike a "needs-based" approach, the consumption-based approach ensures that the impact fee is set at a rate that does not generate sufficient revenues to correct existing deficiencies. As such, the City does not need to go through the process of estimating the portion of each capacity expansion project that may be related to existing deficiencies.

In addition, per legal requirements, a credit is subtracted from the total cost to account for the value of future tax contributions of new development toward any capacity expansion projects to ensure that the new development is not charged twice for the same service.

# Transportation Impact Fee Overview

Transportation impact fees are collected to fund improvements that add capacity to the transportation system, accommodating the travel demand created by new development. A transportation impact fee is a fee assessed on new development for its impact on the city's transportation infrastructure. The fee is used to fund capital improvement projects for transportation infrastructure. New development brings additional traffic to local roads and impact fees can be imposed to fund a share of the needed improvements to the city's transportation infrastructure required by growth. The fee amounts are calculated to address a proportionate share of the cost of improvements to the City's transportation infrastructure necessary to serve new growth and development.

Impact fees allow local governments to finance construction improvements with a schedule in the government's comprehensive plan that ensures the improvements are in place to serve the service demands of new development. Thus, impact fees can support growth in some areas by assuring the construction of needed services. By planning for growth in advance, the City of Port Orange can avoid overburdening capital facilities to the point of slowing or halting development.

The City of Port Orange defines capital improvements as preliminary engineering design studies, land surveys, right-of-way acquisition, engineering, permitting and construction of all the necessary features for transportation projects including, but not limited to:

1. Construction of new through lanes;
2. Construction of new turn lanes;
3. Construction of new bridges;
4. Construction of new drainage facilities in conjunction with new roadway construction;
5. Purchase and installation of traffic signalization (including new and upgrading signalization);
6. Construction of curbs, medians, shoulders and sidewalks;
7. Relocating utilities to accommodate new roadway construction;
8. Transit facilities, including fixed guideway circulation systems.

## Legal Overview

In Florida, legal requirements related to impact fees have primarily been established through case law since the 1980's. The "dual rational nexus" test is the most commonly cited legal justification for impact fees. Impact fees must comply with this test, which requires that they be supported by a study demonstrating that the fees are proportionate in amount to the need created by new development paying the fee; and be spent in a manner that directs a proportionate benefit to new development. This is typically accomplished through establishment of benefit districts (if needed) and a list of capacity adding projects included in the Capital Improvement Plan (CIP), Capital Improvement Element (CIE), or another planning document.

The "Florida Impact Fee Act," was passed by the Florida Legislature in 2006, which recognized impact fees as "an outgrowth of home rule power of a local government to provide certain services within its jurisdiction."

**§163.31801(2), Florida Statute.** The statute, concerned with mostly procedural and methodological limitations, did not expressly allow or disallow any particular public facility type from being funded with impact fees. The Act did specify procedural and methodological prerequisites, such as the requirement of the fee being based on most recent and localized data, a 90-day requirement for fee changes, and other similar requirements, most of which were common to the practice already.

More recent legislation further affected the impact fee framework in Florida, including the following:

- **HB 227 in 2009:** The Florida legislation statutorily clarified that in any action challenging an impact fee, the government has the burden of proving by a preponderance of the evidence that the imposition or amount of the fee meets the requirements of state legal precedent or the Impact Fee Act and that the court may not use a deferential standard.
- **SB 360 in 2009:** Allowed fees to be decreased without the 90-day notice period required to increase the fees and purported to change the standard of legal review associated with impact fees. SB 360 also required the Florida Department of Community Affairs (now the Department of Economic Opportunity) and Florida Department of Transportation (FDOT) to conduct studies on “mobility fees,” which were completed in 2010.
- **HB 7207 in 2011:** Required a dollar-for-dollar credit, for purposes of concurrency compliance, for impact fees paid and other concurrency mitigation required.
- **HB 319 in 2013:** Applied mostly to concurrency management authorities, but also encouraged local governments to adopt alternative mobility systems using a series of tools identified in section 163.31801 (5)(f), Florida Statutes.
- **HB 207 in 2019:** Included the following changes to the Impact Fee Act along with additional clarifying language:
  - » Impact fees cannot be collected prior to building permit issuance; and
  - » Impact fee revenues cannot be used to pay debt service for previously approved projects unless the expenditure is reasonably connected to, or has a rational nexus with, the increased impact generated by the new residential and commercial construction.
- **HB 7103 in 2019:** Addressed multiple issues related to affordable housing/linkage fees, impact fees, and building services fees. In terms of impact fees, the bill required that when local governments increase their impact fees, the outstanding impact fee credits for developer contributions should also be increased. This requirement will operate prospectively. HB 337, however, signed in 2021, deleted this clause and making all outstanding credits available for this adjustment. This bill also allowed local governments to waive/reduce impact fees for affordable housing projects without having to offset the associated revenue loss.

- **SB 1066 in 2020:** Added language allowing impact fee credits to be assignable and transferable at any time after establishment from one development or parcel to another that is within the same impact fee zone or impact fee district or that is within an adjoining impact fee zone or district within the same local government jurisdiction. In addition, added language indicating any new/increased impact fee not being applicable to current or pending permit applications submitted prior to the effective date of an ordinance or resolution imposing new/increased fees.
- **HB 1339 in 2020:** Requires reporting of various impact fee related data items within the annual financial audit report submitted to the Department of Financial Services.
- **HB 337 in 2021:** Placed limits on the amount and frequency of fee increases, but also included a clause to exceed these restrictions if the local governments can demonstrate extraordinary circumstances, hold two public workshops discussing these circumstances and the increases are approved by two-thirds of the governing body. This act is retroactive to January 1, 2021

The following paragraphs provide further detail on the generally applicable legal standards for this study.

### **Impact Fee Definition**

- An impact fee is a one-time capital charge levied against new development.
- An impact fee is designed to cover the portion of the capital costs of infrastructure capacity consumed by new development.
- The principal purpose of an impact fee is to assist in funding the implementation of projects identified in the Capital Improvements Element (CIE) and other capital improvement programs for the respective facility/service categories.

### **Impact Fee vs. Tax**

- An impact fee is generally regarded as a regulatory function established based upon the specific benefit to the user related to a given infrastructure type and is not established for the primary purpose of generating revenue for the general benefit of the community, as are taxes.
- Impact fee expenditures must convey a proportional benefit to the fee payer. This is accomplished through the establishment of benefit districts as needed, where fees collected in a benefit district are spent in the same benefit district.
- An impact fee must be tied to a proportional need for new infrastructure capacity created by new development.

This report has been prepared to support legal compliance with existing case law and statutory requirements and documents the methodology used for impact fee calculations for each fee in the following sections, including an evaluation of the inventory, service area, level of service (LOS), cost, credit, and demand components.

## Rational Nexus

To ensure a rational nexus, transportation impact fees must be spent only on growth related capital improvement projects directly benefiting developments from which fees were collected. The two core principles of the dual rational nexus test are Need and Benefit.

**Need Test:** In order to meet the rational demands upheld by courts, local governments must demonstrate that the new development creates a need for additional transportation facilities. Florida Statutes Chapter 163.3177 consists of required and optional elements for comprehensive plans. It establishes the requirement for a plan to incorporate a Capital Improvement Element which is designed to “consider the need for and the location of public facilities”<sup>1</sup>. Comprehensive planning legislation has made it mandatory that all communities must plan for growth, and communities like Port Orange that are trying to manage growth must realize the need for growth to help pay for itself.

Growth creates a strain on the existing transportation network due to the increase in locally produced traffic. Impact fees are often adopted by communities experiencing rapid growth to manage this strain on the local road network. Growth can create the need for capacity expanding road improvements. Impact fees are designed in such a way that new developments pay a proportional share of those capacity needs. Also due to this growth, all features of the transportation network will be under strain including sidewalks and current traffic control devices which will soon be inadequate.

**Benefit Test:** In order to be legally sufficient in providing a benefit, an impact fee must have four characteristics required by Florida case law:

- (1) An impact fee must be imposed only on new development or new expansion of an existing development; and
- (2) An impact fee must be a one-time only charge; and
- (3) Revenues from impact fees must be allocated for capital expenses only, operating costs are excluded; and
- (4) The fee must represent a proportional share of the cost of the new facility needed to serve the new development.

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<sup>1</sup> 163.3177(3)(a), Florida Statutes

## Land Use Changes and Additions

As part of this update study, the following land uses were revised/added (listed alphabetically) to the City of Port Orange transportation impact fee schedule to reflect the most recent data on demand variables:

- **Airport Hanger** – this land use was removed from the impact fee schedule due to lack of data. There is no listed ITE LUC for this use.
- **Auto Care/Detailing** – land use removed as it conflicts with related land uses and is supported by only one study from the ITE 10<sup>th</sup> Edition.
- **Brewery Tap Room** – land use added to account for possible developments of this type. This is a new land use, incorporated by the ITE 11<sup>th</sup> Edition. A brewery tap room is a designated area found in conjunction with a brewery in which customers can try samples of a brewery's products. These rooms are typically located on-site and can be used as a way to sell beer or related products directly to the customer.
- **Car Wash** – land use removed and updated with separate ITE 11<sup>th</sup> Edition land use codes for Self-Service Car Wash and Automated Car Wash.
- **CBD Sandwich Shop**: The CBD Sandwich Shop is a more specific land use than anything in the list, and thus was combined with restaurant.
- **Clinic** – land use added to reflect the provision of this service in communities. A clinic is any facility that provides limited diagnostic and outpatient care but is unable to provide prolonged in-house medical and surgical care. Clinics commonly have lab facilities, supporting pharmacies, and a wide range of services (compared to the medical office, which may only have specialized or individual physicians).
- **Coffee/Donut Shop** – land use added with ITE 11<sup>th</sup> Edition tiering, similar to fast food restaurant land use.
- **Convenience Store w/Gas and Fast Food** – land use was removed as it overlaps with another land use and not consistent with ITE 11<sup>th</sup> Edition.
- **Convenience Store/Gas Station** – land use tiered based on ITE 11th Edition realignment, charged per 1,000 sq. ft.:
  - Convenience Store/Gas Station 2,000 – 4,000 GFA
  - Convenience Store/Gas Station 4,500 – 5,000 GFA
  - Convenience Store/Gas Station 5,500 – 10,000 GFA
- **Fast Food Restaurant** – land use updated to ITE 11th Edition for fast food restaurants with and without a drive-thru, and no indoor seating.
- **Gas Station/Service Station** – land use was added to the schedule to reflect the service without additives.
- **General Office** – land use square footage tiering was removed. ITE 11th Edition indicates an office building (LUC 710) houses multiple tenants that can include, as examples, professional services, insurance companies, investment brokers, a banking institution, a restaurant, or other service retailers. A general office building with a gross floor area of 10,000 square feet or less is classified as a small office building (LUC 712).
- **General Recreation** – this land use was removed from the impact fee schedule due to lack of data. There is no listed ITE Land Use Code (LUC) for this use.
- **Health/Fitness Club** – land use added to reflect current lifestyle trend.

- **Liquor Store** – land use added to account for this specific type of sales. A liquor store specializes in the sale of repackaged alcoholic beverages intended to be consumed off the store’s premises.
- **Local Park:** The park land use was removed from the impact fee list, as municipal projects do not generally pay impact fees and trips are calculated by acre and not building square footages.
- **Major Sport Facility** – this land use was removed from the impact fee schedule due to lack of data. There is no listed ITE LUC for this particular use. There is a LUC 462 for Professional Baseball Stadium but it is only for baseball and the number of ITE studies is limited to only two.
- **Marijuana Dispensary** – land use added to reflect new legislation regarding this substance. A marijuana dispensary is a stand-alone facility where cannabis is sold to patients or retail consumers in a legal manner.
- **Medical-Dental Office Building** – land use added to the schedule (charged per 1,000 sq ft).
- **Multi-Family Low-Rise, Mid-Rise, High-Rise** – Based on ITE 11th Edition, the apartment and condo/townhouse land uses were combined into a single “multi-family” category that is tiered based on the number of floors (charged per dwelling unit). These two tiers replace the current “multi-family” land use. The Residential Condominium/Townhouse and Apartment land use was subsequently removed from the schedule and replaced with the updated land use descriptions.
- **New and Used Car Sales** – land use removed and replaced with distinctive land uses codes for New Car Sales and Used Car Sales.
- **Nursery (Garden Center)** – land use added as a residential and commercial support land use. A nursery or garden center is a free-standing building with an outside storage area for planting or landscape stock. The nurseries surveyed primarily serve the general public. Some have large greenhouses and offer landscaping services.
- **Pharmacy/Drugstore without Drive-Through Window** – land use added as per ITE 11<sup>th</sup> Edition, related to similar land use with drive-through window.
- **Residential with Ground Floor Commercial** – this land use was added to reflect current trends of mixed-use development. The category is tiered based on the number of floors.
- **Retail/Shopping Center** – previous land use square footage tiering was removed. ITE 11th Edition split retail into three separate land uses based on square footage. The current tiering was replaced with this ITE version of tiering for shopping center (>150K SF), shopping plaza (40-150K SF), strip retail plaza (<40K SF)
- **Single-family Residential:** The ITE 11th Edition has added a “single-family attached” land use, which removes duplex / townhome uses (shared walls, but not shared floor/ceilings) from the multi-family land use. The single-family residential land use thus covers both attached and detached single-family homes.
- **Small Office** – land use was added to reflect a general office building less than 10,000 square feet.
- **Tire Store/Auto Repair** – land use updated with ITE 11<sup>th</sup> Edition description, Tire Superstore. A tire superstore is a warehouse-like facility with the primary function of selling and installing tires for automobiles and small trucks. Other services provided may include automotive maintenance functions such as wheel alignment or shock and brake service and customer services. A tire display, customer waiting lounge, restroom facilities, staff office space, and significant storage area are also provided

# Land Use Assumptions

Before calculating transportation impact fees, it was first necessary to evaluate the road network of Port Orange and gather information about the existing and proposed future land uses. Population and employment data were also reviewed. This section contains a summary of the land use assumptions and other demographic information about Port Orange.

## Roadway Network

The City has been successful at creating a well-connected, relatively compact urban form and walkable transportation system. The older east side of the city features a tightly gridded network of streets which disperses traffic enough to be safely walkable without sidewalks. The areas developed after 1970 are more loosely gridded, but are built with sidewalks on both sides of each street to accommodate walking. The City's arterial and collector roads feature extra-wide sidewalks that are used by pedestrians and cyclists alike. Timely investments in roadway capacity have ensured that the state, county, and local roadways running through the City are mostly free of congestion. The major corridors are also served by transit, including a "super stop" transfer point for five different routes. Overall, the City has been progressive with its planning and access management, especially along Dunlawton Avenue.

The City utilizes a Transportation Concurrency Exception Area (TCEA) within its central core redevelopment area, known as Port Orange Town Center. State-mandated transportation concurrency requirements are utilized outside of the TCEA as an important tool to maintain transportation mobility. The TCEA in the Port Orange Town Center allows the City to focus on other mobility strategies instead of road-widening, with the goal of reducing urban sprawl.

The City has adopted the Dunlawton Corridor Plan, which is a detailed plan covering approximately 640 acres along Dunlawton Avenue. The plan details all aspects of development from infrastructure coordination to architectural and urban design controls. Since the Plan's creation in 1989, the majority of the property along the Dunlawton corridor has been built out. The City intends to update the Plan to account for the development activity since that time and to include additional lands west of Williamson Boulevard planned for future development. The City also intends to create new Corridor Plans for its other major arterial corridors.

In the western half of the city, much of the land has been developed at low densities, with relatively few roadway connections. Although the infrastructure exists to support additional development and redevelopment, connecting this development to the residential areas will be difficult because of the manner in which the road network and lots have been laid out. Physical constraints in the west side of the City include the reliance upon a small number of major roads to handle most of the traffic; a curvilinear street pattern with few interconnections; low densities to support transit and other modes; and I-95, which itself constricts movement between the east and west portions of the city.

Based on the long-term projections, the City may need to consider designating additional roadway segments as constrained facilities, since they likely will not be widened beyond what is currently planned or programmed.

The following tables and maps show the overall layout and conditions of Port Orange roadways.

Table 1 shows the major roadway network, including street names, the associated segment, FDOT functional classification, and the estimated length in miles. The miles were estimated by measuring distance in a GIS map. The remainder of roadways located in the City of Port Orange boundary are classified as local roads.

Figure 1, Figure 2, and Figure 3 depict the roadway network as it relates to jurisdictional maintenance, roadway functional classification, and prior and projected roadway level of service for the year 2025. The maps are from the City's 2009 Comprehensive Plan (currently being updated) and illustrate the development of new roadway links and future LOS concerns.

Table 2 and Figure 4: FDOT Monitoring Stations, show daily traffic volumes and Volume-to-Capacity (V/C) ratios for State roadways located in the City. Based on this information, segments of South Williamson Boulevard and Taylor Road have a V/C ratio greater than 1.0 (or 100%), which indicates it is failing. This is consistent with the project LOS on the City's maps from the Comprehensive Plan.

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**Table 1: Existing Major Roadway Network**

| Street Name            | From               | To                             | Classification | Length (Miles) <sup>1</sup> |
|------------------------|--------------------|--------------------------------|----------------|-----------------------------|
| Isabelle Ave.          | Ridgewood Ave.     | Nova Rd.                       | Collector      | 1.15                        |
| Spruce Creek Rd.       | Canal View Blvd.   | Dunlawton Ave.                 | Collector      | 0.10                        |
| Spruce Creek Rd.       | Dunlawton Ave.     | Commonwealth Blvd.             | Minor Arterial | 1.05                        |
| Spruce Creek Rd.       | Commonwealth Blvd  | Nova Rd                        | Minor Arterial | 0.49                        |
| Spruce Creek Rd        | Nova Rd.           | Taylor Rd.                     | Minor Arterial | 0.70                        |
| Spruce Creek Rd.       | Taylor Rd.         | Central Park Blvd.             | Collector      | 1.01                        |
| Spruce Creek Rd.       | Central Park Blvd. | South city limit               | Collector      | 1.07                        |
| Madeline Ave           | McDonald Rd.       | Nova Rd.                       | Minor Arterial | 0.61                        |
| Madeline Ave           | Nova Rd.           | Clyde Morris Blvd.             | Minor Arterial | 1.25                        |
| Herbert St.            | Halifax Dr.        | 5th St.                        | Collector      | 0.76                        |
| Herbert St.            | 5th St.            | S. Nova Rd.                    | Collector      | 0.82                        |
| Herbert St.            | S. Nova Rd..       | Clyde Morris Blvd.             | Collector      | 1.12                        |
| Willow Run Blvd.       | Clyde Morris Blvd. | West city limit                | Collector      | 1.21                        |
| Hensel Rd.             | Taylor Rd.         | South terminus                 | Collector      | 1.33                        |
| Country Ln.            | Village Tr.        | Taylor Rd.                     | Collector      | 1.06                        |
| Central Park Blvd.     | Spruce Creek Rd.   | Hensel Rd.                     | Collector      | 1.04                        |
| Central Park Blvd.     | Spruce Creek Rd.   | Nash Lane                      | Collector      | 0.34                        |
| Oak St.                | Dunlawton Ave.     | Ridgewood Ave.                 | Collector      | 0.095                       |
| Oak St.                | Dunlawton Ave.     | Jackson St..                   | Collector      | 0.033                       |
| Canal View Blvd.       | Nova Rd.           | Spruce Creek Rd.               | Collector      | 0.75                        |
| Charles St.            | McDonald Rd.       | Ridgewood Ave.                 | Collector      | 0.75                        |
| Jackson St.            | Spruce Creek Rd.   | Madeline Ave.                  | Collector      | 1.89                        |
| Victoria Gardens Blvd. | Clyde Morris Blvd. | Dunlawton Ave.                 | Collector      | 0.51                        |
| Village Tr.            | Dunlawton Ave.     | Nova Rd.                       | Collector      | 0.66                        |
| Yorktowne Blvd.        | Dunlawton Ave.     | Hidden Lake Dr.                | Collector      | 0.85                        |
| Yorktowne Blvd.        | Dunlawton Ave.     | Taylor Rd.                     | Collector      | 0.49                        |
| City Center            | Dunlawton Ave.     | Herbert St./Clyde Morris Blvd. | Collector      | Note (1)                    |
| City Center Drive      | City Center Circle | Herbert St.                    | Collector      | 0.30                        |
| City Center Circle     | N/A                | N/A                            | Collector      | 0.48                        |
| City Center Blvd.      | City Center Circle | S. Clyde Morris Blvd.          | Collector      | 0.20                        |
| City Center Pkwy       | City Center Circle | Dunlawton Ave.                 | Collector      | 0.47                        |
|                        |                    | Total Estimated Miles:         |                | 22.59                       |

Note (1): City Center defined in smaller segments.

<sup>1</sup> Length estimated (map survey)

Figure 1: Road Network Map (Maintenance)

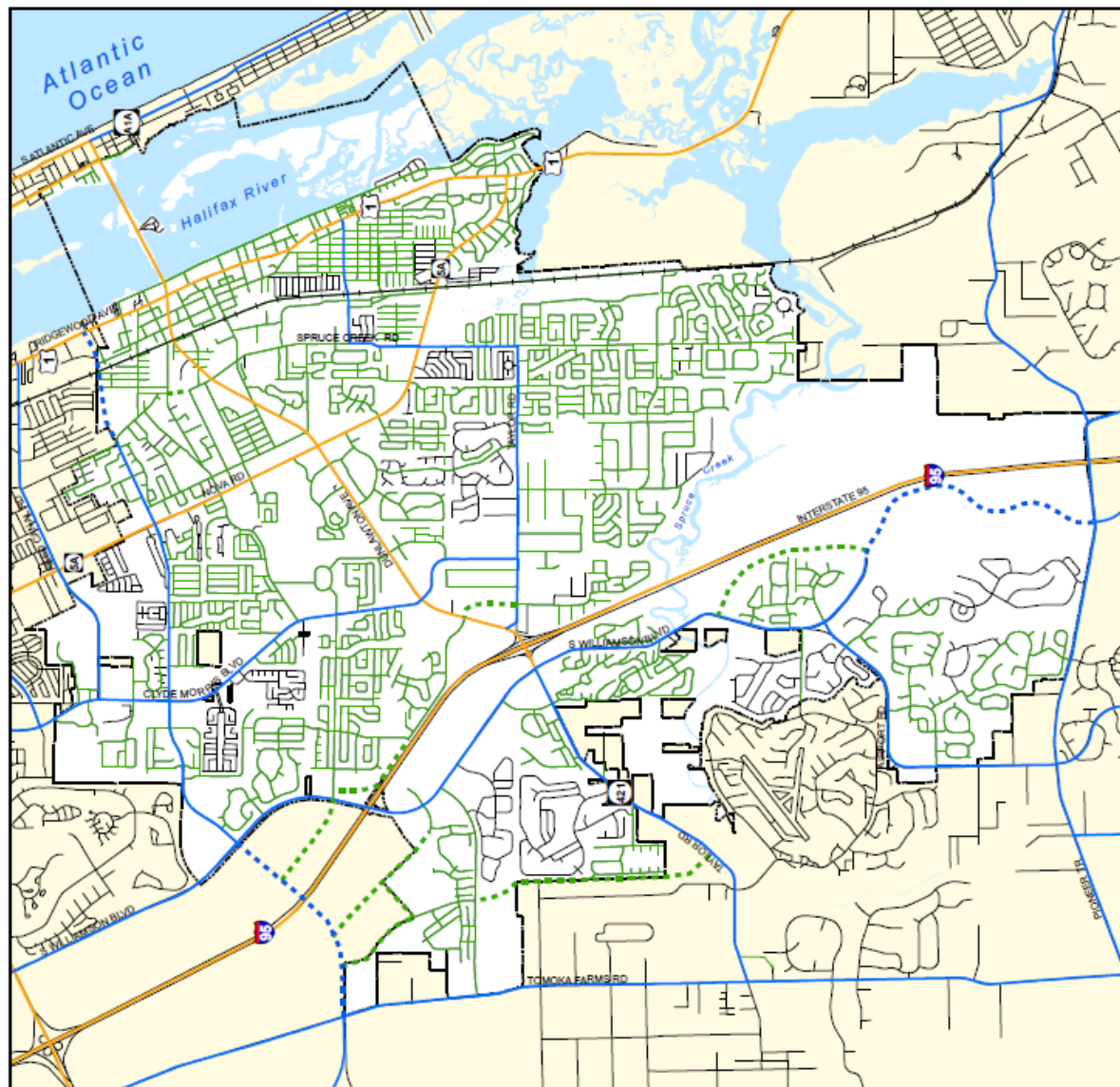


FIGURE 2 - 2

## Roadway Maintenance

Existing (2009) & Proposed (2025)

### Legend

- State Maintained
- County Maintained
- Proposed County Maintained
- City Maintained
- Proposed City Maintained
- FEC Railroad
- City Boundary

## City of Port Orange

COMPREHENSIVE PLAN UPDATE 2010

SOURCE: City of Port Orange Community Development  
July 2010

Figure 2: Road Network Map (Functional Classification)

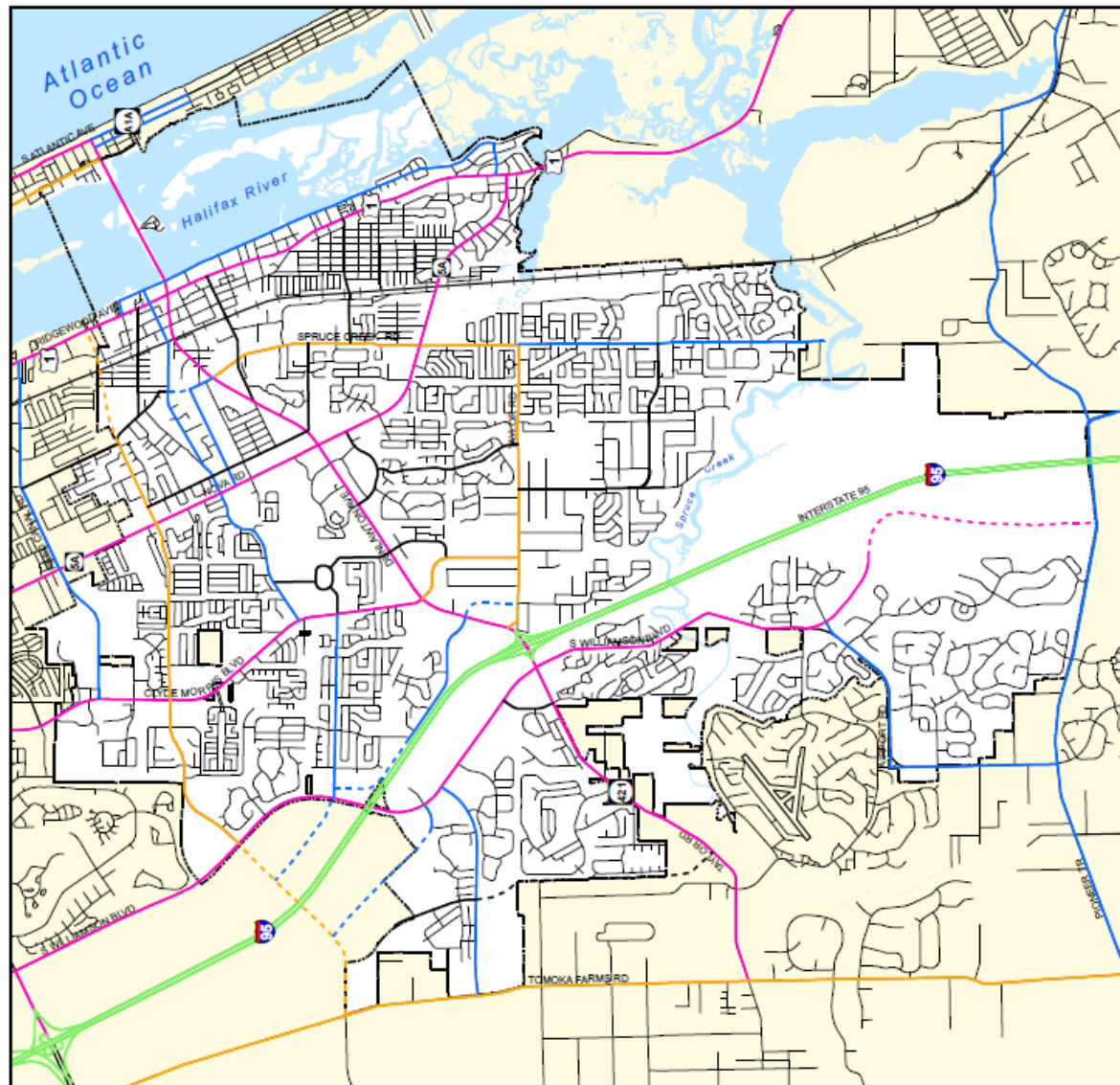


FIGURE 2 - 1

## Roadway Functional Classification

Existing (2009) & Proposed (2025)

### Legend

- Principal Arterial - Limited Access
- Urban Principal Arterial
- - - Proposed - Urban Principal Arterial
- Urban Minor Arterial
- - - Proposed - Urban Minor Arterial
- Urban Collector
- - - Proposed - Urban Collector
- Urban Local Collector
- - - Proposed - Urban Local Collector
- + + + FEC Railroad
- City Boundary

**City of Port Orange**

**COMPREHENSIVE PLAN UPDATE 2010**

SOURCE: City of Port Orange Community Development  
July 2010

Figure 3: Road Network Map (Project Level of Service)

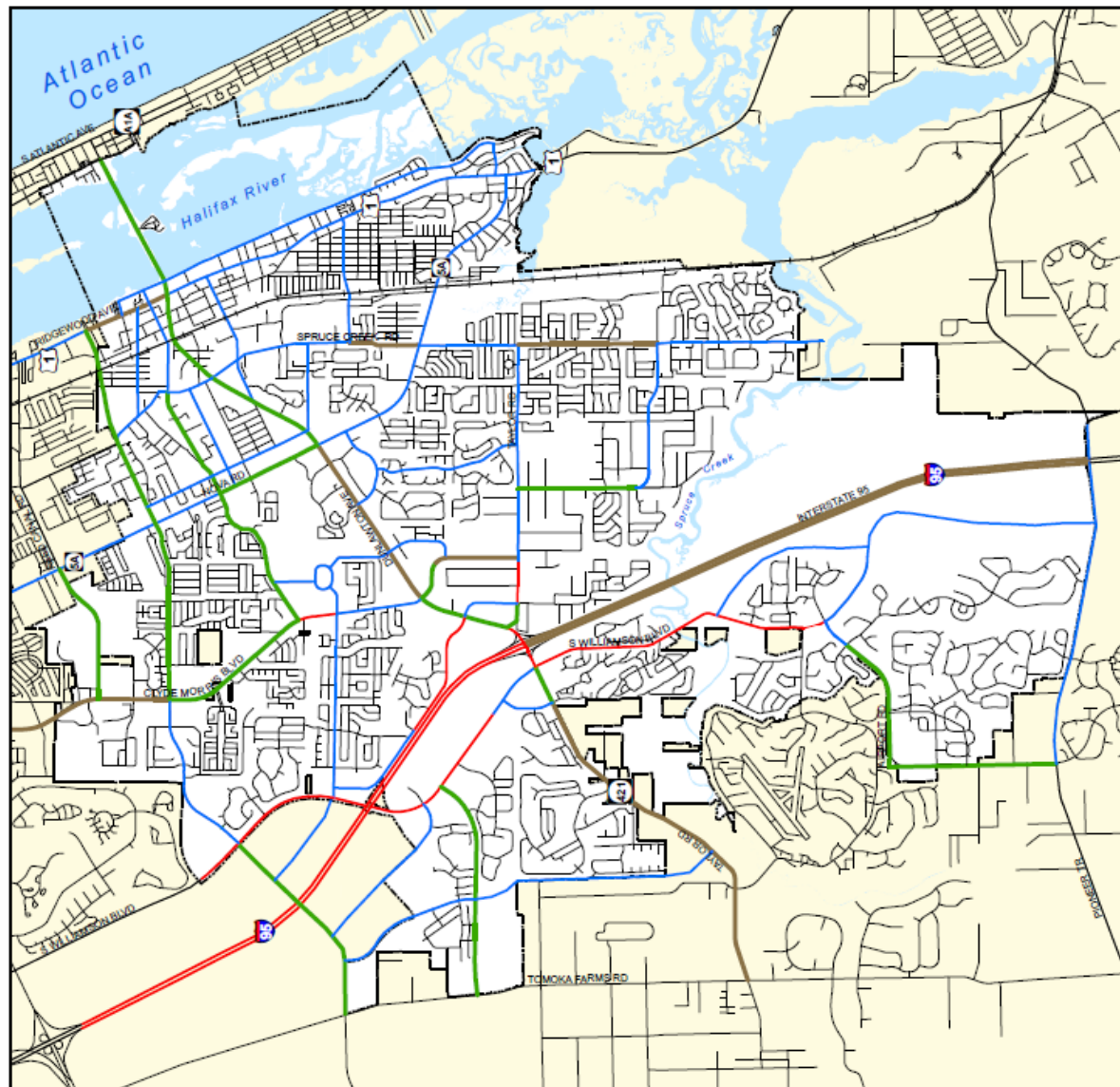


FIGURE 2 - 10

*Roadway  
Level of Service  
(2025)*

Legend

Level of Service

- LOS A
- LOS B
- LOS C
- LOS D
- LOS E
- LOS F

*City of Port Orange*  
**COMPREHENSIVE PLAN UPDATE 2010**

*SOURCE: City of Port Orange Community Development  
July 2010*

**Table 2: Traffic Volumes and Volume to Capacity Ratios (FDOT)**

| Station | Location          | Segment                                         | AADT   | No. of Lanes | Undivided / Divided | MSV at LOS D | MSV Adjustment Factor <sup>1</sup> | MSV    | V/C  |
|---------|-------------------|-------------------------------------------------|--------|--------------|---------------------|--------------|------------------------------------|--------|------|
| 798094  | Reed Canal Rd     | Reed Canal Rd, E of Clyde Morris Blvd           | 6,700  | 2            | Undivided           | 13,300       | 5%                                 | 13,965 | 48%  |
| 797090  | Clyde Morris Blvd | Clyde Morris Blvd, 0.22 Mi N of Madeline Ave    | 25,000 | 4            | Divided             | 35,500       | 5%                                 | 37,275 | 67%  |
| 798146  | S Williamson Blvd | Williamson Blvd (S), N of SR-421/Taylor Rd      | 17,300 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 49%  |
| 797081  | S Williamson Blvd | On S Williamson Blvd., 1.25 Miles North of I-95 | 17,900 | 2            | Divided             | 16,200       | 0%                                 | 15,390 | 116% |
| 790213  | Ridgewood Ave     | On US-1, 0.619 Mi. N of A1A (Dunlawton Ave.)    | 24,000 | 6            | Divided             | 53,500       | 5%                                 | 56,175 | 43%  |
| 797096  | Charles St        | Charles St, 0.43 Mi W of US-1/Ridgewood Ave     | 2,300  | 2            | Undivided           | 13,300       | 0%                                 | 12,635 | 18%  |
| 798116  | Halifax Dr        | Halifax Dr/Ocean Ave, N of Sr-A1A/Dunlawton     | 600    | 2            | Undivided           | 13,300       | 0%                                 | 12,635 | 5%   |
| 798098  | Herbert St        | Herbert St, E of Clyde Morris Blvd              | 7,100  | 2            | Undivided           | 13,300       | 0%                                 | 12,635 | 56%  |
| 798099  | Canalview Blvd    | Canal View/Spruce Creek, E of SR-5A/Nova Rd     | 8,200  | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 62%  |
| 791017  | Nova Rd           | On SR-5A (Nova Rd), 0.442 Mi. N of SR-421       | 18,000 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 51%  |
| 790458  | Nova Rd           | On SR-5A, 1.194 Mi. N of US-1                   | 18,200 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 51%  |
| 798220  | Willow Run Blvd   | Willow Run, 800' E of Williamson Blvd           | 7,300  | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 55%  |
| 798165  | Tomoka Farms Rd   | Tomoka Farms Rd, N of Taylor Rd                 | 9,900  | 2            | Undivided           | 16,200       | 0%                                 | 16,200 | 61%  |
| 798219  | Town West Blvd    | County Town W Blvd, 900' W of Williamson Ave    | 8,000  | 2            | Divided             | 13,300       | 5%                                 | 13,965 | 57%  |
| 797075  | Taylor Rd         | Taylor Rd, 0.17 Mi W of S Williamson Blvd.      | 15,300 | 2            | Undivided           | 16,200       | 5%                                 | 17,010 | 90%  |
| 790517  | Dunlawton Ave     | On SR-421, 0.394 Mi. NE of I-95                 | 52,000 | 6            | Divided             | 53,500       | 5%                                 | 56,175 | 93%  |
| 791014  | Dunlawton Ave     | On SR-421, 0.252 Mi. W Of SR-5A                 | 39,000 | 6            | Divided             | 53,500       | 5%                                 | 56,175 | 69%  |
| 791015  | Dunlawton Ave     | On SR-421, 0.4385 Mi. E of SR-5A                | 32,000 | 4            | Divided             | 35,500       | 5%                                 | 37,275 | 86%  |
| 795181  | Dunlawton Ave     | On SR-421, 0.804 Mi. W of SR-5                  | 25,500 | 4            | Divided             | 35,500       | 5%                                 | 37,275 | 68%  |
| 790427  | Dunlawton Ave     | On SR A1A, 0.38 Mi. E of US-1                   | 24,500 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 69%  |
|         |                   |                                                 |        |              |                     |              |                                    |        |      |

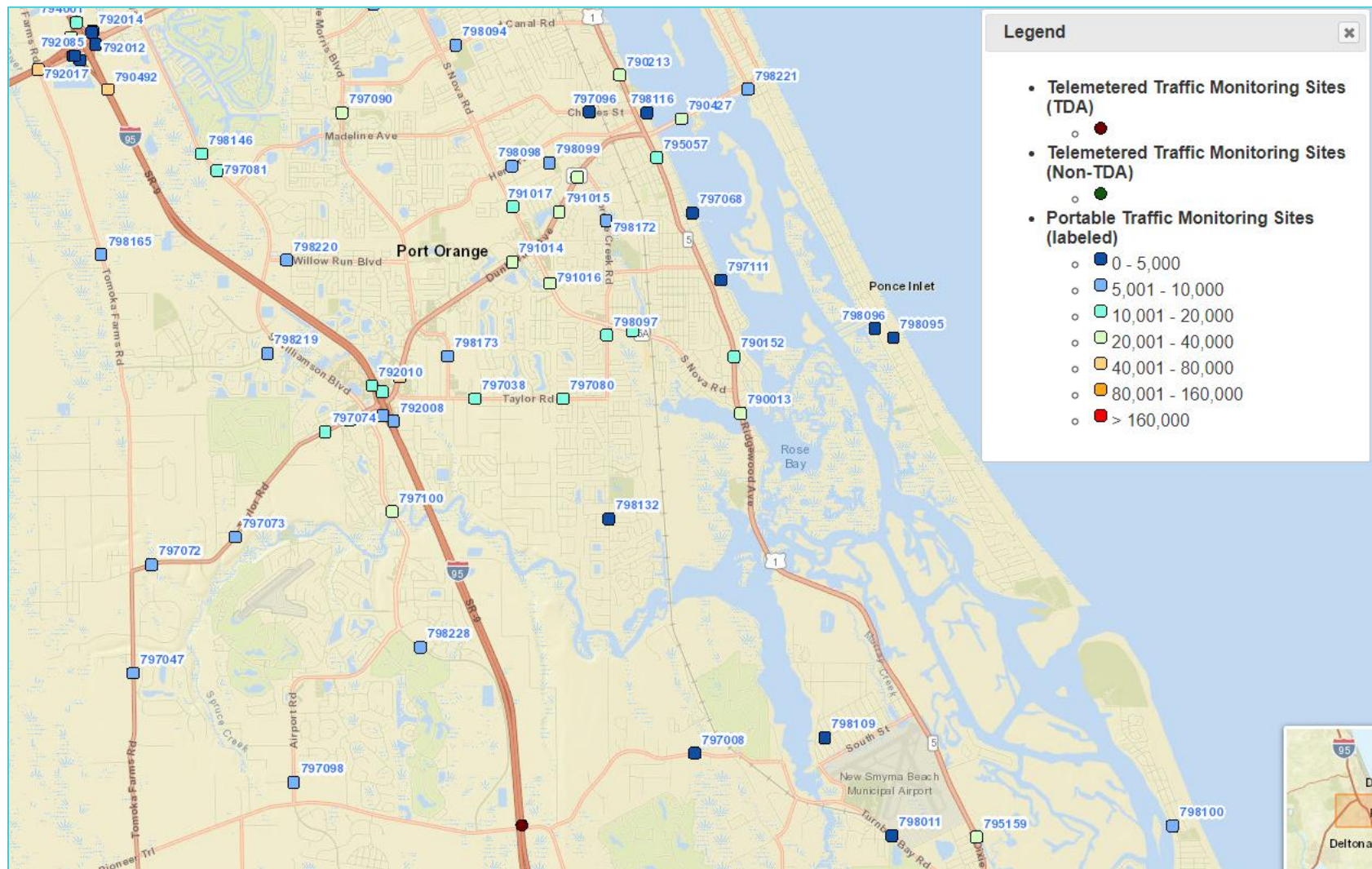
<sup>1</sup> Median & Turn Lane Adjustments

Table 2 (Continued)

| Station | Location           | Segment                                                   | AADT   | No. of Lanes | Undivided / Divided | MSV at LOS D | MSV Adjustment Factor <sup>1</sup> | MSV    | V/C  |
|---------|--------------------|-----------------------------------------------------------|--------|--------------|---------------------|--------------|------------------------------------|--------|------|
| 798221  | S Peninsula Dr     | S Peninsula Dr/Demotte Ave 300' S of Dunlawton Ave        | 5,700  | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 43%  |
| 797068  | Riverside Dr       | Halifax Dr, 0.85 Mi S of Dunlawton Ave                    | 1,000  | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 8%   |
| 797111  | Riverside Dr       | Halifax/Riverside, 1.52 Mi S of Dunlawton Ave             | 750    | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 6%   |
| 795057  | Ridgewood Ave      | On US-1, 0.246 Mi. S of SR-A1A                            | 17,600 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 50%  |
| 790152  | Ridgewood Ave      | On US-1, 0.684 Mi. N of SR-5A (Nova Rd)                   | 15,700 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 44%  |
| 790013  | US-1               | On US-1, 0.23 Mi. S of SR-5A (Nova Rd)                    | 23,500 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 66%  |
| 798172  | Spruce Creek Rd    | Spruce Creek Rd, N of Commonwealth Ave                    | 6,100  | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 46%  |
| 798097  | Spruce Creek Rd    | Spruce Creek/Commonwealth, N of Taylor Rd                 | 14,400 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 41%  |
| 797080  | Taylor Rd (SR 421) | Taylor Road, 0.43 Mi W of Spruce Creek Rd                 | 12,400 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 35%  |
| 797038  | Taylor Rd (SR 421) | Taylor Road, Dunlawton Avenue/SR-421 to Spruce Creek Road | 18,500 | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 139% |
| 798132  | Spruce Creek Rd    | Spruce Creek Rd, N of Hewitt Dr                           | 400    | 2            | Undivided           | 13,300       | 0%                                 | 13,300 | 3%   |
| 797100  | S Williamson Blvd  | S Williamson Blvd, 1.01 Mi S of Taylor Rd                 | 21,500 | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 61%  |
| 798228  | S Williamson Blvd  | S. Williamson Blvd, S of Pioneer Trail                    | 5,400  | 4            | Divided             | 35,500       | 0%                                 | 35,500 | 15%  |
|         |                    |                                                           |        |              |                     |              |                                    |        |      |

Source: FDOT Florida Traffic Online

Figure 4: FDOT Monitoring Stations



Source: Florida Traffic Online

## **Traffic Volume Data**

The City of Port Orange Annual Count Program is to monitor and present the traffic volumes on the city's roadway network. The most recent 2022 count program is comprised of thirty (30) count stations, which include thirty (30) State roadway segments and seventeen (17) roadways within the City of Port Orange. The traffic volumes presented in this Annual Count Program are the result of tube counts collected by Traffic Engineering Data Solutions, Inc.

Similarly, Volusia County collects traffic count data as a means of monitoring roadway level of service characteristics. The most recent available data is for the year 2021.

*(Remainder of page intentionally left blank)*

**Table 3: Traffic Volumes and Volume to Capacity Ratios (City Roads)**

| Roadway            | Segment                            | Count Station | Number of Lanes | Functional Class | Adopted LOS Standard | LOS Capacity | 2021 AADT | 2022 AADT | Existing LOS | % Change | V/C Ratio |
|--------------------|------------------------------------|---------------|-----------------|------------------|----------------------|--------------|-----------|-----------|--------------|----------|-----------|
| Canal View Blvd.*  | Nova Rd. to Spruce Creek Rd.       | 201           | 2               | CO               | E                    | 12,744       | 2,050     | 1,229     | B            | -40.05%  | 9.64%     |
| Central Park Blvd. | Hensel Rd. to Spruce Creek Rd.     | 2201          | 2               | Local            | E                    | 12,744       | 2,449     | 2,822     | B            | 15.23%   | 22.14%    |
| Charles St.        | Ridgewood Ave. to FEC Railroad     | 301           | 2               | Local            | E                    | 12,744       | 1,408     | 1,615     | B            | 14.70%   | 12.67%    |
| Charles St.        | FEC Railroad to McDonald Rd.       | 302           | 2               | Local            | E                    | 12,744       | 2,158     | 2,239     | B            | 3.75%    | 17.57%    |
| City Center Pkwy.  | Dunlawton Ave. to City Center Cir. | 2401          | 2               | Local            | E                    | 12,744       | 4,341     | 5,157     | B            | 18.80%   | 40.47%    |
| City Center Blvd.  | Clyde Morris to City Center Cir.   | 2402          | 2               | Local            | E                    | 12,744       | 3,875     | 4,534     | B            | 17.01%   | 35.58%    |
| City Center Dr.    | Herbert St. to City Center Cir.    | 2403          | 2               | Local            | E                    | 12,744       | 2,210     | 2,335     | B            | 5.66%    | 18.32%    |
| Country Ln.        | Village Trail to Smokerise Blvd.   | 601           | 2               | Local            | E                    | 12,744       | 5,394     | 5,535     | B            | 2.61%    | 43.43%    |
| Country Ln.        | Smokerise Blvd. to Taylor Rd.      | 602           | 2               | Local            | E                    | 12,744       | 4,212     | 4,357     | B            | 3.44%    | 34.19%    |
| Hensel Rd.         | Taylor Rd. to Central Park Blvd.   | 1001          | 2               | local            | E                    | 12,744       | 6,268     | 6,757     | B            | 7.80%    | 53.02%    |
| Herbert St.        | Ridgewood Ave. to Nova Rd.         | 903           | 2               | CO               | E                    | 12,744       | 6,403     | 7,050     | C            | 10.10%   | 55.32%    |
| Herbert St.        | Nova Rd. to City Center Dr.        | 904           | 2               | CO               | E                    | 12,744       | 8,159     | 8,385     | C            | 2.77%    | 65.80%    |
| Herbert St.        | City Center Dr. to Clyde Morris    | 905           | 2               | CO               | E                    | 12,744       | 7,129     | 8,183     | C            | 14.78%   | 64.21%    |
| McDonald Rd.       | Charles St. to Madeline Ave.       | 1201          | 2               | Local            | E                    | 12,744       | 2,924     | 2,979     | B            | 1.88%    | 23.38%    |
| Madeline Ave.      | Sauls Rd. to Nova Rd.              | 1164/1301     | 2               | MA               | E                    | 14,040       | 4,414     | 5,059     | B            | 14.61%   | 36.03%    |
| Madeline Ave.      | Nova Rd. to Clyde Morris Blvd.     | 1163/1303     | 2               | MA               | E                    | 14,040       | 9,033     | 9,319     | C            | 3.17%    | 66.37%    |
| Madeline Ave.      | Clyde Morris Blvd. to Williamson   | 1161/1304     | 2               | MA               | E                    | 14,040       | 12,233    | 13,943    | D            | 13.98%   | 99.31%    |

Table 3 (Continued)

| Roadway                | Segment                              | Count Station | Number of Lanes | Functional Class <sup>1</sup> | Adopted LOS Standard | LOS Capacity | 2021 AADT | 2022 AADT | Existing LOS | % Change | V/C Ratio |
|------------------------|--------------------------------------|---------------|-----------------|-------------------------------|----------------------|--------------|-----------|-----------|--------------|----------|-----------|
| Spruce Creek Rd.       | Central Park Blvd. to Merrimac Dr.   | 1701          | 2               | CO                            | E                    | 12,744       | 5,839     | 6,384     | B            | 9.33%    | 50.09%    |
| Spruce Creek Rd.       | Merrimac Dr. to Taylor Rd.           | 1702          | 2               | CO                            | E                    | 12,744       | 9,773     | 10,938    | C            | 11.92%   | 85.83%    |
| Spruce Creek Rd.       | Merrimac Dr. to Taylor Rd.           | 1702          | 2               | CO                            | E                    | 12,744       | 9,773     | 10,938    | C            | 11.92%   | 85.83%    |
| Spruce Creek Rd.*      | Dunlawton to Canal View Blvd.        | 1708          | 2               | CO                            | E                    | 13,640       | 2,535     | 1,519     | B            | -40.08%  | 11.14%    |
| Town West Blvd.        | Williamson Blvd. to Coraci Blvd.     | 100           | 2               | CO                            | E                    | 17,900       | 7,909     | 8,022     | B            | 1.43%    | 44.82%    |
| Town West Blvd.        | Coraci Blvd. to Tomoka Farms Rd.     | 110           | 2               | CO                            | E                    | 17,900       | 3,973     | 4,298     | B            | 8.18%    | 24.01%    |
| Victoria Gardens Blvd. | S. of Dunlawton Ave.                 | 2501          | 2               | Local                         | E                    | 15,930       | 3,255     | 3,342     | B            | 2.67%    | 20.98%    |
| Victoria Gardens Blvd. | E. of Clyde Morris Blvd.             | 2502          | 2               | Local                         | E                    | 15,930       | 2,232     | 2,391     | B            | 7.12%    | 15.01%    |
| Village Trail          | Dunlawton Ave. to Country Ln.        | 1901          | 2               | Local                         | E                    | 15,930       | 6,597     | 7,081     | B            | 7.34%    | 44.45%    |
| Village Trail          | Country Ln. to Nova Rd.              | 1902          | 2               | Local                         | E                    | 15,930       | 7,782     | 7,965     | B            | 2.35%    | 50.00%    |
| Willow Run             | Clyde Morris Blvd. to Hidden Lakes   | 2013          | 3               | CO                            | E                    | 30,420       | 10,243    | 10,480    | B            | 2.31%    | 34.45%    |
| Willow Run             | Hidden Lakes Dr. to Williamson Blvd. | 2010          | 2               | CO                            | E                    | 14,040       | 7,502     | 7,797     | C            | 3.93%    | 55.53%    |
| Yorktowne Blvd.        | North of Dunlawton Ave.              | 2080          | 2               | CO                            | E                    | 17,050       | 3,334     | 3,921     | B            | 17.61%   | 23.00%    |

\*Canal View Blvd. was closed during 2022 traffic counts to local traffic only

Source: City of Port Orange (Data derived from Traffic Engineering Data Solutions, Inc., 2022)

<sup>1</sup> UPA = Urban Principal Arterial, MA = Minor Arterial, CO/UCO = Collector/Urban Collector (TPO and/or City Sources)

**Table 4: Traffic Volumes and Volume to Capacity Ratios** (Volusia County Roads)

| Roadway            | Segment                               | Count Station | Number of Lanes | Functional Class | Adopted LOS Standard | LOS Capacity | 2020 AADT | 2021 AADT | Existing LOS | % Change | V/C Ratio |
|--------------------|---------------------------------------|---------------|-----------------|------------------|----------------------|--------------|-----------|-----------|--------------|----------|-----------|
| Airport Road       | Pioneer Trail-Williamson              | 64            | 2               | CO               | E                    | 32,600       | 6,260     | 7,310     | B            | 16.77%   | 22.42%    |
| Clyde Morris Blvd. | N. City Limits to Madeline Ave.       | 335           | 4               | UPA              | E                    | 37,970       | 21,160    | 21,520    | C            | 1.70%    | 56.68%    |
| Clyde Morris Blvd. | Madeline Ave. to Willow Run           | 333           | 4               | UPA              | E                    | 37,970       | 18,820    | 23,390    | C            | 0.24     | 61.60%    |
| Clyde Morris Blvd. | Willow Run Blvd. to Dunlawton Ave.    | 332           | 4               | UPA              | E                    | 37,970       | 16,850    | 19,360    | C            | 14.90%   | 50.99%    |
| Clyde Morris Blvd. | Dunlawton Ave. to Taylor Rd.          | 330           | 2               | UMA              | E                    | 17,050       | 8,210     | 9,150     | C            | 11.45%   | 53.67%    |
| Commonwealth       | Spruce Creek Rd. to FEC Railroad      | 360           | 2               | MA               | E                    | 13,640       | 5,260     | 5,510     | C            | 4.75%    | 40.40%    |
| Commonwealth       | FEC Railroad to Ridgewood Ave.        | 361           | 2               | MA               | E                    | 13,640       | 3,850     | 3,830     | C            | -0.52%   | 28.08%    |
| Pioneer Trail      | Airport-Turnbull Bay Rd.              | 1465          | 2               | UC               | E                    | 13,640       | 6,320     | 7,380     | C            | 16.77%   | 54.11%    |
| Reed Canal Rd.     | Nova Rd-Clyde Morris Rd.              | 1561          | 2               | UC               | E                    | 13,640       | 6,350     | 6,460     | D            | 1.73%    | 47.36%    |
| Spruce Creek Rd.   | Taylor Rd. to Nova Rd.                | 1751          | 4               | UMA              | E                    | 37,970       | 13,180    | 14,740    | C            | 11.84%   | 38.82%    |
| Spruce Creek Rd.   | Commonwealth to Dunlawton Ave.        | 1755          | 2               | MA               | E                    | 13,640       | No Data   | No Data   | D            | -        | -         |
| Taylor Rd.         | Hensel Rd. to Spruce Creek Road       | 1826          | 4               | MA               | E                    | 37,970       | 14,760    | 14,800    | C            | 0.27%    | 38.98%    |
| Taylor Rd.         | Clyde Morris Blvd. to Hensel Rd.      | 1824          | 4               | MA               | E                    | 37,970       | 16,970    | 16,970    | C            | 0.00%    | 44.69%    |
| Taylor Rd.         | Dunlawton Av. to Clyde Morris Blvd.   | 1823          | 2               | MA               | E                    | 14,040       | 14,710    | 12,780    | D            | -13.12%  | 91.03%    |
| Taylor Rd.         | Williamson Blvd. to I-95              | 1814          | 5               | UPA              | E                    | 47,560       | 48,950    | 44,340    | D            | -9.42%   | 93.23%    |
| Taylor Rd.         | Summer Trees Rd. to Williamson Blvd.  | 1813          | 4               | UPA              | E                    | 37,970       | 17,200    | 18,120    | C            | 5.35%    | 47.72%    |
| Taylor Rd.         | Crane Lakes Blvd. to Summer Trees Rd. | 1812          | 2               | UPA              | E                    | 17,050       | 15,000    | 14,840    | C            | -1.07%   | 87.04%    |

Table 4 (Continued)

| Roadway          | Segment                            | Count Station | Number of Lanes | Functional Class <sup>1</sup> | Adopted LOS Standard | LOS Capacity | 2020 AADT | 2021 AADT | Existing LOS | % Change | V/C Ratio |
|------------------|------------------------------------|---------------|-----------------|-------------------------------|----------------------|--------------|-----------|-----------|--------------|----------|-----------|
| Williamson Blvd. | N. City Limits to Madeline Ave.    | 1993          | 2               | UPA                           | E                    | 17,050       | 15,200    | 14,430    | D            | -5.07%   | 84.63%    |
| Williamson Blvd. | Madeline Ave. to Willow Run Blvd.  | 1992          | 2               | UPA                           | E                    | 17,050       | 15,200    | 14,840    | D            | -2.37%   | 87.04%    |
| Williamson Blvd. | Willow Run Blvd. to Town West      | 1991          | 2               | UPA                           | E                    | 17,050       | 15,880    | 17,140    | F            | 7.93%    | 100.53%   |
| Williamson Blvd. | Town West Blvd. to Taylor Rd.      | 1990          | 2               | UPA                           | E                    | 37,970       | 18,330    | 19,440    | C            | 6.06%    | 51.20%    |
| Williamson Blvd. | Taylor Rd. to Spruce Creek Bridge  | 66            | 4               | UPA                           | E                    | 37,970       | 20,920    | 25,040    | C            | 19.69%   | 65.95%    |
| Williamson Blvd. | Spruce Creek Bridge to Airport Rd. | 65            | 4               | UPA                           | D                    | 37,970       | 20,130    | 22,550    | C            | 12.02%   | 59.39%    |
| Williamson Blvd. | Airport Rd. to Pioneer Trail       | 1989          | 4               | UPA                           | D                    | 37,970       | 5,940     | 6,100     | C            | 2.69%    | 16.07%    |

Source: City of Port Orange (Data derived from Volusia County Traffic Engineering, 2021)

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<sup>1</sup> UPA = Urban Principal Arterial, MA = Minor Arterial, CO/UCO = Collector/Urban Collector (TPO and/or City Sources)

**Table 5: Traffic Volumes and Volume to Capacity Ratios (State Roads)**

| Roadway        | Segment                           | Count Station | Number of Lanes | Functional Class <sup>1</sup> | Adopted LOS Standard | LOS Capacity | 2020 AADT | 2021 AADT | Existing LOS | % Change | V/C Ratio |
|----------------|-----------------------------------|---------------|-----------------|-------------------------------|----------------------|--------------|-----------|-----------|--------------|----------|-----------|
| Dunlawton Ave. | Peninsula Dr. to Ridgewood Ave.   | 427           | 4               | PA                            | D                    | 32,400       | 24,500    | 24,500    | D            | 0%       | 75.62%    |
| Dunlawton Ave. | Ridgewood to Spruce Creek Rd.     | 5181          | 4               | PA                            | D                    | 39,800       | 25,500    | 25,500    | C            | 0%       | 64.07%    |
| Dunlawton Ave. | Spruce Creek Rd. to Nova Rd.      | 1015          | 4               | PA                            | D                    | 39,800       | 32,000    | 32,000    | C            | 0%       | 80.40%    |
| Dunlawton Ave. | Nova Rd. to Clyde Morris Blvd.    | 1014          | 6               | PA                            | D                    | 59,900       | 39,000    | 39,000    | C            | 0%       | 65.11%    |
| Dunlawton Ave. | Clyde Morris Blvd. to I-95        | 517           | 6               | PA                            | D                    | 59,900       | 52,000    | 52,000    | C            | 0%       | 86.81%    |
| Nova Rd.       | Madeline Ave. to Dunlawton Ave.   | 1017          | 4               | UPA                           | D                    | 39,800       | 18,000    | 18,000    | C            | 0%       | 45.23%    |
| Nova Rd.       | Dunlawton to Spruce Creek Rd.     | 1016          | 4               | UPA                           | D                    | 39,800       | 27,000    | 27,000    | C            | 0%       | 67.84%    |
| Nova Rd.       | Spruce Creek Rd. to Ridgewood Av. | 458           | 4               | UPA                           | D                    | 39,800       | 20,500    | 18,200    | C            | -11.22%  | 45.73%    |
| Ridgewood Ave. | N. City Limits to Dunlawton Ave.  | 213           | 4               | UPA                           | D                    | 39,800       | 24,000    | 24,000    | C            | 0%       | 60.30%    |
| Ridgewood Ave. | Dunlawton Ave. to Oak St.         | 5057          | 4               | UPA                           | D                    | 39,800       | 20,200    | 17,600    | C            | -12.87%  | 44.22%    |
| Ridgewood Ave. | Oak St. to Nova Rd.               | 152           | 4               | UPA                           | D                    | 39,800       | 15,500    | 15,700    | C            | 1.29%    | 39.45%    |
| Ridgewood Ave. | Nova Rd. to S. City Limits        | 13            | 4               | UPA                           | D                    | 65,600       | 23,500    | 23,500    | B            | 0%       | 35.82%    |
| I-95           | Beville Rd. to Dunlawton Ave.     | 492           | 4               | SIS                           | D                    | 111,800      | 58,000    | 81,500    | C            | 40.52%   | 72.90%    |
| I-95           | Dunlawton Ave. to SR 44           | 133           | 4               | SIS                           | D                    | 111,800      | 43,036    | 50,700    | B            | 17.81%   | 45.35%    |

Source: City of Port Orange (Data derived from Volusia County Traffic Engineering, 2021)

<sup>1</sup> UPA = Urban Principal Arterial, PA = Principle Arterial, SIS = Strategic Intermodal System

## Existing and Future Land Use

The City of Port Orange is an incorporated municipality with a year-round residential population estimated at 62,596 persons in 2021 <sup>1</sup>. Located in Volusia County (County) north of New Smyrna Beach and south of South Daytona/Daytona Beach, the City comprises 26.79 square miles and provides an array of services to year-round and seasonal residents.

The strategies of the past 20 years have served the City well in realizing its vision of becoming a progressive, high-quality community. Consequently, the community has pivoted its focus from growth to sustainability. Realizing the vision of sustainability will take a continued effort over the next 20 years to achieve, the City is employing the strategies listed below, which are organized into five categories that form the foundation of the sustainable city: land use, mobility, people, energy, and the environment.

### Land Use:

- Integration of land uses to bring people closer to their destinations and reduce trip lengths.
- Increasing the supply of non-residential land and square footage for shopping, services, and employment.
- Designing new centers and retrofitting existing according to urban design principles.
- Providing incentives and removing regulatory barriers to guide new growth to areas where appropriate while reinvesting in older areas of the City and infill parcels.
- Encouraging small-scale agricultural uses to provide a portion of the local food supply.

### Mobility:

- Designing future transportation improvements to increase mobility, access, and choice.
- Enhancing the City's "complete streets" to better accommodate the travel modes.
- Guiding density and intensity into mixed-use centers along designated transit corridors to increase ridership.
- Where appropriate, reducing the parking requirements.
- Utilizing urban design principles appropriate to each part of the City that make the best use of available travel modes, corridors, and opportunities.
- Increasing the connectivity between places to reduce travel distance and make walking and cycling more convenient.

### People:

- Increasing the City's jobs/housing balance to reduce travel to another city for meaningful employment.
- Embracing "place-making" as a design principle in new development and redevelopment.
- Allowing residential areas to include the variety of housing types needed by people at all stages in their lives.
- Designing civic buildings, parks, and the public realm so that they add character, build value, promote security, support cultural activities, and help residents feel proud of their community.
- Providing more opportunities for citizens to enjoy healthy, active living.

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<sup>1</sup> US Census Bureau

## Energy:

- Enabling and encouraging home and business owners to achieve greater energy independence by removing regulatory barriers, providing incentives, and creating guidelines to maximize the use and efficiency of private renewable energy systems.
- Increase the amount of energy the City government generates for its own needs from renewable sources.
- Striving to reduce the City's contribution to global climate change.
- Employing methods to reduce vehicle miles traveled (VMTs) and greenhouse gas (GHG) emissions.
- Promoting energy conservation techniques that incorporate Federal Energy Star Standards, as consistent with the requirements of the Florida Building Code.

## Environment:

- Creating, protecting and managing systems of green infrastructure (e.g., urban forests, parks and open spaces).
- Protecting floodplains, wetland and stream corridors, critical wildlife habitat, and other environmentally sensitive ecosystems.
- Minimizing property damage caused by hurricanes and flooding by building in appropriate areas and removing or raising structures from low-lying areas.
- Providing incentives to create new usable, useful open space, such as allowing community gardens and green roofs to count toward the required open space on any development site.
- Reducing the amount of potable water consumption city-wide through conservation, greater efficiency, and Florida-friendly landscaping. Increase the percentage of water used from renewable sources (rainfall and stormwater runoff).

The Future Land Use Map (FLUM) for Port Orange is currently being updated in conjunction with the Comprehensive Plan update. The existing maps that illustrate the redevelopment areas and general locations of commercial nodes may be the same or similar as a result of the update, as the city is near build-out and, as previously discussed, is focused on sustainability.

Nevertheless, development continues to occur throughout the City and it is being managed consistent with the strategies listed above for land use, mobility, people, energy, and the environment. Table 6: Development Activity, provided in the next section, describes the various development activities currently underway.

Figure 5 shows the location of redevelopment areas.

Figure 6 shows the general location of commercial nodes.

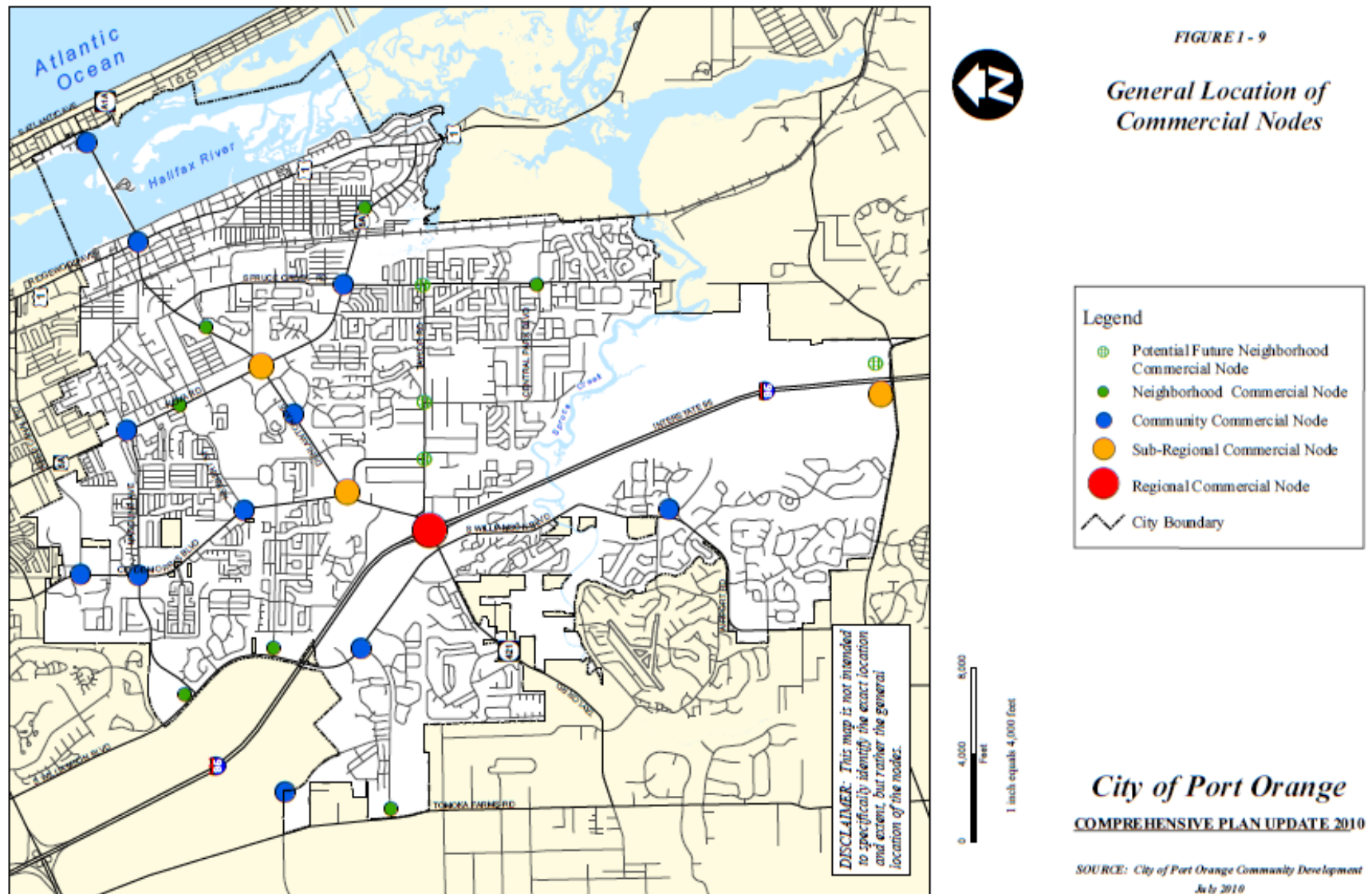
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The map displays the geographical layout of Eastport, Maine. The city boundary is outlined in black. The town center is shaded in red, and the Eastport area is shaded in blue. Major roads are shown as black lines, including I-95, I-4, US-1, and various local roads like Taylor Rd and Spruce Creek Rd. Water bodies, including the Halifax River and the Atlantic Ocean, are shown in light blue. A legend in the bottom right corner provides the key for the map's color coding: blue for Eastport, red for Town Center, and black for City Boundary.



1 inch equals 6,000 feet

Figure 6: General Location of Commercial Nodes



## DEVELOPMENT ACTIVITY

The official website for the City of Port Orange ([port-orange.org](http://port-orange.org)) includes a development activity dashboard that shows geographic locations of project activity; including, residential, non-residential, roadway projects, and public hearings. The following table provides current information (October 2022) regarding projects in these categories, demonstrating the continued growth and redevelopment of the city.

**Table 6: Development Activity**

| Type            | Project Name                     | Status             | Description                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------|----------------------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-Residential | Advent Health Port Orange        | Under Construction | Construction of the Advent Health Port Orange project in two phases. Phase one includes the previously approved Emergency Department building, stormwater improvements, access driveways, and associated landscaping and parking. Phase two includes the construction of the previously approved two-story medical office building with an increased building footprint and remaining associated site improvements. |
| Non-Residential | Astro Roofing                    | Under Review       | Construction of a 2,100 square foot construction and home improvement contractor building and yard, including associated site improvements.                                                                                                                                                                                                                                                                         |
| Non-Residential | Catfish Commons Retail Building  | Under Review       | Construction of a 6,404 square-foot multi-tenant commercial building, along with associated site improvements.                                                                                                                                                                                                                                                                                                      |
| Non-Residential | Christ The King Community Church | Under Review       | Construction of a ±9,111 square foot Church with associated site improvements, including but not limited to site utilities, sidewalks, parking, and storm water retention.                                                                                                                                                                                                                                          |
| Non-Residential | Clean Machine Port Orange        | Under Construction | Construction of a 3,683 square-foot automated car wash facility including a single drive-through tunnel, 26 self-service vacuum stalls, and associated site improvements.                                                                                                                                                                                                                                           |
| Non-Residential | Conviva (New Port Lot 4)         | Under Construction | Construction of a +/- 9,000 square-foot medical office building and associated site improvements.                                                                                                                                                                                                                                                                                                                   |
| Non-Residential | Crane Lakes Depot                | Under Construction | A phased development that includes a 37,809 square-foot 2-story climate-controlled storage facility, seven (7) 1-story self-storage buildings (22,173 square feet total), an RV and boat storage parking area as part of Phase I; a 6,082 square-foot office/retail building as part of Phase II; and associated site improvements.                                                                                 |
| Non-Residential | Eastport Lot 9B Site Plan        | Under Construction | Construction of a 14,505 SF building with associated site improvements.                                                                                                                                                                                                                                                                                                                                             |
| Non-Residential | Eddin Medical Office             | Under Construction | Construction of an 1,800 square-foot medical office building with associated site improvements.                                                                                                                                                                                                                                                                                                                     |
| Non-Residential | Eddin Retail                     | Under Review       | Construction of a one-story 2,880 square-foot multi-tenant commercial building with associated site improvements.                                                                                                                                                                                                                                                                                                   |
| Non-Residential | Extra Space Storage              | Under Review       | Construction of a 3-story, 96,873 square-foot climate-controlled storage facility building, three mini-storage buildings totaling 12,455 square-foot, a 1,344 square foot leasing office, 11 covered vehicle and boat storage spaces, and associated site improvements.                                                                                                                                             |
| Non-Residential | Halifax Health at Oakwater       | Under Review       | Modification of an approved site plan for a ± 7,000 square foot Halifax Health Emergency Room medical clinic, a ± 13,775 square-foot medical office, and ± 8,961 square-foot multi-tenant medical office/retail/restaurant building, along with associated site improvements, on 5.85 acres, located at the north east corner of S. Williamson Boulevard and Oakwater Lane.                                         |
| Non-Residential | Hampton Manor                    | Under Review       | Construction of an 88 bed (83,374 square-foot) assisted living facility development including associated site improvements.                                                                                                                                                                                                                                                                                         |

| Type            | Project Name                           | Status             | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------|----------------------------------------|--------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-Residential | Holiday Inn Express                    | Under Construction | Construction of a 5-story hotel with 80 rooms on ±2 acres, along with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Non-Residential | Millie's Landing                       | Under Review       | A site plan for a riverfront restaurant with live entertainment. The redevelopment plan includes maintaining the existing thatched pavilion for outdoor seating, constructing a new kitchen from shipping containers, constructing new shared bathroom for Millie's Landing and Two Jerks Seafood within the existing Two Jerk's Seafood building, and parking modifications to increase the number of parking spaces and improvement to layout. The redevelopment plan also includes maintaining the Two Jerks Seafood business located in the building at the northwest corner of the site. The subject property is located under the Dunlawton Avenue bridge, between Jimmy Hula's and the Halifax River, in the Down Under area of the Port Orange Town Center (POTC) Community Redevelopment Area (CRA). |
| Non-Residential | Mister Car Wash Site Plan Modification | Under Review       | A site plan modification of the existing Mister Car Wash development including changes to the parking lot layout, reconfiguration of the pay station lanes, additional vacuum stations, and relocation of the dumpster enclosure.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Non-Residential | O2B Kids - New Port Lot 5              | Under Review       | A proposed site plan for an 11,050 square foot O2B Kids child care facility development including associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Non-Residential | Oak Street Industrial Park             | Under Construction | Construction of an office/warehouse complex with 19 buildings on 11.92 acres along with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Non-Residential | Olson Custom Homes Site Plan           | Under Review       | A site plan for a 5,165 square-foot office building and a 4,800 square-foot office and storage building, including associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Non-Residential | Paytas Office Building                 | Under Construction | Construction of one (1) +/- 11,032 square-foot office building and design center for Paytas Homes with associated site improvements on ± 1.15 acres.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Non-Residential | Port Orange Field Operations Facility  | Under Review       | Construction of a 11,398 square-foot office building and a 16,674 square-foot warehouse, with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Non-Residential | Port Orange Neighborhood Storage       | Under Construction | Construction of a +/- 790 unit mini-storage facility on a 2.26-acre site with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Non-Residential | Port Orange Recreation Center Remodel  | Under Construction | Remodel and expand the existing Port Orange Recreation Center along with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Non-Residential | Riverwalk Fysh Bar and Grill           | Under Construction | Construction of a 456-seat restaurant, parking lot on the west side of the Riverwalk Public Trail & Park, and associated site and landscape improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Non-Residential | Shoppes at Summer Trees                | Under Review       | Construction of 20,260 square-foot grocery store and 2,350 square-foot empty shell expansion space, 7,770 square-foot multi-tenant building, and a vacant future commercial outparcel with associated site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Non-Residential | Store-It Self Storage                  | Under Construction | Construction of a 104,552 square-foot storage (94,052 square feet) and retail (10,500 square feet) development with associated on-site and off-site improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Non-Residential | Thompson Pump                          | Under Review       | Proposed construction of one +/- 125,141 square-foot building, one +/- 38,000 square-foot building, a future out parcel, and associated site improvements on +/- 15.45 acres.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

| Type            | Project Name                       | Status                               | Description                                                                                                                                                                                             |
|-----------------|------------------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Non-Residential | Thrive Community Church            | Under Review                         | Phase 2 of the Thrive Community Church development, to construct a new house of worship and associated site improvements.                                                                               |
| Non-Residential | Town West Final Plat and Plans     | Under Construction                   | Subdivision of +/- 12.4 acres into two lots.                                                                                                                                                            |
| Non-Residential | Town West Senior Living Apartments | Under Construction                   | Construction of a 117-unit senior living facility and future commercial outparcel.                                                                                                                      |
| Non-Residential | Woodspring Suites                  | Under Review                         | Construction of a 122-room (±50,032 square feet) hotel with associated site improvements.                                                                                                               |
| Public Hearing  | Crystal Lake PUD                   | Under Review                         | An amendment to the Crystal Lake PUD Master Development Agreement to add the mini-warehouse use to Lots 13-53 through 13-84.                                                                            |
| Public Hearing  | Flagship Commons Plat              | Under Review                         | A subdivision plat to create a 2-lot commercial subdivision at 950 Madeline Avenue.                                                                                                                     |
| Public Hearing  | Leila's Hammock                    | Under Review                         | Subdivision Plat & Plans, located at Old Hammock Road.                                                                                                                                                  |
| Public Hearing  | Madeline Commons Subdivision       | Under Review                         | A subdivision plat and plan have been submitted to create a 149 single-family lot subdivision, with associated on-site and off-site subdivision improvements.                                           |
| Public Hearing  | Port Orange Christian Church       | Under Review                         | Rezoning +/-3.2 acres from Community Commercial (CC) to Government Public Use (GPU) to allow the church to remain in its current location and expand the existing building.                             |
| Residential     | Country Apartments                 | Under Construction                   | Conversion of an abandoned ±10,585 square-foot Assisted Living Facility into a 14-unit apartment building with associated site improvements.                                                            |
| Residential     | Eden at Crystal Lake Apartments    | Under Construction                   | Construction of a 288-unit apartment complex with clubhouse and pool amenity, along with associated site improvements. Formerly known as Lazul at Crystal Lake.                                         |
| Residential     | Hawks Mill Apartments              | Under Construction                   | Construction of a 360-unit apartment complex along with associated site improvements. Formerly known as Osprey Pointe.                                                                                  |
| Residential     | King's Landing Subdivision         | Under Construction                   | Phase 2 includes subdivision of ±41-acres into 45 single-family lots (13 one-acre lots and 32 - 20,000 square foot lots), along with tracts of land for common area, tree preservation, and stormwater. |
| Residential     | Leila's Hammock Subdivision        | Under Review                         | Subdivision Plat & Plans with proposal by the applicant to subdivide 1.84 acres into 6 single family lots.                                                                                              |
| Residential     | Madeline Commons Subdivision       | Under Review                         | A subdivision plat and plan have been submitted to create a 149 single-family lot subdivision, along with associated on-site and off-site subdivision improvements.                                     |
| Residential     | Villa Nova                         | Under Review                         | Proposed construction of a 100-unit multi-family residential development consisting of 2- and 3-story townhouse units.                                                                                  |
| Residential     | Woodhaven Subdivision              | Under Construction                   | Construction (Phase 2) of a residential subdivision with 175 single-family lots and 100 townhomes, along with associated subdivision improvements.                                                      |
| Roadway         | Pioneer Trail Interchange          | 90% plans under review by City staff | Interchange at Pioneer Trail and I-95; FDOT Jurisdiction                                                                                                                                                |

# Population and Employment

The City of Port Orange and Volusia County have both experienced increases in population from 2010 to 2020. From the year 2000 to 2015, Port Orange's population grew in excess of 20% and continued to grow, after a decrease of population in 2016, in small increments of 1% to 2% per year.

Volusia County's population grew dramatically at a rate of approximately 12% from 2010 to 2020 <sup>1</sup>. Population projections for the years following 2025 to 2050 were then estimated using the results from the BEBR estimates, showing an average 3% increase from the medium estimate. Table 7 shows the results of a population growth analysis from 2010 through 2050. The City of Port Orange and Volusia County have experienced growth and development from market demand, which has increased but fluctuated over the years. Port Orange is approaching a build out condition with limited availability of vacant land. Consequently, if market demand continues, the County will continue to grow at a larger rate than Port Orange. The linear growth projection for Port Orange population is 2% per period.

**Table 7: Population Projections (Volusia County)**

|                     | 2010    | 2020    | 2025    | 2030    | 2035    | 2040    | 2045    | 2050    |
|---------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Census Data         | 494,593 | 553,543 |         |         |         |         |         |         |
| Low <sup>2</sup>    |         |         | 562,500 | 567,400 | 566,200 | 561,900 | 556,200 | 550,300 |
| Medium <sup>2</sup> |         |         | 592,100 | 620,100 | 641,500 | 659,100 | 674,200 | 687,900 |
| High <sup>2</sup>   |         |         | 621,700 | 672,800 | 716,900 | 756,300 | 792,200 | 825,500 |
| % Change            |         | 12%     | 7%      | 5%      | 3%      | 3%      | 2%      | 2%      |

**Table 8: Population Projections (City of Port Orange)**

| Year | Population <sup>3</sup> | Percent Change | Projected Population |
|------|-------------------------|----------------|----------------------|
| 2040 |                         | 2%             | 66,051               |
| 2030 |                         | 2%             | 64,756               |
| 2020 | 62,596                  | 2%             |                      |
| 2019 | 61,617                  | 1%             |                      |
| 2018 | 61,009                  | 2%             |                      |
| 2017 | 59,625                  | 1%             |                      |
| 2016 | 59,315                  | -14%           |                      |
| 2015 | 68,656                  | 22%            |                      |
| 2010 | 56,048                  | 21%            |                      |
| 2000 | 46,283                  |                |                      |

<sup>1</sup> US Census (Years 2010, 2020)

<sup>2</sup> University of Florida, Bureau of Economic and Business Research (BEBR), (2025-2050)

<sup>3</sup> US Census (2000 thru 2020)

The economy of Port Orange, FL employs 29.6 thousand people. The largest industries in Port Orange are Health Care & Social Assistance (4,660 people), Retail Trade (4,004 people), and Accommodation & Food Services (2,855 people), and the highest paying industries are Information, Finance & Insurance, and Construction.

From 2019 to 2020, employment in Port Orange grew at a rate of 6.42%, from 27.8 thousand employees to 29.6 thousand employees. The most common job groups, by number of people living in Port Orange are Office & Administrative Support Occupations (4,245 people), Sales & Related Occupations (4,234 people), and Management Occupations (2,232 people). <sup>1</sup> One of the larger businesses in Port Orange is Thompson Pump and Manufacturing. The following Table 9 illustrates the share breakdown of the primary jobs held by residents.

**Table 9: Employment by Occupations**

| Occupation                                                     | People in Workforce | Percent | Margin of Error |
|----------------------------------------------------------------|---------------------|---------|-----------------|
| Office and Administrative Support                              | 4,425               | 14.30%  | ± 688           |
| Sales and Related                                              | 4,234               | 14.30%  | ± 635           |
| Management                                                     | 2,232               | 7.53%   | ± 463           |
| Food Preparation and Serving                                   | 2,137               | 7.21%   | ± 452           |
| Health Diagnosing & Treating Practitioners & Other Technical   | 1,938               | 6.54%   | ± 625           |
| Education Instruction & Library                                | 1,908               | 6.44%   | ± 432           |
| Business & Financial Operations                                | 1,305               | 4.40%   | ± 301           |
| Building & Grounds Cleaning & Maintenance                      | 1,303               | 4.40%   | ± 473           |
| Installation, Maintenance & Repair                             | 1,189               | 4.01%   | ± 286           |
| Construction & Extraction                                      | 1,125               | 3.80%   | ± 291           |
| Production                                                     | 1,058               | 3.57%   | ± 341           |
| Personal Care & Service                                        | 812                 | 2.74%   | ± 246           |
| Health Technologists & Technicians                             | 780                 | 2.63%   | ± 406           |
| Healthcare Support                                             | 746                 | 2.52%   | ± 218           |
| Transportation                                                 | 688                 | 2.32%   | ± 209           |
| Material Moving                                                | 669                 | 2.26%   | ± 230           |
| Fire Fighting & Prevention, & Other Protective Service Workers | 539                 | 1.92%   | ± 236           |
| Law Enforcement Workers                                        | 531                 | 1.79%   | ± 247           |
| Computer & Mathematical                                        | 518                 | 1.75%   | ± 200           |
| Architecture & Engineering                                     | 467                 | 1.58%   | ± 163           |
| Arts, Design, Entertainment, Sports, & Media                   | 414                 | 1.40%   | ± 173           |
| Community & Social Service                                     | 218                 | 0.97%   | ± 120           |
| Legal                                                          | 257                 | 0.87%   | ± 134           |
| Life, Physical & Social Science                                | 197                 | 0.66%   | ± 106           |

Source: Data from the 2020 Census Bureau ACS 5-year Estimate.

<sup>1</sup> <https://datausa.io/profile/geo/port-orange-fl/>

# Methodology

The methodology used for the road impact fee study continues to follow a consumption-based impact fee approach in which new development is charged based upon the proportion of vehicle-miles of travel (VMT) that each unit of new development is expected to consume of a lane mile of roadway network.

Included in this document is the necessary support material used in the calculation of the road impact fee. The general equation used to compute the impact fee for a given land use is:

$$(\text{Demand} \times \text{Cost}) - \text{Credit} = \text{Fee}$$

The “demand” for vehicular travel placed on a transportation system is expressed in units of Vehicle-Miles of Travel (daily vehicle-trip generation rate x the trip length x the percent new trips [of total trips]) for each land use contained in the impact fee schedule. Trip generation represents the average daily rates since new development consumes trips on a daily basis.

The “cost” of building new capacity typically is expressed in units of dollars per vehicle-mile of roadway capacity. Construction costs are derived from the latest averages from the Florida Department of Transportation (FDOT) and recent construction projects in Florida. Similar to trip generation information, construction costs collected statewide and FDOT district wide for various types of transportation projects represent the most robust and appropriate data for analysis.

The “credit” component is an estimate of future non-impact fee revenues generated by new development that are allocated to provide roadway capacity expansion. The impact fee is considered to be an “up front” payment for a portion of the cost of building a vehicle-mile of capacity that is directly related to the amount of capacity consumed by each unit of land use contained in the impact fee schedule, that is not paid for by future tax revenues generated by the new development activity. These credits are required under the supporting case law for the calculation of impact fees where a new development activity must be reasonably assured that they are not being charged twice for the same level of service. More specifically, the input variables used in the fee equation are as follows:

## Demand Component

The impact of new development on the roadway network, or demand for facility capacity, is defined and measured in terms of the number of estimated vehicle-miles-traveled for each unit of new development. The first two factors are well documented in the professional literature. In contrast, trip lengths are much more likely to vary between communities, depending on the geographic size and shape of the community and its major roadway system.

The demand is calculated based on the following demand variables:

- Trip Generation by Land Use;
- Percentage of New Trips; and
- Average Trip Length / Assessed Trip Length

## TRIP GENERATION

Trip generation information for the average weekday was based on data published in the Trip Generation Manual, 11th Edition by the Institute of Transportation Engineers (ITE), the most recent edition, as well as the associated pass-by tables. Data contained in this publication is generally accepted for use in studies by transportation engineers throughout the nation.

Trip generation rates represent trip ends, or driveway crossings. It is the proportion of travel that is new travel, rather than travel that is already traveling on the road system and is captured by the new development. A one-way trip from home to work counts as one trip end for the residence and one trip end for the workplace, for a total of two trip ends. To avoid over-counting, all trip rates are then divided by two. This splits the travel demand equally between the origin and destination of the trip, and avoids double-charging.

The trip characteristics variables were primarily obtained from three sources: (1) similar studies conducted throughout Florida (Florida Studies Database)<sup>1</sup> and (2) the Institute of Transportation Engineers' (ITE) Trip Generation reference report (11th Edition), and (3) the 2017 National Household Travel Survey (NHTS).

The Florida Studies Database is included in Appendix C. The data in the database is based on actual land use studies and was collected throughout Florida using machine traffic counts and site-specific land use origin-destination surveys. The database was used in this update to refine some of the ITE trip generation rates and percent new trips, when necessary, by including studies specific to Florida.

Kiefer Professional Services estimates trip generation rates for all land uses in an impact fee schedule using the ITE Trip Generation reference report (11th edition) and data from studies in the Florida Studies Database. In instances when both ITE Trip Generation reference report and Florida Studies trip generation rate data are available for a particular land use, the data may be blended together to increase the sample size and provide a more valid estimate of the average number of trips generated per unit of development. If no Florida Studies data is available, only data from the ITE reference report is used in the fee calculation.

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<sup>1</sup> Tindale Oliver and Associates, Inc.

## NEW TRIP FACTOR

The actual "traffic impact" of a specific site for impact fee purposes is based on the amount of traffic added to the street system as a result of new development. To accurately estimate new trips generated, adjustments must be made to trip generation rates and equations to account for pass-by trips. The added traffic is adjusted so that each development is assigned only for a portion of trips associated with a specific development and thus reducing the possibility of over-counting by counting only primary trips generated.

Trip rates need to be adjusted by a "new trip factor" to exclude pass-by trips. This adjustment is intended to reduce the possibility of over-counting travel induced by the new development. Pass-by trips are those trips that are already on a particular route for a different purpose and simply stop at a development on that route. For example, a stop at a convenience store on the way home from the office is a pass-by trip for the convenience store. A pass-by trip does not create an additional burden on the street system and therefore should not be counted in the assessment of impact fees.

Commercial and retail land uses generally attract a portion of their trips from vehicles already on the roadway network. Pass-by trips are defined as trips that already exist on the roadway network visit the land use as part of a larger trip, rather the land use being the origin or destination. As pass-by trips are already on the roadway network, they are excluded from the calculation of impact fees. The 2021 ITE Trip Generation Pass-by Tables, 11th Edition, was used to determine the pass-by rate, and by extension, the new trip percentage for each land use. Additional input from the Florida Studies Database was also used in some instances.

A diverted-linked trip is similar to a pass-by trip, but a diversion is made from the regular route to make an interim stop. The reductions for pass-by trips utilized in this study were drawn from the ITE manual and a summary of Florida origin and destination studies. Raftelis acknowledges the definition and recommended practice of treating diverted linked trips as primary trips, unless otherwise defined through a local, site-specific individual assessment.

## AVERAGE TRIP LENGTH

The average trip length is the most difficult travel demand factor to determine. In the context of a transportation impact fee analysis using a consumption-based methodology, the relevant input is the average length of a trip on the major roadway system. The starting point is national data on average trip lengths for specific land uses and trip purposes. While these average trip lengths provide reasonable estimates of relative magnitudes associated with different land use types, the actual distances are likely to be unrepresentative of travel on a city's major roadway system.

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## LOCAL ADJUSTMENT FACTOR

The local adjustment factor is used to scale the national trends to the local characteristics. The national averages are referenced to develop a reasonable trip length for the city by applying percentages to associated land use types.

The most recent National Household Travel Survey (NHTS) of 2017 provides an inventory of daily travel in the United States (US) and its major Census Divisions, and add-on areas. It is the only source of national-level statistics on personal travel in the US. The survey series (conducted since 1969) includes demographic data on households, people, vehicles, and detailed information on daily travel by all modes of transportation and for all purposes.

The 2017 NHTS was conducted with major changes in sampling strategy (an address-based sample compared to previous land-line random-digit sample) and methodology (Web-based self-reports compared to previous computer-aided interviewing). General observations can be made from this data as it pertains to trip lengths associated with trip purposes.

**Table 10: NHTS Trends in Average Trip Length by Selected Trip Purposes**

|                     | Average Vehicle Trip Length |                                              |                                |          |                         |       |      |
|---------------------|-----------------------------|----------------------------------------------|--------------------------------|----------|-------------------------|-------|------|
|                     | A                           | B                                            | C                              | D        | E                       | F     | G    |
| Trip Purpose:       | Work                        | School/<br>Daycare/<br>Religious<br>Activity | Medical/<br>Dental<br>Services | Shopping | Social/<br>Recreational | Meals | All  |
| Average Trip Length | 11.98                       | 9.11                                         | 10.14                          | 7.08     | 12.6                    | 7.49  | 9.55 |

Source: 2017 National Household Travel Survey (Website Query), U.S. Department of Transportation, Federal Highway Administration, 2017 National Household Travel Survey. URL: <http://nhts.ornl.gov>.

### Localized Data

Further investigation of the NHTS raw data reveals trip lengths for specific trip purposes. As a means of developing localized data, the data was refined to show only those trip lengths for the State of Florida of only ten (10) miles or less in length. Table 11 shows the data and subsequent average trip lengths.

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**Table 11: Refined NHTS Data**

| Trip Purpose                | Trip Length | Number of Trips | Average Trip Length |
|-----------------------------|-------------|-----------------|---------------------|
| Buy Goods                   | 3,743       | 1,276           | 2.93                |
| Buy Services                | 651         | 220             | 2.96                |
| Buy Meals                   | 1,880       | 633             | 2.97                |
| Errands                     | 555         | 233             | 2.38                |
| Recreation                  | 755         | 244             | 3.09                |
| Exercise                    | 814         | 329             | 2.47                |
| Visit Friends               | 816         | 268             | 3.04                |
| Healthcare                  | 467         | 128             | 3.65                |
| Religious - Community       | 619         | 158             | 3.92                |
| Other                       | 71          | 22              | 3.23                |
| Regular Home Activities     | 7,877       | 2,574           | 3.06                |
| Work from Home (Paid)       | 197         | 76              | 2.59                |
| Work                        | 1,995       | 535             | 3.73                |
| Work Related                | 228         | 72              | 3.17                |
| Volunteer                   | 222         | 69              | 3.22                |
| Drop Off / Pickup           | 1,285       | 421             | 3.05                |
| Change Transportation       | 123         | 44              | 2.80                |
| School                      | 497         | 147             | 3.38                |
| Childcare                   | 55          | 15              | 3.67                |
| Adult care                  | 9           | 3               | 3.00                |
| Totals:                     | 22,859      | 7,467           |                     |
| <b>Average Trip Length:</b> |             |                 | <b>3.06</b>         |

Then selected trip purpose data was then organized in accordance with the published NHTS trip purpose categories to determine the average trip lengths for those categories.

**Table 12: Localized Trip Length Ratios**

|                | Average Vehicle Trip Length |                                     |                          |             |                      |             |             |
|----------------|-----------------------------|-------------------------------------|--------------------------|-------------|----------------------|-------------|-------------|
|                | A                           | B                                   | C                        | D           | E                    | F           | G           |
| Trip Purpose:  | Work                        | School/ Daycare/ Religious Activity | Medical/ Dental Services | Shopping    | Social/ Recreational | Meals       | All         |
|                | 3.73                        | 3.38                                | 3.65                     | 2.93        | 3.04                 | 2.97        | 3.06        |
|                | 3.17                        | 3.67                                | 2.47                     | 2.96        | 3.09                 | -           | -           |
|                | -                           | 3.92                                | -                        | -           | -                    | -           | -           |
| <b>Average</b> | <b>3.45</b>                 | <b>3.66</b>                         | <b>3.06</b>              | <b>2.95</b> | <b>3.07</b>          | <b>2.97</b> | <b>3.06</b> |

The average trip lengths shown in Table 12 are then applied to the ITE Land Use Categories listed in Table 13.

**Table 13: Land Use Category Trip Length Ratios**

| ITE LUC Range | ITE Land Use Category | Trip Purpose                          | Trip Length | Assessable Trip Length |
|---------------|-----------------------|---------------------------------------|-------------|------------------------|
| 000-099       | Port and Terminal     | All                                   | 3.06        | 0.58                   |
| 100-199       | Industrial            | All                                   | 3.06        | 0.58                   |
| 200-299       | Residential           | All                                   | 3.06        | 0.58                   |
| 300-399       | Lodging               | Social/Recreational                   | 3.07        | 0.58                   |
| 400-499       | Recreational          | Social/Recreational                   | 3.07        | 0.58                   |
| 500-599       | Institutional         | School/Daycare/<br>Religious Activity | 3.66        | 0.69                   |
| 600-699       | Medical               | Medical-Dental Services               | 3.06        | 0.58                   |
| 700-799       | Office                | Work                                  | 3.45        | 0.65                   |
| 800-899       | Retail                | Shopping                              | 2.95        | 0.56                   |
| 900-999       | Services              | All                                   | 2.96        | 0.56                   |
| Exception:    | Dining                | 75% of All                            | 2.30        | 0.44                   |
| Exception:    | Banking               | 50% of All                            | 1.53        | 0.29                   |
| Exception:    | Service Station       | 50% of All                            | 1.53        | 0.29                   |
| Exception:    | Convenience Store     | 40% of All                            | 1.22        | 0.23                   |
| Exception:    | Fast Food             | 40% of All                            | 1.22        | 0.23                   |

While the average trip length should be representative for most commercial land uses, lower figures are recognized as more accurate for certain convenience retail and service uses. The Urban Land Institute (ULI) estimates that neighborhood centers typically have an average trip length radius of about 2 miles in urban areas. Convenience stores are determined to have even shorter average trip lengths. In the methodology for Port Orange, the average trip length was reduced for selected land uses that capture trips within close proximity to neighborhoods. The reductions amount to 75, 40, and 50 percent of the average trip length. These are shown as exceptions to ITE Services Land Use Category for dining, banking, service stations, convenience stores, and fast-food restaurants.

## ASSESSABLE TRIP LENGTH

The City of Port Orange impact fees are calculated to address needed capacity improvements on City roadways, which is the City's responsibility. State and federal funds are available to pay for improvements on the interstate highways, and Volusia County collects impact fees within the City of Port Orange that can be used to fund projects on County roadways within the City.

The Vehicle Miles of Travel (VMT) for the city is based upon the report generated by FDOT. The Certified Public Mileage (CPM) of 319.68 submitted by the city, minus the 37.196 functionally classified roads above "local", shows local roads centerline mileage 282.484. Based on the rural urban size of one (1) and the 2021 estimated count of 684, the daily VMT for local roads within Port Orange's city limits is 193,013 or 19 percent (19%) of the VMT that occurs within the City of Port Orange. The rest of the VMT (81%) occurs on County/State/Federal roadways which are not the responsibility of the City even though they are located within the City limits.

Thus, the assessed trip length used in the proposed impact fees for the City of Port Orange is 19% of the 3.06-mile average trip length, or 0.58 miles. As shown on Table 13: Land Use Category Trip Length Ratios, the assessable trip length is allocated by percentage to each ITE land use category.

### **Downtown TCEA**

The Downtown Transportation Concurrency Exception Area (TCEA) is not exempt from impact fees. In accordance with Policy 1.2.1 of the Comprehensive Plan, Capital Improvements Element (CIE), the “*City will continue to collect impact fees from development projects to pay for the provision of public facilities and services required by those projects*”.

## **Cost Component**

Recent comparable roadway projects in Volusia County constructed or programmed for construction in the next five (5) years by the County and the State, in conjunction with other information, were reviewed to develop a cost per lane-mile of capacity compared to the capacity of a lane-mile to determine the cost per vehicle-mile of travel.

### **ROADWAY COST**

One of the key inputs into the road impact fee formula is the cost per lane-mile to construct new roadway capacity. While the most obvious component of roadway construction is the physical roadway itself, other elements are involved. All components add to the cost to the project. Other components include professional services (planning and design), actual construction costs, right-of-way (land) costs, environmental mitigation costs and utility relocation costs.

In a demand-driven impact fee system, roadway construction costs are entered into the formula as an average cost for providing new roadway capacity. Using this method, assuming there are no dramatic changes to the type of construction contemplated, it is not necessary to revisit impact fees each time that the capital improvement program changes.

Roadway costs were estimated from new roadway and roadway widening projects in the River to Sea Transportation Planning Organization (TPO) Transportation Improvement Program and the Volusia County Capital Improvement Plan, which provided design, right-of-way, and construction costs for projects with funds committed between FY 2021/22 – FY 2025/26. As the Port Orange impact fees can only be applied to capacity projects on local roadways, the projects analyzed were limited to roadways with no more than four (4) lanes.

Additionally, the FDOT Cost Per Mile Models for Long Range Estimating (LRE) and recently completed construction data from roadway projects in other Florida cities were used to assist in the verification of average costs. Road capacity projects listed in the City’s Capital Improvement Program (CIP) were also reviewed.

## **Cost per Mile**

Based on a review of the aforementioned capacity improvement projects, as shown in Table 14: Roadway Costs in TIP and CIP, a construction cost of \$5.0 million per lane mile for city roads (curb & gutter) is utilized for the transportation impact fee calculation. This is consistent with the FDOT Cost Models and other city projects.

## **FDOT Models**

The FDOT Cost Per Mile Models for Long Range Planning, shown in Table 15, further validate the estimate of construction costs for urban roadways. The average cost per mile is approximately \$5.0 million.

## **Other City Local Roadway Construction Costs**

Recent capacity improvements from other cities throughout Florida, listed in Table 16, were reviewed to increase the sample size and consider construction costs of urban road widening projects. The weighted average cost per lane mile for these projects is \$4.7 million.

## **City of Port Orange Construction Costs**

The City's current FY23-28 Capital Improvement Element (CIE) Program contains capacity improvement projects that include intersection improvements, adding turn lanes, road extensions, and widening of existing roadways. The description of each project often includes the length of the project in miles. When unavailable, a map survey was conducted to measure and estimate the proposed project length(s). For this analysis, only road widening and extension projects were included to estimate the lane cost per mile. Averaging only \$1.5 million, the cost per lane mile is comparatively much lower than the other estimates. This may be due to the lower right-of-way expenditures associated with the city projects.

The capacity improvement projects from the CIE are shown in Table 17.

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**Table 14: Roadway Costs in TIP and CIP**

| Road                 | Segment                              | Feature            | Length (Miles) | Lanes Added | Lane Miles Added  | Construction Cost | Cost per Lane Mile (\$) | Source           |
|----------------------|--------------------------------------|--------------------|----------------|-------------|-------------------|-------------------|-------------------------|------------------|
| SR 40                | SR 15/US 17 to SR 11                 | 2 Lanes to 4 Lanes | 6.376          | 2           | 12.752            | \$60,431,767      | \$4,739,003             | River to Sea TIP |
| SR 40                | W of SR 11 to W of Cone Road         | 2 Lanes to 4 Lanes | 7.640          | 2           | 15.280            | \$64,827,812      | \$4,242,658             | River to Sea TIP |
| SR 15 (US 17)        | DeLeon Springs to SR 40              | 2 Lanes to 4 Lanes | 6.848          | 2           | 13.696            | \$83,987,940      | \$6,132,297             | River to Sea TIP |
| SR15 (US17)          | South of Spring St to Lake Winona Rd | 2 Lanes to 4 Lanes | 1.550          | 2           | 3.100             | \$32,607,028      | \$10,518,396            | River to Sea TIP |
| Beresford Avenue     | Blue Lake Avenue to MLK Jr Beltway   | New 2 Lane         | 0.880          | 2           | 1.760             | \$3,709,305       | \$2,107,560             | Volusia CIP      |
| Blue Lake Extension  | Blue Lake to SR 472                  | New 2 Lane         | 0.330          | 2           | 0.660             | \$3,862,721       | \$5,852,608             | Volusia CIP      |
| Orange Camp Road     | Widening MLK Blvd to I-4             | 2 Lanes to 4 Lanes | 1.510          | 2           | 3.020             | \$13,001,748      | \$4,305,215             | Volusia CIP      |
| Williamson Boulevard | Strickland Range to Hand Avenue      | 2 Lanes to 4 Lanes | 1.120          | 2           | 2.240             | \$8,230,506       | \$3,674,333             | Volusia CIP      |
|                      |                                      |                    | 26.254         |             | 52.508            | \$33,832,353      | \$5,196,509             |                  |
|                      |                                      |                    |                |             | Weighted Average: |                   | \$5,154,621             |                  |

**Table 15: FDOT Cost Per Mile Models**

| Description                                                                                                 | Cost Per Mile |
|-------------------------------------------------------------------------------------------------------------|---------------|
| Add 2 Lanes to Existing 2 Lane Undivided Arterial (1 Lane Each Side), with 4' Bike Lanes                    | \$4,884,813   |
| Widen 2 Lane Urban Arterial to 4 Lane Divided with 22' Median, 4' Bike Lanes                                | \$5,480,586   |
| Add 2 Lanes to Existing 3 Lane Undivided Arterial (1 Lane Each Side with Center Turn Lane and 4' Bike Lanes | \$5,038,671   |
| Widen 4 Lane Urban Divided Arterial to 6 Lane Urban Divided with 22' Median and 4' Bike Lanes               | \$4,954,842   |
| Average:                                                                                                    | \$5,089,728   |

Source: FDOT

**Table 16: Other City Projects**

| City         | Road                          | From                              | To                            | Feature            | Length | Lanes Added | Lane Miles Added | Cost              | Cost per Lane Mile (\$) |
|--------------|-------------------------------|-----------------------------------|-------------------------------|--------------------|--------|-------------|------------------|-------------------|-------------------------|
| Lakeland     | Lakeland Park Drive           | Carpenters Way                    | Interstate 4                  | New 2 Lane         | 0.379  | 2           | 0.758            | \$6,309,598       | \$8,328,669             |
| Lakeland     | North Wabash Avenue Extension | W. 10th Street                    | W. Bella Vista Street         | New 2 Lane         | 0.850  | 2           | 1.700            | \$5,100,000       | \$3,000,000             |
| Orlando      | Narcoossee Road               | Central Florida Greenway (SR.417) | Beachline Expressway (SR 528) | 4 Lanes to 6 Lanes | 3.770  | 2           | 7.540            | \$31,775,775      | \$4,214,294             |
| Plant City   | Sam Allen Road                | Paul Buchman Highway (SR 39A)     | Park Road                     | 2 Lanes to 4 Lanes | 2.000  | 2           | 4.000            | \$23,200,000      | \$5,800,000             |
| Lakeland     | West Pipkin Road              | Medulla Road                      | S. Florida Avenue (SR 37)     | 2 Lanes to 4 Lanes | 3.800  | 2           | 7.600            | \$45,462,576      | \$5,981,918             |
| Jacksonville | Collins Road                  | Rampart Road                      | Old Middleburg Road           | 2 Lanes to 4 Lanes | 3.380  | 2           | 6.760            | \$21,300,000      | \$3,150,888             |
| Totals:      |                               |                                   |                               |                    | 14.179 |             | 28.358           | Weighted Average: | \$4,695,252             |

**Table 17: Port Orange Capacity Improvement Projects**

| Project | Road                                                   | Description                                                                                                                                                                                                                                                                                                                                                                                                                                           | Length | Lanes Added | Lane Miles Added | Cost        | Cost per Lane Mile (\$) |
|---------|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-------------|------------------|-------------|-------------------------|
| 200905  | Williamson Blvd. North of Pavilion                     | Project involves adding 2 lanes to the existing 2 lane Williamson Blvd. roadway from the north boundary of the Pavilion project north to Townwest Blvd., a 0.53-mile section.                                                                                                                                                                                                                                                                         | 0.53   | 2           | 1.06             | \$2,680,935 | \$2,529,184             |
| 200907  | Coraci Blvd. Extension                                 | Project involves construction of a 1/2 mile 2-lane divided roadway extending Coraci Blvd. 2600' from Forest Lakes subdivision (Carmody Lake Drive) to Sanctuary at Westport Apartment within the existing undeveloped right-of way. This roadway is indicated as a future collector road in the Comprehensive Plan.                                                                                                                                   | 0.50   | 2           | 1.00             | \$2,407,000 | \$2,407,000             |
| 201008  | Yorktowne Blvd North Section                           | Project is proposed as either a 2-lane or 4-lane divided curb and gutter road designed to major collector street standards. This improvement is required to complete the Yorktowne Blvd. connection between Hidden Lakes Dr. and Willow Run Blvd.                                                                                                                                                                                                     | 0.64   | 2           | 1.29             | \$2,044,250 | \$1,587,397             |
| 201015  | Willow Run Boulevard Widening                          | A 1/4-mile segment of Willow Run east of Williamson Boulevard to the proposed intersection of the Yorktowne Boulevard extension will need to be improved to accommodate future traffic flows diverted from Williamson Boulevard and future traffic on the new Yorktowne north extension. A signalized intersection, traffic circle, or other feasible improvements at the Willow Run/Yorktowne intersection will be considered as part of the design. | 1.31   | 2           | 2.62             | \$1,325,000 | \$505,725               |
| New 002 | Madeline Ave Widening between Clyde Morris and Nova Rd | Project consists of widening the current vehicle travel lanes on Madeline Avenue between Clyde Morris and Nova Road. The proposed improvements are anticipated to be constructed within the existing right-of-way of Madeline Avenue; additional right-of-way is not anticipated to be requested for this project.                                                                                                                                    | 1.27   | 2           | 2.54             | \$1,360,000 | \$535,433               |
|         |                                                        | Totals:                                                                                                                                                                                                                                                                                                                                                                                                                                               | 4.25   |             | 8.51             | Average:    | \$1,512,948             |

## VEHICLE MILES OF CAPACITY PER LANE MILE

A lane-mile of roadway is capable of carrying a set capacity of vehicles in one day. This is similar to the maximum service volume for that road on a mile basis. Capacity can vary depending on the road type (e.g., highway versus arterial) and location (e.g., urban versus rural). Most transportation impact fees are determined by calculating the amount of added capacity that would result by making all of the improvements in the capital improvements plan.

The average capacity per lane mile for each road project listed in Table 14: Roadway Costs in TIP and CIP was calculated using existing and proposed roadway capacities from Table 1 in the Florida Department of Transportation (FDOT) Quality / Level-of-Service Handbook, as shown in Appendix A.

**Table 18: Capacity from Road Projects (Volusia County)**

| Road                 | Segment                              | Feature     | Length (Miles) | Existing Capacity | Proposed Capacity | New Capacity Lane Miles |
|----------------------|--------------------------------------|-------------|----------------|-------------------|-------------------|-------------------------|
| SR 40                | SR 15/US 17 to SR 11                 | 2 - 4 Lanes | 6.376          | 17,700            | 39,800            | 140,910                 |
| SR 40                | W of SR 11 to W of Cone Road         | 2 - 4 Lanes | 7.640          | 17,700            | 39,800            | 168,844                 |
| SR 15 (US 17)        | DeLeon Springs to SR 40              | 2 - 4 Lanes | 6.848          | 17,700            | 39,800            | 151,341                 |
| SR15 (US17)          | South of Spring St to Lake Winona Rd | 2 - 4 Lanes | 1.550          | 17,700            | 39,800            | 34,255                  |
| Beresford Avenue     | Blue Lake Avenue to MLK Jr Beltway   | New 2 Lane  | 0.880          | 0                 | 15,600            | 13,728                  |
| Blue Lake Extension  | Blue Lake to SR 472                  | New 2 Lane  | 0.330          | 0                 | 15,600            | 5,148                   |
| Orange Camp Road     | Widening MLK Blvd to I-4             | 2 - 4 Lanes | 1.510          | 17,700            | 39,800            | 33,371                  |
| Williamson Boulevard | Strickland Range to Hand Avenue      | 2 - 4 Lanes | 1.120          | 17,700            | 39,800            | 24,752                  |
|                      |                                      |             | 26.25          |                   |                   | 572,348                 |
|                      | <b>TOTALS:</b>                       | <b>X2</b>   | <b>52.51</b>   |                   |                   | <b>572,348</b>          |

Dividing the new capacity lane miles of 572,348 by twice the length of the improvements, totaling 52.51 miles (to account for one lane in both directions), the average capacity per lane mile of construction is 10,900.

$$572,348 / 52.51 = 10,900 \text{ (rounded from 10,899.79)}$$

A survey of recent transportation impact fees studies performed in Florida was conducted to consider the average Vehicle-Miles of Capacity (VMC) per lane mile, revealing an average added capacity to be about 10,000 vehicle miles. Table 19 shows the average capacity per lane calculations from previous studies.

**Table 19: Average Vehicle-Miles of Capacity (VMC) Added per Lane Mile**

| Note | Source                  | VMC Added per Lane Mile |
|------|-------------------------|-------------------------|
| 1    | St. Lucie County, FL    | 9,600                   |
| 2    | Palm Beach County, FL   | 9,967                   |
| 3    | Volusia County, FL      | 10,100                  |
| 4    | Palm Beach County, FL   | 14,000                  |
| 5    | Indian River County, FL | 8,600                   |
| 6    | Hernando County, FL     | 11,200                  |
| 7    | Orange County, FL       | 9,000                   |
|      | Average:                | 10,352                  |

Note 1: Benesch Road Impact Fee Study (St. Lucie County) – March 2022 – 9,600

Note 2: Benesch Impact Fee Update Study (Palm Beach County) – March 2022 – 9,967

Note 3: Benesch Impact Fee Update Study (Volusia County) – July 2022 – 10,100

Note 4: Benesch Impact Fee Update Study (Palm Beach County) – July 2022 – 14,000

Note 5: Tindale Oliver Impact Fee Study Update (Indian River County) – February 2020 – 8,600

Note 6: Tindale Oliver Roads Impact Fee Study (Hernando County) – May 2020 – 11,200

Note 7: Tindale Oliver Transportation Impact Fee Study (Orange County) – September 2020 – 9,000

The analysis of road projects from the TPO and Volusia County TIP, coupled with the review of previous studies in Florida, validate the average Vehicle Miles of Capacity (VMC) per lane mile from each (10,900 and 10,352) to be approximately 10,626.

To be conservative, 10,500 VMC added per lane mile will be used for this study.

## COST PER VEHICLE MILE OF CAPACITY

The cost per VMC figure is used in the road impact fee calculation to determine the total cost per unit of development based on vehicle-miles of travel consumed. For each vehicle-mile of travel that is added to the city roadway system, approximately \$476 of capacity is consumed. The average cost per additional VMC is shown in Table 20.

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**Table 20: Average Cost per Vehicle-Mile of Capacity Added**

| Source                 | Cost per Lane Mile <sup>1</sup> | Average VMC Added per Lane Mile <sup>2</sup> | Cost per VMC <sup>3</sup> |
|------------------------|---------------------------------|----------------------------------------------|---------------------------|
| Blend of Road Projects | \$5,000,000                     | 10,500                                       | \$476.19                  |

<sup>1</sup> Source: Roadway Cost Section

<sup>2</sup> Source: Table 19 and Table 19

<sup>3</sup> VMC added per lane mile (Item 2) divided by cost per lane mile (Item 1)

## NET COST PER VEHICLE MILE OF CAPACITY

When calculating the impact of new development on infrastructure costs, credit is given for revenue generated by new development that will be used to pay for capacity-related capital improvements. In Port Orange, capacity-expanding road improvements for local roads are funded almost exclusively with road impact fees, local option fuel taxes, and developer contributions (for which impact fee credits are provided).

## Credit Component

### CAPITAL IMPROVEMENT CREDIT

To avoid overcharging new development for the public facilities impact fees, a review of the capital funding program was completed. The purpose of this review was to determine any potential revenue credits generated by new development that are being used for expansion of capital facilities and land included in the inventory. It should be noted that the credit component does not include any capital renovation, maintenance, or operations expenses, as these types of expenditures cannot be funded with impact fee revenue.

An analysis was completed to determine the current transportation funding sources for the City of Port Orange based on the FY 2023 – 2028 City of Port Orange Capital Improvement Program (CIP). The City has an average of \$3,391,124 per year programmed for roadway transportation improvements. The CIP contains numerous projects consisting of roadway widening, intersection improvements, and additional turning lanes. All but one of the projects are funded via the Transportation Impact Fee Fund and the Transportation Planning Organization (TPO) Grant funding. The CIP currently has 12 transportation projects.

A breakdown of transportation projects and funding sources is shown in Table 21.

**Table 21: CIP Transportation Projects**

| Project Title                                                     | Project Type                       | Funding Source |           |                     |
|-------------------------------------------------------------------|------------------------------------|----------------|-----------|---------------------|
|                                                                   |                                    | Property Taxes | TPO Grant | Transportation Fund |
| Willow Run Blvd. Widening                                         | Capacity                           |                | X         | X                   |
| Willow Run Blvd. Sidewalk (South)                                 | New Sidewalk                       |                | X         | X                   |
| Madeline Ave. (East) and Bruner Rd. Trail/Sidewalks               | New Sidewalk                       |                | X         | X                   |
| Madeline Avenue (West) Sidewalk/Trail                             | New Sidewalk                       |                | X         | X                   |
| Taylor Rd/Williamson Blvd. Intersection Improvements              | Reconstruct / Ped Improve / Safety |                | X         | X                   |
| Taylor Rd./Clyde Morris Blvd. Intersection Improvements           | Capacity                           |                | X         | X                   |
| Williamson Blvd. and Willow Run Blvd. Sidewalk                    | New Sidewalk                       |                | X         | X                   |
| Yorktowne Boulevard Northbound & Southbound Turn Lanes            | Capacity / Ped Improvements        |                | X         | X                   |
| Widening of Madeline Avenue Between Clyde Morris Blvd & Nova Road | Capacity                           |                | X         | X                   |
| Spruce Creek Road Sidewalks Gaps and Curb Ramp Replacement        | Pedestrian Improvements            |                | X         | X                   |
| Dunlawton and Yorktowne Turn Lanes Bundle                         | Capacity                           | X              | X         |                     |
| Sidewalk Gap Bundle                                               | New Sidewalk                       |                | X         | X                   |

## Gasoline Tax Equivalent Credit

The present value of the portion of non-impact fee funding generated by new development over a 25-year period that is expected to be expended on capacity expansion projects was credited against the cost of the system consumed by travel associated with new development. In order to provide a connection to the demand component, which is measured in terms of travel, the non-impact fee dollars were converted to a fuel tax equivalency.

## Methodology

The amount of gas-tax-supported funding for capacity expanding road improvements that can be anticipated over the long-term is estimated based on recent City of Port Orange gas tax revenue history. Pursuant to the interlocal agreement entered into between the County and municipalities within the County representing a majority of the incorporated area population within the County, the proceeds of the taxes are divided and distributed by the State Department of Revenue to the County and eligible municipalities. The proportion distributed to the City of Port Orange is 5.017 percent.<sup>1</sup> Table 22 shows the actual revenues over the past five (5) years.

<sup>1</sup> Florida Department of Revenue, Office of Tax Research

**Table 22: Local Option Gas Tax Distributions**

| Tax <sup>1</sup> | FY 2017-2018 | FY 2018-2019 | FY 2019-2020 | FY 2020-2021        | FY 2021-2022 <sup>2</sup> |
|------------------|--------------|--------------|--------------|---------------------|---------------------------|
| 5 Cent           | \$ 572,440   | \$ 566,641   | \$ 576,562   | \$ 566,787          | \$ 524,716                |
| 6 Cent           | \$ 786,856   | \$ 765,741   | \$ 776,303   | \$ 771,714          | \$ 731,399                |
| Totals:          | \$ 1,341,296 | \$ 1,332,382 | \$ 1,352,865 | <b>\$ 1,338,501</b> | \$ 1,256,115              |

<sup>1</sup> City of Port Orange, Finance Department

<sup>2</sup> For FY22: 10 months received; 2 months estimated

In addition to the amount distributed to the city, the amount of gallons sold is necessary for the credit computation. The gallons sold in Volusia County is derived from the Florida Department of Revenue, “Certificate of Taxable Gallons, Fiscal Year 2020-2021, and is subsequently extrapolated to determine the same for Port Orange. Data attributed to Fiscal Year 2020-2021 will be used for this study.

**Table 23: Funding per Gallon**

| Entity                      |                                  | FY 2020-2021        |
|-----------------------------|----------------------------------|---------------------|
| Volusia County <sup>1</sup> |                                  |                     |
|                             | Total Funding                    | \$ 14,861,036       |
| 1                           | Annual Gallons Sold              | 266,017,688         |
|                             | Annual Funding per Gallon        | \$ 0.0558           |
| City of Port Orange         |                                  |                     |
|                             | Total Funding                    | <b>\$ 1,338,501</b> |
|                             | Annual Gallons Sold <sup>2</sup> | 24,000,000          |
|                             | Annual Funding per Gallon        | \$ 0.0558           |

<sup>1</sup> Florida Department of Revenue, “Certificate of Taxable Gallons, Fiscal Year 2020-2021”

<sup>2</sup> Extrapolated

## City

The City does not have a history of spending locally allocated gas tax revenues on capacity expansion projects in recent years. However, with anticipated continued growth and development, as well as the need for capacity improvements, a gas tax credit is given.

## County

Based on a review of the Volusia County CIP, it was determined that the County has not programmed any funds to be spent on capacity expansion projects in the City of Port Orange. There are roadway and bridge projects but none providing capacity improvements. As such, no credit is given for gas tax revenues received by the County and spent in the city.

The other inputs to the Gas Tax Credit are:

- Average fuel efficiency,
- Effective days per year, and
- Net Present Value (NPV) of the annual funding per daily vehicle miles.

### Fuel Efficiency

According to the U.S. Department of Transportation, Bureau of Transportation Statistics <sup>1</sup>, the average U.S. light duty vehicle fuel efficiency in miles per gallon (mpg) is 22.9 mpg. The most recent data is for the year 2020.

### Effective Days per Year

An effective 365 days per year of operation was assumed for all land uses in the proposed fee. However, this will not be the case for all land uses since some uses operate only on weekdays (e.g., office buildings) and/or only seasonally (e.g., schools). The use of 365 days per year, therefore, provides a conservative estimate, ensuring that gasoline taxes are adequately credited against the fee.

### Net Present Value

The NPV variables are facility life and interest rate. The roadway facility life used in the analysis is 25 years, which represents the reasonable life of a roadway. The interest rate is the discount rate at which gasoline tax revenues might be bonded. It is used to compute the present value of the gasoline taxes generated by new development. At the time of this analysis, the national average interest rate on 20-year AAA municipal bonds and AA municipal bonds varies from 3.35 to 3.75 percent. <sup>2</sup> The discount rate of 3.5 percent is close to the average and was used in the calculation. Table 24 shows the calculations based on the previously mentioned assumptions.

### Present Value

Present Value = calculation of the present value of a uniform series of cash flows, gas tax payments in this case, given an interest rate, “*i*,” and a number of periods, “*n*,” for 3.50% interest and a 25-year facility life, the uniform series present worth factor is 16.13. The present value factor is the factor that is used to indicate the present value of cash to be received in the future and is based on the time value of money. This PV factor is a number that is always less than one and is calculated by one divided by one plus the rate of interest to the power, i.e., the number of periods over which payments are to be made. Solving for Uniform Series Present Worth (USPW) factor. Where; *i* = interest rate and *n* = number of periods.

$$\text{USPW} = \frac{(1 + i)^n - 1}{i(1 + i)^n} = \frac{(1 + .037)^{25} - 1}{.037(1 + .037)^{25}} = \frac{2.48 - 1}{0.037 * 2.48} = \frac{1.48}{0.09176} = 16.13$$

<sup>1</sup> <https://www.bts.gov/content/average-fuel-efficiency-us-light-duty-vehicles>

<sup>2</sup> [fmsbonds.com/market-yields](https://fmsbonds.com/market-yields)

**Table 24: Credit per VMT**

|                                       |              |
|---------------------------------------|--------------|
| Total Annual Gas Tax Funding          | \$ 1,338,501 |
| ÷ Annual Gallons Sold                 | 24,000,000   |
| Annual Funding per Gallon             | \$ 0.0558    |
| ÷ Average Fuel Efficiency (mpg)       | 22.9         |
| Funding per Daily Vehicle Mile        | \$ 0.0024    |
| x Days per Year                       | 365          |
| Annual Funding per Daily Vehicle-Mile | \$ 0.89      |
| x Net Present Value Factor (25 Years) | \$ 16.13     |
| Gas Tax Funding Credit per VMT        | \$ 14.34     |

Assuming that road improvements in Port Orange continue to receive a similar amount of County local option gas tax revenues over the long term, new development will generate the present value equivalent of \$14.34 in capacity funding per VMT over the next 25 years. This is the amount of credit that should be applied against the cost of accommodating the transportation demands of new development. The net cost per Vehicle Mile of Capacity (VMC) is \$461.85, as shown in Table 25.

**Table 25: Net Cost per Service Unit**

|                          |            |
|--------------------------|------------|
| Road Cost per VMT        | \$ 476.19  |
| - Gas Tax Credit per VMT | \$ (14.34) |
| Net Road Cost per VMT    | \$ 461.85  |

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## CALCULATED TRANSPORTATION IMPACT FEE SCHEDULE

Detailed impact fee calculations for each land use are included in Appendix D, which includes the major land use categories and the impact fees for the individual land uses contained in each of the major categories. For each land use, Appendix D illustrates the following:

- Demand component variables (trip rate, trip length, and percent of new trips);
- Total impact fee cost;
- Annual gas tax credit;
- Present value of the gas tax credit; and
- Net transportation impact fee.
- Current City of Port Orange transportation impact fee
- Percent difference between the calculated impact fee and current adopted impact fee

It should be noted that the net impact fee shown in Appendix D is not necessarily a recommended fee, but instead represents the technically calculated impact fee per unit of land use that could be charged in the City of Port Orange.

In order to ensure comprehension of the Transportation Impact Fee calculation, a step-by-step sample calculation is presented. The following example is for the Single Family Residential (Detached) land use category (ITE Land Use Code 210), using information from the impact fee schedules included in Appendix D.

### **Step 1: VMT = Trip Rate x Trip Length x Percent New Trips**

Trip Rate = 9.43

Trip Length = 0.58 miles

Percent of New Trips = 100%

$$\text{VMT} = (9.43 \times 0.58 \times 100 \%) = \mathbf{5.47}$$

### **Step 2: Daily VMT per Land Use = VMT / 2**

VMT = 5.47

$$\text{Daily VMT} = 5.47 / 2 = \mathbf{2.73}$$

### **Step 3: Cost per VMT = Cost per lane mile / added capacity per lane mile**

Total Cost per lane mile: \$5,000,000

Added capacity per lane mile = 10,500

$$\text{Cost per VMT} = \$5,000,000 / 10,500 = \mathbf{\$476.19}$$

**Step 4: Total impact cost = Daily VMT per Land Use x Cost per VMT**

Daily VMT for Single Family Residential= 2.73  
Cost per VMT = \$476.19

Total Impact Cost = 6.41 x \$587.50= **\$1,302.24**

**Step 5: Credit per VMT= (\$/gallon used for capital improvements / Fuel Efficiency) x Effective Days per year  
(365) x Present value of gas tax payments**

\$/Gallon used for capital improvements = \$.0558      Credit per VMT = ((\$.0558 / 22.90) x 365) x \$16.13 = **\$14.34**  
Fuel Efficiency = 22.90 mpg  
Effective days per year = 365  
Present Value of Gas Tax Payments= \$16.13

**Step 6: Gas Credit = Daily VMT per Land Use x Credit per VMT**

Daily VMT for Single Family Residential = 2.73  
Credit per VMT = \$14.34

Gas Credit = (2.73 x \$14.34) = **\$39.22**

**Step 7: Net Impact Fee = Total Impact cost – Gas Credit**

Total Impact Cost for Single Family Residential = \$1,302.24  
Gas Credit for Single Family Residential = \$39.22

Net Impact Fee = (\$1,302.24 - \$39.22) = **\$1,263.02 (at 100%)**

**Rounded = \$1,263**

*(Remainder of page intentionally left blank)*

## Transportation Impact Fee Comparison

As part of the effort in developing the City of Port Orange transportation impact fee program, a comparison of calculated fees to road/transportation impact fee schedules adopted in other jurisdictions was completed, as shown in Table 26. Note that differences in fee levels for a given land use can be caused by several factors, including the year of the technical study, adoption percentage, study methodology including variation in costs, credits, and travel demand, land use categories included in the fee schedule, etc.

This table includes ten (10) land uses with single family detached as the residential land use, and nine (9) non-residential land uses. The impact fees for the peer cities are then summarized, leading to the highest, lowest, and average for the ten land use categories. The fees associated with Orange City are, in many cases, significantly lower than the rest and were subsequently eliminated from the averaging to reduce potential skewing of the data. The City of New Smyrna Beach has the lowest fees in all land use categories, compared to the other cities, which will slightly skew the analysis. Nevertheless, as depicted in the charts and **Error! Reference source not found.**, the proposed fees for the City of Port Orange are lower than the average for the selected peer cities.

Figure 7 and Figure 8 provide charts to visualize the position of Port Orange in comparison to the peer cities.

Although there is some variation, it is not recommended that Port Orange's calculated fees be modified overall to match the averages derived from the city samples. The updated transportation impact fees for the various land use categories are shown in Table 27.

The detailed fee schedule that includes the calculations shown above for all land uses is presented in Appendix D. It should be noted that in all cases where the proposed impact fee is less than the current fee, the Trip Generation Rate (TGR) applied in the previous study was for some reason significantly higher than the ITE TGR.

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**Table 26: Transportation Impact Fee Comparison**

| Land Use                           | Unit of Measure | Port Orange (Existing) | Port Orange (Proposed) | Palm Coast | Deltona   | Ocoee     | New Smyrna Beach | Orange City | Apopka    |
|------------------------------------|-----------------|------------------------|------------------------|------------|-----------|-----------|------------------|-------------|-----------|
| Fee Schedule Date                  |                 | 2005                   | 2023                   | 2022       | 2017      | 2022      | 2019             | 2019        | 2022      |
| Assessed Portion of Calculated Fee |                 | 100%                   | 100%                   | 100%       | 100%      | 100%      | 100%             | 100%        | 100%      |
| <b>Residential:</b>                |                 |                        |                        |            |           |           |                  |             |           |
| Single Family Detached             | Du              | \$ 902                 | \$ 1,263               | \$ 3,139   | \$ 1,044  | \$ 3,944  | \$ 1,143         | \$ 622      | \$ 3,101  |
| <b>Non-Residential:</b>            |                 |                        |                        |            |           |           |                  |             |           |
| General Light Industrial           | 1,000 sf        | \$ 357                 | \$ 600                 | \$ 1,773   | \$ 1,308  | \$ 2,497  | \$ 833           | \$ 340      | \$ 2,633  |
| Warehousing                        | 1,000 sf        | \$ 451                 | \$ 211                 | \$ 1,773   | \$ 449    | \$ 1,776  | \$ 597           | \$ 260      | \$ 1,877  |
| Hotel                              | 1,000 sf        | \$ 665                 | \$ 710                 | \$ 1,852   | \$ 1,029  | \$ 2,668  | \$ 830           | \$ 362      | \$ 3,212  |
| Day Care Center                    | 1,000 sf        | \$ 1,844               | \$ 4,249               | \$ 5,119   | \$ 2,416  | \$ 8,324  | \$ 2,335         | \$ 1,220    | \$ 6,045  |
| Place of Worship                   | 1,000 sf        | \$ 526                 | \$ 1,090               | \$ 2,268   | \$ 698    | \$ 3,230  | \$ 667           | \$ 340      | \$ 2,969  |
| General Office                     | 1,000 sf        | \$ 1,646               | \$ 1,502               | \$ 3,798   | \$ 1,638  | \$ 4,753  | \$ 2,085         | \$ 1,210    | \$ 4,995  |
| Shopping Center (>150ksf)          | 1,000 sf        | \$ 2,217               | \$ 2,872               | \$ 6,936   | \$ 2,075  | \$ 4,847  | \$ 1,380         | \$ 880      | \$ 10,686 |
| Bank (Drive-through)               | 1,000 sf        | \$ 5,925               | \$ 4,368               | \$ 12,289  | \$ 7,005  | \$ 9,608  | \$ 7,503         | \$ 8,710    | \$ 20,225 |
| Fast Food w/Drive Thru             | 1,000 sf        | \$ 9,939               | \$ 11,173              | \$ 23,042  | \$ 41,461 | \$ 23,156 | \$ 12,585        | \$ 6,450    | \$ 24,423 |

<sup>1</sup> Represents that portion of the maximum calculated fee for each city/county that is actually charged. Does not account for moratoriums/suspension.

<sup>2</sup> du = dwelling units

<sup>3</sup> Source: Appendix D

<sup>4</sup> Source: City of Palm Coast, FL Summary of Application and Impact Fees (December 21, 2021) (Note: Fast Food w/Drive Thru unit is Lanes)

<sup>5</sup> Source: City of Deltona, Planning and Development Services

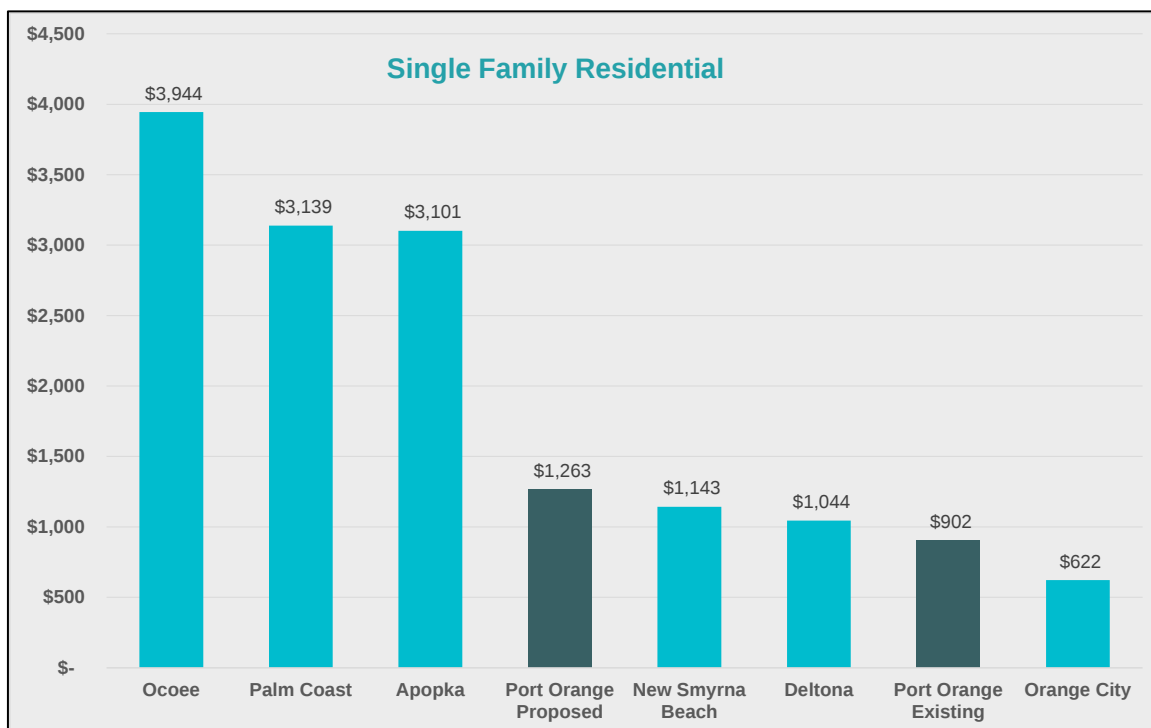
<sup>6</sup> Source: City of Ocoee, Florida – Impact Fee Schedule

<sup>7</sup> Source: City of New Smyrna Beach, Florida – Impact Fees

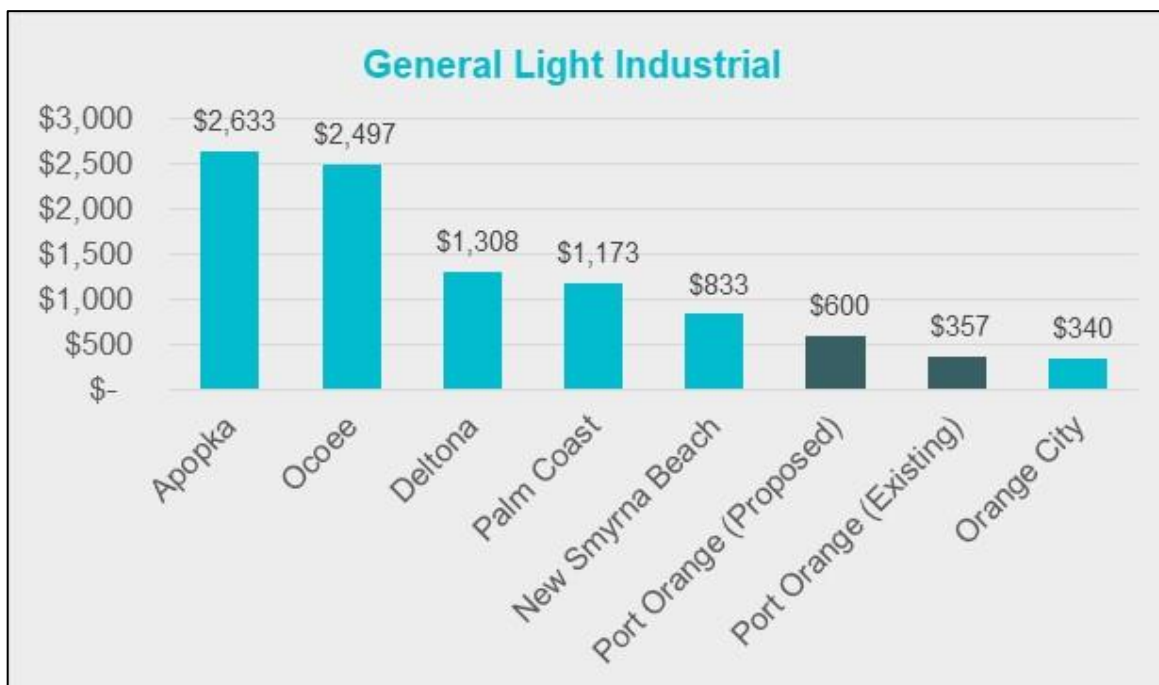
<sup>8</sup> Source: City of Orange City, Development Services Department

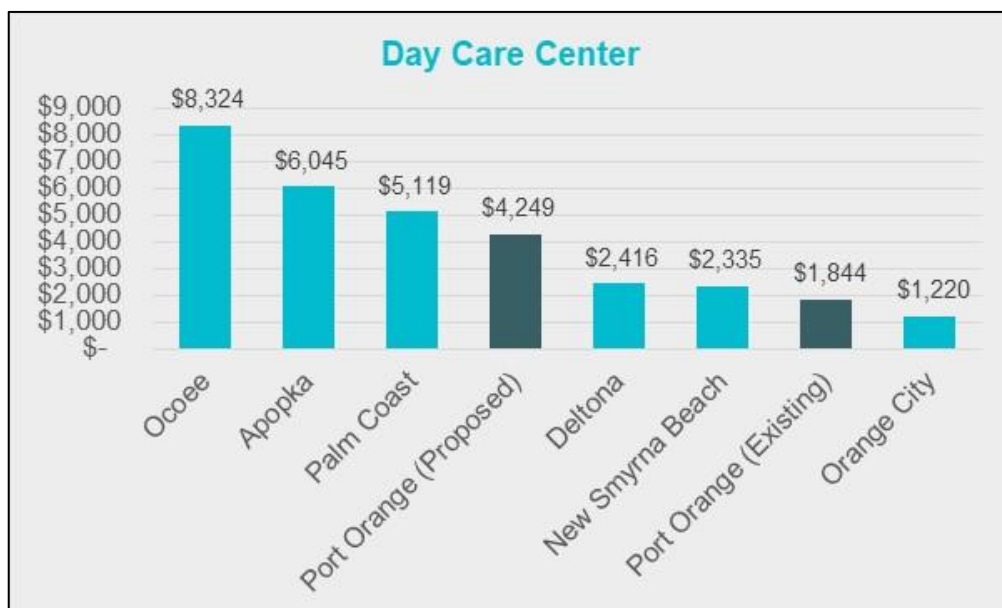
<sup>9</sup> Source: City of Apopka, Community Development Department, Engineering Division

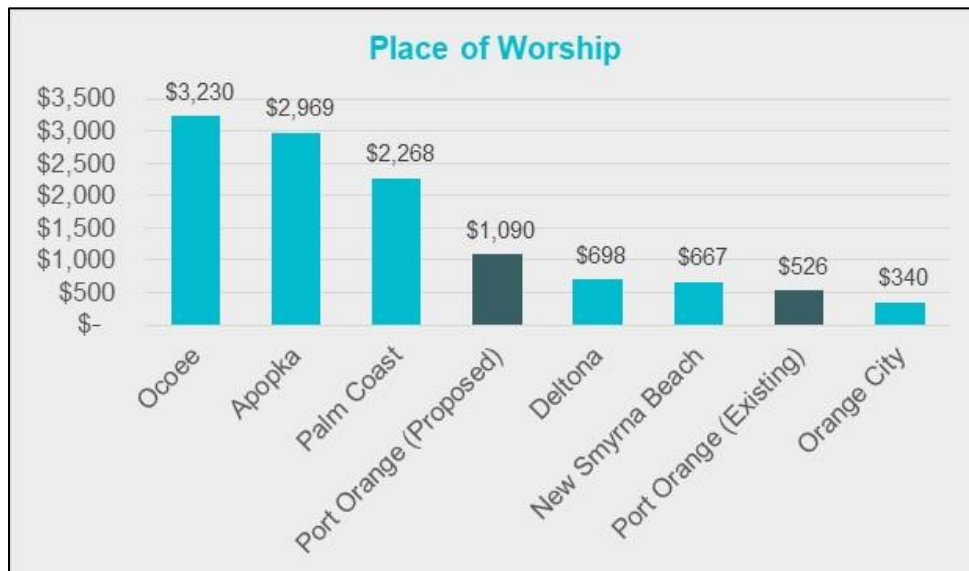
**Figure 7: Transportation Impact Fee Comparison per Single Family Residential Unit**



**Figure 8: Transportation Impact Fee Comparisons for Non-Residential**







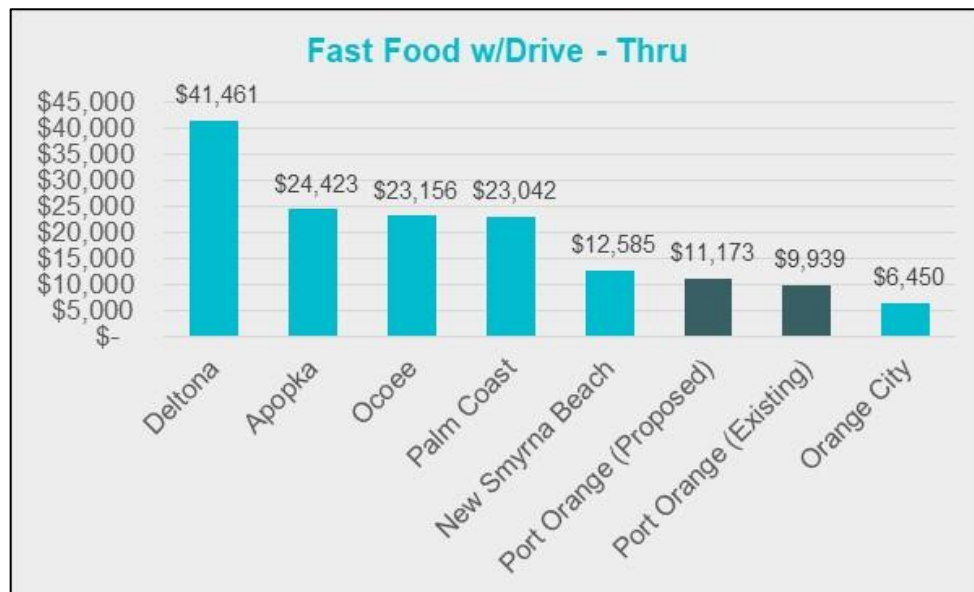
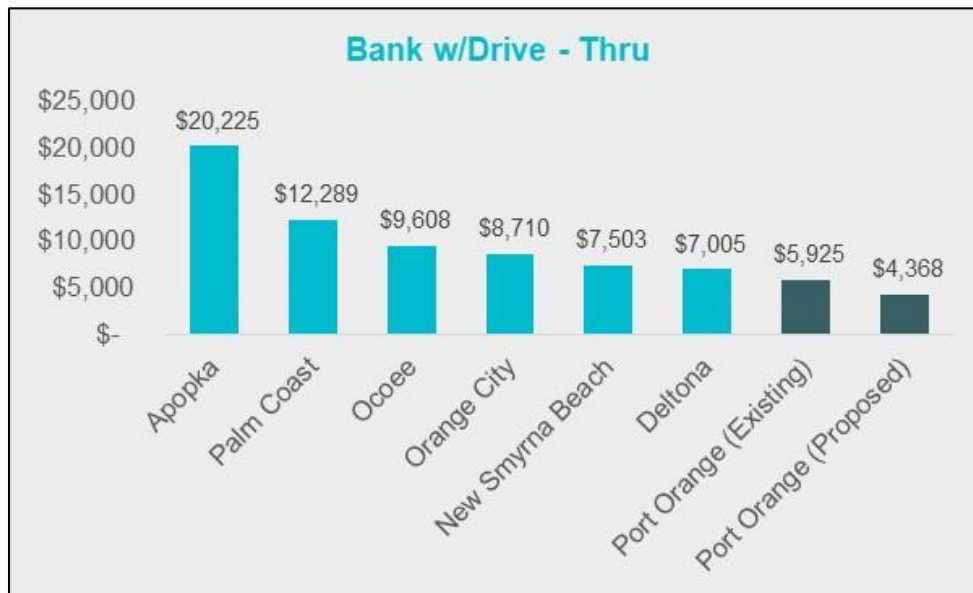


Table 27: Transportation Impact Fee

| Land Use                                           | ITE LUC | Unit of Measure | Year 2023 | Year 2024 | Year 2025 | Year 2026 and Onward |
|----------------------------------------------------|---------|-----------------|-----------|-----------|-----------|----------------------|
| <b>INDUSTRIAL</b>                                  |         |                 |           |           |           |                      |
| General Light Industrial                           | 110     | 1,000 SF        | \$ 402    | \$ 446    | \$ 491    | \$ 536               |
| Industrial Park                                    | 130     | 1,000 SF        | \$ 415    | \$ 415    | \$ 415    | \$ 415               |
| Manufacturing                                      | 140     | 1,000 SF        | \$ 406    | \$ 451    | \$ 496    | \$ 542               |
| Warehousing                                        | 150     | 1,000 SF        | \$ 211    | \$ 211    | \$ 211    | \$ 211               |
| Mini-Warehouse                                     | 151     | 1,000 SF        | \$ 165    | \$ 179    | \$ 179    | \$ 179               |
| <b>RESIDENTIAL</b>                                 |         |                 |           |           |           |                      |
| Single-Family Detached Housing                     | 210     | DU              | \$ 992    | \$ 1,083  | \$ 1,173  | \$ 1,263             |
| Multifamily Housing (Low-Rise)                     | 220     | DU              | \$ 724    | \$ 784    | \$ 843    | \$ 903               |
| Multifamily Housing (Mid-Rise)                     | 221     | DU              | \$ 608    | \$ 608    | \$ 608    | \$ 608               |
| Multifamily Housing (High-Rise)                    | 222     | DU              | \$ 608    | \$ 608    | \$ 608    | \$ 608               |
| Low-Rise Residential with Ground-Floor Commercial  | 230     | GFA (1-25K)     | \$ 452    | \$ 461    | \$ 461    | \$ 461               |
| Mid-Rise Residential with Ground-Floor Commercial  | 231     | GFA (1-25K)     | \$ 461    | \$ 461    | \$ 461    | \$ 461               |
| High-Rise Residential with Ground-Floor Commercial | 232     | GFA (1-25K)     | \$ 461    | \$ 461    | \$ 461    | \$ 461               |
| Mobile Home Park                                   | 240     | DU              | \$ 393    | \$ 436    | \$ 480    | \$ 524               |
| <b>LODGING</b>                                     |         |                 |           |           |           |                      |
| Hotel                                              | 310     | Rooms           | \$ 687    | \$ 710    | \$ 710    | \$ 710               |
| Motel                                              | 320     | Rooms           | \$ 344    | \$ 344    | \$ 344    | \$ 344               |
| <b>RECREATIONAL</b>                                |         |                 |           |           |           |                      |
| Campground/Recreational Vehicle Park               | 416     | Sites           | \$ 328    | \$ 362    | \$ 362    | \$ 362               |
| Marina                                             | 420     | Berths          | \$ 323    | \$ 323    | \$ 323    | \$ 323               |
| Movie Theater                                      | 445     | Screens         | \$ 4,694  | \$ 5,215  | \$ 5,737  | \$ 6,258             |
| Health/Fitness Club                                | 492     | 1,000 SF        | \$ 4,344  | \$ 4,344  | \$ 4,344  | \$ 4,344             |
| <b>INSTITUTIONAL</b>                               |         |                 |           |           |           |                      |
| Place of Worship                                   | 560     | 1,000 SF        | \$ 592    | \$ 658    | \$ 723    | \$ 789               |
| Day Care Center                                    | 565     | 1,000 SF        | \$ 2,075  | \$ 2,305  | \$ 2,536  | \$ 2,766             |
| <b>MEDICAL</b>                                     |         |                 |           |           |           |                      |
| Hospital                                           | 610     | 1,000 SF        | \$ 1,180  | \$ 1,268  | \$ 1,355  | \$ 1,442             |
| Nursing Home                                       | 620     | Beds            | \$ 114    | \$ 126    | \$ 139    | \$ 152               |
| Clinic                                             | 630     | 1,000 SF        | \$ 5,036  | \$ 5,036  | \$ 5,036  | \$ 5,036             |
| Animal Hospital/Veterinary Clinic                  | 640     | 1,000 SF        | \$ 989    | \$ 1,099  | \$ 1,209  | \$ 1,319             |
| <b>OFFICE</b>                                      |         |                 |           |           |           |                      |
| General Office Building                            | 710     | 1,000 SF        | \$ 1,502  | \$ 1,502  | \$ 1,502  | \$ 1,502             |
| Small Office Building                              | 712     | 1,000 SF        | \$ 1,987  | \$ 1,987  | \$ 1,987  | \$ 1,987             |
| Corporate Headquarters Building                    | 714     | 1,000 SF        | \$ 587    | \$ 653    | \$ 718    | \$ 783               |
| Medical-Dental Office Building                     | 720     | 1,000 SF        | \$ 2,895  | \$ 3,216  | \$ 3,538  | \$ 3,860             |
| Office Park                                        | 750     | 1,000 SF        | \$ 1,513  | \$ 1,529  | \$ 1,529  | \$ 1,529             |
| Research Center                                    | 760     | 1,000 SF        | \$ 717    | \$ 796    | \$ 876    | \$ 956               |
| Business Park                                      | 770     | 1,000 SF        | \$ 1,530  | \$ 1,662  | \$ 1,662  | \$ 1,662             |

| Land Use                                                             | ITE LUC | Unit of Measure | Year 2023 | Year 2024 | Year 2025 | Year 2026 and Onward |
|----------------------------------------------------------------------|---------|-----------------|-----------|-----------|-----------|----------------------|
| <b>RETAIL</b>                                                        |         |                 |           |           |           |                      |
| Building Materials and Lumber Store                                  | 812     | 1,000 SF        | \$ 1,632  | \$ 1,632  | \$ 1,632  | \$ 1,632             |
| Hardware/Paint Store                                                 | 816     | 1,000 SF        | \$ 772    | \$ 772    | \$ 772    | \$ 772               |
| Nursery (Garden Center)                                              | 817     | 1,000 SF        | \$ 6,517  | \$ 6,517  | \$ 6,517  | \$ 6,517             |
| Shopping Center (>150k)                                              | 820     | 1,000 SF        | \$ 2,381  | \$ 2,544  | \$ 2,708  | \$ 2,872             |
| Shopping Plaza (40-150k)                                             | 821     | 1,000 SF        | \$ 7,332  | \$ 7,332  | \$ 7,332  | \$ 7,332             |
| Strip Retail Plaza (<40k)                                            | 822     | 1,000 SF        | \$ 4,225  | \$ 4,225  | \$ 4,225  | \$ 4,225             |
| Automobile Sales (New)                                               | 840     | 1,000 SF        | \$ 2,228  | \$ 2,421  | \$ 2,615  | \$ 2,808             |
| Automobile Sales (Used)                                              | 841     | 1,000 SF        | \$ 2,208  | \$ 2,382  | \$ 2,556  | \$ 2,729             |
| Tire Superstore                                                      | 849     | 1,000 SF        | \$ 1,099  | \$ 1,221  | \$ 1,343  | \$ 1,466             |
| Supermarket                                                          | 850     | 1,000 SF        | \$ 2,421  | \$ 2,690  | \$ 2,959  | \$ 3,228             |
| Convenience Store (w/o gas station)                                  | 851     | 1,000 SF        | \$ 7,418  | \$ 8,049  | \$ 8,681  | \$ 9,312             |
| Home Improvement Superstore                                          | 862     | 1,000 SF        | \$ 1,433  | \$ 1,593  | \$ 1,752  | \$ 1,911             |
| Pharmacy/Drugstore without Drive-Through Window                      | 880     | 1,000 SF        | \$ 3,774  | \$ 3,774  | \$ 3,774  | \$ 3,774             |
| Pharmacy/Drugstore with Drive-Through Window                         | 881     | 1,000 SF        | \$ 1,568  | \$ 1,743  | \$ 1,917  | \$ 2,091             |
| Marijuana Dispensary                                                 | 882     | 1,000 SF        | \$ 8,737  | \$ 8,737  | \$ 8,737  | \$ 8,737             |
| Furniture Store                                                      | 890     | 1,000 SF        | \$ 280    | \$ 311    | \$ 342    | \$ 374               |
| Liquor Store                                                         | 899     | 1,000 SF        | \$ 6,516  | \$ 6,516  | \$ 6,516  | \$ 6,516             |
| <b>SERVICES</b>                                                      |         |                 |           |           |           |                      |
| Walk-in Bank                                                         | 911     | 1,000 SF        | \$ 3,417  | \$ 3,796  | \$ 4,176  | \$ 4,556             |
| Drive-in Bank                                                        | 912     | 1,000 SF        | \$ 4,368  | \$ 4,368  | \$ 4,368  | \$ 4,368             |
| Fine Dining Restaurant                                               | 931     | 1,000 SF        | \$ 3,869  | \$ 4,170  | \$ 4,470  | \$ 4,770             |
| High-Turnover (Sit-Down) Restaurant                                  | 932     | 1,000 SF        | \$ 5,663  | \$ 6,209  | \$ 6,209  | \$ 6,209             |
| Fast-Food Restaurant without Drive-Through Window                    | 933     | 1,000 SF        | \$ 10,864 | \$ 11,789 | \$ 12,713 | \$ 13,638            |
| Fast-Food Restaurant with Drive-Through Window                       | 934     | 1,000 SF        | \$ 10,556 | \$ 11,173 | \$ 11,173 | \$ 11,173            |
| Fast-Food Restaurant with Drive-Through Window and No Indoor Seating | 935     | 1,000 SF        | \$ 16,829 | \$ 16,829 | \$ 16,829 | \$ 16,829            |
| Coffee/Donut Shop without Drive-Through Window                       | 936     | 1,000 SF        | \$ 3,245  | \$ 3,245  | \$ 3,245  | \$ 3,245             |
| Coffee/Donut Shop with Drive-Through Window                          | 937     | 1,000 SF        | \$ 2,834  | \$ 2,834  | \$ 2,834  | \$ 2,834             |
| Coffee/Donut Shop with Drive-Through Window and No Indoor Seating    | 938     | Lanes           | \$ 951    | \$ 951    | \$ 951    | \$ 951               |
| Quick Lubrication Vehicle Shop                                       | 941     | Positions       | \$ 1,845  | \$ 2,050  | \$ 2,255  | \$ 2,460             |
| Gasoline/Service Station                                             | 944     | Positions       | \$ 4,953  | \$ 4,953  | \$ 4,953  | \$ 4,953             |
| Convenience Store/Gas Station                                        | 945     | Positions       | \$ 5,998  | \$ 6,196  | \$ 6,196  | \$ 6,196             |
| Self-Service Car Wash                                                | 947     | Wash Stalls     | \$ 3,526  | \$ 3,847  | \$ 3,847  | \$ 3,847             |
| Automated Car Wash                                                   | 948     | 1,000 SF        | \$ 12,487 | \$ 12,487 | \$ 12,487 | \$ 12,487            |
| Brewery Tap Room                                                     | 971     | 1,000 SF        | \$ 4,787  | \$ 4,787  | \$ 4,787  | \$ 4,787             |
| Drinking Place                                                       | 975     | 1,000 SF        | \$ 7,033  | \$ 7,627  | \$ 8,220  | \$ 8,814             |

APPENDIX A:

# FDOT Q/LOS TABLE 1

TABLE 1

Generalized Annual Average Daily Volumes for Florida's  
Urbanized Areas

January 2020

| INTERRUPTED FLOW FACILITIES                                                                                                 |           |                      |                       |                    |        | UNINTERRUPTED FLOW FACILITIES          |           |                      |                    |         |         |
|-----------------------------------------------------------------------------------------------------------------------------|-----------|----------------------|-----------------------|--------------------|--------|----------------------------------------|-----------|----------------------|--------------------|---------|---------|
| STATE SIGNALIZED ARTERIALS                                                                                                  |           |                      |                       |                    |        | FREEWAYS                               |           |                      |                    |         |         |
| Class I (40 mph or higher posted speed limit)                                                                               |           |                      |                       |                    |        | Core Urbanized                         |           |                      |                    |         |         |
| Lanes                                                                                                                       | Median    | B                    | C                     | D                  | E      | Lanes                                  | B         | C                    | D                  | E       |         |
| 2                                                                                                                           | Undivided | *                    | 16,800                | 17,700             | **     | 4                                      | 47,600    | 66,400               | 83,200             | 87,300  |         |
| 4                                                                                                                           | Divided   | *                    | 37,900                | 39,800             | **     | 6                                      | 70,100    | 97,800               | 123,600            | 131,200 |         |
| 6                                                                                                                           | Divided   | *                    | 58,400                | 59,900             | **     | 8                                      | 92,200    | 128,900              | 164,200            | 174,700 |         |
| 8                                                                                                                           | Divided   | *                    | 78,800                | 80,100             | **     | 10                                     | 115,300   | 158,900              | 203,600            | 218,600 |         |
|                                                                                                                             |           |                      |                       |                    |        | 12                                     | 136,500   | 192,400              | 246,200            | 272,900 |         |
| Class II (35 mph or slower posted speed limit)                                                                              |           |                      |                       |                    |        | Urbanized                              |           |                      |                    |         |         |
| Lanes                                                                                                                       | Median    | B                    | C                     | D                  | E      | Lanes                                  | B         | C                    | D                  | E       |         |
| 2                                                                                                                           | Undivided | *                    | 7,300                 | 14,800             | 15,600 | 4                                      | 45,900    | 62,700               | 75,600             | 85,400  |         |
| 4                                                                                                                           | Divided   | *                    | 14,500                | 32,400             | 33,800 | 6                                      | 68,900    | 93,900               | 113,600            | 128,100 |         |
| 6                                                                                                                           | Divided   | *                    | 23,300                | 50,000             | 50,900 | 8                                      | 91,900    | 125,200              | 151,300            | 170,900 |         |
| 8                                                                                                                           | Divided   | *                    | 32,000                | 67,300             | 68,100 | 10                                     | 115,000   | 156,800              | 189,300            | 213,600 |         |
| Non-State Signalized Roadway Adjustments                                                                                    |           |                      |                       |                    |        | Freeway Adjustments                    |           |                      |                    |         |         |
| (Alter corresponding state volumes by the indicated percent.)                                                               |           |                      |                       |                    |        | Auxiliary Lanes                        |           |                      |                    |         |         |
| Non-State Signalized Roadways                                                                                               |           |                      |                       |                    |        | Present in Both Directions             |           |                      |                    |         |         |
|                                                                                                                             |           |                      |                       |                    |        | + 20,000                               |           |                      |                    |         |         |
| Median & Turn Lane Adjustments                                                                                              |           |                      |                       |                    |        | Ramp Metering                          |           |                      |                    |         |         |
| Lanes                                                                                                                       | Median    | Exclusive Left Lanes | Exclusive Right Lanes | Adjustment Factors |        | + 5%                                   |           |                      |                    |         |         |
| 2                                                                                                                           | Divided   | Yes                  | No                    | +5%                |        |                                        |           |                      |                    |         |         |
| 2                                                                                                                           | Undivided | No                   | No                    | -20%               |        |                                        |           |                      |                    |         |         |
| Multi                                                                                                                       | Undivided | Yes                  | No                    | -5%                |        |                                        |           |                      |                    |         |         |
| Multi                                                                                                                       | Undivided | No                   | No                    | -25%               |        |                                        |           |                      |                    |         |         |
| -                                                                                                                           | -         | -                    | Yes                   | +5%                |        |                                        |           |                      |                    |         |         |
| One-Way Facility Adjustment                                                                                                 |           |                      |                       |                    |        | UNINTERRUPTED FLOW HIGHWAYS            |           |                      |                    |         |         |
| Multiply the corresponding two-directional volumes in this table by 0.6                                                     |           |                      |                       |                    |        | Lanes                                  | Median    | B                    | C                  | D       | E       |
|                                                                                                                             |           |                      |                       |                    |        | 2                                      | Undivided | 11,700               | 18,000             | 24,200  | 32,600  |
|                                                                                                                             |           |                      |                       |                    |        | 4                                      | Divided   | 36,300               | 52,600             | 66,200  | 75,300  |
|                                                                                                                             |           |                      |                       |                    |        | 6                                      | Divided   | 54,600               | 78,800             | 99,400  | 113,100 |
| BICYCLE MODE <sup>2</sup>                                                                                                   |           |                      |                       |                    |        | Uninterrupted Flow Highway Adjustments |           |                      |                    |         |         |
| (Multiply vehicle volumes shown below by number of directional roadway lanes to determine two-way maximum service volumes.) |           |                      |                       |                    |        | Lanes                                  | Median    | Exclusive left lanes | Adjustment factors |         |         |
| Paved Shoulder/Bicycle Lane Coverage                                                                                        | B         | C                    | D                     | E                  |        | 2                                      | Divided   | Yes                  | +5%                |         |         |
| 0-49%                                                                                                                       | *         | 2,900                | 7,600                 | 19,700             |        | Multi                                  | Undivided | Yes                  | -5%                |         |         |
| 50-84%                                                                                                                      | 2,100     | 6,700                | 19,700                | >19,700            |        | Multi                                  | Undivided | No                   | -25%               |         |         |
| 85-100%                                                                                                                     | 9,300     | 19,700               | >19,700               | **                 |        |                                        |           |                      |                    |         |         |
| PEDESTRIAN MODE <sup>2</sup>                                                                                                |           |                      |                       |                    |        |                                        |           |                      |                    |         |         |
| (Multiply vehicle volumes shown below by number of directional roadway lanes to determine two-way maximum service volumes.) |           |                      |                       |                    |        |                                        |           |                      |                    |         |         |
| Sidewalk Coverage                                                                                                           | B         | C                    | D                     | E                  |        |                                        |           |                      |                    |         |         |
| 0-49%                                                                                                                       | *         | *                    | 2,800                 | 9,500              |        |                                        |           |                      |                    |         |         |
| 50-84%                                                                                                                      | *         | 1,600                | 8,700                 | 15,800             |        |                                        |           |                      |                    |         |         |
| 85-100%                                                                                                                     | 3,800     | 10,700               | 17,400                | >19,700            |        |                                        |           |                      |                    |         |         |
| BUS MODE (Scheduled Fixed Route) <sup>3</sup>                                                                               |           |                      |                       |                    |        |                                        |           |                      |                    |         |         |
| (Buses in peak hour in peak direction)                                                                                      |           |                      |                       |                    |        |                                        |           |                      |                    |         |         |
| Sidewalk Coverage                                                                                                           | B         | C                    | D                     | E                  |        |                                        |           |                      |                    |         |         |
| 0-84%                                                                                                                       | > 5       | ≥ 4                  | ≥ 3                   | ≥ 2                |        |                                        |           |                      |                    |         |         |
| 85-100%                                                                                                                     | > 4       | ≥ 3                  | ≥ 2                   | ≥ 1                |        |                                        |           |                      |                    |         |         |

<sup>1</sup> Values shown are presented as two-way annual average daily volumes for levels of service and are for the automobile/truck modes unless specifically stated. This table does not constitute a standard and should be used only for general planning applications. The computer models from which this table is derived should be used for more specific planning applications. The table and deriving computer models should not be used for corridor or intersection designs, where more refined techniques exist. Calculations are based on planning applications of the HCM and the Transit Capacity and Quality of Service Manual.

<sup>2</sup> Level of service for the bicycle and pedestrian modes in this table is based on number of vehicles, not number of bicyclists or pedestrians using the facility.

<sup>3</sup> Buses per hour shown are only for the peak hour in the single direction of the higher traffic flow.

\* Cannot be achieved using table input value defaults.

\*\* Not applicable for that level of service letter grade. For the automobile mode, volumes greater than level of service D become F because intersection capacities have been reached. For the bicycle mode, the level of service letter grade (including F) is not achievable because there is no maximum vehicle volume threshold using table input value defaults.

Source:  
Florida Department of Transportation  
Systems Implementation Office  
<https://www.fltda.com/transportation/>

APPENDIX B:

# LAND USE DEFINITIONS

## Appendix B: Land Use Definitions

### Residential

Single-Family Detached - Any single-family detached home on an individual lot is included in this category. A typical example of this land use is a home in a suburban subdivision. Also included are duplex residential units and manufactured homes and other residential land uses not specified above.

Multi-Family - This land use includes both low-rise ("walk-up" dwellings) and high-rise multifamily apartments. An apartment is defined as a dwelling unit that is located within the same building with three or more dwelling units. Also included in this land use are residential condominiums, townhomes, triplex and quadplex units. Residential condominiums and townhomes are defined as single-family units that have at least one other single-family unit within the same building structure.

Independent Senior Living Facility - Retirement communities - restricted to adults or senior citizens - contain residential units like apartments or condominiums and are usually self-contained villages. They may also contain special services such as medical facilities, dining facilities, and some limited supporting retail facilities.

### Office (Service)

General Office Building - A general office building houses one or more tenants and is the location where affairs of a business, commercial or industrial organization, and professional activity are conducted. The building or buildings may be limited to one tenant or contain a mixture of tenants including professional services, insurance companies, investment brokers, company headquarters, and services for the tenants such as a bank or savings and loan, a restaurant or cafeteria, and several retail facilities. Also included in this category are office parks, and other office uses not specified above.

Medical Office Building - A building that provides diagnoses and outpatient care on a routine basis but is unable to provide prolonged in-house medical and surgical care. One or more private physicians or dentists generally operate this type of facility.

### Commercial/Retail

Retail/Shopping Center - This includes a variety of land uses that include shopping centers, home improvement stores, hardware stores selling a complete assortment of food, household goods and materials, apparel, servicing items. A shopping center is an integrated group of commercial establishments that is planned, developed, owned, and managed as a unit. It is related to its market area in terms of size, location, and type of store. Shopping centers provide on-site parking facilities. Some centers may include non-merchandising uses such as small office professional services, post offices, banks, health clubs, video rentals, and recreational facilities such as ice-skating rinks or video arcades.

Restaurant - This land use consists of sit-down eating establishments. Quality and high-turnover (sit-down) restaurants are included in this category. Quality restaurants usually have a turnover rate of at least one hour or longer. The turnover rate for a high-turnover (sit-down) restaurant is usually less than one hour.

Fast Food Restaurant - This category includes fast food restaurants with or without drive-through windows, such as McDonalds, Burger King, Dunkin Donuts, and Taco Bell. Some establishments may include an indoor or outdoor playground.

Convenience Store/Gas Station - Any convenience market that sells convenience foods, newspapers, magazines, and often, beer and wine and may have gasoline pumps. Gas stations generally are located at intersections or freeway interchanges and may include facilities for servicing, repairing, fueling motor vehicles and may have convenience stores. Convenience stores/gas stations that have a fast-food restaurant contained within should be calculated on a separate basis based on the appropriate independent variable.

Grocery/Super Market – A free-standing retail store selling a complete assortment of food, food preparation, and wrapping materials and household cleaning items. Supermarkets may also contain the following products and services: ATMs, automobile supplies, bakeries, books and magazines, floral arrangements, photo center, video rental and pharmacy.

Discount Club – A discount club is a discount store or warehouse where shoppers pay a membership fee in order to take advantage of discounted prices on a wide variety of items such as food, clothing, tires, and appliances; many items are sold in large quantities or bulk.

Bank - This land use includes walk-in and drive-in banks. Walk-in banks are generally freestanding buildings with their own parking lots. These banks do not have drive-in windows. Drive-in banks provide banking facilities for the motorist while in a vehicle; many also serve patrons who walk into the building. Savings and loan companies should also be included in this category.

Pharmacy/Drugstore with Drive-Through – Pharmacies/drugstores are retail facilities that primarily sell prescription and non-prescription drugs. These facilities may also sell cosmetics, toiletries, medications, stationery, personal care products, limited food products and general merchandise. These facilities may or may-not contain drive-through windows.

Movie Theater - This land use consists of a movie or live theater and contains audience seating, single or multiple auditoriums, lobby, offices, and refreshment stands.

Furniture and Appliance Sales - A store specializing in the sale of furniture, household appliances and goods and often, carpeting.

Hotel/Motel – A place of lodging that provides sleeping accommodations, small restaurants, lounges, and meeting spaces. Some hotels or motels may provide banquet rooms or other retail and service shops. Also included in this category are extended stay hotels and business hotels.

Quick Lube Shop – A quick lubrication vehicle shop is a business where the primary activity is to perform oil change services for vehicles. Other ancillary services provided may include preventative maintenance, such as fluid and filter changes. Automobile repair service is generally not provided.

Car Wash – Facilities that allow for the cleaning of vehicles by providing stalls to park and wash the vehicles. Automated facilities may also be provided. Manual cleaning and car detailing may also take place at these facilities.

Mini-Warehouse/ Self-Storage Facilities - A self-serve storage unit or vault that is rented for the storage of goods. Each unit is physically separated from other units and access is usually provided through an overhead door or other common access point.

Golf Course – Public or privately owned golf course facilities. Some sites may have a golf driving range, pro-shop or clubhouse, restaurant and lounge, and banquet facilities.

Golf Driving Range – Outdoor facilities containing driving tees for golfers to practice. These facilities may also provide individual or small group lessons. Some may have pro-shop and/or small refreshment facilities.

Health/Fitness Club – Health and fitness clubs are privately owned facilities that may include weightlifting and gymnastics equipment, swimming pools, whirlpools, saunas, racquetball and handball courts, exercise classes and locker rooms.

## Industrial (Basic)

General Industrial – General industrial includes a variety of land uses such as light industrial, manufacturing, salvage, facilities for preparation/assembly and warehouse/distribution of goods. Other uses include materials testing laboratories, high-tech facilities and assemblers of technical equipment. Most facilities are free standing and devoted to a single use. Also included in this category are any other industrial uses not specified above.

Industrial Park – Industrial parks contain a number of industrial or related facilities. They are characterized by a mix of light manufacturing, high-tech assembly, service, and minimal warehousing. Many parks contain highly diversified facilities-some with a large number of small businesses and others with one or two dominant industries.

Manufacturing – Facilities where the primary activity is the conversion or fabrication of raw materials to finished products. In addition to production of goods, manufacturing facilities may also have ancillary office, warehouse and associated functions.

Warehousing – These facilities are primarily devoted to the storage of materials. These facilities differ from mini warehouse in that they are generally not self-service in nature.

## Institutional

Private School - Private schools serve students between the kindergarten and middle school or high school levels. Private schools are usually centrally located in residential communities in order to facilitate student access and have no student drivers.

Community College - Community college provides two and four-year advanced degrees. Vocational and technical schools are other uses that may fall under this category.

Day Care Center - A day care center is a facility where care for pre-school age children is provided, normally during the daytime hours. Day care facilities generally include classrooms, offices, eating areas, and playgrounds. Some centers also provide after-school care for older children.

Hospital - A hospital is any institution where medical or surgical care is given to non-ambulatory and ambulatory patients, and overnight accommodations are provided.

Nursing Home - A nursing home is any facility whose primary purpose is to care for persons who are unable to care for themselves. The term applies to rest homes, chronic care, and convalescent homes.

Religious Facilities – Churches, synagogues or houses of worship that provide public worship services, and generally house an assembly hall or sanctuary, meeting rooms, classrooms, and occasionally dining, catering, or party facilities.

Activity Centers – A recreational center or private club such as a YMCA that may offer classes and clubs for adults and children; a day care or a nursery school, meeting rooms, swimming pools and whirlpools; saunas, tennis, racquetball and handball courts, exercise classes, weightlifting equipment and locker rooms. Some may offer a small restaurant or snack bar within.

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APPENDIX C:

# FLORIDA STUDIES

## Appendix C: Florida Studies Trip Characteristics Database

The Florida Studies Trip Characteristics Database includes over 200 studies on 40 different residential and non-residential land uses collected over the last 25 years. Data from these studies include trip generation, trip length, and percent new trips for each land use. This information has been used in the development of impact fees and the creation of land use plan category trip characteristics for communities throughout Florida and the U.S.

Originally developed by Tindale Oliver and Associates, the historical database estimates trip generation rates for all land uses in a roadway impact fee schedule using data from studies in the Florida Studies Database and the Institute of Transportation Engineers' (ITE) Trip Generation reference report (11th edition). In those cases when both ITE Trip Generation reference report (11th edition) and Florida Studies trip generation rate (TGR) data are available for a particular land use, the data is typically blended to increase the sample size and provide a more valid estimate of the average number of trips generated per unit of development. If no Florida Studies data is available, only TGR data from the ITE reference report is used in the fee calculation. Similarly, when using the current TGR, the database is also used as a means of estimating percent new trips.

The trip generation rate for each respective land use is calculated using machine counts that record daily traffic into and out of the site studied. The traffic count hoses are set at entrances to residential subdivisions for the residential land uses and at all access points for non-residential land uses.

The trip length information is obtained through origin-destination surveys that ask respondents where they came from prior to arriving at the site and where they intended to go after leaving the site. The results of these surveys were used to estimate average trip length by land use.

The percent new trip variable is based on assigning each trip collected through the origin-destination survey process a trip type (primary, secondary, diverted, and captured). The percent new trip variable is then calculated as 1 minus the percentage of trips that are captured.

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| Hotel (ITE LUC 310) |              |        |                    |                                                                                 |               |             |             |                   |       |                             |
|---------------------|--------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|-------------|-------------------|-------|-----------------------------|
| Location            | Size (Rooms) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length | Percent New Trips | VMT   | Source                      |
| Pinellas Co, FL     | 174          | Aug-89 | 134                | 106                                                                             | 12.50         | 7-11a/3-7p  | 6.30        | 79.0              | 62.21 | Tindale-Oliver & Associates |
| Pinellas Co, FL     | 114          | Oct-89 | 30                 | 14                                                                              | 7.30          | 12-7p       | 6.20        | 47.0              | 21.27 | Tindale-Oliver & Associates |
| Orange Co, FL       | 123          | 1997   | -                  | -                                                                               | 6.32          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 120          | 1997   | -                  | -                                                                               | 5.27          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 146          | 1997   | -                  | -                                                                               | 7.61          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 252          | 1997   | -                  | -                                                                               | 5.63          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 172          | 1997   | -                  | -                                                                               | 6.36          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 170          | 1997   | -                  | -                                                                               | 6.06          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 128          | 1997   | -                  | -                                                                               | 6.10          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 200          | 1997   | -                  | -                                                                               | 4.56          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 112          | 1998   | -                  | -                                                                               | 2.78          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 130          | 1998   | -                  | -                                                                               | 9.12          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 106          | 1998   | -                  | -                                                                               | 7.34          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 98           | 1998   | -                  | -                                                                               | 7.32          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 120          | 1998   | -                  | -                                                                               | 5.57          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 70           | 1999   | -                  | -                                                                               | 1.85          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 123          | 1999   | -                  | -                                                                               | 4.81          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 123          | 1999   | -                  | -                                                                               | 3.70          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 211          | 2000   | -                  | -                                                                               | 2.23          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 144          | 2000   | -                  | -                                                                               | 7.32          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 105          | 2001   | -                  | -                                                                               | 5.25          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 891          | 2005   | -                  | -                                                                               | 5.69          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 1,584        | 2005   | -                  | -                                                                               | 5.88          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 210          | 2006   | -                  | -                                                                               | 4.88          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 1499         | 2006   | -                  | -                                                                               | 4.69          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 144          | -      | -                  | -                                                                               | 4.74          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 148          | -      | -                  | -                                                                               | 7.61          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 160          | -      | -                  | -                                                                               | 6.19          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 130          | -      | -                  | -                                                                               | 4.29          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 130          | -      | -                  | -                                                                               | 3.40          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 144          | -      | -                  | -                                                                               | 7.66          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 100          | -      | -                  | -                                                                               | 7.37          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 190          | -      | -                  | -                                                                               | 4.71          | -           | -           | -                 | -     | Orange County               |
| Orange Co, FL       | 1501         | 2011   | -                  | -                                                                               | 3.50          | -           | -           | -                 | -     | Tindale-Oliver & Associates |
| Orange Co, FL       | 174          | 2011   | -                  | -                                                                               | 7.03          | -           | -           | -                 | -     | Tindale-Oliver & Associates |
| Orange Co, FL       | 238          | 2014   | -                  | -                                                                               | 4.05          | -           | -           | -                 | -     | Tindale-Oliver & Associates |
| Total Size          | 10,184       | 36     | 164                | Average Trip Length:                                                            |               |             | 6.25        |                   |       |                             |
| ITE                 | 1,036        | 7      |                    | Weighted Average Trip Length:                                                   |               |             | 6.26        |                   |       |                             |
| Blended total       | 11,220       |        |                    | Weighted Percent New Trip Average:                                              |               |             | 66.33       |                   |       |                             |
|                     |              |        |                    | Weighted Average Trip Generation Rate:                                          |               |             |             |                   | 5.31  |                             |
|                     |              |        |                    | ITE Average Trip Generation Rate:                                               |               |             |             |                   | 7.99  |                             |
|                     |              |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |             |                   | 5.56  |                             |

| Motel (ITE LUC 320) |              |        |                    |                                    |               |             |             |                   |     |                             |
|---------------------|--------------|--------|--------------------|------------------------------------|---------------|-------------|-------------|-------------------|-----|-----------------------------|
| Location            | Size (Rooms) | Date   | Total # Interviews | # Trip Length Interviews           | Trip Gen Rate | Time Period | Trip Length | Percent New Trips | VMT | Source                      |
| Pinellas Co, FL     | 48           | Oct-89 | 46                 | 24                                 | -             | 10a-2p      | 2.80        | 65.0              | -   | Tindale-Oliver & Associates |
| Pinellas Co, FL     | 54           | Oct-89 | 32                 | 22                                 | -             | 12p-7p      | 3.80        | 69.0              | -   | Tindale-Oliver & Associates |
| Pinellas Co, FL     | 120          | Oct-89 | 26                 | 22                                 | -             | 2p-7p       | 5.20        | 84.6              | -   | Tindale-Oliver & Associates |
|                     |              |        | 104                | Average Trip Length:               |               |             | 3.93        |                   |     |                             |
|                     |              |        |                    | Weighted Average Trip Length:      |               |             | 4.34        |                   |     |                             |
|                     |              |        |                    | Weighted Percent New Trip Average: |               |             | 76.57       |                   |     |                             |

| Movie Theater (ITE LUC 445) |                |        |                    |                                                                                 |               |             |             |                   |        |                             |
|-----------------------------|----------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|-------------|-------------------|--------|-----------------------------|
| Location                    | Size (Screens) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length | Percent New Trips | VMT    | Source                      |
| Pinellas Co, FL             | 8              | Oct-89 | 151                | 116                                                                             | 113.10        | 2p-8p       | 2.70        | 77.0              | 235.13 | Tindale-Oliver & Associates |
| Pinellas Co, FL             | 12             | Sep-89 | 122                | 116                                                                             | 63.40         | 2p-8p       | 1.90        | 95.0              | 114.44 | Tindale-Oliver & Associates |
| Total Size                  | 20.0           | 2      | 273                | Average Trip Length:                                                            |               |             | 2.30        |                   |        |                             |
| ITE                         | 6.0            | 1      |                    | Weighted Average Trip Length:                                                   |               |             | 2.22        |                   |        |                             |
| Blended total               | 26.0           |        |                    | Weighted Percent New Trip Average:                                              |               |             | 87.80       |                   |        |                             |
|                             |                |        |                    | Weighted Average Trip Generation Rate:                                          |               |             |             |                   | 83.28  |                             |
|                             |                |        |                    | ITE Average Trip Generation Rate:                                               |               |             |             |                   | 220.00 |                             |
|                             |                |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |             |                   | 114.83 |                             |

| Nursing Home (ITE LUC 620) |             |        |                    |                                                                                 |               |             |                                        |                   |      |                             |
|----------------------------|-------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|----------------------------------------|-------------------|------|-----------------------------|
| Location                   | Size (Beds) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length                            | Percent New Trips | VMT  | Source                      |
| Lakeland, FL               | 120         | Mar-90 | 74                 | 66                                                                              | 2.86          | 11a-4p      | 2.59                                   | 89.0              | 6.59 | Tindale-Oliver & Associates |
| Total Size                 | 120.0       | 1      | 74                 | Average Trip Length:                                                            |               |             | 2.59                                   |                   |      |                             |
| ITE                        | 480.0       | 3      |                    | Weighted Average Trip Length:                                                   |               |             | 2.59                                   |                   |      |                             |
| Blended total              | 600.0       |        |                    | Weighted Percent New Trip Average:                                              |               |             |                                        | 89.00             |      |                             |
|                            |             |        |                    |                                                                                 |               |             | Weighted Average Trip Generation Rate: |                   |      | 2.86                        |
|                            |             |        |                    |                                                                                 |               |             | ITE Average Trip Generation Rate:      |                   |      | 3.06                        |
|                            |             |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |                                        |                   |      | 3.02                        |

| Animal Hospital / Veterinary Clinic (ITE LUC 640) |                 |        |                    |                                                                                 |               |             |                                        |                   |     |                             |
|---------------------------------------------------|-----------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|----------------------------------------|-------------------|-----|-----------------------------|
| Location                                          | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length                            | Percent New Trips | VMT | Source                      |
| St. Petersburg, FL                                | 4.0             | -      | -                  | -                                                                               | 21.5          | -           | -                                      | -                 | -   | Tindale-Oliver & Associates |
| Clearwater, FL                                    | 3.0             | Sep-89 |                    |                                                                                 | 44.0          |             | 1.9                                    | 70.0              | -   | Tindale-Oliver & Associates |
| Clearwater, FL                                    | 2.0             | Aug-89 | -                  | -                                                                               | -             | -           | 1.9                                    | 70.0              | -   | Tindale-Oliver & Associates |
| Total Size                                        | 7.0             | 3      | 0                  | Average Trip Length:                                                            |               |             | 1.90                                   |                   |     |                             |
| ITE                                               | 18.0            | 3      |                    | Weighted Average Trip Length:                                                   |               |             | 1.90                                   |                   |     |                             |
| Blended total                                     | 25.0            |        |                    | Weighted Percent New Trip Average:                                              |               |             | 70.00                                  |                   |     |                             |
|                                                   |                 |        |                    |                                                                                 |               |             | Weighted Average Trip Generation Rate: |                   |     | 31.14                       |
|                                                   |                 |        |                    |                                                                                 |               |             | ITE Average Trip Generation Rate:      |                   |     | 21.50                       |
|                                                   |                 |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |                                        |                   |     | 24.20                       |

| General Office Building (ITE LUC 710) |                 |        |                    |                                    |               |             |             |                   |        |                             |
|---------------------------------------|-----------------|--------|--------------------|------------------------------------|---------------|-------------|-------------|-------------------|--------|-----------------------------|
| Location                              | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews           | Trip Gen Rate | Time Period | Trip Length | Percent New Trips | VTM    | Source                      |
| Sarasota Co, FL                       | 14.3            | Jun-93 | 14                 | 14                                 | 46.85         | -           | 11.30       | -                 | 529.41 | Sarasota County             |
| Gwinnett Co, GA                       | 98.0            | Dec-92 | -                  | -                                  | 4.30          | -           | 5.40        | -                 | -      | Street Smarts               |
| Gwinnett Co, GA                       | 180.0           | Dec-92 | -                  | -                                  | 3.60          | -           | 5.90        | -                 | -      | Street Smarts               |
| Pinellas Co, FL                       | 187.0           | Oct-89 | 431                | 388                                | 18.49         | 7a-5p       | 6.30        | 90.0              | 104.84 | Tindale-Oliver & Associates |
| St. Petersburg, FL                    | 262.8           | Sep-89 | 291                | 274                                | -             | 7a-5p       | 3.40        | 94.0              | -      | Tindale-Oliver & Associates |
|                                       |                 |        | 722                | Average Trip Length:               |               |             | 6.46        |                   |        |                             |
|                                       |                 |        |                    | Weighted Average Trip Length:      |               |             | 5.15        |                   |        |                             |
|                                       |                 |        |                    | Weighted Percent New Trip Average: |               |             | 92.34       |                   |        |                             |

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| Medical-Dental Office Building (ITE LUC 720)                                    |                 |        |                    |                                    |               |             |                                        |                   |        |                             |
|---------------------------------------------------------------------------------|-----------------|--------|--------------------|------------------------------------|---------------|-------------|----------------------------------------|-------------------|--------|-----------------------------|
| Location                                                                        | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews           | Trip Gen Rate | Time Period | Trip Length                            | Percent New Trips | VMT    | Source                      |
| Tampa, FL                                                                       | -               | Mar-86 | 33                 | 26                                 | -             | -           | 6.00                                   | 79.0              | -      | Kimley-Horn & Associates    |
| Palm Harbor, FL                                                                 | 14.6            | Oct-89 | 104                | 76                                 | 33.98         | 9a-5p       | 6.30                                   | 73.0              | 156.27 | Tindale-Oliver & Associates |
| St. Petersburg, FL                                                              | -               | Nov-89 | 34                 | 30                                 | 57.20         | 9a-4p       | 1.20                                   | 88.0              | -      | Tindale-Oliver & Associates |
| Hernando Co, FL                                                                 | 58.4            | May-96 | 390                | 349                                | 28.52         | 9a-6p       | 6.47                                   | 89.5              | 165.09 | Tindale-Oliver & Associates |
| Hernando Co, FL                                                                 | 28.0            | May-96 | 202                | 189                                | 49.75         | 9a-6p       | 6.06                                   | 93.8              | 282.64 | Tindale-Oliver & Associates |
| Charlotte Co, FL                                                                | 11.0            | Oct-97 | -                  | 186                                | 49.50         | 9a-5p       | 4.60                                   | 92.1              | 209.67 | Tindale-Oliver & Associates |
| Charlotte Co, FL                                                                | 28.0            | Oct-97 | -                  | 186                                | 31.00         | 9a-5p       | 3.60                                   | 81.6              | 91.04  | Tindale-Oliver & Associates |
| Charlotte Co, FL                                                                | 30.4            | Oct-97 | -                  | 324                                | 39.80         | 9a-5p       | 3.30                                   | 83.5              | 109.68 | Tindale-Oliver & Associates |
| Citrus Co, FL                                                                   | 38.9            | Oct-03 | -                  | 168                                | 32.26         | 8-6p        | 6.80                                   | 97.1              | 213.03 | Tindale-Oliver & Associates |
| Citrus Co, FL                                                                   | 10.0            | Nov-03 | -                  | 340                                | 40.56         | 8-630p      | 6.20                                   | 92.4              | 232.33 | Tindale-Oliver & Associates |
| Citrus Co, FL                                                                   | 5.3             | Dec-03 | -                  | 20                                 | 29.36         | 8-5p        | 5.25                                   | 95.2              | 146.78 | Tindale-Oliver & Associates |
| Orange Co, FL                                                                   | 50.6            | -      | -                  | -                                  | 26.72         | -           | -                                      | -                 | -      | Orange County               |
| Orange Co, FL                                                                   | 23.5            | -      | -                  | -                                  | 16.58         | -           | -                                      | -                 | -      | Orange County               |
| Total Size                                                                      | 298.7           | 13     | 763                | Average Trip Length:               |               |             | 5.07                                   |                   |        |                             |
| ITE                                                                             | 270.0           | 18     |                    | Weighted Average Trip Length:      |               |             | 5.55                                   |                   |        |                             |
| Blended total                                                                   | 568.7           |        |                    | Weighted Percent New Trip Average: |               |             | 88.9                                   |                   |        |                             |
|                                                                                 |                 |        |                    |                                    |               |             | Weighted Average Trip Generation Rate: |                   |        | 32.59                       |
|                                                                                 |                 |        |                    |                                    |               |             | ITE Average Trip Generation Rate:      |                   |        | 36.00                       |
| Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |                 |        |                    |                                    |               |             |                                        |                   |        | 34.21                       |

| Business Park (ITE LUC 770) |                 |        |                    |                                    |               |             |             |                   |       |                             |
|-----------------------------|-----------------|--------|--------------------|------------------------------------|---------------|-------------|-------------|-------------------|-------|-----------------------------|
| Location                    | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews           | Trip Gen Rate | Time Period | Trip Length | Percent New Trips | VTM   | Source                      |
| Collier County, FL          | 14.1            | May-99 | -                  | 55                                 | 33.48         | 8a-6p       | 3.60        | 72.7              | 87.62 | Tindale-Oliver & Associates |
| Collier County, FL          | 66.0            | May-99 | -                  | 43                                 | 11.53         | 8a-6p       | 5.70        | 79.0              | 51.92 | Tindale-Oliver & Associates |
| Collier County, FL          | 211.1           | May-99 | -                  | 284                                | 17.91         | 8a-6p       | 5.40        | 93.0              | 89.84 | Tindale-Oliver & Associates |
|                             |                 |        |                    | Average Trip Length:               |               |             | 4.90        |                   |       |                             |
|                             |                 |        |                    | Weighted Average Trip Length:      |               |             | 5.38        |                   |       |                             |
|                             |                 |        |                    | Weighted Percent New Trip Average: |               |             |             | 88.8              |       |                             |

| New/Used Automobile Sales (ITE LUC 840/841) |                 |        |                    |                                                                                 |               |             |                                             |                   |        |                             |
|---------------------------------------------|-----------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|---------------------------------------------|-------------------|--------|-----------------------------|
| Location                                    | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length                                 | Percent New Trips | VMT    | Source                      |
| St.Petersburg, FL                           | 43.0            | Oct-89 | 152                | 120                                                                             | -             | 9a-5p       | 4.70                                        | 79.0              | -      | Tindale-Oliver & Associates |
| Clearwater, FL                              | 43.0            | Oct-89 | 136                | 106                                                                             | 29.40         | 9a-5p       | 4.50                                        | 78.0              | 103.19 | Tindale-Oliver & Associates |
| Orange Co, FL                               | 13.8            | 1997   | -                  | -                                                                               | 35.75         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 34.4            | 1998   | -                  | -                                                                               | 23.45         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 66.3            | 2001   | -                  | -                                                                               | 28.50         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 39.1            | 2002   | -                  | -                                                                               | 10.48         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 116.7           | 2003   | -                  | -                                                                               | 22.18         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 51.7            | 2007   | -                  | -                                                                               | 40.34         | -           | -                                           | -                 | -      | L-TEC                       |
| Orange Co, FL                               | 36.6            | -      | -                  | -                                                                               | 15.17         | -           | -                                           | -                 | -      | Orange County               |
| Orange Co, FL                               | 216.4           | 2008   | -                  | -                                                                               | 13.45         | -           | -                                           | -                 | -      | Orange County               |
| Total Size                                  | 618.00          | 17     | 288                | Average Trip Length:                                                            |               |             | 4.60                                        |                   |        |                             |
| ITE LUC 840                                 | 648.0           | 18     |                    | Weighted Average Trip Length:                                                   |               |             | 4.60                                        |                   |        |                             |
| ITE LUC 841                                 | 28.0            |        |                    | Weighted Percent New Trip Average:                                              |               |             |                                             | 78.50             |        |                             |
| Blended total                               | 1,294.00        |        |                    |                                                                                 |               |             | Weighted Average Trip Generation Rate:      |                   |        | 21.04                       |
|                                             |                 |        |                    |                                                                                 |               |             | ITE Average Trip Generation Rate (LUC 840): |                   |        | 27.84                       |
|                                             |                 |        |                    |                                                                                 |               |             | ITE Average Trip Generation Rate (LUC 841): |                   |        | 27.06                       |
|                                             |                 |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |                                             |                   |        | 24.58                       |

| Pharmacy/Drugstore with and without Drive-Thru (ITE LUC 880/881)                |                 |        |                    |                                    |               |             |                                             |                   |        |                             |
|---------------------------------------------------------------------------------|-----------------|--------|--------------------|------------------------------------|---------------|-------------|---------------------------------------------|-------------------|--------|-----------------------------|
| Location                                                                        | Size (1,000 sf) | Date   | Total # Interviews | # Trip Length Interviews           | Trip Gen Rate | Time Period | Trip Length                                 | Percent New Trips | VMT    | Source                      |
| Pasco Co, FL                                                                    | 11.1            | Apr-02 | 138                | 38                                 | 88.97         | -           | 2.05                                        | 27.5              | 50.23  | Tindale-Oliver & Associates |
| Pasco Co, FL                                                                    | 12.0            | Apr-02 | 212                | 90                                 | 122.16        | -           | 2.04                                        | 42.5              | 105.79 | Tindale-Oliver & Associates |
| Pasco Co, FL                                                                    | 15.1            | Apr-02 | 1192               | 54                                 | 97.96         | -           | 2.13                                        | 28.1              | 58.69  | Tindale-Oliver & Associates |
| Total Size                                                                      | 38.20           | 3      | 1542               | Average Trip Length:               |               |             | 2.07                                        |                   |        |                             |
| ITE LUC 880                                                                     | 66.0            | 6      |                    | Weighted Average Trip Length:      |               |             | 2.08                                        |                   |        |                             |
| ITE LUC 881                                                                     | 208.0           | 16     |                    | Weighted Percent New Trip Average: |               |             |                                             | 32.4              |        |                             |
| Blended total                                                                   | 312.20          |        |                    |                                    |               |             | Weighted Average Trip Generation Rate:      |                   |        | 102.95                      |
|                                                                                 |                 |        |                    |                                    |               |             | ITE Average Trip Generation Rate (LUC 880): |                   |        | 90.08                       |
|                                                                                 |                 |        |                    |                                    |               |             | ITE Average Trip Generation Rate (LUC 881): |                   |        | 108.40                      |
| Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |                 |        |                    |                                    |               |             |                                             |                   |        | 103.86                      |

| Self-Service Car Wash (ITE LUC 947) |             |        |                    |                                                                                 |               |             |                                        |                   |     |                             |
|-------------------------------------|-------------|--------|--------------------|---------------------------------------------------------------------------------|---------------|-------------|----------------------------------------|-------------------|-----|-----------------------------|
| Location                            | Size (Bays) | Date   | Total # Interviews | # Trip Length Interviews                                                        | Trip Gen Rate | Time Period | Trip Length                            | Percent New Trips | VMT | Source                      |
| Largo, FL                           | 10          | Nov-89 | 111                | 84                                                                              | -             | 8am-5pm     | 2.00                                   | 76.0              | -   | Tindale-Oliver & Associates |
| Clearwater, FL                      | -           | Nov-89 | 177                | 108                                                                             | -             | 10am-5pm    | 1.30                                   | 61.0              | -   | Tindale-Oliver & Associates |
| Collier, FL                         | 11          | Dec-09 | 304                | -                                                                               | 30.24         | -           | 2.50                                   | 57.0              | -   | Tindale-Oliver & Associates |
| Collier, FL                         | 8           | Jan-09 | 186                | -                                                                               | 22.75         | -           | 1.96                                   | 72.0              | -   | Tindale-Oliver & Associates |
| Total Size                          | 29.00       | 3      | 778                | Average Trip Length:                                                            |               |             | 1.94                                   |                   |     |                             |
| ITE                                 | 5.0         | 1      |                    | Weighted Average Trip Length:                                                   |               |             | 2.18                                   |                   |     |                             |
| Blended total                       | 34.00       |        |                    | Weighted Percent New Trip Average:                                              |               |             |                                        | 67.7              |     |                             |
|                                     |             |        |                    |                                                                                 |               |             | Weighted Average Trip Generation Rate: |                   |     | 27.09                       |
| Total Size (TGR)                    | 19.00       |        |                    |                                                                                 |               |             | ITE Average Trip Generation Rate:      |                   |     | 108.00                      |
| Blended total                       | 24.00       |        |                    | Blend of Size or Units to Florida Studies and ITE Average Trip Generation Rate: |               |             |                                        |                   |     | 43.94                       |

APPENDIX D:

**CALCULATED  
TRANSPORTATION IMPACT FEE  
SCHEDULE**

## Appendix D: Calculated Transportation Impact Fee Schedule

This Appendix presents the detailed fee calculations for each land use in the City of Port Orange transportation impact fee schedule.

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Table 28: Calculated Transportation Impact Fee Schedule

|                                                                                                                                                                                |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   |                                      |                |                    |          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-------------------|---------------|-----------------------|-------------------------------------|-------------------|------------------------|-------------|--------------------|--------------------|--------------|-------------------|--------------------------------------|----------------|--------------------|----------|
| <div><div>Gasoline Tax</div><div>\$\$ per Gallon to Capital: \$0.0558</div><div>Facility Life (Years): 25</div><div>Interest Rate: 3.50%</div><div>Credit: \$14.34</div></div> |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   | Unit Cost per Lane Mile: \$5,000,000 |                |                    |          |
|                                                                                                                                                                                |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   | Average VMC per Lane: 10,500         |                |                    |          |
|                                                                                                                                                                                |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   | Fuel Efficiency: 22.9                |                |                    |          |
|                                                                                                                                                                                |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   | Effective Days per Year: 365         |                |                    |          |
| Columns:                                                                                                                                                                       |                                                         | A                 | B             | C                     | D                                   | E                 | F                      | G           | H                  | I                  | J            | K                 | L                                    | M              | N                  | O        |
| ITE LUC                                                                                                                                                                        | Land Use                                                | Unit              | ITE Trip Rate | Recommended Trip Rate | Trip Rate Source                    | Total Trip Length | Assessable Trip Length | % New Trips | % New Trips Source | VMT <sup>(1)</sup> | Cost Per VMT | Total Impact Cost | Gas Credit                           | Net Impact Fee | Current Impact Fee | % Change |
|                                                                                                                                                                                |                                                         |                   |               |                       |                                     |                   |                        |             |                    | (C x F x G)/2      |              | I x J             | \$14.34 x I                          | K - L          |                    |          |
| INDUSTRIAL                                                                                                                                                                     |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   |                                      |                |                    |          |
| 110                                                                                                                                                                            | General Light Industrial                                | 1,000 Sq. Ft. GFA | 4.87          | 4.87                  | ITE 11th Edition                    | 3.06              | 0.58                   | 92%         | Same as LUC 710    | 1.30               | \$ 476.19    | \$ 618.72         | \$ 18.63                             | \$ 600         | \$ 357             | 68%      |
| 130                                                                                                                                                                            | Industrial Park                                         | 1,000 Sq. Ft. GFA | 3.37          | 3.37                  | ITE 11th Edition                    | 3.06              | 0.58                   | 92%         | Same as LUC 710    | 0.90               | \$ 476.19    | \$ 428.15         | \$ 12.89                             | \$ 415         | \$ 819             | -49%     |
| 140                                                                                                                                                                            | Manufacturing                                           | 1,000 Sq. Ft. GFA | 4.75          | 4.75                  | ITE 11th Edition                    | 3.06              | 0.58                   | 92%         | Same as LUC 710    | 1.27               | \$ 476.19    | \$ 603.48         | \$ 18.17                             | \$ 585         | \$ 361             | 62%      |
| 150                                                                                                                                                                            | Warehousing                                             | 1,000 Sq. Ft. GFA | 1.71          | 1.71                  | ITE 11th Edition                    | 3.06              | 0.58                   | 92%         | Same as LUC 710    | 0.46               | \$ 476.19    | \$ 217.25         | \$ 6.54                              | \$ 211         | \$ 451             | -53%     |
| 151                                                                                                                                                                            | Mini-Warehouse                                          | 1,000 Sq. Ft. GFA | 1.45          | 1.45                  | ITE 11th Edition                    | 3.06              | 0.58                   | 92%         | Same as LUC 710    | 0.39               | \$ 476.19    | \$ 184.22         | \$ 5.55                              | \$ 179         | \$ 151             | 18%      |
| RESIDENTIAL                                                                                                                                                                    |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   |                                      |                |                    |          |
| 210                                                                                                                                                                            | Single-Family Detached Housing                          | DU                | 9.43          | 9.43                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 2.73               | \$ 476.19    | \$ 1,302.24       | \$ 39.22                             | \$ 1,263       | \$ 902.00          | 40%      |
| 220                                                                                                                                                                            | Multifamily Housing (Low-Rise)                          | DU                | 6.74          | 6.74                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 1.95               | \$ 476.19    | \$ 930.76         | \$ 28.03                             | \$ 903         | \$ 665             | 36%      |
| 221                                                                                                                                                                            | Multifamily Housing (Mid-Rise)                          | DU                | 4.54          | 4.54                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 1.32               | \$ 476.19    | \$ 626.95         | \$ 18.88                             | \$ 608         | -                  | N/A      |
| 222                                                                                                                                                                            | Multifamily Housing (High-Rise)                         | DU                | 4.54          | 4.54                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 1.32               | \$ 476.19    | \$ 626.95         | \$ 18.88                             | \$ 608         | -                  | N/A      |
| 230                                                                                                                                                                            | Low-Rise Residential with Ground-Floor Commercial       | GFA (1-25K)       | 3.44          | 3.44                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 1.00               | \$ 476.19    | \$ 475.05         | \$ 14.31                             | \$ 461         | \$ 443             | 4%       |
| 231                                                                                                                                                                            | Mid-Rise Residential with Ground-Floor Commercial       | GFA (1-25K)       | 3.44          | 3.44                  | ITE 10th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 1.00               | \$ 476.19    | \$ 475.05         | \$ 14.31                             | \$ 461         | -                  | N/A      |
| 232                                                                                                                                                                            | High-Rise Residential with Ground-Floor Commercial      | GFA (1-25K)       | 3.44          | 3.44                  | Same as LUC 231                     | 3.06              | 0.58                   | 100%        | N/A                | 1.00               | \$ 476.19    | \$ 475.05         | \$ 14.31                             | \$ 461         | -                  | N/A      |
| 240                                                                                                                                                                            | Mobile Home Park                                        | DU                | 7.12          | 7.12                  | ITE 11th Edition                    | 3.06              | 0.58                   | 100%        | N/A                | 2.06               | \$ 476.19    | \$ 983.24         | \$ 29.61                             | \$ 954         | \$ 349             | 173%     |
| LODGING                                                                                                                                                                        |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   |                                      |                |                    |          |
| 310                                                                                                                                                                            | Hotel                                                   | Rooms             | 7.99          | 7.99                  | ITE 11th Edition                    | 3.07              | 0.58                   | 66%         | FL Studies         | 1.54               | \$ 476.19    | \$ 731.87         | \$ 22.04                             | \$ 710         | \$ 665.00          | 7%       |
| 320                                                                                                                                                                            | Motel                                                   | Rooms             | 3.35          | 3.35                  | ITE 11th Edition                    | 3.07              | 0.58                   | 77%         | FL Studies         | 0.74               | \$ 476.19    | \$ 354.23         | \$ 10.67                             | \$ 344         | \$ 365.00          | -6%      |
| RECREATIONAL                                                                                                                                                                   |                                                         |                   |               |                       |                                     |                   |                        |             |                    |                    |              |                   |                                      |                |                    |          |
| 416                                                                                                                                                                            | Campground/Recreational Vehicle Park <sup>(2) (3)</sup> | Sites             | 0.27 PM Peak  | 2.7                   | ITE 11th Edition (Adjusted)         | 3.07              | 0.58                   | 100%        | N/A                | 0.78               | \$ 476.19    | \$ 372.86         | \$ 11.23                             | \$ 362         | \$ 295.00          | 23%      |
| 420                                                                                                                                                                            | Marina                                                  | Berths            | 2.41          | 2.41                  | ITE 11th Edition                    | 3.07              | 0.58                   | 100%        | N/A                | 0.70               | \$ 476.19    | \$ 332.81         | \$ 10.02                             | \$ 323         | \$ 351             | -8%      |
| 445                                                                                                                                                                            | Movie Theater                                           | Screens           | 220.00        | 114.83                | Blend FL Studies & ITE 11th Edition | 3.07              | 0.58                   | 88%         | FL Studies         | 29.24              | \$ 476.19    | \$ 13,922.85      | \$ 419.27                            | \$ 13,504      | \$ 4,172           | 224%     |
| 492                                                                                                                                                                            | Health/Fitness Club <sup>(2)</sup>                      | 1,000 Sq. Ft. GFA | 3.45 PM Peak  | 34.50                 | ITE 11th Edition                    | 3.07              | 0.58                   | 94%         | FL Studies         | 9.40               | \$ 476.19    | \$ 4,478.42       | \$ 134.86                            | \$ 4,344       | -                  | N/A      |

|                                                                                                                                             |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              |                                                                                                                                             |             |                |                    |          |
|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------|---------------|-----------------------|------------------|-------------------|------------------------|-------------|--------------------|--------------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------------|--------------------|----------|
| <div>Gasoline Tax<br/>\$\$ per Gallon to Capital: \$0.0558<br/>Facility Life (Years): 25<br/>Interest Rate: 3.50%<br/>Credit: \$14.34</div> |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              | <div>Unit Cost per Lane Mile: \$5,000,000<br/>Average VMC per Lane: 10,500<br/>Fuel Efficiency: 22.9<br/>Effective Days per Year: 365</div> |             |                |                    |          |
| Columns:                                                                                                                                    |                                     | A                 | B             | C                     | D                | E                 | F                      | G           | H                  | I                  | J            | K                                                                                                                                           | L           | M              | N                  | O        |
| ITE LUC                                                                                                                                     | Land Use                            | Unit              | ITE Trip Rate | Recommended Trip Rate | Trip Rate Source | Total Trip Length | Assessable Trip Length | % New Trips | % New Trips Source | VMT <sup>(1)</sup> | Cost Per VMT | Total Impact Cost                                                                                                                           | Gas Credit  | Net Impact Fee | Current Impact Fee | % Change |
|                                                                                                                                             |                                     |                   |               |                       |                  |                   |                        |             |                    | (C x F x G)/2      |              | I x J                                                                                                                                       | \$14.34 x I | K - L          |                    |          |
| INSTITUTIONAL                                                                                                                               |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              |                                                                                                                                             |             |                |                    |          |
| 560                                                                                                                                         | Place of Worship                    | 1,000 Sq. Ft. GFA | 7.60          | 7.60                  | ITE 11th Edition | 3.66              | 0.69                   | 90%         | Based on LUC 710   | 2.36               | \$ 476.19    | \$ 1,123.71                                                                                                                                 | \$ 33.84    | \$ 1,090       | \$ 526             | 107%     |
| 565                                                                                                                                         | Day Care Center                     | 1,000 Sq. Ft. GFA | 47.62         | 47.62                 | ITE 11th Edition | 3.66              | 0.69                   | 56%         | ITE Tables         | 9.20               | \$ 476.19    | \$ 4,381.04                                                                                                                                 | \$ 131.93   | \$ 4,249       | \$ 1,844           | 130%     |
| MEDICAL                                                                                                                                     |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              |                                                                                                                                             |             |                |                    |          |
| 610                                                                                                                                         | Hospital                            | 1,000 Sq. Ft. GFA | 10.77         | 10.77                 | ITE 11th Edition | 3.06              | 0.58                   | 100%        | N/A                | 3.12               | \$ 476.19    | \$ 1,487.28                                                                                                                                 | \$ 44.79    | \$ 1,442       | \$ 1,093           | 32%      |
| 620                                                                                                                                         | Nursing Home                        | Beds              | 3.06          | 3.06                  | ITE 11th Edition | 3.06              | 0.58                   | 89%         | FL Studies         | 0.79               | \$ 476.19    | \$ 376.09                                                                                                                                   | \$ 11.33    | \$ 365         | \$ 101             | 261%     |
| 630                                                                                                                                         | Clinic                              | 1,000 Sq. Ft. GFA | 37.60         | 37.60                 | ITE 11th Edition | 3.06              | 0.58                   | 100%        | N/A                | 10.90              | \$ 476.19    | \$ 5,192.38                                                                                                                                 | \$ 156.36   | \$ 5,036       | -                  | N/A      |
| 640                                                                                                                                         | Animal Hospital/Veterinary Clinic   | 1,000 Sq. Ft. GFA | 21.50         | 21.50                 | ITE 11th Edition | 3.06              | 0.58                   | 70%         | FL Studies         | 4.36               | \$ 476.19    | \$ 2,078.33                                                                                                                                 | \$ 62.59    | \$ 2,016       | \$ 879             | 129%     |
| OFFICE                                                                                                                                      |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              |                                                                                                                                             |             |                |                    |          |
| 710                                                                                                                                         | General Office Building             | 1,000 Sq. Ft. GFA | 10.84         | 10.84                 | ITE 11th Edition | 3.45              | 0.65                   | 92%         | FL Studies         | 3.25               | \$ 476.19    | \$ 1,549.11                                                                                                                                 | \$ 46.65    | \$ 1,502       | \$ 1,646           | -9%      |
| 712                                                                                                                                         | Small Office Building               | 1,000 Sq. Ft. GFA | 14.39         | 14.39                 | ITE 11th Edition | 3.45              | 0.65                   | 92%         | Same as LUC 710    | 4.30               | \$ 476.19    | \$ 2,048.86                                                                                                                                 | \$ 61.70    | \$ 1,987       | -                  | N/A      |
| 714                                                                                                                                         | Corporate Headquarters Building     | 1,000 Sq. Ft. GFA | 7.95          | 7.95                  | ITE 11th Edition | 3.45              | 0.65                   | 92%         | Same as LUC 710    | 2.38               | \$ 476.19    | \$ 1,131.93                                                                                                                                 | \$ 34.09    | \$ 1,098       | \$ 522             | 110%     |
| 720                                                                                                                                         | Medical-Dental Office Building      | 1,000 Sq. Ft. GFA | 36.00         | 36.00                 | ITE 11th Edition | 3.45              | 0.65                   | 89%         | FL Studies         | 10.40              | \$ 476.19    | \$ 4,953.00                                                                                                                                 | \$ 149.15   | \$ 4,804       | \$ 2,573           | 87%      |
| 750                                                                                                                                         | Office Park                         | 1,000 Sq. Ft. GFA | 11.07         | 11.07                 | ITE 11th Edition | 3.45              | 0.65                   | 92%         | Same as LUC 710    | 3.31               | \$ 476.19    | \$ 1,576.16                                                                                                                                 | \$ 47.46    | \$ 1,529       | \$ 1,498           | 2%       |
| 760                                                                                                                                         | Research Center                     | 1,000 Sq. Ft. GFA | 11.08         | 11.08                 | ITE 11th Edition | 3.45              | 0.65                   | 92%         | Same as LUC 710    | 3.31               | \$ 476.19    | \$ 1,577.58                                                                                                                                 | \$ 47.51    | \$ 1,530       | \$ 637             | 140%     |
| 770                                                                                                                                         | Business Park                       | 1,000 Sq. Ft. GFA | 12.44         | 12.44                 | ITE 11th Edition | 3.45              | 0.65                   | 89%         | FL Studies         | 3.60               | \$ 476.19    | \$ 1,713.46                                                                                                                                 | \$ 51.60    | \$ 1,662       | \$ 1,399           | 19%      |
| RETAIL                                                                                                                                      |                                     |                   |               |                       |                  |                   |                        |             |                    |                    |              |                                                                                                                                             |             |                |                    |          |
| 812                                                                                                                                         | Building Materials and Lumber Store | 1,000 Sq. Ft. GFA | 17.05         | 17.05                 | ITE 11th Edition | 2.95              | 0.56                   | 74%         | Same as LUC 816    | 3.53               | \$ 476.19    | \$ 1,682.26                                                                                                                                 | \$ 50.66    | \$ 1,632       | \$ 2,064           | -21%     |
| 816                                                                                                                                         | Hardware/Paint Store                | 1,000 Sq. Ft. GFA | 8.07          | 8.07                  | ITE 11th Edition | 2.95              | 0.56                   | 74%         | ITE Tables         | 1.67               | \$ 476.19    | \$ 796.24                                                                                                                                   | \$ 23.98    | \$ 772         | \$ 5,381           | -86%     |
| 817                                                                                                                                         | Nursery (Garden Center)             | 1,000 Sq. Ft. GFA | 68.10         | 68.10                 | ITE 11th Edition | 2.95              | 0.56                   | 74%         | Same as LUC 816    | 14.11              | \$ 476.19    | \$ 6,719.19                                                                                                                                 | \$ 202.34   | \$ 6,517       | -                  | N/A      |
| 820                                                                                                                                         | Shopping Center (>150k)             | 1,000 Sq. Ft. GFA | 37.01         | 37.01                 | ITE 11th Edition | 2.95              | 0.56                   | 60%         | Same as LUC 821    | 6.22               | \$ 476.19    | \$ 2,960.80                                                                                                                                 | \$ 89.16    | \$ 2,872       | \$ 2,217           | 30%      |
| 821                                                                                                                                         | Shopping Plaza (40-150k)            | 1,000 Sq. Ft. GFA | 94.49         | 94.49                 | ITE 11th Edition | 2.95              | 0.56                   | 60%         | ITE Tables         | 15.87              | \$ 476.19    | \$ 7,559.19                                                                                                                                 | \$ 227.64   | \$ 7,332       | -                  | N/A      |
| 822                                                                                                                                         | Strip Retail Plaza (<40k)           | 1,000 Sq. Ft. GFA | 54.45         | 54.45                 | ITE 11th Edition | 2.95              | 0.56                   | 60%         | Same as LUC 821    | 9.15               | \$ 476.19    | \$ 4,356.00                                                                                                                                 | \$ 131.18   | \$ 4,225       | -                  | N/A      |
| 840                                                                                                                                         | Automobile Sales (New)              | 1,000 Sq. Ft. GFA | 27.84         | 27.84                 | ITE 11th Edition | 2.95              | 0.56                   | 78%         | FL Studies         | 6.08               | \$ 476.19    | \$ 2,895.36                                                                                                                                 | \$ 87.19    | \$ 2,808       | \$ 2,034           | 38%      |
| 841                                                                                                                                         | Automobile Sales (Used)             | 1,000 Sq. Ft. GFA | 27.06         | 27.06                 | ITE 11th Edition | 2.95              | 0.56                   | 78%         | FL Studies         | 5.91               | \$ 476.19    | \$ 2,814.24                                                                                                                                 | \$ 84.75    | \$ 2,729       | \$ 2,034           | 34%      |

|                                                                                                                                                                                                                                                                                                                                                          |                                                                      |                     |               |                       |                         |                   |                        |             |                           |                    |              |                   |             |                |                    |          |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|---------------------|---------------|-----------------------|-------------------------|-------------------|------------------------|-------------|---------------------------|--------------------|--------------|-------------------|-------------|----------------|--------------------|----------|--|
| <div><div>Gasoline Tax</div><div>\$ \$ per Gallon to Capital: \$0.0558</div><div>Facility Life (Years): 25</div><div>Interest Rate: 3.50%</div><div>Credit: \$14.34</div></div> <div><div>Unit Cost per Lane Mile: \$5,000,000</div><div>Average VMC per Lane: 10,500</div><div>Fuel Efficiency: 22.9</div><div>Effective Days per Year: 365</div></div> |                                                                      |                     |               |                       |                         |                   |                        |             |                           |                    |              |                   |             |                |                    |          |  |
| Columns:                                                                                                                                                                                                                                                                                                                                                 |                                                                      | A                   | B             | C                     | D                       | E                 | F                      | G           | H                         | I                  | J            | K                 | L           | M              | N                  | O        |  |
| ITE LUC                                                                                                                                                                                                                                                                                                                                                  | Land Use                                                             | Unit                | ITE Trip Rate | Recommended Trip Rate | Trip Rate Source        | Total Trip Length | Assessable Trip Length | % New Trips | % New Trips Source        | VMT <sup>(1)</sup> | Cost Per VMT | Total Impact Cost | Gas Credit  | Net Impact Fee | Current Impact Fee | % Change |  |
|                                                                                                                                                                                                                                                                                                                                                          |                                                                      |                     |               |                       |                         |                   |                        |             |                           | (C x F x G)/2      |              | I x J             | \$14.34 x I | K - L          |                    |          |  |
| 849                                                                                                                                                                                                                                                                                                                                                      | Tire Superstore                                                      | 1,000 Sq. Ft. GFA   | 20.37         | 30.55                 | ITE 11th Edition        | 2.95              | 0.56                   | 79%         | Same as LUC 840           | 6.76               | \$ 476.19    | \$ 3,217.93       | \$ 96.90    | \$ 3,121       | \$ 977             | 219%     |  |
| 850                                                                                                                                                                                                                                                                                                                                                      | Supermarket                                                          | 1,000 Sq. Ft. GFA   | 93.84         | 93.84                 | ITE 11th Edition        | 2.95              | 0.56                   | 74%         | ITE Tables                | 19.44              | \$ 476.19    | \$ 9,258.87       | \$ 278.82   | \$ 8,980       | \$ 2,152           | 317%     |  |
| 851                                                                                                                                                                                                                                                                                                                                                      | Convenience Store (w/o gas station)                                  | 1,000 Sq. Ft. GFA   | 762.28        | 762.28                | ITE 11th Edition        | 1.22              | 0.23                   | 23%         | Same as LUC 944           | 20.16              | \$ 476.19    | \$ 9,601.09       | \$ 289.13   | \$ 9,312       | \$ 6,787           | 37%      |  |
| 862                                                                                                                                                                                                                                                                                                                                                      | Home Improvement Superstore                                          | 1,000 Sq. Ft. GFA   | 30.74         | 30.74                 | ITE 11th Edition        | 2.95              | 0.56                   | 58%         | ITE Tables                | 4.99               | \$ 476.19    | \$ 2,377.22       | \$ 71.59    | \$ 2,306       | \$ 1,274           | 81%      |  |
| 880                                                                                                                                                                                                                                                                                                                                                      | Pharmacy/Drugstore without Drive-Through Window                      | 1,000 Sq. Ft. GFA   | 90.08         | 90.08                 | ITE 11th Edition        | 2.95              | 0.56                   | 32%         | FL Studies                | 8.17               | \$ 476.19    | \$ 3,891.45       | \$ 117.19   | \$ 3,774       | -                  | N/A      |  |
| 881                                                                                                                                                                                                                                                                                                                                                      | Pharmacy/Drugstore with Drive-Through Window                         | 1,000 Sq. Ft. GFA   | 108.40        | 108.40                | ITE 11th Edition        | 2.95              | 0.56                   | 32%         | FL Studies                | 9.83               | \$ 476.19    | \$ 4,682.88       | \$ 141.02   | \$ 4,542       | \$ 1,394           | 226%     |  |
| 882                                                                                                                                                                                                                                                                                                                                                      | Marijuana Dispensary                                                 | 1,000 Sq. Ft. GFA   | 211.12        | 211.12                | ITE 11th Edition        | 2.95              | 0.56                   | 32%         | Same as LUC 880 & LUC 881 | 18.92              | \$ 476.19    | \$ 9,007.78       | \$ 271.26   | \$ 8,737       | -                  | N/A      |  |
| 890                                                                                                                                                                                                                                                                                                                                                      | Furniture Store                                                      | 1,000 Sq. Ft. GFA   | 6.30          | 6.30                  | ITE 11th Edition        | 2.95              | 0.56                   | 47%         | ITE                       | 0.83               | \$ 476.19    | \$ 394.80         | \$ 11.89    | \$ 383         | \$ 249             | 54%      |  |
| 899                                                                                                                                                                                                                                                                                                                                                      | Liquor Store                                                         | 1,000 Sq. Ft. GFA   | 107.21        | 107.21                | ITE 11th Edition        | 2.95              | 0.56                   | 47%         | Same as LUC 890           | 14.11              | \$ 476.19    | \$ 6,718.49       | \$ 202.32   | \$ 6,516       | -                  | N/A      |  |
| SERVICES                                                                                                                                                                                                                                                                                                                                                 |                                                                      |                     |               |                       |                         |                   |                        |             |                           |                    |              |                   |             |                |                    |          |  |
| 911                                                                                                                                                                                                                                                                                                                                                      | Walk-in Bank <sup>(2)</sup>                                          | 1,000 Sq. Ft. GFA   | 12.13 PM Peak | 121.30                | 11th Edition (Adjusted) | 1.53              | 0.29                   | 65%         | Same as LUC 912           | 11.43              | \$ 476.19    | \$ 5,444.05       | \$ 163.94   | \$ 5,280       | \$ 3,037           | 74%      |  |
| 912                                                                                                                                                                                                                                                                                                                                                      | Drive-in Bank                                                        | 1,000 Sq. Ft. GFA   | 100.35        | 100.35                | ITE 11 Edition          | 1.53              | 0.29                   | 65%         | ITE Tables                | 9.46               | \$ 476.19    | \$ 4,503.80       | \$ 135.63   | \$ 4,368       | \$ 5,925           | -26%     |  |
| 931                                                                                                                                                                                                                                                                                                                                                      | Fine Dining Restaurant                                               | 1,000 Sq. Ft. GFA   | 83.84         | 83.84                 | ITE 11th Edition        | 2.3               | 0.44                   | 56%         | ITE Tables                | 10.33              | \$ 476.19    | \$ 4,918.61       | \$ 148.12   | \$ 4,770       | \$ 3,569           | 34%      |  |
| 932                                                                                                                                                                                                                                                                                                                                                      | High-Turnover (Sit-Down) Restaurant                                  | 1,000 Sq. Ft. GFA   | 107.20        | 107.2                 | ITE 11th Edition        | 2.3               | 0.44                   | 57%         | ITE Tables                | 13.44              | \$ 476.19    | \$ 6,401.37       | \$ 192.77   | \$ 6,209       | \$ 5,118           | 21%      |  |
| 933                                                                                                                                                                                                                                                                                                                                                      | Fast-Food Restaurant without Drive-Through Window                    | 1,000 Sq. Ft. GFA   | 450.49        | 450.49                | ITE 11th Edition        | 1.22              | 0.23                   | 57%         | Same as LUC 934           | 29.53              | \$ 476.19    | \$ 14,061.71      | \$ 423.45   | \$ 13,638      | \$ 9,939           | 37%      |  |
| 934                                                                                                                                                                                                                                                                                                                                                      | Fast-Food Restaurant with Drive-Through Window                       | 1,000 Sq. Ft. GFA   | 467.48        | 467.48                | ITE 11th Edition        | 1.22              | 0.23                   | 45%         | ITE Tables                | 24.19              | \$ 476.19    | \$ 11,520.03      | \$ 346.91   | \$ 11,173      | \$ 9,939           | 12%      |  |
| 935                                                                                                                                                                                                                                                                                                                                                      | Fast-Food Restaurant with Drive-Through Window and No Indoor Seating | 1,000 Sq. Ft. GFA   | 459.20        | 459.20                | ITE 10th Edition        | 1.22              | 0.23                   | 69%         | ITE Tables                | 36.44              | \$ 476.19    | \$ 17,351.18      | \$ 522.51   | \$ 16,829      | -                  | N/A      |  |
| 936                                                                                                                                                                                                                                                                                                                                                      | Coffee/Donut Shop without Drive-Through Window                       | 1,000 Sq. Ft. GFA   | 32.39 PM Peak | 107.20                | Same as LUC 932         | 1.22              | 0.23                   | 57%         | Same as LUC 932           | 7.03               | \$ 476.19    | \$ 3,346.17       | \$ 100.77   | \$ 3,245       | -                  | N/A      |  |
| 937                                                                                                                                                                                                                                                                                                                                                      | Coffee/Donut Shop with Drive-Through Window                          | 1,000 Sq. Ft. GFA   | 533.57        | 533.57                | ITE 11th Edition        | 1.22              | 0.23                   | 10%         | Same as LUC 938           | 6.14               | \$ 476.19    | \$ 2,921.93       | \$ 87.99    | \$ 2,834       | -                  | N/A      |  |
| 938                                                                                                                                                                                                                                                                                                                                                      | Coffee/Donut Shop with Drive-Through Window and No Indoor Seating    | Drive-Through Lanes | 179.00        | 179.00                | ITE 11th Edition        | 1.22              | 0.23                   | 10%         | ITE Tables                | 2.06               | \$ 476.19    | \$ 980.24         | \$ 29.52    | \$ 951         | -                  | N/A      |  |

|                                                                                                                                                                                                                                                                                                                                                                 |                                   |                           |               |                       |                                     |                   |                        |             |                    |                    |              |                   |             |                |                    |          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|---------------------------|---------------|-----------------------|-------------------------------------|-------------------|------------------------|-------------|--------------------|--------------------|--------------|-------------------|-------------|----------------|--------------------|----------|
| <div><div><div>Gasoline Tax</div><div>\$ per Gallon to Capital: \$0.0558</div><div>Facility Life (Years): 25</div><div>Interest Rate: 3.50%</div><div>Credit: \$14.34</div></div><div><div>Unit Cost per Lane Mile: \$5,000,000</div><div>Average VMC per Lane: 10,500</div><div>Fuel Efficiency: 22.9</div><div>Effective Days per Year: 365</div></div></div> |                                   |                           |               |                       |                                     |                   |                        |             |                    |                    |              |                   |             |                |                    |          |
| Columns:                                                                                                                                                                                                                                                                                                                                                        |                                   | A                         | B             | C                     | D                                   | E                 | F                      | G           | H                  | I                  | J            | K                 | L           | M              | N                  | O        |
| ITE LUC                                                                                                                                                                                                                                                                                                                                                         | Land Use                          | Unit                      | ITE Trip Rate | Recommended Trip Rate | Trip Rate Source                    | Total Trip Length | Assessable Trip Length | % New Trips | % New Trips Source | VMT <sup>(1)</sup> | Cost Per VMT | Total Impact Cost | Gas Credit  | Net Impact Fee | Current Impact Fee | % Change |
|                                                                                                                                                                                                                                                                                                                                                                 |                                   |                           |               |                       |                                     |                   |                        |             |                    | (C x F x G)/2      |              | I x J             | \$14.34 x I | K - L          |                    |          |
| 941                                                                                                                                                                                                                                                                                                                                                             | Quick Lubrication Vehicle Shop    | Servicing Positions       | 40.00         | 40.00                 | ITE 11th Edition                    | 2.96              | 0.56                   | 68%         | Same as LUC 947    | 7.62               | \$ 476.19    | \$ 3,626.66       | \$ 109.21   | \$ 3,517       | \$ 1,640           | 114%     |
| 944                                                                                                                                                                                                                                                                                                                                                             | Gasoline/Service Station          | Vehicle Fueling Positions | 172.01        | 172.01                | ITE 11th Edition                    | 1.53              | 0.29                   | 43%         | ITE Tables         | 10.72              | \$ 476.19    | \$ 5,107.05       | \$ 153.79   | \$ 4,953       | -                  | N/A      |
| 945                                                                                                                                                                                                                                                                                                                                                             | Convenience Store/Gas Station     | Vehicle Fueling Positions | 265.12        | 265.12                | ITE 11th Edition                    | 1.22              | 0.23                   | 44%         | ITE Tables         | 13.42              | \$ 476.19    | \$ 6,388.12       | \$ 192.37   | \$ 6,196       | \$ 5,801           | 7%       |
| 947                                                                                                                                                                                                                                                                                                                                                             | Self-Service Car Wash             | Wash Stalls               | 108.00        | 43.94                 | Blend FL Studies & ITE 11th Edition | 2.96              | 0.56                   | 68%         | FL Studies         | 8.33               | \$ 476.19    | \$ 3,966.31       | \$ 119.44   | \$ 3,847       | \$ 3,205           | 20%      |
| 948                                                                                                                                                                                                                                                                                                                                                             | Automated Car Wash <sup>(2)</sup> | 1,000 Sq. Ft. GFA         | 14.2 PM Peak  | 142.00                | ITE 11 Edition (Adjusted)           | 2.96              | 0.56                   | 68%         | Same as LUC 947    | 27.04              | \$ 476.19    | \$ 12,874.65      | \$ 387.71   | \$ 12,487      | -                  | N/A      |
| 971                                                                                                                                                                                                                                                                                                                                                             | Brewery Tap Room                  | 1,000 Sq. Ft. GFA         | 61.69         | 61.69                 | ITE 11th Edition                    | 2.96              | 0.56                   | 60%         | Same as LUC 820    | 10.36              | \$ 476.19    | \$ 4,935.20       | \$ 148.62   | \$ 4,787       | -                  | N/A      |
| 975                                                                                                                                                                                                                                                                                                                                                             | Drinking Place <sup>(2)</sup>     | 1,000 Sq. Ft. GFA         | 11.36         | 113.60                | ITE 11th Edition (Adjusted)         | 2.96              | 0.56                   | 60%         | Same as LUC 820    | 19.08              | \$ 476.19    | \$ 9,087.99       | \$ 273.68   | \$ 8,814       | \$ 6,439           | 37%      |

Notes:

- (1) Net VMT calculated as ((Trip Generation Rate\* Trip Length\* % New Trips)/2). This reflects the unit of vehicle miles of capacity consumed per unit of development and is multiplied by the cost per vehicle.
- (2) The ITE 11th Edition trip generation rate for PM Peak Hour of Adjacent Street Traffic was adjusted by a factor of 10 to approximate Daily Trip Generation Rate (TGR).
- (3) The ITE 11th Edition trip generation rate was adjusted to reflect an average occupancy rate of 60 percent based on data provided by the Florida Association of Parks and Campgrounds.

APPENDIX E:

# HB 337 FEE INCREASE CAP CALCULATIONS

## Appendix E: HB 337 Fee Increase Cap Calculations

This Appendix presents the detailed calculations for those land use categories with an increased fee amount in the transportation impact fee schedule.

The following table summarizes the 50% cap on each fee amount increase or the actual percentage increase, if less than 50%. Accordingly, the number of installments (2 or 4) for capped increases are highlighted. The fee amount is also highlighted (calculated net impact fee or capped impact fee increase).

The impact fee schedule is summarized in Table 27: Transportation Impact Fee.

### Excerpt from HB 337:

- (b) An increase to a current impact fee rate of not more than 25 percent of the current rate must be implemented in two equal annual increments beginning with the date on which the increased fee is adopted.
- (c) An increase to a current impact fee rate which exceeds 25 percent but is not more than 50 percent of the current rate must be implemented in four equal installments beginning with 133 the date the increased fee is adopted.
- (d) An impact fee increase may not exceed 50 percent of the current impact fee rate.
- (e) An impact fee may not be increased more than once every 4 years.
- (f) An impact fee may not be increased retroactively for a previous or current fiscal or calendar year.

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| Land Use                                           | ITE LUC | Unit of Measure | Calculated Net Impact Fee | Current Impact Fee | % Change | HB 337 Capped Impact Fee | % Increase | Increase Amount | 2 or 4 Years | Increase Amount per Year | Year 2023 | Year 2024 | Year 2025 | Year 2026 |
|----------------------------------------------------|---------|-----------------|---------------------------|--------------------|----------|--------------------------|------------|-----------------|--------------|--------------------------|-----------|-----------|-----------|-----------|
| <b>INDUSTRIAL</b>                                  |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| General Light Industrial                           | 110     | 1,000 SF        | \$ 600                    | \$ 357             | 68%      | \$ 536                   | 50%        | \$ 179          | 4            | \$ 45                    | \$ 402    | \$ 446    | \$ 491    | \$ 536    |
| Industrial Park                                    | 130     | 1,000 SF        | \$ 415                    | \$ 819             | -49%     | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 415    | \$ 415    | \$ 415    | \$ 415    |
| Manufacturing                                      | 140     | 1,000 SF        | \$ 585                    | \$ 361             | 62%      | \$ 542                   | 50%        | \$ 181          | 4            | \$ 45                    | \$ 406    | \$ 451    | \$ 496    | \$ 542    |
| Warehousing                                        | 150     | 1,000 SF        | \$ 211                    | \$ 451             | -53%     | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 211    | \$ 211    | \$ 211    | \$ 211    |
| Mini-Warehouse                                     | 151     | 1,000 SF        | \$ 179                    | \$ 151             | 18%      | \$ 227                   | 18%        | \$ 28           | 2            | \$ 14                    | \$ 165    | \$ 179    | \$ 179    | \$ 179    |
| <b>RESIDENTIAL</b>                                 |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Single-Family Detached Housing                     | 210     | DU              | \$ 1,263                  | \$ 902             | 40%      | \$ 1,353                 | 40%        | \$ 361          | 4            | \$ 90                    | \$ 992    | \$ 1,083  | \$ 1,173  | \$ 1,263  |
| Multifamily Housing (Low-Rise)                     | 220     | DU              | \$ 903                    | \$ 665             | 36%      | \$ 998                   | 36%        | \$ 238          | 4            | \$ 59                    | \$ 724    | \$ 784    | \$ 843    | \$ 903    |
| Multifamily Housing (Mid-Rise)                     | 221     | DU              | \$ 608                    | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 608    | \$ 608    | \$ 608    | \$ 608    |
| Multifamily Housing (High-Rise)                    | 222     | DU              | \$ 608                    | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 608    | \$ 608    | \$ 608    | \$ 608    |
| Low-Rise Residential with Ground-Floor Commercial  | 230     | GFA (1-25K)     | \$ 461                    | \$ 443             | 4%       | \$ 665                   | 4%         | \$ 18           | 2            | \$ 9                     | \$ 452    | \$ 461    | \$ 461    | \$ 461    |
| Mid-Rise Residential with Ground-Floor Commercial  | 231     | GFA (1-25K)     | \$ 461                    | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 461    | \$ 461    | \$ 461    | \$ 461    |
| High-Rise Residential with Ground-Floor Commercial | 232     | GFA (1-25K)     | \$ 461                    | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 461    | \$ 461    | \$ 461    | \$ 461    |
| Mobile Home Park                                   | 240     | DU              | \$ 954                    | \$ 349             | 173%     | \$ 524                   | 50%        | \$ 175          | 4            | \$ 44                    | \$ 393    | \$ 436    | \$ 480    | \$ 524    |
| <b>LODGING</b>                                     |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Hotel                                              | 310     | Rooms           | \$ 710                    | \$ 665             | 7%       | \$ 998                   | 7%         | \$ 45           | 2            | \$ 22                    | \$ 687    | \$ 710    | \$ 710    | \$ 710    |
| Motel                                              | 320     | Rooms           | \$ 344                    | \$ 365             | -6%      | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 344    | \$ 344    | \$ 344    | \$ 344    |
| <b>RECREATIONAL</b>                                |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Campground/Recreational Vehicle Park               | 416     | Sites           | \$ 362                    | \$ 295             | 23%      | \$ 443                   | 23%        | \$ 67           | 2            | \$ 33                    | \$ 328    | \$ 362    | \$ 362    | \$ 362    |
| Marina                                             | 420     | Berths          | \$ 323                    | \$ 351             | -8%      | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 323    | \$ 323    | \$ 323    | \$ 323    |
| Movie Theater                                      | 445     | Screens         | \$ 13,504                 | \$ 4,172           | 224%     | \$ 6,258                 | 50%        | \$ 2,086        | 4            | \$ 522                   | \$ 4,694  | \$ 5,215  | \$ 5,737  | \$ 6,258  |
| Health/Fitness Club                                | 492     | 1,000 SF        | \$ 4,344                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 4,344  | \$ 4,344  | \$ 4,344  | \$ 4,344  |
| <b>INSTITUTIONAL</b>                               |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Place of Worship                                   | 560     | 1,000 SF        | \$ 1,090                  | \$ 526             | 107%     | \$ 789                   | 50%        | \$ 263          | 4            | \$ 66                    | \$ 592    | \$ 658    | \$ 723    | \$ 789    |
| Day Care Center                                    | 565     | 1,000 SF        | \$ 4,249                  | \$ 1,844           | 130%     | \$ 2,766                 | 50%        | \$ 922          | 4            | \$ 231                   | \$ 2,075  | \$ 2,305  | \$ 2,536  | \$ 2,766  |
| <b>MEDICAL</b>                                     |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Hospital                                           | 610     | 1,000 SF        | \$ 1,442                  | \$ 1,093           | 32%      | \$ 1,640                 | 32%        | \$ 349          | 4            | \$ 87                    | \$ 1,180  | \$ 1,268  | \$ 1,355  | \$ 1,442  |
| Nursing Home                                       | 620     | Beds            | \$ 365                    | \$ 101             | 261%     | \$ 152                   | 50%        | \$ 51           | 4            | \$ 13                    | \$ 114    | \$ 126    | \$ 139    | \$ 152    |
| Clinic                                             | 630     | 1,000 SF        | \$ 5,036                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 5,036  | \$ 5,036  | \$ 5,036  | \$ 5,036  |
| Animal Hospital/Veterinary Clinic                  | 640     | 1,000 SF        | \$ 2,016                  | \$ 879             | 129%     | \$ 1,319                 | 50%        | \$ 440          | 4            | \$ 110                   | \$ 989    | \$ 1,099  | \$ 1,209  | \$ 1,319  |

| Land Use                                        | ITE LUC | Unit of Measure | Calculated Net Impact Fee | Current Impact Fee | % Change | HB 337 Capped Impact Fee | % Increase | Increase Amount | 2 or 4 Years | Increase Amount per Year | Year 2023 | Year 2024 | Year 2025 | Year 2026 |
|-------------------------------------------------|---------|-----------------|---------------------------|--------------------|----------|--------------------------|------------|-----------------|--------------|--------------------------|-----------|-----------|-----------|-----------|
| <b>OFFICE</b>                                   |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| General Office Building                         | 710     | 1,000 SF        | \$ 1,502                  | \$ 1,646           | -9%      | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 1,502  | \$ 1,502  | \$ 1,502  | \$ 1,502  |
| Small Office Building                           | 712     | 1,000 SF        | \$ 1,987                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 1,987  | \$ 1,987  | \$ 1,987  | \$ 1,987  |
| Corporate Headquarters Building                 | 714     | 1,000 SF        | \$ 1,098                  | \$ 522             | 110%     | \$ 783                   | 50%        | \$ 261          | 4            | \$ 65                    | \$ 587    | \$ 653    | \$ 718    | \$ 783    |
| Medical-Dental Office Building                  | 720     | 1,000 SF        | \$ 4,804                  | \$ 2,573           | 87%      | \$ 3,860                 | 50%        | \$ 1,287        | 4            | \$ 322                   | \$ 2,895  | \$ 3,216  | \$ 3,538  | \$ 3,860  |
| Office Park                                     | 750     | 1,000 SF        | \$ 1,529                  | \$ 1,498           | 2%       | \$ 2,247                 | 2%         | \$ 31           | 2            | \$ 15                    | \$ 1,513  | \$ 1,529  | \$ 1,529  | \$ 1,529  |
| Research Center                                 | 760     | 1,000 SF        | \$ 1,530                  | \$ 637             | 140%     | \$ 956                   | 50%        | \$ 319          | 4            | \$ 80                    | \$ 717    | \$ 796    | \$ 876    | \$ 956    |
| Business Park                                   | 770     | 1,000 SF        | \$ 1,662                  | \$ 1,399           | 19%      | \$ 2,099                 | 19%        | \$ 263          | 2            | \$ 131                   | \$ 1,530  | \$ 1,662  | \$ 1,662  | \$ 1,662  |
| <b>RETAIL</b>                                   |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Building Materials and Lumber Store             | 812     | 1,000 SF        | \$ 1,632                  | \$ 2,064           | -21%     | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 1,632  | \$ 1,632  | \$ 1,632  | \$ 1,632  |
| Hardware/Paint Store                            | 816     | 1,000 SF        | \$ 772                    | \$ 5,381           | -86%     | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 772    | \$ 772    | \$ 772    | \$ 772    |
| Nursery (Garden Center)                         | 817     | 1,000 SF        | \$ 6,517                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 6,517  | \$ 6,517  | \$ 6,517  | \$ 6,517  |
| Shopping Center (>150k)                         | 820     | 1,000 SF        | \$ 2,872                  | \$ 2,217           | 30%      | \$ 3,326                 | 30%        | \$ 655          | 4            | \$ 164                   | \$ 2,381  | \$ 2,544  | \$ 2,708  | \$ 2,872  |
| Shopping Plaza (40-150k)                        | 821     | 1,000 SF        | \$ 7,332                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 7,332  | \$ 7,332  | \$ 7,332  | \$ 7,332  |
| Strip Retail Plaza (<40k)                       | 822     | 1,000 SF        | \$ 4,225                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 4,225  | \$ 4,225  | \$ 4,225  | \$ 4,225  |
| Automobile Sales (New)                          | 840     | 1,000 SF        | \$ 2,808                  | \$ 2,034           | 38%      | \$ 3,051                 | 38%        | \$ 774          | 4            | \$ 194                   | \$ 2,228  | \$ 2,421  | \$ 2,615  | \$ 2,808  |
| Automobile Sales (Used)                         | 841     | 1,000 SF        | \$ 2,729                  | \$ 2,034           | 34%      | \$ 3,051                 | 34%        | \$ 695          | 4            | \$ 174                   | \$ 2,208  | \$ 2,382  | \$ 2,556  | \$ 2,729  |
| Tire Superstore                                 | 849     | 1,000 SF        | \$ 3,121                  | \$ 977             | 219%     | \$ 1,466                 | 50%        | \$ 489          | 4            | \$ 122                   | \$ 1,099  | \$ 1,221  | \$ 1,343  | \$ 1,466  |
| Supermarket                                     | 850     | 1,000 SF        | \$ 8,980                  | \$ 2,152           | 317%     | \$ 3,228                 | 50%        | \$ 1,076        | 4            | \$ 269                   | \$ 2,421  | \$ 2,690  | \$ 2,959  | \$ 3,228  |
| Convenience Store (w/o gas station)             | 851     | 1,000 SF        | \$ 9,312                  | \$ 6,787           | 37%      | \$ 10,181                | 37%        | \$ 2,525        | 4            | \$ 631                   | \$ 7,418  | \$ 8,049  | \$ 8,681  | \$ 9,312  |
| Home Improvement Superstore                     | 862     | 1,000 SF        | \$ 2,306                  | \$ 1,274           | 81%      | \$ 1,911                 | 50%        | \$ 637          | 4            | \$ 159                   | \$ 1,433  | \$ 1,593  | \$ 1,752  | \$ 1,911  |
| Pharmacy/Drugstore without Drive-Through Window | 880     | 1,000 SF        | \$ 3,774                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 3,774  | \$ 3,774  | \$ 3,774  | \$ 3,774  |
| Pharmacy/Drugstore with Drive-Through Window    | 881     | 1,000 SF        | \$ 4,542                  | \$ 1,394           | 226%     | \$ 2,091                 | 50%        | \$ 697          | 4            | \$ 174                   | \$ 1,568  | \$ 1,743  | \$ 1,917  | \$ 2,091  |
| Marijuana Dispensary                            | 882     | 1,000 SF        | \$ 8,737                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 8,737  | \$ 8,737  | \$ 8,737  | \$ 8,737  |
| Furniture Store                                 | 890     | 1,000 SF        | \$ 383                    | \$ 249             | 54%      | \$ 374                   | 50%        | \$ 125          | 4            | \$ 31                    | \$ 280    | \$ 311    | \$ 342    | \$ 374    |
| Liquor Store                                    | 899     | 1,000 SF        | \$ 6,516                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 6,516  | \$ 6,516  | \$ 6,516  | \$ 6,516  |

| Land Use                                                             | ITE LUC | Unit of Measure | Calculated Net Impact Fee | Current Impact Fee | % Change | HB 337 Capped Impact Fee | % Increase | Increase Amount | 2 or 4 Years | Increase Amount per Year | Year 2023 | Year 2024 | Year 2025 | Year 2026 |
|----------------------------------------------------------------------|---------|-----------------|---------------------------|--------------------|----------|--------------------------|------------|-----------------|--------------|--------------------------|-----------|-----------|-----------|-----------|
| <b>SERVICES</b>                                                      |         |                 |                           |                    |          |                          |            |                 |              |                          |           |           |           |           |
| Walk-in Bank                                                         | 911     | 1,000 SF        | \$ 5,280                  | \$ 3,037           | 74%      | \$ 4,556                 | 50%        | \$ 1,519        | 4            | \$ 380                   | \$ 3,417  | \$ 3,796  | \$ 4,176  | \$ 4,556  |
| Drive-in Bank                                                        | 912     | 1,000 SF        | \$ 4,368                  | \$ 5,925           | -26%     | N/A                      | Decrease   | N/A             | N/A          | N/A                      | \$ 4,368  | \$ 4,368  | \$ 4,368  | \$ 4,368  |
| Fine Dining Restaurant                                               | 931     | 1,000 SF        | \$ 4,770                  | \$ 3,569           | 34%      | \$ 5,354                 | 34%        | \$ 1,201        | 4            | \$ 300                   | \$ 3,869  | \$ 4,170  | \$ 4,470  | \$ 4,770  |
| High-Turnover (Sit-Down) Restaurant                                  | 932     | 1,000 SF        | \$ 6,209                  | \$ 5,118           | 21%      | \$ 7,677                 | 21%        | \$ 1,091        | 2            | \$ 545                   | \$ 5,663  | \$ 6,209  | \$ 6,209  | \$ 6,209  |
| Fast-Food Restaurant without Drive-Through Window                    | 933     | 1,000 SF        | \$ 13,638                 | \$ 9,939           | 37%      | \$ 14,909                | 37%        | \$ 3,699        | 4            | \$ 925                   | \$ 10,864 | \$ 11,789 | \$ 12,713 | \$ 13,638 |
| Fast-Food Restaurant with Drive-Through Window                       | 934     | 1,000 SF        | \$ 11,173                 | \$ 9,939           | 12%      | \$ 14,909                | 12%        | \$ 1,234        | 2            | \$ 617                   | \$ 10,556 | \$ 11,173 | \$ 11,173 | \$ 11,173 |
| Fast-Food Restaurant with Drive-Through Window and No Indoor Seating | 935     | 1,000 SF        | \$ 16,829                 | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 16,829 | \$ 16,829 | \$ 16,829 | \$ 16,829 |
| Coffee/Donut Shop without Drive-Through Window                       | 936     | 1,000 SF        | \$ 3,245                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 3,245  | \$ 3,245  | \$ 3,245  | \$ 3,245  |
| Coffee/Donut Shop with Drive-Through Window                          | 937     | 1,000 SF        | \$ 2,834                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 2,834  | \$ 2,834  | \$ 2,834  | \$ 2,834  |
| Coffee/Donut Shop with Drive-Through Window and No Indoor Seating    | 938     | Lanes           | \$ 951                    | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 951    | \$ 951    | \$ 951    | \$ 951    |
| Quick Lubrication Vehicle Shop                                       | 941     | Positions       | \$ 3,517                  | \$ 1,640           | 114%     | \$ 2,460                 | 50%        | \$ 820          | 4            | \$ 205                   | \$ 1,845  | \$ 2,050  | \$ 2,255  | \$ 2,460  |
| Gasoline/Service Station                                             | 944     | Positions       | \$ 4,953                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 4,953  | \$ 4,953  | \$ 4,953  | \$ 4,953  |
| Convenience Store/Gas Station                                        | 945     | Positions       | \$ 6,196                  | \$ 5,801           | 7%       | \$ 8,702                 | 7%         | \$ 395          | 2            | \$ 197                   | \$ 5,998  | \$ 6,196  | \$ 6,196  | \$ 6,196  |
| Self-Service Car Wash                                                | 947     | Wash Stalls     | \$ 3,847                  | \$ 3,205           | 20%      | \$ 4,808                 | 20%        | \$ 642          | 2            | \$ 321                   | \$ 3,526  | \$ 3,847  | \$ 3,847  | \$ 3,847  |
| Automated Car Wash                                                   | 948     | 1,000 SF        | \$ 12,487                 | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 12,487 | \$ 12,487 | \$ 12,487 | \$ 12,487 |
| Brewery Tap Room                                                     | 971     | 1,000 SF        | \$ 4,787                  | None               | N/A      | N/A                      | N/A        | N/A             | N/A          | N/A                      | \$ 4,787  | \$ 4,787  | \$ 4,787  | \$ 4,787  |
| Drinking Place                                                       | 975     | 1,000 SF        | \$ 8,814                  | \$ 6,439           | 37%      | \$ 9,659                 | 37%        | \$ 2,375        | 4            | \$ 594                   | \$ 7,033  | \$ 7,627  | \$ 8,220  | \$ 8,814  |

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# City of **Port Orange**

## **2023 Municipal Impact Fee Study**

February 8, 2023 – Draft

February 8, 2023

Mr. Jonathan McKinney  
Director of Finance  
City of Port Orange  
100 City Center Circle  
Port Orange, FL 32129

**Subject: 2023 Municipal Impact Fee Study**

Dear Mr. McKinney,

Enclosed is the 2023 municipal impact fee report for your use and reference. The report herein includes an executive summary followed by technical sections regarding the calculation of each of the updated impact fees and additional background information. If you should have any questions, please do not hesitate to contact us. We appreciate the opportunity to work with you and the City on this important project.

Respectfully Submitted,

**Raftelis Financial Consultants, Inc.**

**Henry Thomas**  
*Vice President*

**Joe Williams**  
*Senior Manager*

**Tristen Townsend**  
*Associate Consultant*

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## List of Exhibits

- Exhibit 1: Non-Residential Functional Population
- Exhibit 2: Forecasted Revenue

## List of Appendices

- Appendix A: Chapter 163.31801 Florida Statutes

# Executive Summary

## Introduction

The City of Port Orange (City) has retained Raftelis Financial Consultants, Inc. (Raftelis) to review and update the City's fire, recreation, and transportation impact fees. Additionally, the City requested that Raftelis calculate Police impact fees for consideration since these are not currently assessed. The transportation impact fee analysis is provided through a separate report titled 'Transportation Impact Fee Study Update', as completed in conjunction with our subconsultant Kiefer Professional Services, Inc. Impact fees are important sources of revenue for municipalities to fund infrastructure investments related to serving growth. The impact fee calculations are based on the costs to provide infrastructure to address needs related to growth based on data specific to each service and related to the City's characteristics. The calculated impact fees set forth in this study reflect Florida case law, Florida Statutes, and generally acceptable impact fee methodologies, where applicable.

The City has not updated the fire and recreation impact fees since 2005. Therefore, it is important the City establish appropriate impact fees to maintain a high level of service for the various services offered. With new development helping fund the infrastructure related to the services provided, it will allow the City to expand and keep up with new growth.

The report herein outlines the methodologies, assumptions, and considerations in the development of each impact fee calculation. The following tables summarize the City's existing residential municipal impact fees compared to the fully calculated impact fees based on the analysis in this report:

**Table ES 1: Existing and Calculated Single Family Residential Impact Fees**

| Description          | Existing   | Calculated Fee | Difference | % Difference |
|----------------------|------------|----------------|------------|--------------|
| Police               | N/A        | 526.00         | 526.00     | N/A          |
| Fire                 | 270.00     | 405.00         | 135.00     | 50.0%        |
| Parks and Recreation | 1,525.00   | 1,956.00       | 431.00     | 28.3%        |
| Total                | \$1,795.00 | \$2,361.00     | \$566.00   | 31.5%        |

As shown on the table above, the calculated impact fees for fire and parks & recreation services are greater than the existing fee levels. Pursuant to provisions of F.S. 163.31801 (6d) the City is limited to a maximum increase of 50% compared to existing fee levels. The fee for each land use is evaluated individually compared to the existing fee level to determine the percentage of increase and the phasing schedule required. F.S. 163.31801 indicates that increases less than 25% can be phased in over a two-year period and increases between 25% up to 50% can be phased in over a four-year period. More detailed analysis on the percentage increases for each land use can be found in each section of this report.

**Table ES 2: Proposed Police Impact Fees**

| Land Use               | Impact Unit       | 2023     | 2024     | 2025     | 2026     |
|------------------------|-------------------|----------|----------|----------|----------|
| Single Family          | Per Dwelling Unit | \$526.00 | \$526.00 | \$526.00 | \$526.00 |
| Multi-Family           | Per Dwelling Unit | 393.00   | 393.00   | 393.00   | 393.00   |
| Industrial/Warehousing | Per 1,000 Sq. Ft  | 139.00   | 139.00   | 139.00   | 139.00   |
| Hotel                  | Per Room          | 260.00   | 260.00   | 260.00   | 260.00   |
| Recreational           | Per 1,000 Sq. Ft  | 395.00   | 395.00   | 395.00   | 395.00   |
| Institutional          | Per 1,000 Sq. Ft  | 399.00   | 399.00   | 399.00   | 399.00   |
| Office Building        | Per 1,000 Sq. Ft  | 317.00   | 317.00   | 317.00   | 317.00   |
| Retail                 | Per 1,000 Sq. Ft  | 727.00   | 727.00   | 727.00   | 727.00   |
| ALF                    | Per Bed           | 241.00   | 241.00   | 241.00   | 241.00   |

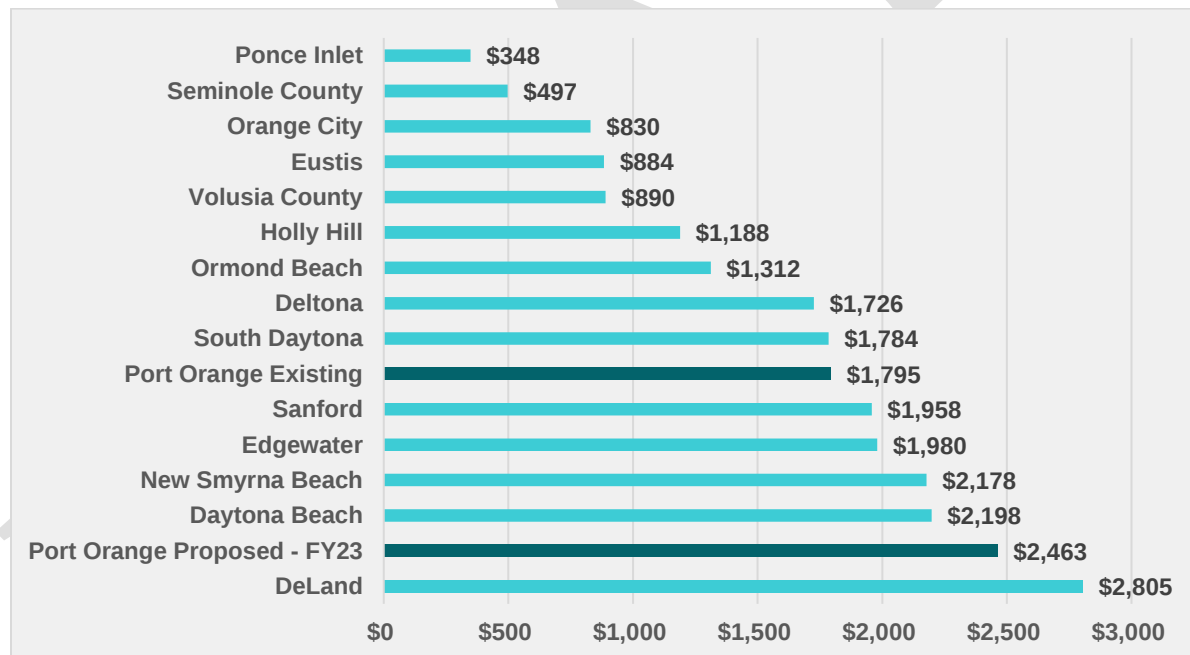
**Table ES 3: Proposed Fire Impact Fees**

| Land Use               | Impact Unit       | 2023     | 2024     | 2025     | 2026     |
|------------------------|-------------------|----------|----------|----------|----------|
| Single Family          | Per Dwelling Unit | \$303.75 | \$337.50 | \$371.25 | \$405.00 |
| Multi-Family           | Per Dwelling Unit | 303.75   | 337.50   | 371.25   | 405.00   |
| Industrial/Warehousing | Per 1,000 Sq. Ft  | 146.00   | 146.00   | 146.00   | 146.00   |
| Hotel                  | Per Room          | 74.25    | 82.50    | 90.75    | 99.00    |
| Recreational           | Per 1,000 Sq. Ft  | 225.00   | 250.00   | 275.00   | 300.00   |
| Institutional          | Per 1,000 Sq. Ft  | 225.00   | 250.00   | 275.00   | 300.00   |
| Office Building        | Per 1,000 Sq. Ft  | 225.00   | 250.00   | 275.00   | 300.00   |
| Retail                 | Per 1,000 Sq. Ft  | 225.00   | 250.00   | 275.00   | 300.00   |
| ALF                    | Per Bed           | 194.00   | 214.00   | 234.00   | 254.00   |

**Table ES 4: Proposed Parks & Recreation Impact Fees**

| Land Use           | Impact Unit       | 2023       | 2024       | 2025       | 2026       |
|--------------------|-------------------|------------|------------|------------|------------|
| Single Family      | Per Dwelling Unit | \$1,632.75 | \$1,740.50 | \$1,848.25 | \$1,956.00 |
| Townhomes/Duplexes | Per Dwelling Unit | 1,452.50   | 1,467.00   | 1,467.00   | 1,467.00   |
| Multi-Family       | Per Dwelling Unit | 1,408.50   | 1,467.00   | 1,467.00   | 1,467.00   |

A comparison of the City's existing and fully calculated fees with other municipalities are shown below for informational purposes:

**Figure 1: Single Family Municipal Impact Fee Comparison**

The City currently charges non-residential development a flat fee per square foot for fire. This report discusses the proposal of seven land-use categories.

## Observations and Recommendations

The following is a summary of the observations and recommendations developed by Raftelis during our investigation, analyses, and preparation of this report:

1. The imposition of impact fees must satisfy the rational nexus requirements as determined by case law. The impact fees must be reasonably related to the capital cost of providing capital facilities/equipment needed to accommodate needs attributable to new growth. The impact fees collected must be used by the City to address the capital costs related to serving new development. Based on the information made available by the City, the proposed impact fees are designed in accordance with the requirements set forth in Florida Statutes Section 163.31801.
2. The fees developed within this report reflect recovery of identified costs and the City has discretion to phase-in or otherwise adopt less than the fully calculated fees, subject to meeting all provisions of F.S. 163.31801. However, the adoption of fees less than the fully calculated rates should be applied to all land uses equally to maintain the calculations herein in correct proportion. Adopting less than the calculated rates would increase the reliance on general fund and other revenue sources to meet the demands of growth.
3. In compliance with Florida Statutes the City should continue to collect and maintain revenue collected from each type of municipal impact fee in designated sub-accounts and use such fees on those facilities designated for each purpose.
4. The City should re-evaluate its municipal impact fees from time to time, generally within a four to five-year period to stay consistent with state statutes, that change and are updated over time, and to maintain fees based on recent and local data as inflation and other factors can significantly impact the cost of providing the necessary capital facilities and vehicles in a short period of time.
5. The City should provide 90 days notice prior to the implementation of increased fees levels pursuant to the requirements outlined in F.S. 163.31801.

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# Section 1 – Introduction

## Introduction

The City of Port Orange (the “City”) is located in Volusia County, on the east coast of Florida generally extending to the Halifax River, and has a total area of approximately 28.86 square miles. The City provides a full range of municipal services, including police and fire protection, as well as recreational facilities and activities. According to the University of Florida, Bureau of Economic & Business Research (BEBR), the City’s population is estimated at 64,230 as of 2022. Discussions with City staff and review of permit information for 2022 suggest the City will experience a modest amount of growth from 2022 through 2032 (Forecast Period). For purposes of this report, it is estimated that the population will be 70,950 by 2032, representing an average growth rate of 1.0% compounded annually.

## Impact Fee Background

Impact fees are one-time charges established as a means to recover in whole or in part, the costs associated with infrastructure and capital equipment needed to accommodate the demands anticipated to be generated by new development. Such capital costs generally include the construction of facilities together with necessary land costs. However, recent changes to Florida Statutes governing impact fees require a minimum of five (5) year service life and therefore the impact fee calculations herein include only assets that meet this minimum. Historically, impact fees in Florida were a result of home rule powers with the requirements associated with the development, administration, accounting and expenditure governed by case law. However, in 2006, Section 163.31801 was added to the Florida Statutes, which placed specific requirements and limitations on that home rule authority. This statute has been amended several times since its initial adoption, including significant additional provisions in 2021 such as limiting the percentage increase for a change in impact fees. Appendix A at the end of the report includes the full Florida impact fee statute.

Although the statute provides specific impact fee criteria, certain precedents established by case law also constitute the legal requirements associated with impact fees. Case law precedent for impact fees in Florida was originally set in the landmark Florida Supreme Court decision, Contractors and Builders Association of Pinellas County vs. City of Dunedin, Florida. In the ruling, the court identified certain conditions as necessarily present in order to have a valid impact fee. In general, the court decision addressed the following:

1. The impact fee should be reasonably equitable to all parties; that is, the amount of the fee must bear a relationship to the amount of services requested;
2. The system of fees and charges should be set up so that there is not an intentional windfall to existing users;
3. The impact fee should, to the extent practical, only cover the capital cost of construction and related costs thereto (engineering, legal, financing, administrative, etc.) for increases in or expansions of capacity or capital requirements that are required solely due to growth. Therefore, expenses due to normal renewal and replacement of a facility (e.g., replacement of a capital asset) should be borne by all users of the facility or municipality. Similarly, increased expenses due to operation and maintenance of that facility should be borne by all users of the facility; and
4. The local government must adopt a revenue-producing ordinance that explicitly sets forth restrictions on revenues (uses thereof) that the imposition of the impact fee generates. Therefore, the funds collected from the impact fees should be retained in a separate account, and separate accounting must be made for those funds to ensure that they are used only for the lawful purposes described.

Based on the criteria provided above, the impact fees herein will: 1) include local current costs of improvements associated with the capacities needed to serve new growth; 2) not reflect costs of improvements associated with the renewal and replacement (R&R) of existing capital assets or deficiencies in level of service attributed to existing development; and 3) not include any costs of operation and maintenance of the capital improvements and equipment.

This section provides only a general background regarding impact fees. Certain circumstances and issues regarding the interpretation of specific statutes or case law should be addressed by qualified legal counsel.

## Summary of Report

In addition to Section 1, this report has been subdivided into five other sections. The following is a brief discussion of the remaining sections included in this report.

Section 2 – Service Area and Functional Population. This section of the report provides a general discussion of the residential and non-residential land use characteristics, and development of functional population estimates for both existing and future development.

Section 3 – Police Impact Fee. This section discusses the calculation of the proposed impact fee for the capital requirements associated with providing police services, the methodology for the proposed fees, assumptions utilized in the design of the fees, and other factors associated with the fee determination.

Section 4 – Fire/Rescue Impact Fee. This section discusses the calculation of the proposed impact fee for the capital requirements associated with providing fire/rescue services, the methodology for the proposed fees, assumptions utilized in the design of the fees, and other factors associated with the fee determination.

Section 5 – Parks and Recreation Impact Fee. This section discusses the development of the proposed impact fee for the capital requirements associated with providing parks and recreation facilities, the methodology for the proposed fees, assumptions and other factors associated with the fee determination. Parks and recreation impact fees apply only to residential development.

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# Section 2 – Service Area and Functional Population

## General

This section provides a general discussion of the current service area, population, and functional population factors.

## Population and Development Forecast

As mentioned in Section 1, using 2022 BEBR population estimates, the 2022 population is estimated to be 64,230. The City is projected to have a 2032 population of 70,950, resulting in an annual growth rate of 1%.

Property data was obtained from the Volusia County Property Appraiser, which provides details on the number of parcels, units, and square feet by land-use within City limits. In total, the data indicated there are 26,310 residential dwelling units (including single family, multi-family, and mobile homes) developed in the City along with 6,908,566 square feet (SF) of non-residential building space. Based on the 26,310 residential dwelling units and the 2022 population estimate of 64,230, there are on average 2.44 persons per residential dwelling unit.

To determine a potential difference in functional population for single family units versus multi-family units, certain data from the US Census was obtained. Table B25024 (provides the number of units by type of dwelling – single family versus multi-family) and Table B25033 (provides the population by number of units by type of dwelling) were summarized to determine the estimated persons per household in the City. These tables are estimates and based on the American Community Survey (ACS) 5-year estimates for 2020. Based on the data from these two tables, as demonstrated on the table below, it was determined that, on average, multi-family units had a ratio of 0.75 compared with single family. The result, after applying the 0.75, or 75%, multi-family factor to the current 2022 data as outlined in the paragraph above and demonstrated in Table 2 on the following page, is a persons per household figure of 2.56 persons per single family unit and 1.92 persons per multi-family unit.

**Table 1: Single Family and Multi-family Persons Per Household**

| Classification | Units in Structure      | Dwelling Units [1] | Population [2] | Persons Per Household [3] | % of Single Family [4] |
|----------------|-------------------------|--------------------|----------------|---------------------------|------------------------|
| Single Family  | 1, detached or attached | 19,833             | 48,443         | 2.25                      |                        |
|                | Mobile Home             | 4,916              | 7,155          |                           |                        |
|                | Subtotal                | 24,749             | 55,598         |                           |                        |
| Multi-Family   | 2 to 4                  | 1,328              | 2,357          | 1.68                      | 75%                    |
|                | 5 or more               | 3,455              | 5,686          |                           |                        |
|                | Subtotal                | 4,783              | 8,043          |                           |                        |
| Total          |                         | 29,532             | 63,641         |                           |                        |

[1] From ACS Table B25024, estimates for 2020.

[2] From ACS Table B25033, estimates for 2020.

[3] Persons per household calculation for 2020 estimates. Primarily used to develop the ratio of multi-family to single family.

[4] Multi-family persons per household 1.68 divided by Single Family persons per household 2.25 and rounded.

## Functional Population Parameters

A goal of the impact fee study is to assign the costs associated with each service provided to new development or re-development requiring an increased level of services on an equivalent unit basis. Two primary methods of allocating costs include 1) actual service calls based on historical records; and 2) population figures weighted and adjusted for time spent at various land uses based on traffic and other data. This study uses a method that allocates costs using population figures weighted and adjusted for time spent at various land uses based on traffic and other data and is commonly referred to as “functional population”. The functional population analysis typically relies on trip data obtained through survey sources. Trip data is readily available from sources such as the Institute of Transportation Engineers (ITE) and is widely accepted for the purpose of identifying functional population by land use. This study uses the 11<sup>th</sup> Edition ITE trip generation manual. The trip data is applied to each land use along with other demographic data to establish a functional population by land use. Functional population measures the number of persons at a particular location measured over a 24-hour period. For example, for single family residential, a typical functional population would reflect a person at home 100 hours per week (e.g. 10-14 hours per day during weekdays and 20 -30 hours during the weekend). Based on 168 hours per week, this equates to 60% occupancy or 0.6 functional population per resident. Applying this factor to the average household size throughout the City of 2.44 persons equates to a 1.47 functional population per residential unit. As demonstrated on the table below, the residential category has been split between single family and multi-family dwellings. Table 2 summarizes the existing residential functional population based on these criteria:

**Table 2: Residential Functional Population**

| Housing Type  | 2022<br>Population<br>[1] | 2022<br>Households<br>[2] | Average<br>Household<br>Size [3] | Occupancy<br>Factor [4] | Functional<br>Population/<br>Unit | 2022<br>Functional<br>Population |
|---------------|---------------------------|---------------------------|----------------------------------|-------------------------|-----------------------------------|----------------------------------|
|               |                           | (a)                       | (b)                              | (c)                     | (b) x (c) = (d)                   | (a) x (d)                        |
| Single Family | 54,864                    | 21,432                    | 2.56                             | 60.0%                   | 1.54                              | 33,005                           |
| Multi-Family  | 9,366                     | 4,878                     | 1.92                             | 60.0%                   | 1.15                              | 5,610                            |
| Total         | 64,230                    | 26,310                    | 2.44                             |                         | 1.47                              | 38,615                           |

[1] Population data estimated using the 2022 BEBR population estimates.

[2] Households obtained from property data from Volusia County Property Appraiser in July 2022.

[3] Persons per household calculation for 2022 estimates, using the 75% factor for multi-family developed on Table 1. Amounts different from Table 1 since Table 1 relies on estimated dwelling units from the US Census as compared to actual data obtained from the Volusia County Property Appraiser.

[4] Amount assumes 100 hours spent at home out of a 168-hour week.

For non-residential land uses, the functional population is determined through the process of applying the following attributes to each land use, typically measured per 1,000 square feet (i.e., per unit): 1) trips per unit and employees staffed per unit; 2) trip end adjustment; 3) hours worked by employees; 4) occupants per trip; 5) number of visitors, visitor hours, and visitor hours per week. Trip and employee data are primarily obtained from the ITE manual (11<sup>th</sup> Edition, 2021), and visitors and other data is obtained from sources including the 2017 National Household Travel Survey (U.S. Department of Transportation). Table 3 summarizes this process below:

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**Table 3: Non-Residential Functional Population**

| Land Use                     | Bldg. SF  | FP Factor [1] | 2022<br>Functional<br>Population |
|------------------------------|-----------|---------------|----------------------------------|
| Industrial/Warehousing       | 1,502,375 | 0.43          | 649                              |
| Hotel [2]                    | 101,574   | 0.81          | 249                              |
| Recreational                 | 67,196    | 1.23          | 83                               |
| Institutional                | 843,699   | 1.24          | 1,046                            |
| Office Building              | 899,809   | 0.98          | 886                              |
| Retail                       | 3,023,274 | 2.26          | 6,823                            |
| Assisted Living Facility [3] | 470,639   | 0.75          | 405                              |
| Total                        | 6,908,566 |               | 10,141                           |

[1] Obtained from Exhibit 1 at the end of this report.

[2] Functional Population is calculated by converting the hotel square feet to an estimated number of rooms, using an average of 330 square feet per room<sup>1</sup>.

[3] Functional Population is calculated by converting the assisted living square feet to an estimated number of beds, using an average of 870 square feet per bed<sup>2</sup>.

Since impact fees are designed to recover the proportionate cost of new facilities attributed to growth, it is necessary to identify the existing and future development. Based on planned development data provided by City staff, there are approximately 1,231 residential dwelling units identified for construction in the coming years. Based on past development trends and a conservative outlook, it is expected that the City will experience growth of around 275 residential units per year. This results in a total 10-year growth of 2,753 units by 2032. Compared to the existing 26,310 residential units, the City is expected to grow to 29,063 residential units by 2032 representing a growth of approximately 1.0% annually. For forecasting purposes and appropriate allocation of certain major infrastructure improvements, it is assumed an additional 2,753 new residential units will be constructed between 2033 and 2042 (the 2<sup>nd</sup> 10-year period). The table below summarizes the expected residential growth in the City by year 2032, which will serve as the primary basis for cost allocations, future functional population, and impact fee levels.

**Table 4: Residential Functional Population Growth**

| Housing Type  | 2022<br>Functional<br>Population | Functional<br>Population/Unit | 2032<br>Households | 2032<br>Functional<br>Population |
|---------------|----------------------------------|-------------------------------|--------------------|----------------------------------|
| Single Family | 33,005                           | 1.54                          | 23,674             | 36,458                           |
| Multi-Family  | 5,610                            | 1.15                          | 5,388              | 6,197                            |
| Total         | 38,615                           | 1.47                          | 29,063             | 42,655                           |

As shown below, the 2022 non-residential functional population is 10,108 and is forecast to grow by 2,214 to 12,322 by 2032. The projected 2032 building square feet amount is based on applying the existing ratio of non-residential to residential square feet of 0.165 to the estimated residential square feet over the Forecast Period.

**Table 5: Non-Residential Functional Population Growth**

| Year | Building<br>Square Feet | Functional<br>Population |
|------|-------------------------|--------------------------|
| 2022 | 6,908,566               | 10,141                   |
| 2032 | 8,421,503               | 12,322                   |

<sup>1</sup> Based on the USA Today article dated November 4, 2015:

<https://www.usatoday.com/story/travel/roadwarriorvoices/2015/11/04/hotel-rooms-20-years-ago-were-twice-as-large-as-some-of-todays-offerings/83847338/>

<sup>2</sup> Square footage per bed is based unit data for assisted living facilities located within Port Orange, sourced from Florida Health Finder (Agency for Health Care Administration).

The following summarizes the existing and projected functional population:

**Table 6: Summary of Functional Population**

| Land Use        | 2022<br>Functional<br>Population | 2032<br>Functional<br>Population | Percent in<br>2032 |
|-----------------|----------------------------------|----------------------------------|--------------------|
| Residential     | 38,615                           | 42,655                           | 77.5%              |
| Non-Residential | 10,141                           | 12,362                           | 22.5%              |
| Total           | 48,756                           | 55,017                           | 100.0%             |

The functional population assumptions used from ITE are representative of national averages. In order to localize the functional population estimates, the data is weighted using the 2019 Inflow/Outflow Report from the US Census that is specific to the City. The Census Inflow/Outflow Analysis report shows how many residents work inside and outside of the city daily, as well as how many non-residents work inside the city. While the data lags slightly in updates, it is representative of the traffic patterns and is a reliable source for the purposes of this cost apportionment.

According to the Inflow/Outflow Report, there are 25,362 residents from the City in the work force. Of those, 3,550 work within the City and the other 21,812 work outside of the City. Using the 2019 population of 61,617, it can be assumed that 36,255 residents are not working. It is assumed that a resident not working would spend 20 hours at home and that residents working would spend 14 hours at home. This would give a total of 1,080,168 residential hours (hours spent at home).

**Table 7: Functional Population Weighting Residential Hours**

| Description                                 | Population | Hours<br>Spent at<br>Home | Residential<br>Hours |
|---------------------------------------------|------------|---------------------------|----------------------|
|                                             | (a)        | (b)                       | (c) = (a) x (b)      |
| 2019 Population [1]                         | 61,617     |                           |                      |
| <b>Residential</b>                          |            |                           |                      |
| Residents Not Working [2]                   | 36,255     | 20.0                      | 725,100              |
| Residential Work Force                      |            |                           |                      |
| Works Inside City [3]                       | 3,550      | 14.0                      | 49,700               |
| Works Outside City [3]                      | 21,812     | 14.0                      | 305,368              |
| Total Residential Hours                     |            |                           | 1,080,168            |
| Residential Share of Person Hours           |            |                           | 78.5%                |
| <b>Non-Residential</b>                      |            |                           |                      |
| Residents Not Working [2]                   | 36,255     | 4.0                       | 145,020              |
| Jobs Located in City                        |            |                           |                      |
| Residents Working in City [3]               | 3,550      | 10.0                      | 35,500               |
| Non-resident Workers (inflow commuters) [3] | 11,450     | 10.0                      | 114,500              |
| Total Non-Resident Hours                    |            |                           | 295,020              |
| Non-Residential Share of Person Hours       |            |                           | 21.5%                |
| Total Daily Hours Within the City           |            |                           | 1,375,188            |

[1] Population estimate based on BEBR.

[2] Amount derived from subtracting the Residential Work Force from the 2019 Population

[3] Amount comes from US Census 2019 Inflow/Outflow Count of All Jobs Report

As shown on the table above, Residential Hours account for 78.5% (1,080,168 / 1,375,188) of total daily hours spent within the City and Non-residential accounts for 21.5% (295,020 / 1,375,188). These percentages are used to allocate the capital costs for police and fire impact fee calculations.

Below is a list of the non-residential land uses:

- Industrial/Manufacturing – Generally includes Light Industrial, Heavy Industrial, Manufacturing, Mini-warehousing, and Industrial Parks.
- Hotel – A place of lodging that provides sleeping accommodation. Includes suites hotel, motel, resort hotels, etc.
- Recreational – Generally includes cultural organization facilities, camps, clubs, lodges, union halls, tourist attractions, and exhibits.
- Institutional – Generally includes schools, daycares, religious facilities, medical clinics, medical office buildings, and hospitals.
- Office Building – This land use consists of various types of office building.
- Retail – Generally includes all types of retail establishments such as shopping centers, stand-alone stores, grocery stores, department stores, auto repair shops, restaurants, and several others.
- Assisted Living Facility – Generally consists of assisted living facilities including: senior adult housing, congregate care facilities, retirement homes, nursing homes, and similar land uses.

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# Section 3 – Police Impact Fee

## Introduction

The City maintains a Police Department to provide law enforcement services and ensure the safety and well-being of the community and residents of the City of Port Orange. The Police Department currently staffs 96 sworn officers and 21.5 civilian support positions to serve the City's existing population of 64,230. The Police Department operates out of a single station near the city center. In order to maintain appropriate staffing ratios, office space needs, and to provide the vehicles necessary to new officers, the Police Department will require infrastructure and capital investments.

## Existing Impact Fees

The City does not currently charge Police Impact Fees for new development within the City limits.

Implementation of police impact fees will allow the City to charge development for their portion of impacts created on the police department, in terms of additional investments in facilities and additional vehicles for an expanded police force. This report uses the same methodology for both residential and non-residential development with the addition of various non-residential land uses presented in Section 2.

## Existing Resources and Level of Service

The City currently staffs 96 sworn officers along with necessary support personnel. The staffing is as follows:

**Table 8: Current Police Staffing**

| Position     | Staffing |
|--------------|----------|
| Chief        | 2.00     |
| Patrol       | 70.00    |
| Traffic      | 7.00     |
| CID          | 13.00    |
| Support Svc  | 4.00     |
| F/T Civilian | 21.00    |
| P/T Civilian | 0.50     |
| Total        | 117.50   |

The City's Police Department currently consists of 117.50 full time equivalent positions. With 94 full time police personnel, after excluding the police chief and civilian staff, the current level of staffing achieves a Level of Service (LOS) of 1.46 officers per 1,000 population within the City's limits based on the 2022 population of 64,230. Additionally, since the impact fee methodology is based on functional population, the calculated LOS is 1.93 officers per 1,000 functional population based on the existing 48,756 functional population from on Table 6. While the police staffing uses a much more complex methodology based on demand, types of calls, large events and gatherings, growth expectations, area densities, types of developments, etc., the LOS is used for impact fee purposes to identify equitable allocations of the capital assets between existing and future development. The calculated impact fee will be designed to maintain the 1.93 officers per 1,000 functional population ratio. Therefore, an additional 12.07 officers would be added over the next ten years. The table below illustrates the total need for police officers and the LOS achieved.

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**Table 9: Existing and Projected Sworn Officers**

| Description                           | Existing | Projected Through 2032 |        |
|---------------------------------------|----------|------------------------|--------|
|                                       |          | Additional             | Total  |
| Officers                              | 94.00    | 12.07                  | 106.07 |
| Functional Population                 | 48,756   | 6,261                  | 55,017 |
| LOS Achieved (Personnel per 1,000 FP) | 1.93     | 1.93                   | 1.93   |

## Incremental Costs

Costs related to growth in the police force typically include a combination of equipping new officers with vehicles and providing the necessary facilities such as office space in police stations. Since eligible impact fees costs are limited to capital items, certain costs are excluded from the impact fee analysis including other initial investments required such as field equipment and protective gear, outside of what is necessary to fully equip a police car, as well as ongoing operating and maintenance costs (salaries and benefits, etc.). Items included in the impact fee calculation have a minimum of a five-year life and are not replaced frequently.

The City must provide vehicles for existing and new officers. The City's fixed asset listing as of September 30, 2022, indicates there are 100 vehicles in service for the 96 sworn officers, including the police chiefs. It is common practice for police departments to have spare vehicles since those vehicles are so necessary to perform the protection services they provide. After excluding the police chiefs and their respective vehicles, the vehicles per officer ratio is 1.06, which includes those spare vehicles. This ratio will be used to determine the number of future vehicles needed as additional officers are added to maintain the spare vehicle ratio. The value of the new fully equipped vehicle of \$65,000 is used. This value is based on using the current average cost of \$60,000 and assuming officers are hired in a balanced pattern over the 10-year forecast, with a 2.3% – 2.4% per year escalation factor<sup>3</sup>. The replacement cost of the existing vehicles is \$642,200, based on reviewing the Replacement Cost New Less Depreciation (RCNLD) value as derived from the fixed asset data. The RCNLD value is based on applying an inflationary value to the original purchase price of the building assets based on when they were purchased and then factoring in the percentage that each asset has been depreciated based on the unique service life of each asset. For those assets that have been fully depreciated, the RCNLD value is \$0. The cost of providing vehicles to new officers is identified on the following table.

**Table 10: Cost of Vehicles for New Officers**

| Description                          | Amount    |
|--------------------------------------|-----------|
| New Sworn Officers                   | 12.07     |
| Vehicles per Officer                 | 1.06      |
| Total Vehicles Needed                | 12.84     |
| Cost per Vehicle                     | \$65,000  |
| Total Vehicle Costs for New Officers | \$834,700 |

As shown above, the total cost of additional vehicles over the next ten years is estimated at \$834,700.

**Table 11: Total Vehicle Costs**

| Description         | Amount      |
|---------------------|-------------|
| Existing Vehicles   | \$642,200   |
| Additional Vehicles | 834,700     |
| Total Vehicle Costs | \$1,476,900 |

<sup>3</sup> Escalation factors from Congressional Budget Office (CBO) report titled "The Budget and Economic Outlook: 2022 to 2032", published in May 2022.

In addition to vehicles, the Police Department is responsible for providing adequate building space to house and train the officers and support staff.

The Police Department has plans to upgrade the Police Range. These upgrades would include a shoot house, classrooms, a SWAT obstacle course, and emergency vehicle operations driving track. The total cost of the future police range, after accounting for cost escalation, is estimated at \$3,215,800. This range will be available to serve growth beyond the forecasted period of ten years, so a portion of the total cost of the new station is allocated to be funded by future growth beyond 2032. The portion of the new station included in the total police capital costs is \$2,894,220, or 90%. This allocation was determined based on the existing population of 64,230, growth of 6,720 persons through 2032, and then an additional growth of 6,720 persons through 2042 resulting in a total population of 77,670 in 2042. The projected population in 2032 (64,230 persons plus 6,720 persons, or 70,950 total) represents 91% of the total expected population in 2042, which was rounded to 90% for the purpose of this report.

Below is a summary of the costs used to calculate the police impact fee.

**Table 12: Total Police Capital Costs**

| Description           | Amount       |
|-----------------------|--------------|
| Existing Vehicles     | \$642,200    |
| Future Vehicles       | 834,700      |
| Existing Facilities   | 13,436,300   |
| Police Range Upgrades | 2,894,220    |
| Other Capital Costs   | 768,800      |
| Total Capital Costs   | \$18,576,220 |

## Impact Fee Development

In order to develop the impact fees, it is necessary to calculate the cost per functional unit. First, the total capital costs are allocated between residential and non-residential using the functional population weighted estimates in Section 2 (Table 7).

**Table 13: Allocated Police Capital Costs**

| Description   | Total Capital Costs | % Residential | % Non-residential | Residential Capital Costs | Non-residential Capital Costs |
|---------------|---------------------|---------------|-------------------|---------------------------|-------------------------------|
| Capital Costs | \$18,576,220        | 78.55%        | 21.45%            | \$14,591,051              | \$3,985,169                   |

The allocated capital costs are divided by the functional population as identified in Section 2 to get a fee functional population. Then, the residential amounts are translated back into a fee per dwelling unit.

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**Table 14: Residential Police Fee Calculation**

| Description                                  | Residential  | Non-residential [1] |
|----------------------------------------------|--------------|---------------------|
| Capital Costs                                | \$14,591,100 | \$3,985,200         |
| 2032 Functional Population                   | 42,655       | 12,362              |
| Fee per Functional Population [1]            | \$342.07     | \$322.38            |
| Single Family FP per Unit                    | 1.54         |                     |
| Calculated Single Family Impact Fee per Unit | \$526.79     |                     |
| Single Family Impact Fee per Unit            | \$526.00     |                     |
| Multi-Family FP per Unit                     | 1.15         |                     |
| Calculated Multi-Family Impact Fee per Unit  | \$393.38     |                     |
| Multi-Family Impact Fee per Unit             | \$393.00     |                     |

[1] Non-residential fee per functional population is the basis for the non-residential fee as shown on Table 15.

In addition to the residential impact fees, a select number of non-residential land uses were identified in Section 2 with functional population factors. By applying these factors to the calculated police impact fee, the rate per unit of development for each land use is developed and provided on the table below.

**Table 15: Non-Residential Police Impact Fees**

| Land Use                 | Impact Unit | FP Factor [1] | Impact Fee |
|--------------------------|-------------|---------------|------------|
| Industrial/Warehousing   | 1,000 Sq Ft | 0.43          | \$139.00   |
| Hotel                    | Rooms       | 0.81          | 260.00     |
| Recreational             | 1,000 Sq Ft | 1.23          | 395.00     |
| Institutional            | 1,000 Sq Ft | 1.24          | 399.00     |
| Office Building          | 1,000 Sq Ft | 0.98          | 317.00     |
| Retail                   | 1,000 Sq Ft | 2.26          | 727.00     |
| Assisted Living Facility | Beds        | 0.75          | 241.00     |

[1] Obtained from Exhibit 1.

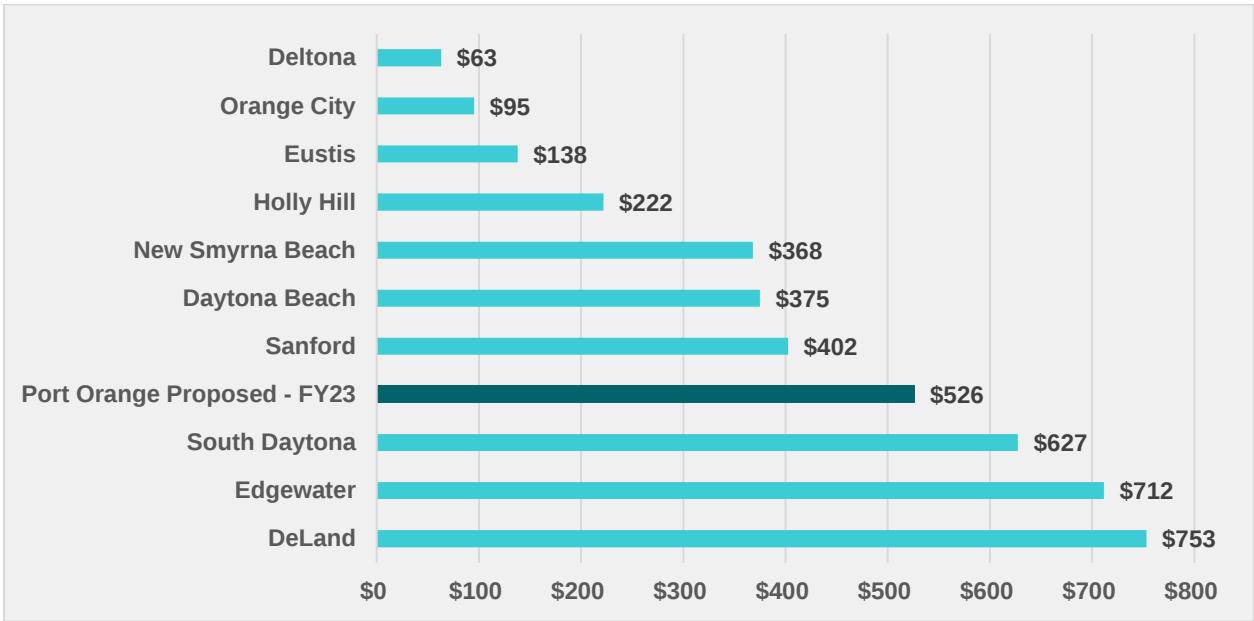
To meet the City's needs in terms of providing the necessary police related capital improvements, including expanding/upgrading existing facilities as required by growth, the City should consider adopting the fees to the maximum calculated amount as demonstrated on the tables above. Under the proposed/calculated impact fees growth would pay around \$2,093,000, as derived from Exhibit 2. If the City does not implement the maximum fees, then the City will not generate additional funds to offset the asset investments required to continue providing services to new development.

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# Police Impact Fee Comparisons

The following figure compares the City’s existing and calculated police impact fees for residential land uses with those imposed in other nearby communities.

Figure 2: Police Impact Fee Comparison per Single Family Residential Unit



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# Section 4 – Fire Impact Fee

## Introduction

The City's fire department is responsible for responding to all fire and medical emergencies within the City and its surrounding areas. Currently, the fire department is comprised of 65 total employees.

The City's fire department is guided by standards published by the National Fire Protection Association (NFPA) in assessing its level of service needs. The fire department's primary intent is to maintain staffing levels to be able to respond to service calls within a specified time period to all developed areas within the City limits.

As the residential and commercial development within the City increases, the potential demand for fire safety services may also increase causing a need for additional fire personnel, equipment, and vehicles. This section provides an analysis for the City's consideration regarding the design of a fire impact fee based on the costs to meet demands from growth.

## Existing Impact Fees

The City currently charges fire impact fees for new development within the City limits based on the classification of development of either residential or non-residential. The following table illustrates the fees charged:

**Table 16: Existing Fire Impact Fees**

| Description     | Impact Unit   | Fire Impact Fee |
|-----------------|---------------|-----------------|
| Residential     | Dwelling Unit | \$270.00        |
| Non-Residential | Square Foot   | \$0.20          |

These fees and the associated methodology were last put in place in 2005. Though growth is not projected to increased significantly, new development will still create impacts on the overall staffing and operations of the Fire Department. This report uses the same methodology for both residential and non-residential development with the addition of various non-residential land uses presented in Section 2.

## Existing Resources and Level of Service

The City's current operations for fire protection are based out of five fire stations. The current response time for emergency and non-emergency responses in the City is 6 minutes and 23 seconds. The Fire Department has an Insurance Services Offices (ISO) rating of 3 on a scale of 1 to 10, with 1 representing the highest level of fire protection. The Fire Department also has their own internal standards they strive to maintain as follows: first engine arrive on scene time of 240 seconds (4 minutes), initial full alarm (low and medium hazard) time of 480 seconds (8 minutes), and initial full alarm (high hazard/high-rise) time of 610 seconds (10 minutes and 10 seconds).

## Incremental Costs

Costs related to the growth in the fire department typically include a combination of providing the necessary capital equipment including fire trucks, as fully equipped and ready to be put into service, and facilities. Since eligible impact fees costs are limited to capital items, certain costs are excluded from the impact fee analysis. The excluded costs are items such as uniforms, radios, and helmets. Items included in the impact fee calculation have a minimum of a five-year life. Since the City has plans to upgrade existing fire trucks and ambulances, the existing value of these assets are not included in the impact fee calculation in order to reflect the more current costs of providing these assets.

As discussed previously, the fire department utilizes five fire stations: Station 71, 72, 73, 74, and 75. The City has plans to rebuild Fire Station 75 with a new, upgraded, and expanded facility for a total inflated value of \$9,876,300. This new station has capacity to serve growth beyond the forecasted period of ten years, so a portion of the new

station included in the total fire capital costs is \$8,888,670, or 90%. This allocation was determined based on the existing population of 64,230, growth of 6,720 persons through 2032, and then an additional growth of 6,720 persons through 2042 resulting in a total population of 77,670. The projected population in 2032 (64,230 persons plus 6,720 persons, or 70,950 total) represents 91.3% of the total expected population in 2042, which was rounded to 90% for the purpose of this report.

The fire department has plans to upgrade one fire truck and two ambulances during the current fiscal year, as well as additional ongoing vehicle upgrades of pumpers, ambulances, and other trucks within the forecast period of ten years. Since these costs represent the most current and localized data for providing the necessary vehicles for the fire department, the costs of the future upgraded vehicles are included in the impact fee calculation, and the costs for the existing vehicles that will be replaced have been excluded. The total costs for the additional vehicles are shown on the table below:

**Table 17: Current Fire Vehicles**

| Description                            |
|----------------------------------------|
| <b>Fire Trucks</b>                     |
| 2003 Pierce Training Spare At 75       |
| 2004 Pierce Enforcer Backup #3         |
| 2010 Pierce Contender Backup #2        |
| 2012 Pierce Sabre Backup #1            |
| 2013 Pierce Sabre Pumper E-74          |
| 2014 Pierce Impel Ladder Quint Q-72    |
| 2015 Pierce Impel Rescue Pumper Sqe-75 |
| 2018 Pierce Impel Rescue Pumper E-71   |
| 2018 Pierce Impel 107' Ladder L-73     |
| <b>Brush Trucks</b>                    |
| 2008 Ford F550 4X4 Brush Br-72         |
| 2018 Ford F350 Brush Truck Br-74       |
| <b>Ambulances</b>                      |
| 2016 Ram 4500 Ambulance M-73 [1]       |
| 2005 International 4300 Ambulance B-1  |

**Table 18: Future Fire Vehicles**

| Description                    | Amount      |
|--------------------------------|-------------|
| Additional ALS Transport Units | \$829,100   |
| Ambulance Engine / Pumper      | 1,142,800   |
| Vehicle Upgrade Program        | 2,530,300   |
| Total                          | \$4,502,200 |

The table below summarizes all of the costs included in the impact fee calculation.

**Table 19: Total Fire Capital Costs**

| Description                             | Amount       |
|-----------------------------------------|--------------|
| Existing Apparatus                      | \$1,189,800  |
| Future Fire Vehicles                    | 4,502,200    |
| Existing Facilities and Land            | 5,214,300    |
| FS 75 Upgrade & Station Alerting System | 8,938,670    |
| Total Capital Costs                     | \$19,844,970 |

## Impact Fee Development

In order to develop the impact fees, it is necessary to calculate the cost per functional unit. First, the total capital costs are allocated between residential and non-residential using the functional population weighted estimates in Section 2 (Table 7).

**Table 20: Allocated Fire Capital Costs**

| Description   | Total Capital Costs | % Residential | % Non-residential | Residential Capital Costs | Non-residential Capital Costs |
|---------------|---------------------|---------------|-------------------|---------------------------|-------------------------------|
| Capital Costs | \$19,582,870        | 78.55%        | 21.45%            | \$15,381,700              | \$4,201,100                   |

The allocated capital costs are divided by the functional population to get a fee per functional population. Then, these amounts are translated back into a cost per dwelling unit for residential purposes using the functional population factors per dwelling unit as identified in Section 2.

**Table 21: Residential Fee Calculation**

| Description                                  | Residential  | Non-residential [1] |
|----------------------------------------------|--------------|---------------------|
| Capital Costs                                | \$15,381,700 | \$4,201,100         |
| 2032 Functional Population                   | 42,655       | 12,362              |
| Fee per Functional Population [1]            | \$360.61     | \$339.84            |
| Single Family FP per Unit                    | 1.54         |                     |
| Calculated Single Family Impact Fee per Unit | \$555.34     |                     |
| Single Family Impact Fee per Unit            | \$555.00     |                     |
| Multi-Family FP per Unit                     | 1.15         |                     |
| Calculated Multi-Family Impact Fee per Unit  | \$414.70     |                     |
| Multi-Family Impact Fee per Unit             | \$414.00     |                     |

[1] Non-residential Fee per Functional Population is the basis for the Non-residential fee as shown on Table 23.

**Table 22: Residential Fire Impact Fee Increase**

| Land Use      | Existing Fee | Calculated Fee | Difference | % Difference |
|---------------|--------------|----------------|------------|--------------|
| Single Family | \$270.00     | \$555.00       | \$285.00   | 105.6%       |
| Multi-family  | 270.00       | 414.00         | 144.00     | 53.3%        |

As shown above, the calculated fees are significantly higher than the existing fees for fire. Based on the current provisions in F.S. 163.31801 regarding a maximum of a 50% fee increase and phasing provisions, we recommend the City implement a slightly rounded impact fee of \$405.00 for single family and multi-family residential units. This amount represents a \$135.00 increase or 50% over the existing \$270.00 fee per unit.

In addition to the residential impact fee, a select number of non-residential land uses were identified in Section 2 with functional population factors. By applying these factors to the calculated fire impact fee, the rate per unit of development for each land use is developed and provided on the table below.

**Table 23: Calculated Non-Residential Fire Impact Fees**

| Land Use                 | Impact Unit | FP Factor | Existing Fee | Calculated Fee | Difference | % Difference |
|--------------------------|-------------|-----------|--------------|----------------|------------|--------------|
| Industrial/Warehousing   | 1,000 Sq Ft | 0.43      | \$200.00     | \$146.00       | (\$54.00)  | -27.0%       |
| Hotel                    | Rooms       | 0.81      | 66.00        | 274.00         | 208.00     | 315.2%       |
| Recreational             | 1,000 Sq Ft | 1.23      | 200.00       | 417.00         | 217.00     | 108.5%       |
| Institutional            | 1,000 Sq Ft | 1.24      | 200.00       | 421.00         | 221.00     | 110.5%       |
| Office Building          | 1,000 Sq Ft | 0.98      | 200.00       | 334.00         | 134.00     | 67.0%        |
| Retail                   | 1,000 Sq Ft | 2.26      | 200.00       | 766.00         | 566.00     | 283.0%       |
| Assisted Living Facility | Beds        | 0.75      | 174.00       | 254.00         | 80.00      | 46.0%        |

As shown above, almost all of the calculated fees are significantly higher than the existing fees for fire, other than the industrial/warehousing land use. However, based on the current provisions in F.S. 163.31801 regarding a maximum of a 50% fee increase and phasing provisions, we recommend the City implement slightly rounded impact fees as shown in Table 24 below. These fees represent the maximum fee for each land use, as limited to a 50% increase per F.S. 163.31801.

**Table 24: Fire Impact Fee Increase**

| Land Use               | Impact Unit   | Existing Fee | 2023     | 2024     | 2025     | 2026     |
|------------------------|---------------|--------------|----------|----------|----------|----------|
| Single Family          | Dwelling Unit | \$270.00     | \$303.75 | \$337.50 | \$371.25 | \$405.00 |
| Multi-Family           | Dwelling Unit | 270.00       | 303.75   | 337.50   | 371.25   | 405.00   |
| Industrial/Warehousing | 1,000 Sq Ft   | 200.00       | 146.00   | 146.00   | 146.00   | 146.00   |
| Hotel                  | Rooms         | 66.00        | 74.25    | 82.50    | 90.75    | 99.00    |
| Recreational           | 1,000 Sq Ft   | 200.00       | 225.00   | 250.00   | 275.00   | 300.00   |
| Institutional          | 1,000 Sq Ft   | 200.00       | 225.00   | 250.00   | 275.00   | 300.00   |
| Office Building        | 1,000 Sq Ft   | 200.00       | 225.00   | 250.00   | 275.00   | 300.00   |
| Retail                 | 1,000 Sq Ft   | 200.00       | 225.00   | 250.00   | 275.00   | 300.00   |
| ALF                    | Beds          | 174.00       | 194.00   | 214.00   | 234.00   | 254.00   |

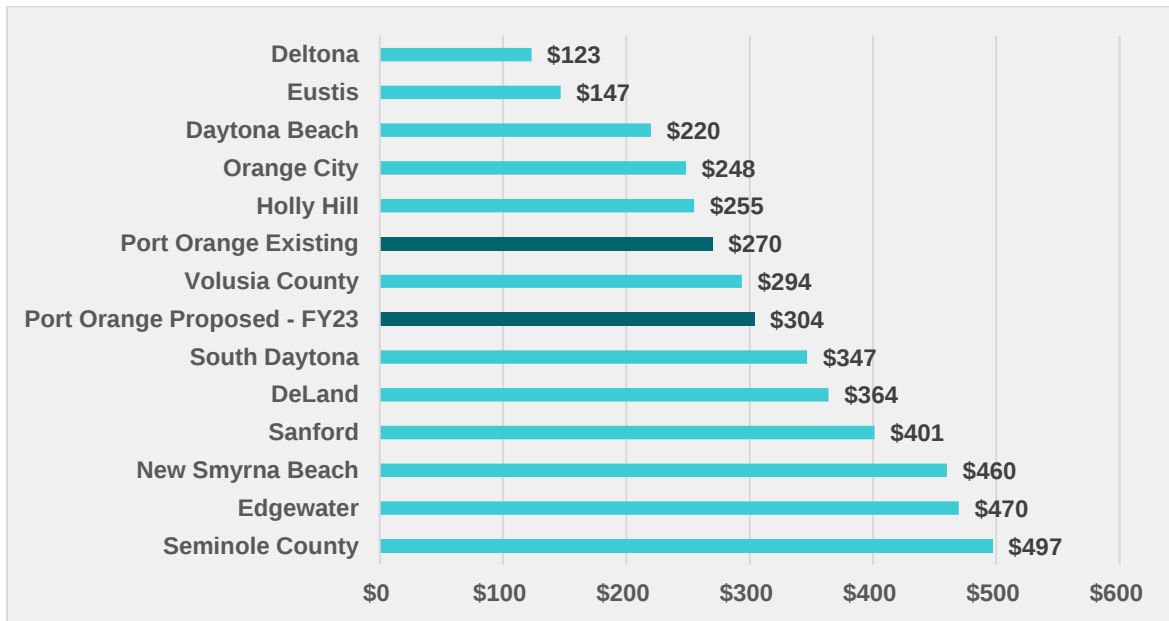
To meet the City's needs in terms of providing the necessary fire related capital improvements, including replacement/expansion of an existing fire station as required by growth, the City should increase the fees to the maximum allowable calculated amount as demonstrated on Table 24 above. Under the existing fire impact fees new development would pay around \$1,045,000 and under the proposed/calculated impact fees growth would pay around \$1,443,000, as derived from Exhibit 2. If the City does not implement the maximum fees, then growth will be underpaying their share of the capital improvements by approximately \$398,000, resulting in a funding shortfall to provide necessary improvements related to new growth.

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## Fire Impact Fee Comparisons

The following figure compares the City's existing and calculated fire impact fees for residential land uses with those imposed in other nearby communities.

**Figure 3: Fire Impact Fee Comparison per Single Family Residential Unit**



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# Section 5 – Parks and Recreation Impact Fee

## Introduction

The City owns and maintains parks and recreation facilities for the use and benefit of its residents and visitors. As the City grows, additional facilities along with improvements to existing recreation amenities are necessary. This section provides an analysis for the City's updated parks and recreation impact fee based on the costs to meet demands from growth. This section relies on growth in residential population/development only.

## Existing Impact Fees

The City currently charges a parks and recreation impact fee to be used for the expansion of parks and recreation related services that may be necessitated by growth. This fee is charged to all residential land uses. The following table provides the existing parks and recreation impact fees charged to new residential development:

**Table 25: Existing Parks and Recreation Impact Fees**

| Description      | Fee        |
|------------------|------------|
| Single Family    | \$1,525.00 |
| Townhomes/Duplex | \$1,438.00 |
| Multi-Family     | \$1,350.00 |

## Existing Recreational Facilities

City staff provided a parks inventory that indicates that the City currently has 26 existing parks and recreation facilities encompassing approximately 472.10 total acres as summarized on Table 26. These parks are eligible for funding from impact fees due to demands from growth resulting in the need for expansion. The amenities provided throughout this network include playgrounds, boat ramps, tennis courts, softball fields, basketball courts, soccer fields, walking trails, an amphitheater, a community center, and a library. Each of the parks and facilities will also be available for use by future residents.

**Table 26: Existing Parks and Facilities**

| Description                    | Total Acres | % Public Access | Public Acres |
|--------------------------------|-------------|-----------------|--------------|
| Adult Activity Center          | 5.10        | 0.0%            | 0.00         |
| Airport Road Park              | 25.00       | 85.0%           | 21.25        |
| Allen Green Center             | 8.00        | 0.0%            | 0.00         |
| Buschman Park                  | 25.00       | 85.0%           | 21.25        |
| City Center Municipal Complex  | 11.00       | 85.0%           | 9.35         |
| City Center Sports Complex     | 45.00       | 85.0%           | 38.25        |
| Coraci Park                    | 36.00       | 85.0%           | 30.60        |
| Creekside Middle School        | 9.00        | 50.0%           | 4.50         |
| Fredrick Street Park           | 5.00        | 85.0%           | 4.25         |
| Golf Course at Cypress Head    | 129.95      | 85.0%           | 110.46       |
| Ken Burn Park                  | 5.00        | 85.0%           | 4.25         |
| Kenneth W. Parker Amphitheater | 1.10        | 85.0%           | 0.94         |
| Lakeside Community Center      | 2.00        | 0.0%            | 0.00         |
| Memorial Park                  | 12.60       | 85.0%           | 10.71        |

| Description                        | Total Acres | % Public Access | Public Acres |
|------------------------------------|-------------|-----------------|--------------|
| Port Orange Causeway Park          | 30.00       | 100.0%          | 30.00        |
| Port Orange Gymnasium              | 2.65        | 85.0%           | 2.25         |
| Port Orange Skate Park             | 0.63        | 85.0%           | 0.54         |
| Port Orange Y.M.C.A                | 7.65        | 0.0%            | 0.00         |
| Riverwalk Park                     | 9.73        | 85.0%           | 8.27         |
| Riverside Pavilion Park            | 2.45        | 0.0%            | 0.00         |
| Russell Property                   | 17.00       | 85.0%           | 14.45        |
| Silver Sands Middle School         | 20.35       | 50.0%           | 10.18        |
| Southwinds Soccer Complex          | 10.00       | 60.0%           | 6.00         |
| Spruce Creek Recreational Facility | 40.00       | 85.0%           | 34.00        |
| Willow Run Park                    | 10.00       | 85.0%           | 8.50         |
| Dawnview Park                      | 1.89        | 85.0%           | 1.61         |
| Total                              | 472.10      |                 | 371.59       |

Level of service (LOS) for parks and recreational services is typically measured in terms of recreational acreage available per 1,000 population. This figure indicates whether the City has a sufficient amount of recreational acreage to serve its current residents. With a current population of 64,230, the LOS provided to existing residents is 7.35 acres of park and recreational lands per 1,000 residents, based on the 472.10 acres. The projected increase in City population from 64,230 to 70,950 by 2032 will reduce the LOS to 6.65 acres per 1,000 population, before the addition of additional park land.

Using RCNLD for facilities and current property values in the City for land, the City has invested \$41.89 million into the existing parks and recreation facilities. The City's investment in these facilities is largely anticipated to serve the increased population over the next 10-years and is included as a capital recoupment cost for impact fee determination.

## Growth-Related Capital Improvements

The City has provided a Capital Improvement Plan (CIP) that identifies a range of projects including expansion, upgrade, and replacement of park land and facilities. This CIP has been reviewed with staff and updated based on the most current information available. All projects associated with replacement or refurbishment of existing facilities have been excluded from the impact fee calculations to maintain a conservative approach. All of the parks CIP projects are designed to serve growth beyond the forecasted period of ten years as the City begins to near buildout, so a portion of each of these projects are included in the park's capital costs for a total of \$12,339,900, or 90%. This allocation was determined based on the existing population of 64,230, growth of 6,720 persons through 2032, and then an additional growth of 6,720 persons through 2042 resulting in a total population of 77,670. The projected population in 2032 (64,230 persons plus 6,720 persons, or 70,950 total) represents 91.3% of the total population expected in 2042, which was rounded to 90% for the purpose of this report. The table below shows the CIP projects eligible for impact fee calculations and the portion included in the total capital costs.

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**Table 27: Parks and Recreation Capital Projects**

| Description                                   | Total Project Cost  | % Allocated to Existing and 10-Yr Growth | Adjusted Amount     |
|-----------------------------------------------|---------------------|------------------------------------------|---------------------|
| Coraci North                                  | \$3,089,500         | 90%                                      | \$2,780,550         |
| Restroom/ Concession Facility                 | 400,800             | 90%                                      | 360,720             |
| Westside Community Center                     | 6,277,400           | 90%                                      | 5,649,660           |
| Land Acquisition on Spruce Creek [1]          | 2,200,500           | 90%                                      | 1,980,450           |
| Floating Docks on South Side of Causeway Park | 497,800             | 90%                                      | 448,020             |
| Parks Office Building                         | 1,089,000           | 90%                                      | 980,100             |
| Willow Run Soccer Complex                     | 60,000              | 90%                                      | 54,000              |
| Day Dock Riverwalk                            | 96,000              | 90%                                      | 86,400              |
| <b>Total</b>                                  | <b>\$13,711,000</b> |                                          | <b>\$12,339,900</b> |

[1] It was assumed the City would acquire 15 acres at a cost of \$146,700 per acre. The cost per acre was determined based on recent vacant property sales in Port Orange from Zillow.

## Calculated Parks and Recreation Impact Fees

As mentioned previously, approximately \$41.89 million has been invested into the existing park facilities and an additional \$12.34 million is planned to be invested over the next several years. Since both existing and future investments in the parks department benefit both existing and future residents, the total amount invested is divided by the 2032 projected population of 70,950. The table below provides the parks and recreation impact fee calculation:

**Table 28: Parks and Recreation Impact Fee Calculation**

| Description                                  | Amount       |
|----------------------------------------------|--------------|
| Existing Investment                          | \$41,892,132 |
| Planned Investment                           | 12,339,900   |
| Total Cost Basis to Recover                  | \$54,232,032 |
| 2032 Population                              | 70,950       |
| Fee per Person                               | \$764.37     |
| Single Family Persons per Unit               | 2.56         |
| Calculated Single Family Impact Fee per Unit | \$1,956.72   |
| Single Family Impact Fee per Unit            | \$1,956.00   |
| Multi-Family Persons per Unit                | 1.92         |
| Calculated Multi-Family Impact Fee per Unit  | \$1,467.63   |
| Multi-Family Impact Fee per Unit             | \$1,467.00   |

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**Table 29: Calculated Parks and Recreation Impact Fee**

| Land Use           | Existing Fee | Calculated Fee | Difference | % Difference |
|--------------------|--------------|----------------|------------|--------------|
| Single Family      | \$1,525.00   | \$1,956.00     | \$431.00   | 28.3%        |
| Townhomes/Duplexes | 1,438.00     | 1,467.00       | 29.00      | 2.0%         |
| Multi-Family       | 1,350.00     | 1,467.00       | 117.00     | 8.7%         |

As shown above, each of the calculated fees are higher than the existing fees for parks & recreation. Based on the current provisions in F.S. 163.31801 regarding fee increases and phasing provisions, we recommend the City implement slightly rounded impact fees as shown in Table 30 below. These fees represent a phase-in schedule for each land use, considering F.S. 163.31801 limitations.

**Table 30: Parks and Recreation Impact Fee Increase**

| Land Use           | Impact Unit   | Existing Fee | 2023       | 2024       | 2025       | 2026       |
|--------------------|---------------|--------------|------------|------------|------------|------------|
| Single Family      | Dwelling Unit | \$1,525.00   | \$1,632.75 | \$1,740.50 | \$1,848.25 | \$1,956.00 |
| Townhomes/Duplexes | Dwelling Unit | 1,438.00     | 1,452.50   | 1,467.00   | 1,467.00   | 1,467.00   |
| Multi-family       | Dwelling Unit | 1,350.00     | 1,408.50   | 1,467.00   | 1,467.00   | 1,467.00   |

We recommend the City implement a slightly rounded impact fee of \$1,956.00 per single family residential unit and \$1,467 per townhome/duplexes and multi-family residential units based on the analysis discussed above, phased-in as required by Florida Statutes and shown in Table 30. The existing parks and recreation impact fee per single family residential dwelling unit is \$1,525.00. The proposed impact fee of \$1,956.00 represents a \$431.00 increase from the existing fee level or 28.3%. The existing parks and recreation impact fee per townhome/duplex is \$1,438.00. The proposed impact fee of \$1,467.00 represents a \$29.00 increase from the existing fee level or 2.0%. The existing parks and recreation impact fee per multi-family residential dwelling unit is \$1,350.00. The proposed impact fee of \$1,467.00 represents a \$117.00 increase from the existing fee level or 8.7%.

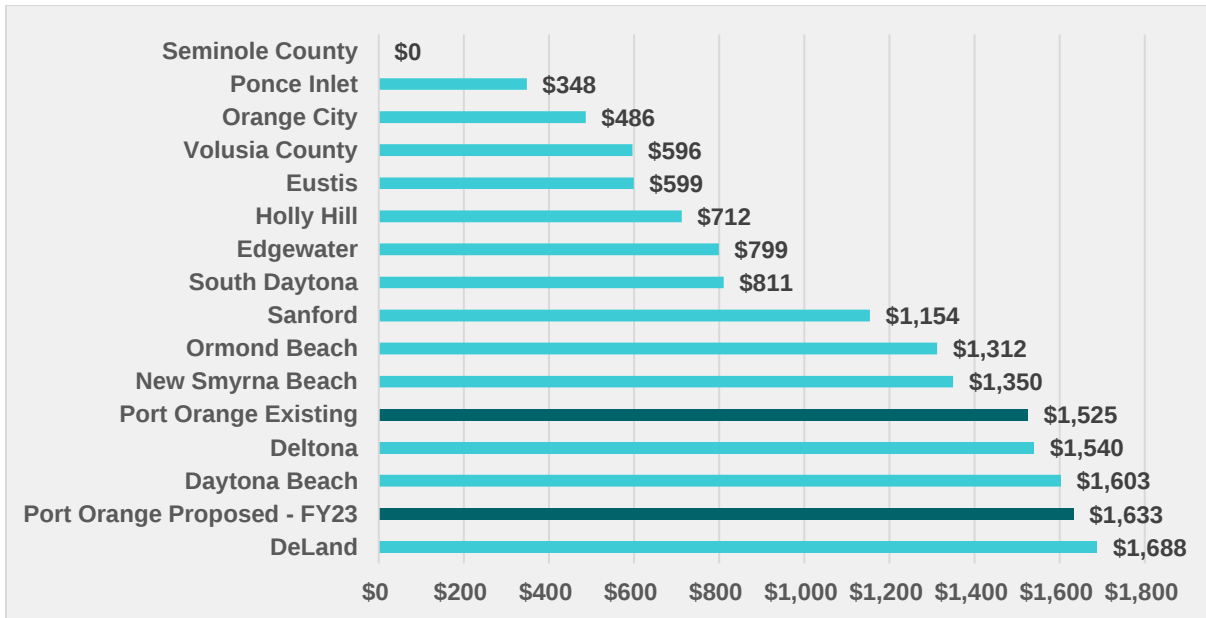
To meet the City's needs in terms of providing the necessary recreation related capital improvements, including purchasing additional land for parks and expanding/upgrading existing facilities as required by growth, the City should increase the fees to the maximum calculated amount as demonstrated on the tables above. As discussed in the Executive Summary, there are several factors causing an extraordinary circumstance for the City including recent large inflationary cost increases plus additional capital improvements based on a significant increase in population growth. Under the existing parks and recreation impact fees new development would pay around \$4,153,000 and under the proposed/calculated impact fees growth would pay around \$4,987,000, as derived from Exhibit 2. If the City does not implement the maximum fees, then growth will be underpaying their share of the capital improvements by approximately \$834,000, resulting in a funding shortfall to provide necessary improvements related to new growth.

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## Parks and Recreation Impact Fee Comparisons

The figure below provides the comparison to other local municipalities.

**Figure 4: Parks and Recreational Impact Fee Comparison per Single Family Residential Unit**



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**City of Port Orange**  
**2023 Municipal Impact Fee Study**  
**Exhibit 1: Non-Residential Functional Population**

| ITE                              | ITE CODE | Occupants per Trip per Day |       | People per Unit per Day |             | Weekly Hours per Unit  |                      |           |          |           |          |                        |                |               |              |             |             | Functional Pop. Coefficient | 2022 Functional Population [1] | 2032 Square Feet | 2032 Functional Population |
|----------------------------------|----------|----------------------------|-------|-------------------------|-------------|------------------------|----------------------|-----------|----------|-----------|----------|------------------------|----------------|---------------|--------------|-------------|-------------|-----------------------------|--------------------------------|------------------|----------------------------|
|                                  |          | Number of Parcels          | Units | Bldg Sq Ft              | Impact Unit | Trips per Unit per Day | One Way Factor (50%) | Employees | Visitors | Employees | Visitors | Visitor hours per Trip | Business hours | Days per Week | Per Employee | Per Visitor | Total Hours |                             |                                |                  |                            |
|                                  |          |                            |       | [a]                     |             | [b]                    | [c]                  | [d]       | [e]      | [f]       | [g]      | [h]                    | [i]            | [j]           | [k]          | [l]         | [m]         | [n]                         | [o]                            |                  |                            |
| Industrial/Warehousing           | 110      | 225                        | N/A   | 1,502,375               | 1,000 Sq Ft | 4.87                   | 2.44                 | 1.00      | 1.75     | 1.57      | 1.51     | 0.25                   | 9.00           | 5.00          | 70.69        | 1.89        | 72.58       | 0.43                        | 649.00                         |                  |                            |
| Hotel [1]                        | 310      | 6                          | N/A   | 101,574                 | Rooms       | 7.99                   | 4.00                 | 1.00      | 1.75     | 0.56      | 6.02     | 1.00                   | 24.00          | 7.00          | 93.61        | 42.11       | 135.72      | 0.81                        | 249.00                         |                  |                            |
| Recreational                     | 495      | 23                         | N/A   | 67,196                  | 1,000 Sq Ft | 28.82                  | 14.41                | 1.00      | 2.14     | 1.06      | 28.57    | 1.00                   | 12.00          | 5.00          | 63.46        | 142.87      | 206.33      | 1.23                        | 83.00                          |                  |                            |
| Institutional                    | 528      | 67                         | N/A   | 843,699                 | 1,000 Sq Ft | 14.37                  | 7.19                 | 1.00      | 1.77     | 2.83      | 7.71     | 1.00                   | 12.00          | 5.00          | 169.72       | 38.55       | 208.28      | 1.24                        | 1,046.00                       |                  |                            |
| Office Building                  | 710      | 598                        | N/A   | 899,809                 | 1,000 Sq Ft | 10.84                  | 5.42                 | 1.00      | 1.75     | 3.26      | 3.79     | 1.00                   | 9.00           | 5.00          | 146.49       | 18.94       | 165.43      | 0.98                        | 886.00                         |                  |                            |
| Retail                           | 820      | 387                        | N/A   | 3,023,274               | 1,000 Sq Ft | 37.01                  | 18.51                | 1.00      | 1.75     | 2.12      | 28.67    | 1.00                   | 12.00          | 7.00          | 178.46       | 200.66      | 379.12      | 2.26                        | 6,823.00                       |                  |                            |
| Assisted Living Facility [2] [3] | 253      | 8                          | 541   | 470,639                 | Beds        |                        |                      |           |          |           |          |                        |                |               |              |             |             | 0.75                        | 405.00                         |                  |                            |
| Total                            |          | 1,314                      |       | 6,908,566               |             |                        |                      |           |          |           |          |                        |                |               |              |             |             |                             | 10,141.00                      | 8,421,503        | 12,362                     |
|                                  |          | 0                          |       | 0                       |             |                        |                      |           |          |           |          |                        |                |               |              |             |             |                             |                                |                  |                            |

**Footnotes:**

[a] Summarized from property data obtained from the Volusia County Property Appraiser in July 2022

[b] From 11th Edition ITE Manual

[c] This factor is used to divide the trip rate in half which provides the basis for estimating visitors per day per impact unit

[d] Assumed one employee per trip

[e] From 2017 National Household Travel Survey, vehicle occupancy by trip purpose

[f] From 11th Edition ITE Manual per employee

[g] = ([c] - ([f]/[d]))\*[e]

[h] Time assumption per visitor

[i] Time assumption per employee

[j] Time assumption

[k] = [f] \* [i] \* [j]

[l] = [g] \* [h] \* [j]

[m] = [k] + [l]

[n] = [m] / (24\*7)

[o] = [n] \* [a] / 1000

[1] Hotel functional population is based off the national average hotel room size of 330 square feet, based on the USA Today article dated November 4, 2015. Formula is [o] = [n] \* [a] / 330

[2] Square footage per bed is based unit data on assisted living facilities located within Port Orange, sourced from Florida Health Finder (Agency for Health Care Administration)

[3] The functional population was determined by multiplying the functional population coefficient by the existing number of beds.  
The Assisted Living Facility functional population coefficient is calculated as follows:

|                   |       |
|-------------------|-------|
| Res per Unit      | 1.00  |
| Occupancy Rate    | 75.0% |
| Adjusted Res/Unit | 0.75  |
| Hours at Place    | 20.00 |
| Workers/Unit      | 0.33  |
| Work/hrs/day      | 9.00  |
| Days/week         | 7.00  |
| FP Factor         | 0.75  |

**City of Port Orange**  
**2023 Municipal Impact Fee Study**  
**Exhibit 2: Revenue Forecast**

| Growth in Residential Units   | 2022 Households | 2032 Households | Growth in Households | Annual Growth in Households |
|-------------------------------|-----------------|-----------------|----------------------|-----------------------------|
| Single Family                 | 21,432          | 23,674          | 2,242                | 224                         |
| Duplex/Triplex & Multi-Family | 4,878           | 5,388           | 510                  | 51                          |
|                               | 26,310          | 29,063          | 2,753                | 275                         |

| Growth in Non-Residential Units/Sq. Ft. | 2022 Units | Distribution | 2032 Units | Growth    | Unit        | Growth in Units | Ann. Unit Growth |
|-----------------------------------------|------------|--------------|------------|-----------|-------------|-----------------|------------------|
| Industrial/Warehousing                  | 1,502,375  | 21.7%        | 1,831,387  | 329,012   | 1,000 Sq Ft | 329             | 33               |
| Hotel                                   | 101,574    | 1.5%         | 123,818    | 22,244    | Rooms       | 59              | 6                |
| Recreational                            | 67,196     | 1.0%         | 81,912     | 14,716    | 1,000 Sq Ft | 15              | 1                |
| Institutional                           | 843,699    | 12.2%        | 1,028,464  | 184,765   | 1,000 Sq Ft | 185             | 18               |
| Office Building                         | 899,809    | 13.0%        | 1,096,862  | 197,053   | 1,000 Sq Ft | 197             | 20               |
| Retail                                  | 3,023,274  | 43.8%        | 3,685,354  | 662,080   | 1,000 Sq Ft | 662             | 66               |
| Assisted Living Facility                | 470,639    | 6.8%         | 573,706    | 103,067   | Beds        | 118             | 12               |
| Total                                   | 6,908,566  | 100.0%       | 8,421,503  | 1,512,937 |             |                 |                  |

**Fire Impact Fees**

| Description                   | Units       | Unit Growth | Existing Rate | Rev Forecast | Units       | Unit Growth | Ann. Unit Growth | 2023     | 2024     | 2025     | 2026-2032 | Rev Forecast |
|-------------------------------|-------------|-------------|---------------|--------------|-------------|-------------|------------------|----------|----------|----------|-----------|--------------|
| Single Family                 | D. U.       | 2,242       | \$270.00      | \$605,411    | D. U.       | 2,242       | 224              | \$303.75 | \$337.50 | \$371.25 | \$405.00  | \$862,710    |
| Duplex/Triplex & Multi-Family | D. U.       | 510         | \$270.00      | 137,794      | D. U.       | 510         | 51               | \$303.75 | \$337.50 | \$371.25 | \$405.00  | 196,356      |
|                               |             |             |               | \$743,204    |             |             |                  |          |          |          |           | \$1,059,066  |
| Industrial/Warehousing        | 1,000 Sq Ft | 329         | \$200.00      | \$65,802     | 1,000 Sq Ft | 329         | 33               | \$146.00 | \$146.00 | \$146.00 | \$146.00  | \$48,036     |
| Hotel                         | Rooms       | 59          | \$66.00       | 3,894        | Rooms       | 59          | 6                | \$74.25  | \$82.50  | \$90.75  | \$99.00   | 5,549        |
| Recreational                  | 1,000 Sq Ft | 15          | \$200.00      | 2,943        | 1,000 Sq Ft | 15          | 1                | \$225.00 | \$250.00 | \$275.00 | \$300.00  | 4,194        |
| Institutional                 | 1,000 Sq Ft | 185         | \$200.00      | 36,953       | 1,000 Sq Ft | 185         | 18               | \$225.00 | \$250.00 | \$275.00 | \$300.00  | 52,658       |
| Office Building               | 1,000 Sq Ft | 197         | \$200.00      | 39,411       | 1,000 Sq Ft | 197         | 20               | \$225.00 | \$250.00 | \$275.00 | \$300.00  | 56,160       |
| Retail                        | 1,000 Sq Ft | 662         | \$200.00      | 132,416      | 1,000 Sq Ft | 662         | 66               | \$225.00 | \$250.00 | \$275.00 | \$300.00  | 188,693      |
| Assisted Living Facility      | Beds        | 118         | \$174.00      | 20,532       | Beds        | 118         | 12               | \$194.00 | \$214.00 | \$234.00 | \$254.00  | 28,556       |
|                               |             |             |               | \$301,951    |             |             |                  |          |          |          |           | \$383,846    |
| Total Fire Impact Fee Revenue |             |             |               | \$1,045,155  |             |             |                  |          |          |          |           | \$1,442,912  |

**Police Impact Fees**

| Description                     | Units       | Unit Growth | Existing Rate | Rev Forecast | Units       | Unit Growth | Ann. Unit Growth | 2023     | 2024     | 2025     | 2026-2032 | Rev Forecast |
|---------------------------------|-------------|-------------|---------------|--------------|-------------|-------------|------------------|----------|----------|----------|-----------|--------------|
| Single Family                   | D. U.       | 2,242       | \$0.00        | \$0          | D. U.       | 2,242       | 224              | \$526.00 | \$526.00 | \$526.00 | \$526.00  | \$1,179,429  |
| Duplex/Triplex & Multi-Family   | D. U.       | 510         | \$0.00        | 0            | D. U.       | 510         | 51               | \$393.00 | \$393.00 | \$393.00 | \$393.00  | 200,566      |
|                                 |             |             |               | \$0          |             |             |                  |          |          |          |           | \$1,379,996  |
| Industrial/Warehousing          | 1,000 Sq Ft | 329         | \$0.00        | \$0          | 1,000 Sq Ft | 329         | 33               | \$139.00 | \$139.00 | \$139.00 | \$139.00  | \$45,733     |
| Hotel                           | Rooms       | 59          | \$0.00        | 0            | Rooms       | 59          | 6                | \$260.00 | \$260.00 | \$260.00 | \$260.00  | 15,340       |
| Recreational                    | 1,000 Sq Ft | 15          | \$0.00        | 0            | 1,000 Sq Ft | 15          | 1                | \$395.00 | \$395.00 | \$395.00 | \$395.00  | 5,813        |
| Institutional                   | 1,000 Sq Ft | 185         | \$0.00        | 0            | 1,000 Sq Ft | 185         | 18               | \$399.00 | \$399.00 | \$399.00 | \$399.00  | 73,721       |
| Office Building                 | 1,000 Sq Ft | 197         | \$0.00        | 0            | 1,000 Sq Ft | 197         | 20               | \$317.00 | \$317.00 | \$317.00 | \$317.00  | 62,466       |
| Retail                          | 1,000 Sq Ft | 662         | \$0.00        | 0            | 1,000 Sq Ft | 662         | 66               | \$727.00 | \$727.00 | \$727.00 | \$727.00  | 481,332      |
| Assisted Living Facility        | Beds        | 118         | \$0.00        | 0            | Beds        | 118         | 12               | \$241.00 | \$241.00 | \$241.00 | \$241.00  | 28,438       |
|                                 |             |             |               | \$0          |             |             |                  |          |          |          |           | \$712,843    |
| Total Police Impact Fee Revenue |             |             |               | \$0          |             |             |                  |          |          |          |           | \$2,092,838  |

**Parks Impact Fees**

| Description                                 | Units | Unit Growth | Existing Rate | Rev Forecast | Units | Unit Growth | Ann. Unit Growth | 2023       | 2024       | 2025       | 2026-2032  | Rev Forecast |
|---------------------------------------------|-------|-------------|---------------|--------------|-------|-------------|------------------|------------|------------|------------|------------|--------------|
| Single Family                               | D. U. | 2,242       | \$1,525.00    | \$3,419,449  | D. U. | 2,242       | 224              | \$1,632.75 | \$1,740.50 | \$1,848.25 | \$1,956.00 | \$4,240,901  |
| Multi-Family                                | D. U. | 510         | \$1,438.00    | 733,879      | D. U. | 510         | 51               | \$1,408.50 | \$1,467.00 | \$1,467.00 | \$1,467.00 | 745,693      |
| Total Parks & Recreation Impact Fee Revenue |       |             |               | \$4,153,327  |       |             |                  |            |            |            |            | \$4,986,594  |

# CITY OF **PORT ORANGE**

## Water and Wastewater Utility System Rate and Development Fee Study

Draft 1 Report | April 7, 2023

April 7, 2023

Honorable Mayor and  
Members of the City Council  
City of Port Orange  
1000 City Center Cir  
Port Orange, FL 32129

Subject: **Water and Wastewater Utility System Rate and Development Fee Study**

Gentlemen:

Raftelis Financial Consultants, Inc. (Raftelis) has completed our Water and Wastewater Utility Rate and Development Fee Study for the City of Port Orange, Florida (City) and has summarized the results of our analyses, assumptions, recommendations, and conclusions in this report, which is submitted for your consideration. The rate study analysis encompassed a financial evaluation for the five (5) fiscal year period of October 1, 2022 through September 30, 2027 (Forecast Period). Based on the assumptions relied upon in the development of the projected utility system revenues and expenditure needs, Raftelis has identified the need for water, wastewater, and reclaimed water rate adjustments shown below for Fiscal Years 2023 through 2027.

| Summary of Proposed Rate Adjustments |                                  |       |       |       |       |
|--------------------------------------|----------------------------------|-------|-------|-------|-------|
| Description                          | Fiscal Year Ending September 30, |       |       |       |       |
|                                      | 2023                             | 2024  | 2025  | 2026  | 2027  |
| Proposed Rate Revenue Adjustments:   |                                  |       |       |       |       |
| Water System                         | 2.75%                            | 2.75% | 2.75% | 2.75% | 2.75% |
| Wastewater System                    | 5.75%                            | 5.75% | 5.75% | 5.75% | 5.75% |
| Reclaimed Water System               | 4.25%                            | 4.25% | 4.25% | 4.25% | 4.25% |

The proposed rates are designed to meet a number of goals and objectives. The main objective of our analysis was to develop proposed rates that will produce revenues sufficient to meet the projected expenditure requirements of each utility system. Other goals and objectives considered in the study include:

- The proposed rates should allow the utility to maintain a financial position that is both sustainable and consistent with financial performance criteria established by the City and based on utility industry standards.
- The proposed rates should comply with rate covenant requirements associated with existing debt or future borrowings.
- The proposed rates should be based on full cost recovery principles.
- The proposed rates, to the extent practical, should be comparable with those of neighboring utility systems.

- The proposed rate structure should reflect typical business practices followed by the Florida municipal utility industry.

The proposed rates and charges for water, wastewater, and reclaimed water service are designed to meet the goals and objectives outlined above and should be sufficient to provide for the recovery of the total costs anticipated for each respective utility system.

Based on the historical costs of the existing water, wastewater and reclaimed water system, the projected upgrade-related capital costs provided by the City, and a review of the remaining water, wastewater and reclaimed water capacity available in the System to service new growth a fee per equivalent living unit (ELU) was developed. The proposed water and wastewater development fees are shown below:

| Development Fees (per ELU)  |               |               |                      |
|-----------------------------|---------------|---------------|----------------------|
| Description                 | Existing Fees | Proposed Fees | Increase/ (Decrease) |
| Water Development Fee       | \$1,555.00    | \$1,545.00    | (\$10.00)            |
| Wastewater Development Fees | 1,540.00      | 2,076.00      | 536.00               |
| Total Development Fees      | \$3,095.00    | \$3,621.00    | \$526.00             |

Following this letter, we have provided a summary report that briefly summarizes the results of our study and outlines our recommendations and conclusions.

We appreciate the opportunity to be of service to the City and would like to thank the City staff for their valuable assistance and cooperation provided during this study.

Respectfully submitted,

**RAFTELIS FINANCIAL CONSULTANTS, INC.**

**Henry L. Thomas**  
*Vice President*

**Shawn A. Ocasio**  
*Manager*

HLT/dlc  
Attachments

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## Section 1: Water, Wastewater, and Reclaimed Water Rates

### UTILITY SYSTEM FINANCIAL PLAN

The basis for the utility rate recommendations associated with water, wastewater, and reclaimed water services as a five- (5) year financial plan developed to establish projected revenue requirements and the financial position of each of the utility systems.

The financial plan compares the projected utility system revenues anticipated under existing rates with the projected operating and capital funding requirements to evaluate the adequacy of rates and the financial position related to cash reserves and compliance with debt service covenants. The results of the financial plan are the basis for the proposed rate increases developed in this study. This section of the report outlines the assumptions and considerations made in developing the projected rate needs as well as certain recommended modifications to the single-family rate tiering structure and master metered manufactured homes billing method and rates.

### CUSTOMER GROWTH AND REVENUES

Projected revenues from existing rates for the water and wastewater system were based on the schedule of water, wastewater, and reclaimed water rates and charges effective October 1, 2022. In order to calculate projected revenues from existing rates for the Forecast Period, historical customer and growth statistics were reviewed along with historical rate revenues and rate increases were analyzed. Based on these historical customer and revenue trends a baseline for rate revenues was established. Based on recent growth trends and information provided by the City and discussions with City staff, this analysis recognizes an average growth in customers of approximately 1.0%, or about 245 accounts, per year throughout the Forecast Period and assumes that customer usage per account will remain at current levels. Based on these growth assumptions, water, wastewater, and reclaimed water system revenues at existing rates are estimated to increase from approximately \$27.3 million to \$27.9 million over the Forecast Period, as shown on Table 1-1. Other operating revenues such as connection fees, services charges, and backflow fees, etc., on average, to be approximately \$864,000 per year and interest earnings on unrestricted fund balances are estimated to average approximately \$27,000 per year. Impact Fee Revenues were projected based on the proposed development fees (developed in Section 2 of this report) and the projected customer growth and collections are anticipated to be approximately \$818,000 per year.

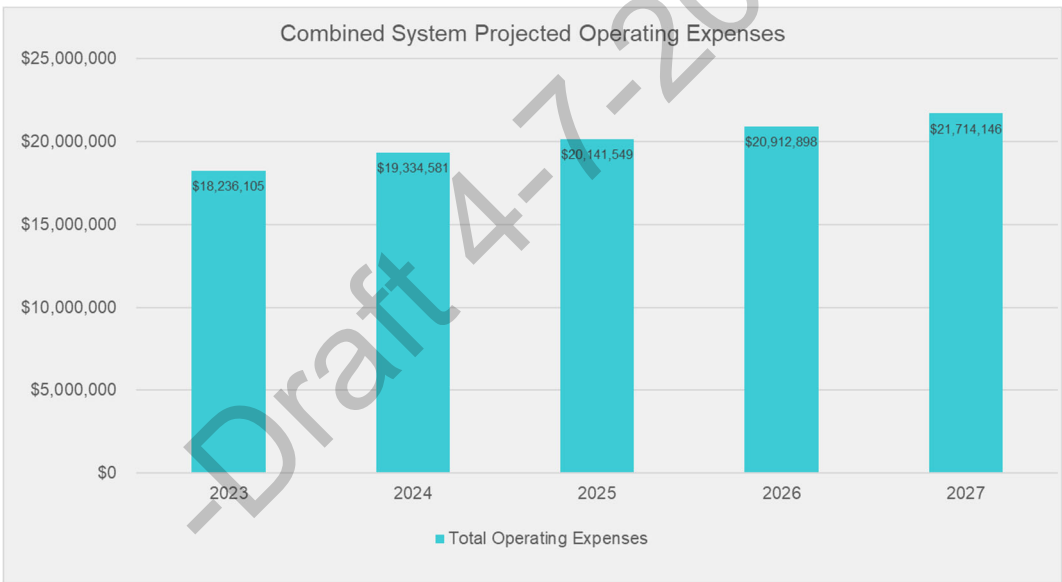
### OPERATING AND MAINTENANCE EXPENSES

The Fiscal Year 2023 operating budget served as the basis for the cash operating expense projections as defined in the City's Bond Resolution for the Forecast Period. As such, adjustments were made to the Fiscal Year 2023 operating budget to exclude principal and interest payments on debt, capital expenditures, and certain interfund transfers, which are not cash operating expenses and, therefore, were accounted for separately in our analysis. The expense amounts were then allocated between the water, wastewater, and reclaimed water systems, as shown in Tables 1-2 through 1-8. These adjustments resulted in the Fiscal Year 2023 operating budget of \$29.1 million being adjusted to reflect approximately \$18.2 million in cash operating expenses, as shown in Table 1-2. A contingency allowance of one percent (1.00%) of operation and maintenance expenses was recognized for unanticipated expenditures in each fiscal year. Additionally, a bad debt allowance of one-quarter of one percent (0.25%) of rate revenues was recognized in each fiscal year. The allowances represent averages of approximately \$197,000 and \$77,000 annually, respectively. Included in operating expenses is an indirect cost allocation from the General Fund for certain services provided by the general fund to the utility system. Based on a recent update to the method used to calculate this transfer it is projected to increase by an additional \$150,000 per year starting in 2023. Operation and

maintenance expenses are projected to increase over the Forecast Period by an annual average of approximately 4.5% per year above Fiscal Year 2023 operating budget levels. The overall increase in projected operating expenses was based upon assumptions corresponding to several cost escalation factors, and the nature of the expense as shown on Table 1-8. A few of the major cost escalation factors are shown below:

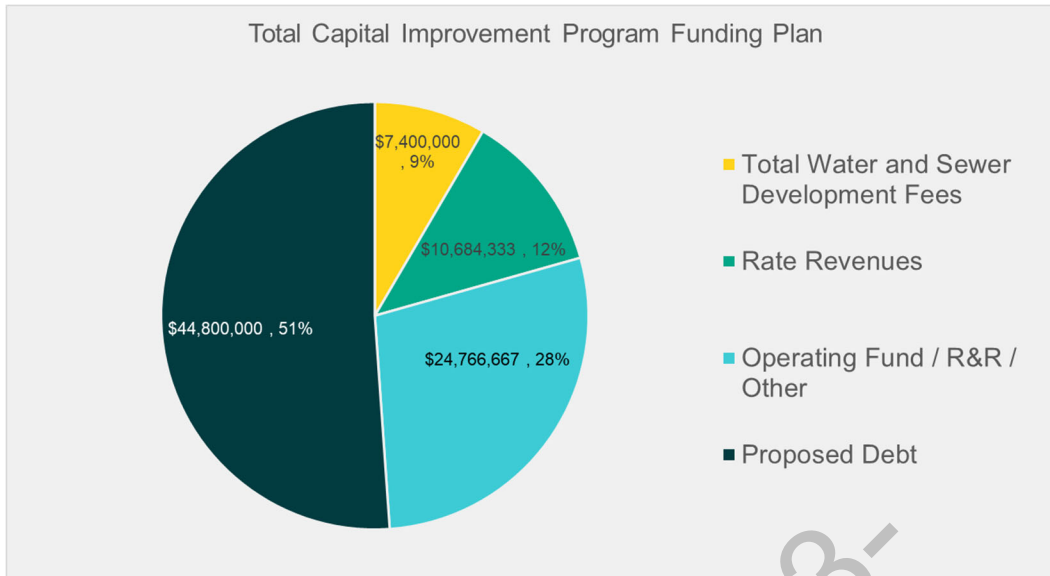
- 1. Labor – 5.0% in 2024 and 3.5% per Year
- 2. Health Insurance – 7.0% per Year
- 3. Consumer Price Index (CPI) – 5.0% in 2024 and 2.3% per Year
- 4. Chemical – 10.0% in 2024, 7.0% in 2025, and 5.0% in 2026 and 2027
- 5. Electricity – 7.0% in 2024, 6.0% in 2025, and 5.0% in 2026 and 2027
- 6. Repair and Maintenance – 4.0% per Year

Based on the escalation factors projected operating expenditures are projected to increase from \$18.2 million to \$21.7 million as shown below.



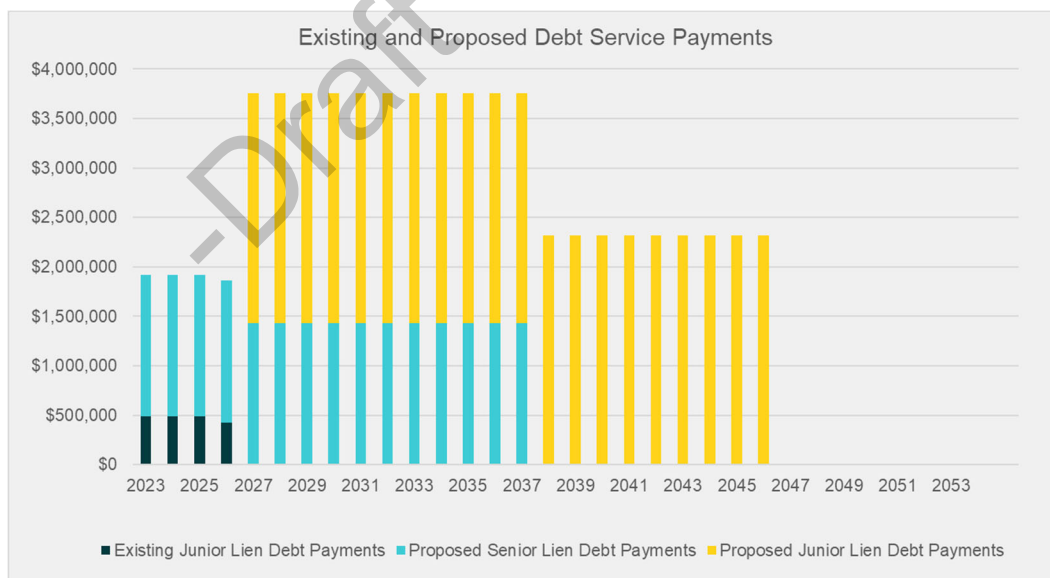
CAPITAL IMPROVEMENT PLAN

The Capital Improvement Program (CIP) relied upon in this analysis was based on the Fiscal Year 2023 - 2027 CIP, as provided by City. The CIP includes approximately \$87.7 million in system upgrades, line and facility improvements, renewals and replacements, and regulatory-related investments. The financial forecast assumes that the anticipated CIP will be fully funded through a combination of rate revenues, cash reserves, impact fees, grants, and new debt as shown on Table 1-9 and the chart below.



## EXISTING AND PROPOSED DEBT

Based on the debt service schedules for the outstanding SRF Loans, and the proposed senior and subordinate lien debt, the annual debt service payments to be funded from rates is approximately \$3.1 million per year, increasing to \$4.0 million over the Forecast Period. Two of the City's SRF loans are paid off during the Forecast Period in 2023 and 2026 reducing the existing payments by approximately \$1.4 million. Payments for the proposed senior lien debt are projected to begin in 2023 while the proposed subordinate lien debt is projected to begin in Fiscal Year 2027 and will be approximately \$1.4 million and \$2.3 million per year, respectively. Existing and proposed debt service payments are summarized on Table 1-10 and in the chart below.



## TRANSFERS

The City transfers approximately \$1.6 million per year (starting at \$1.4 million in 2023 and increasing to \$1.8 by 2027) to the General Fund in the form of a Payment In Lieu of Taxes (or PILOT). This annual PILOT transfer is

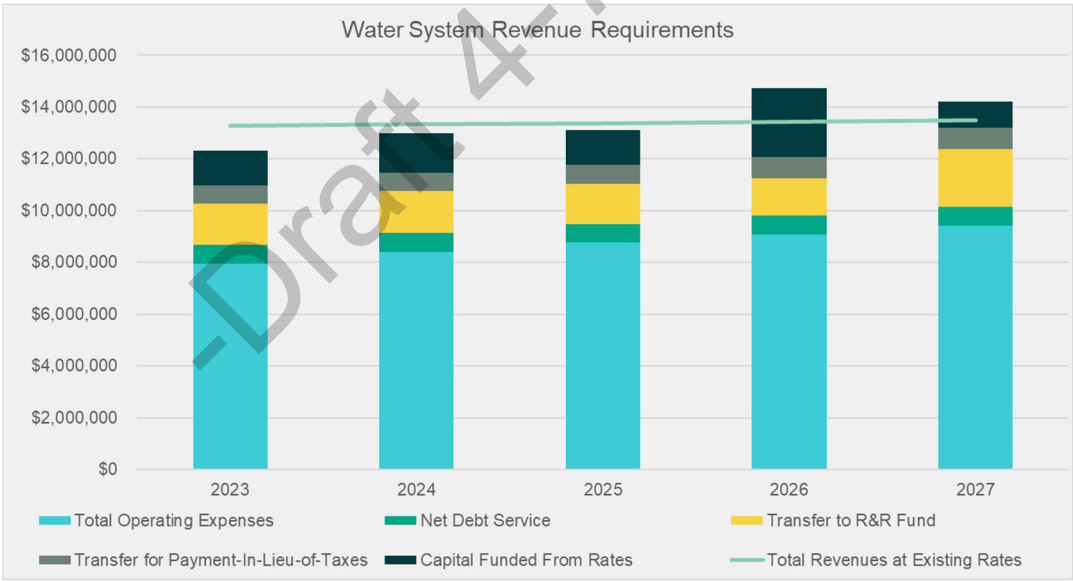
anticipated to increase at approximately 4.5% per year over the Forecast Period based on the projected increase in gross depreciable assets. Additionally, the City is projected to transfer approximately \$3.7 million per year on average to the Renewal and Replacement Fund in order to fund ongoing capital needs of the system. This calculation of these transfers can be found in Tables 1-11 and 1-12.

CASH BALANCES

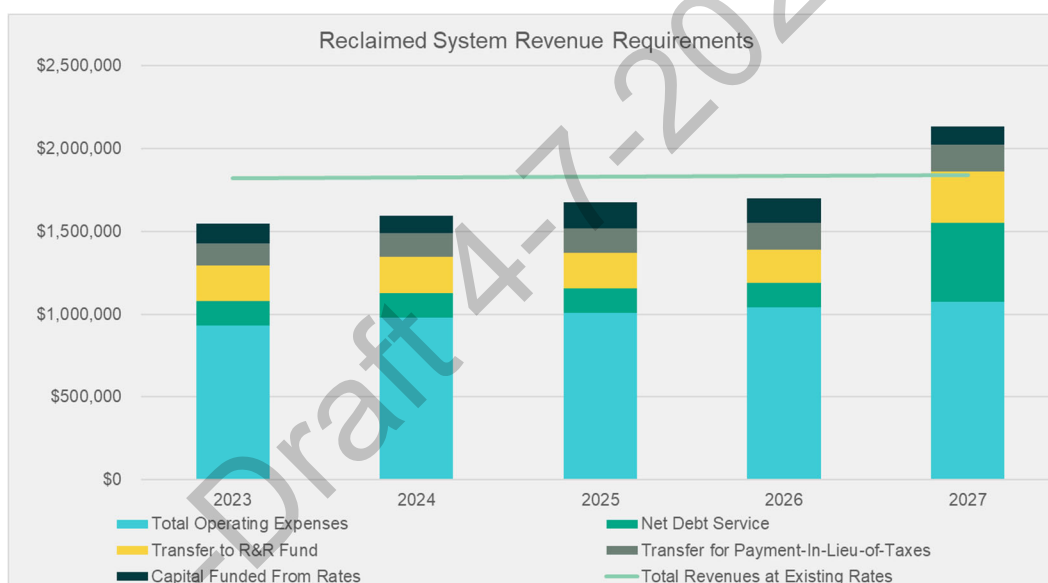
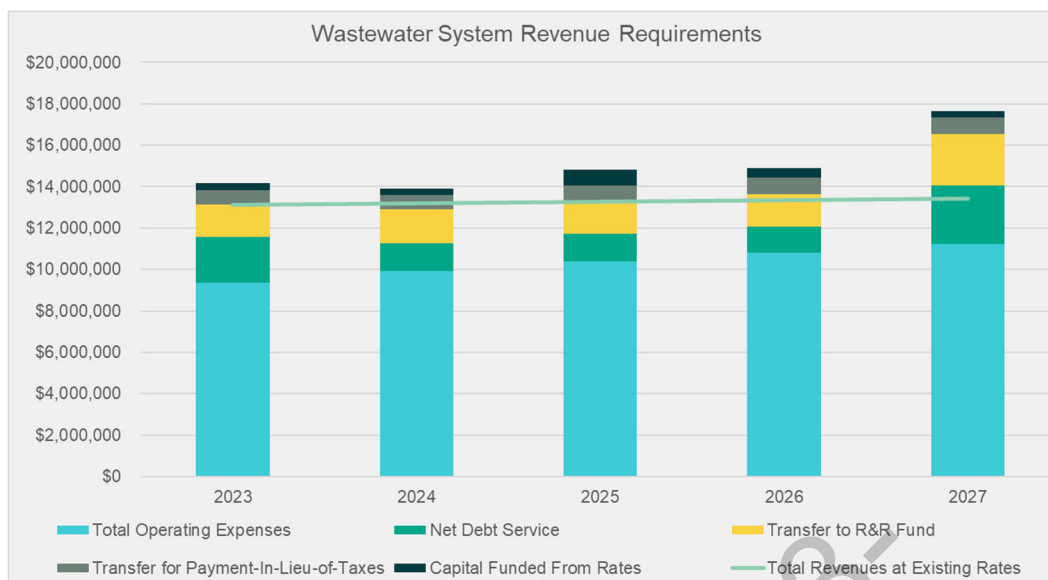
The City targets an ending balance of between of no less than 90 and 120 days of rate revenue in its unrestricted cash accounts (Operating Fund and Renewal and Replacement Fund). Based on the revenue and expenditure projections described above, unrestricted cash is projected to remain over the 90-day level during all years of the Forecast Period. The ending balance in unrestricted funds by 2026 is approximately \$13.0 million or about 140 days of rate revenues. The City also has impact fee reserve balances that it uses throughout the forecast period to fund expansion-related capital. The ending balance for the combined impact fee funds is approximately \$3.1million by the end of the Forecast Period. A balance of approximately \$4.0 million is maintained in the renewal and replacement fund throughout all years of the Forecast Period for capital contingencies. All projected end cash balances are summarized on Table 1-13 at the end of this section.

CONCLUSIONS AND RECOMMENDATIONS

Based on the projected operating expenditure needs of the water, wastewater and reclaimed water system and the projected funding plan for the CIP, it is estimated that the existing rates will not be sufficient to fund utility system operations and capital requirements anticipated during the Forecast Period and that rate increases will be necessary as shown for each utility system in the charts below.



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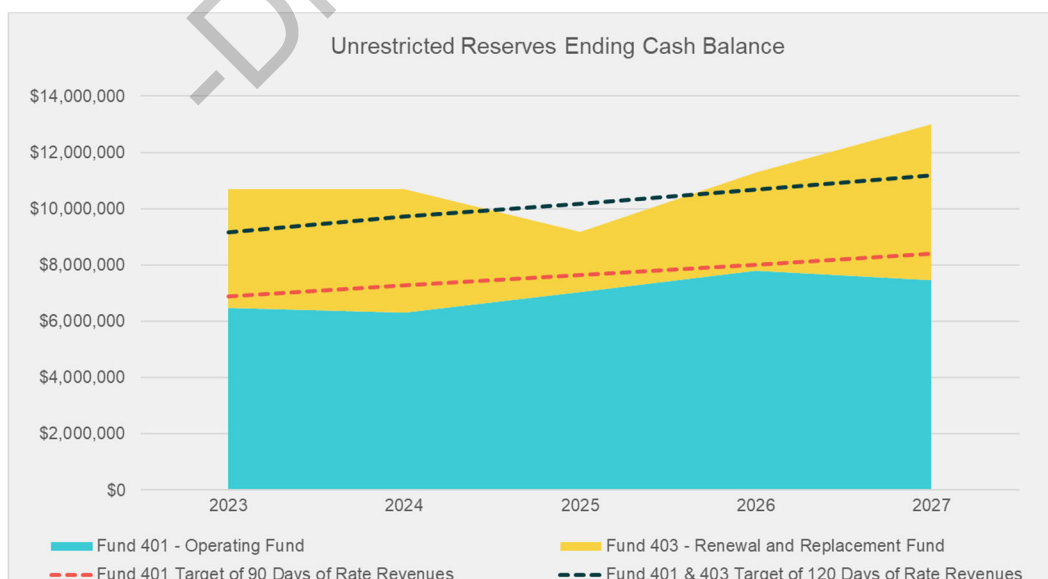
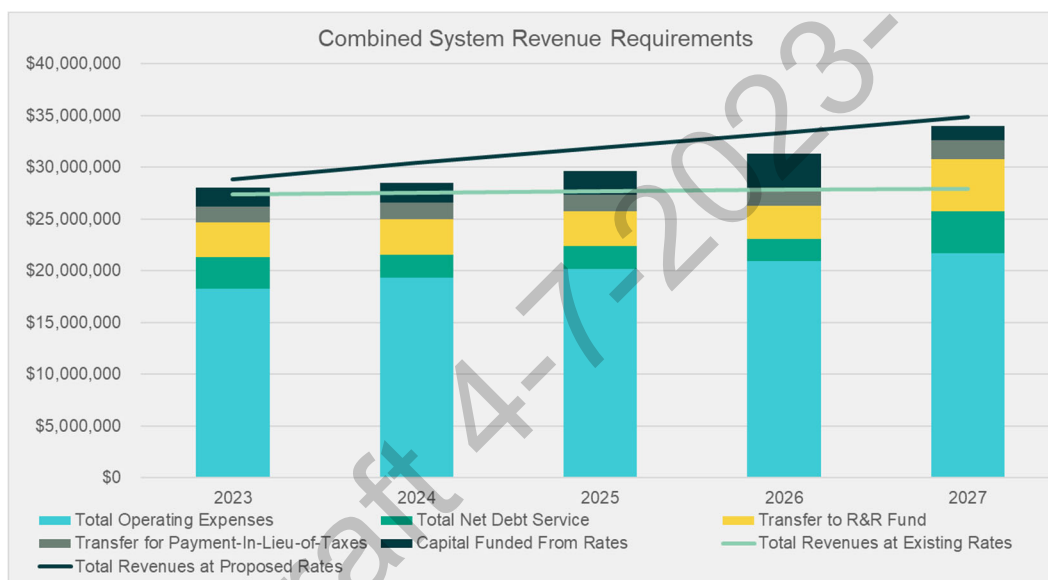


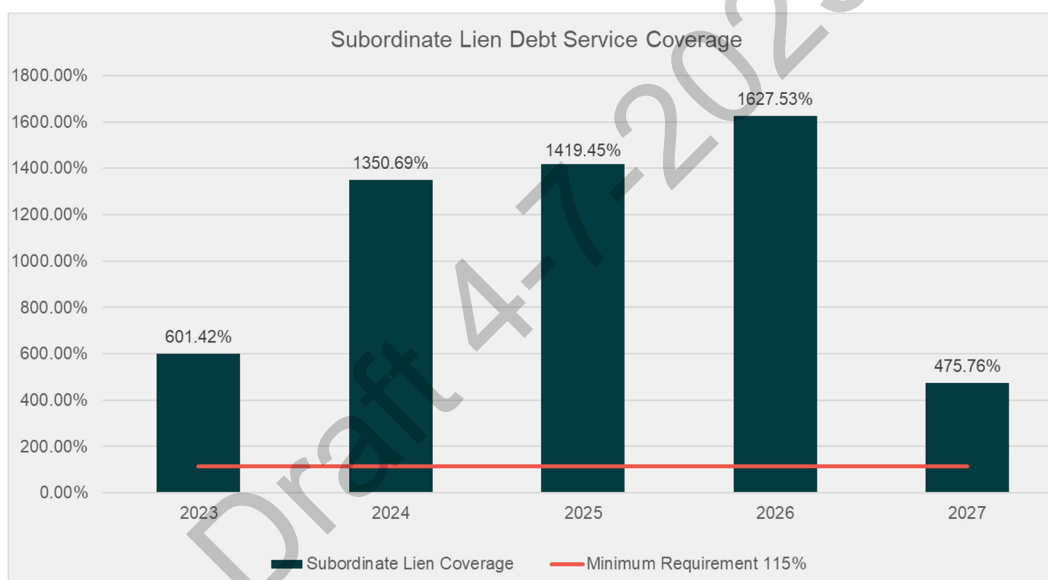
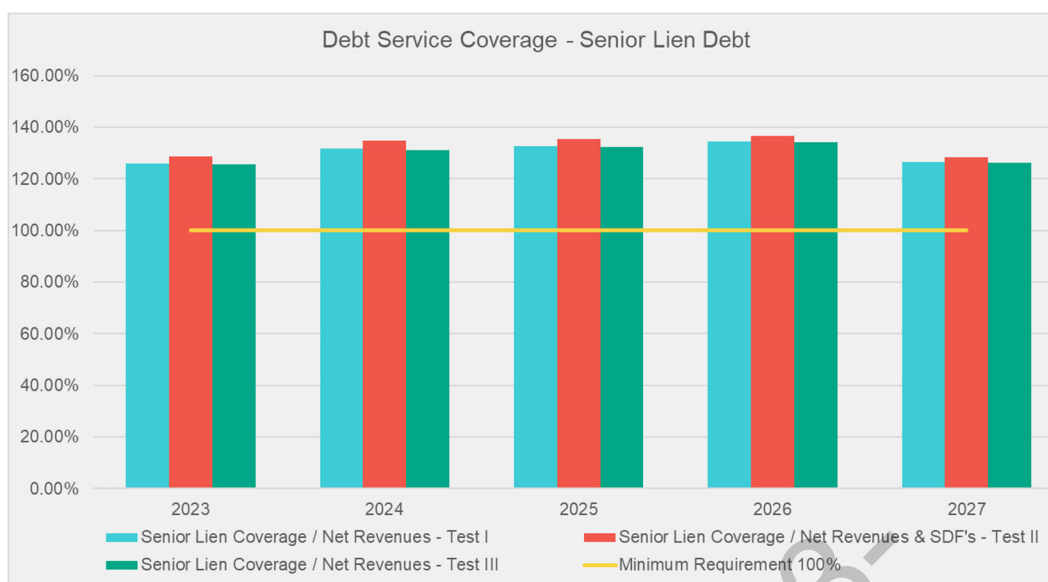
As shown above and on Tables 1-14 through 1-17 the water, wastewater, and reclaimed water systems existing revenues are insufficient to recover the projected operating expenses, capital funding requirements, and debt service costs. It is recommended for bills rendered on or after April 1 of 2023 and January 1 of each subsequent fiscal year that the proposed rate adjustments be implemented in order to ensure adequate funding of revenue requirements, sufficient reserves for operations and contingency, and compliance with loan covenants. Below is a summary of the proposed rate adjustments for the Forecast Period.

**(Remainder of page intentionally left blank)**

| Summary of Proposed Rate Adjustments |                                  |       |       |       |       |
|--------------------------------------|----------------------------------|-------|-------|-------|-------|
| Description                          | Fiscal Year Ending September 30, |       |       |       |       |
|                                      | 2023                             | 2024  | 2025  | 2026  | 2027  |
| Proposed Rate Revenue Adjustments:   |                                  |       |       |       |       |
| Water System                         | 2.75%                            | 2.75% | 2.75% | 2.75% | 2.75% |
| Wastewater System                    | 5.75%                            | 5.75% | 5.75% | 5.75% | 5.75% |
| Reclaimed Water System               | 4.25%                            | 4.25% | 4.25% | 4.25% | 4.25% |

If the proposed increases are adopted, it is estimated that revenues would: i) meet the projected net revenue requirements of the water, wastewater, and reclaimed water systems; ii) exceed the minimum debt service coverage requirements on existing and future debt; and iii) achieve unrestricted cash reserves of approximately 140 days or higher of annual rate revenues as can be seen on the following four (4) charts as shown on Tables 1-13 through 1-18.





## DEBT SERVICE COMPLIANCE

In addition to funding the net revenue requirements (i.e., expenditure requirements), the proposed water and wastewater rates must be sufficient to meet the debt service coverage requirements of the City's existing and proposed debt. The City's bond resolution requires that the City to maintain rates adequate to achieve a minimum 1.00 debt service coverage ratio on senior lien debt. The debt service coverage ratio is calculated as a ratio of gross system revenues compared to the sum of operating expenses, required renewal and replacement transfers, and required transfers to debt service payments inclusive of their coverage requirements. Additionally, the City must achieve a junior lien debt service coverage ratio of 1.15 after the payment of senior lien debt, including senior lien coverage. Based on the adoption of the proposed rate increases, the City is anticipated to be in compliance with the rate covenants as shown in Table 1-18 at the end of this section.

## SINGLE-FAMILY RATE DESIGN

In addition to identifying the need for overall rate revenue increases, the City's residential single-family water usage rates were reviewed as a part of our analysis. Currently, the City charges a flat base charge on a monthly basis for single-family service availability and a four- (4) tiered usage rate based on billed flows as shown below.

| Existing Single-family Monthly Water Rates |         |
|--------------------------------------------|---------|
|                                            | Amount  |
| Single-family:                             |         |
| Base Charge per Unit                       | \$9.90  |
| Usage Charges:                             |         |
| 0 - 2,000 Gallons                          | \$1.48  |
| 2,001 – 12,000 Gallons                     | \$3.88  |
| 12,001 – 18,000 Gallons                    | \$6.70  |
| 18,000+ Gallons                            | \$10.72 |

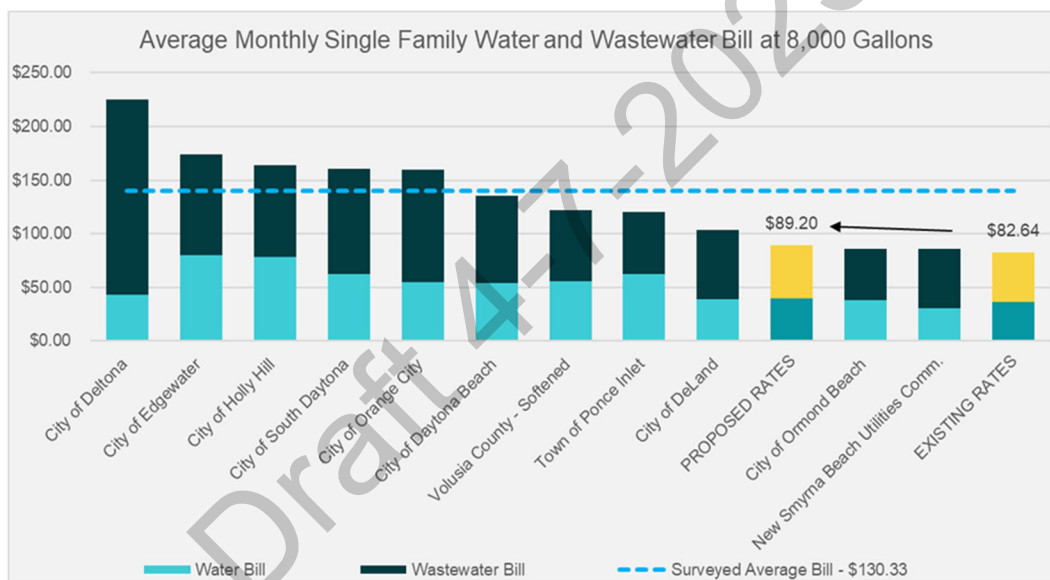
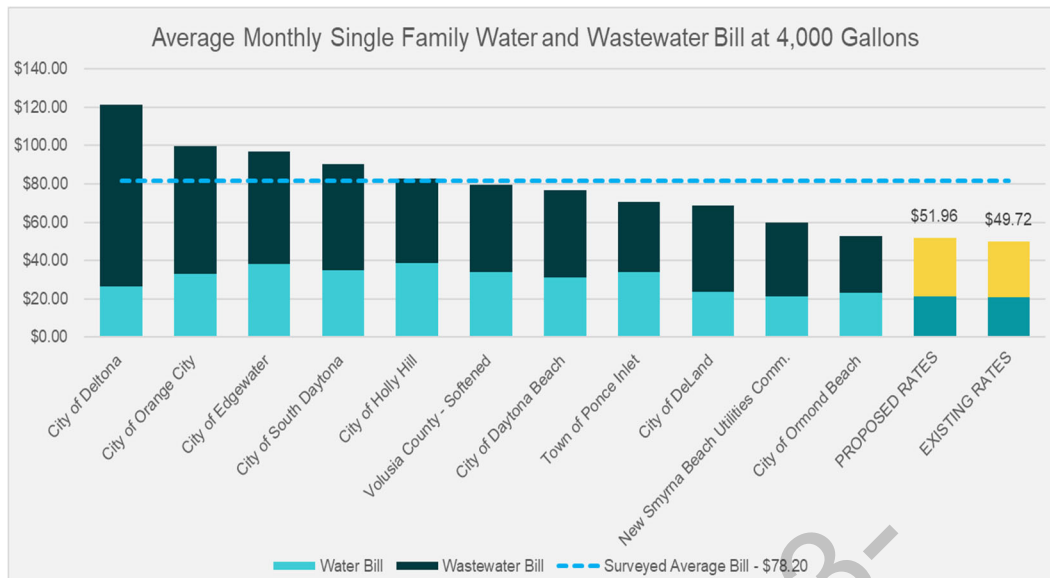
Based on discussions with the City it was determined that the second tier (2,001 gallons to 12,000 gallons) would be split into two blocks (2,001 to 6,000 gallons and 6,001 to 12,000 gallons). This change would step out the incremental increases by tier step while only impacting about 10% of bills. Below is a summary of the proposed rate structure changes with the proposed rate adjustments applied.

| Proposed Single-family Monthly Water Rates – FY 2023 |          |             |
|------------------------------------------------------|----------|-------------|
|                                                      | Existing | Restructure |
| Single-family:                                       |          |             |
| Base Charge per Unit:                                | \$9.90   | \$10.17     |
| Usage Charges:                                       |          |             |
| 0 - 2,000 Gallons                                    | \$1.48   | \$1.52      |
| 2,001 – 6,000 Gallons                                | \$3.88   | \$3.99      |
| 6,001 – 12,000 Gallons                               | \$3.88   | \$5.43      |
| 12,001 – 18,000 Gallons                              | \$6.70   | \$6.88      |
| 18,000+ Gallons                                      | \$10.72  | \$11.01     |

With this proposed rate structure there could be potential for additional revenues pending customer behavior and usage characteristics however no additional revenues have been recognized in the forecast at this time to be conservative.

## RATE COMPARISON

As shown below for an average bill based on 4,000 gallons of water use and on Tables 1-19 through 1-21 for a range of usage levels, bills under the proposed Fiscal Year 2023 water and wastewater rates are comparable with the average when compared to the surveyed, neighboring utilities. Also shown is a bill at 8,000 gallons of water use as to show the impact of the structure change past the 6,000 gallons threshold. It should be noted that reclaimed rates are not a part of this comparison as most accounts do not receive reclaimed water service.



## MASTER METERED MANUFACTURED HOME RATES

The City currently provides water and wastewater service to fourteen master metered manufactured housing parks throughout the City. Eight (8) of these parks (representing 860 units) are billed using a master meter while six (6) of these parks (representing 1,178 units) are billed using privately owned meters on individual lots. The City does not own or maintain the meters or infrastructure within the private properties and the privately owned meters are not consistent with the City's new metering technology. Additionally, the City is unable to read about 45% of the individually manufactured home meters and of the readable meters about 4% are not registering consumption (dead meters). The City currently spends a significant amount of time and effort in order to read and bill these individually meters manufactured homes.

For billing purposes, the City current charges manufactured homes / units based on three different approaches. The first approach is the standard master metered rate, the second approach is via the single-family rate per unit, and the

third approach is a hybrid whereby the City bills each unit individually as well as a master meter for the property where the difference between the master metered reading and the sum of the individually metered units is billed to the manufactured home park to be allocated amongst the individual units.

In order to treat all manufactured home units similarly and improve accuracy of readings/billings, save on administrative and meter reading time, and mitigate potential liability associated with entering private property the City requested that Raftelis develop a master metered manufactured home rate to be charged to all manufactured home parks. The proposed solution is to place all manufactured homes on a new master metered rate where monthly base charges are billed per unit and usage charges are based on the single-family rates with the usage blocks scaled by the number of units behind the manufactured home park's master meter. The proposed master metered manufactured home rates are shown below and include the proposed rate single-family rate structure changes noted in the previous section.

| Monthly Water Rates – FY 2023                         |                |                              |
|-------------------------------------------------------|----------------|------------------------------|
|                                                       | Existing Rates | Proposed MH Rate Restructure |
| Master Metered Manufactured Homes:                    |                |                              |
| Base Charge per Unit                                  | \$9.90         | \$10.17                      |
| Usage Charges (Block Size Scaled by Number of Units): |                |                              |
| 0 - 2,000 Gallons                                     | \$3.21         | \$1.52                       |
| 2,001 – 6,000 Gallons                                 | \$3.21         | \$3.99                       |
| 6,001 – 12,000 Gallons                                | \$3.21         | \$5.43                       |
| 12,001 – 18,000 Gallons                               | \$3.21         | \$6.88                       |
| 18,000+ Gallons                                       | \$3.21         | \$11.01                      |

The proposed rates shown above should be phased in over a six- (6) month period in order to allow the manufactured home park owners to adjust their billing method in order to allocate flows to their respective units.

## MISCELLANEOUS CHARGE ANALYSIS

In addition to charging user fees for monthly water and wastewater service, the City also charges fees for certain miscellaneous utility services. Examples of these fees include customer deposits, meter connection fees, account service charges, late charges, etc. Revenues from these charges supplement revenue derived from monthly rates. Generally, these fees are designed on a cost recovery basis predicated on the specific cost of the services requested. This study includes an analysis of the cost of miscellaneous services and this analysis has been used to develop the proposed schedule of charges shown on Table 1-22.

To support this part of the study, a miscellaneous fee workbook was developed with the assistance of City staff that itemizes the costs for each service or activity. Such costs consider the appropriate staffing levels, equipment needs, and materials and supplies for each type of service. Appendix 1B at the end of this report includes the City's detailed miscellaneous fee worksheets in support of Table 1-22.

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# List of Tables and Appendices

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**Table 1-1**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary Projection of Rate and Other Revenues**

| Line No. | Description                                 | Fiscal Year Ending September 30, |              |              |              |              |
|----------|---------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|          |                                             | 2023                             | 2024         | 2025         | 2026         | 2027         |
|          | <u>Existing Rate Revenues</u>               |                                  |              |              |              |              |
| 1        | Water System                                | \$12,959,991                     | \$13,025,562 | \$13,086,185 | \$13,141,859 | \$13,192,584 |
| 2        | Wastewater System                           | 12,909,048                       | 12,994,602   | 13,073,172   | 13,144,758   | 13,209,360   |
| 3        | Reclaimed Water System                      | 1,434,229                        | 1,445,107    | 1,454,431    | 1,462,201    | 1,468,417    |
| 4        | Subtotal Rate Revenues                      | \$27,303,267                     | \$27,465,271 | \$27,613,788 | \$27,748,818 | \$27,870,361 |
|          | <u>Other Revenues</u>                       |                                  |              |              |              |              |
| 5        | Water Connection Fees                       | \$100,000                        | \$92,982     | \$85,965     | \$78,947     | \$71,930     |
| 6        | Sewer Connection Fees                       | 30,000                           | 27,736       | 25,472       | 23,208       | 20,943       |
| 7        | Reclaimed Water Connect Fees                | 25,000                           | 21,875       | 18,750       | 15,625       | 12,500       |
| 8        | Hydrant Rental                              | 13,000                           | 13,000       | 13,000       | 13,000       | 13,000       |
| 9        | Reclaimed Backflow Fee                      | 305,000                          | 305,000      | 305,000      | 305,000      | 305,000      |
| 10       | Service Charges                             | 400,000                          | 400,000      | 400,000      | 400,000      | 400,000      |
| 11       | Water/Sewer Energy Adjustment Charge        | 0                                | 0            | 0            | 0            | 0            |
| 12       | Engineering Fees                            | 0                                | 0            | 0            | 0            | 0            |
| 13       | Interest on Investments                     | 0                                | 0            | 0            | 0            | 0            |
| 14       | Miscellaneous Revenue                       | 25,000                           | 10,469       | 10,469       | 10,469       | 10,469       |
| 15       | Interfund Transfers                         | 0                                | 0            | 0            | 0            | 0            |
| 16       | Sale of Fixed Assets                        | 0                                | 0            | 0            | 0            | 0            |
| 17       | Sale of Surplus Materials and Scrap         | 0                                | 0            | 0            | 0            | 0            |
| 18       | Developer Contributions                     | 0                                | 0            | 0            | 0            | 0            |
| 19       | Intragovernmental Service                   | 0                                | 0            | 0            | 0            | 0            |
| 20       | Grants                                      | 0                                | 0            | 0            | 0            | 0            |
| 21       | Appropriated Fund Balance                   | 0                                | 0            | 0            | 0            | 0            |
| 22       | Installment Purchase/Capital Lease Proceeds | 0                                | 0            | 0            | 0            | 0            |
| 23       | Hydrant Revenues                            | 0                                | 2,917        | 2,917        | 2,917        | 2,917        |
| 24       | Subtotal Other Revenues                     | \$898,000                        | \$873,980    | \$861,573    | \$849,166    | \$836,760    |
|          | <u>Unrestricted Interest Income</u>         |                                  |              |              |              |              |
| 25       | Unrestricted Interest Income                | \$25,307                         | \$27,230     | \$25,334     | \$26,032     | \$30,550     |
| 26       | Subtotal Unrestricted Interest Income       | \$25,307                         | \$27,230     | \$25,334     | \$26,032     | \$30,550     |
|          | <u>Development Fee Revenues</u>             |                                  |              |              |              |              |
| 27       | Water Development Fee Revenue               | \$443,175                        | \$409,425    | \$378,525    | \$347,625    | \$316,725    |
| 28       | Wastewater Development Fee Revenue          | 408,100                          | 508,620      | 467,100      | 425,580      | 384,060      |
| 29       | Subtotal Development Fee Revenues           | \$851,275                        | \$918,045    | \$845,625    | \$773,205    | \$700,785    |
| 30       | Total Projected Revenues                    | \$29,077,849                     | \$29,284,526 | \$29,346,320 | \$29,397,221 | \$29,438,455 |

**Table 1-2**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Allocation of Budgeted Operating Expenses to Individual Systems - Fiscal Year 2023**

| Line No.                                      | Description                                | Budget 2023 | Adjustments | Adjusted 2023 | Allocation Basis | Allocation Percentages |              |                  | Allocated and Adjusted 2023 |              |                  |
|-----------------------------------------------|--------------------------------------------|-------------|-------------|---------------|------------------|------------------------|--------------|------------------|-----------------------------|--------------|------------------|
|                                               |                                            |             |             |               |                  | Water System           | Sewer System | Reclaimed System | Water System                | Sewer System | Reclaimed System |
| <b><u>Utility Administration Division</u></b> |                                            |             |             |               |                  |                        |              |                  |                             |              |                  |
| 1                                             | Salaries & Wages                           | \$707,522   | \$0         | \$707,522     | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | \$327,583                   | \$331,120    | \$48,819         |
|                                               | Retirement Severance                       | 0           | 0           | 0             | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 0                           | 0            | 0                |
| 2                                             | Certifications                             | 2,000       | 0           | 2,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 926                         | 936          | 138              |
| 3                                             | Overtime                                   | 8,500       | 0           | 8,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 3,936                       | 3,978        | 587              |
| 4                                             | FICA Taxes                                 | 55,958      | 0           | 55,958        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 25,909                      | 26,188       | 3,861            |
| 5                                             | Retirement                                 | 83,696      | 0           | 83,696        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 38,751                      | 39,170       | 5,775            |
| 6                                             | Health Insurance                           | 99,657      | 0           | 99,657        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 46,141                      | 46,639       | 6,876            |
| 7                                             | Professional Services                      | 55,000      | 0           | 55,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 25,465                      | 25,740       | 3,795            |
| 8                                             | Travel Per Diem                            | 2,500       | 0           | 2,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 1,158                       | 1,170        | 173              |
| 9                                             | Training                                   | 10,000      | 0           | 10,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 4,630                       | 4,680        | 690              |
| 10                                            | Communication Services                     | 16,000      | 0           | 16,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 7,408                       | 7,488        | 1,104            |
| 11                                            | Equipment Rental                           | 20,000      | 0           | 20,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 9,260                       | 9,360        | 1,380            |
| 12                                            | Vehicle Insurance                          | 72,216      | 0           | 72,216        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 33,436                      | 33,797       | 4,983            |
| 13                                            | General Equipment Maintenance              | 2,000       | 0           | 2,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 926                         | 936          | 138              |
| 14                                            | Vehicle Maintenance                        | 7,000       | 0           | 7,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 3,241                       | 3,276        | 483              |
| 15                                            | Building Maintenance                       | 5,000       | 0           | 5,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 2,315                       | 2,340        | 345              |
| 16                                            | Printing and Binding                       | 500         | 0           | 500           | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 232                         | 234          | 35               |
| 17                                            | Public Relations                           | 2,500       | 0           | 2,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 1,158                       | 1,170        | 173              |
| 18                                            | Advertising                                | 1,000       | 0           | 1,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 463                         | 468          | 69               |
| 19                                            | Computer Software                          | 41,000      | 0           | 41,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 18,983                      | 19,188       | 2,829            |
| 20                                            | Internal Building Maintenance Charge       | 77,251      | 0           | 77,251        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 35,767                      | 36,153       | 5,330            |
| 21                                            | Office Supplies                            | 6,500       | 0           | 6,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 3,010                       | 3,042        | 449              |
| 22                                            | Other Operating Supplies                   | 25,000      | 0           | 25,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 11,575                      | 11,700       | 1,725            |
| 23                                            | Gas, Oil and Grease                        | 12,000      | 0           | 12,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 5,556                       | 5,616        | 828              |
| 24                                            | Postal Services                            | 500         | 0           | 500           | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 232                         | 234          | 35               |
| 25                                            | Dues and Memberships                       | 9,000       | 0           | 9,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 4,167                       | 4,212        | 621              |
| 26                                            | Books and Subscriptions                    | 2,500       | 0           | 2,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 1,158                       | 1,170        | 173              |
| 27                                            | Machinery and Equipment - (Capital Outlay) | [2] 0       | 0           | 0             | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 0                           | 0            | 0                |
| 28                                            | Grounds Maintenance Services               | 80,000      | 0           | 80,000        | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 37,040                      | 37,440       | 5,520            |
| 29                                            | Fleet Maintenance Charge                   | 1,060       | 0           | 1,060         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 491                         | 496          | 73               |
| 30                                            | Licenses, Taxes and Fees                   | 2,500       | 0           | 2,500         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 1,158                       | 1,170        | 173              |
| 31                                            | Uniforms                                   | 3,000       | 0           | 3,000         | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 1,389                       | 1,404        | 207              |
| 32                                            | Admin Fees and ISF Transfers               | 747,045     | 0           | 747,045       | Sales            | 47.51%                 | 47.24%       | 5.24%            | 354,950                     | 352,941      | 39,153           |
| 33                                            | Internal Insurance Charge                  | 658,885     | 0           | 658,885       | Sales            | 47.51%                 | 47.24%       | 5.24%            | 313,062                     | 311,290      | 34,533           |
| 34                                            | Internal IT Charge                         | 576,854     | 0           | 576,854       | Sales            | 47.51%                 | 47.24%       | 5.24%            | 274,086                     | 272,534      | 30,234           |
| 35                                            | Total Utility Administration Division      | \$3,394,144 | \$0         | \$3,394,144   |                  | 47.01%                 | 47.06%       | 5.93%            | \$1,595,558                 | \$1,597,282  | \$201,304        |
| <b><u>Customer Service</u></b>                |                                            |             |             |               |                  |                        |              |                  |                             |              |                  |
| 36                                            | Salaries & Wages                           | \$374,504   | \$0         | \$374,504     | Accounts         | 45.48%                 | 41.88%       | 12.64%           | \$170,337                   | \$156,828    | \$47,339         |
| 37                                            | Overtime                                   | 22,000      | 0           | 22,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 10,006                      | 9,213        | 2,781            |
| 38                                            | FICA Taxes                                 | 39,088      | 0           | 39,088        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 17,779                      | 16,369       | 4,941            |
| 39                                            | Retirement                                 | 58,464      | 0           | 58,464        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 26,591                      | 24,483       | 7,390            |
| 40                                            | Health Insurance                           | 69,614      | 0           | 69,614        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 31,663                      | 29,152       | 8,799            |
| 41                                            | Audit Fee (1/4)                            | 25,000      | 0           | 25,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 11,371                      | 10,469       | 3,160            |
| 42                                            | Travel Per Diem                            | 1,000       | 0           | 1,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 455                         | 419          | 126              |
| 43                                            | Training                                   | 2,000       | 0           | 2,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 910                         | 838          | 253              |
| 44                                            | Communication Services                     | 1,000       | 0           | 1,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 455                         | 419          | 126              |
| 45                                            | General Equipment Maintenance              | 1,500       | 0           | 1,500         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 682                         | 628          | 190              |
| 46                                            | Software Maintenance                       | 25,000      | 0           | 25,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 11,371                      | 10,469       | 3,160            |
| 47                                            | Printing and Binding                       | 63,600      | 0           | 63,600        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 28,927                      | 26,633       | 8,039            |
| 48                                            | Equipment - Non Capital                    | 2,000       | 0           | 2,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 910                         | 838          | 253              |
| 49                                            | Internal Building Maintenance Charge       | 36,024      | 0           | 36,024        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 16,385                      | 15,085       | 4,554            |
| 50                                            | Office Supplies                            | 5,000       | 0           | 5,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 2,274                       | 2,094        | 632              |
| 51                                            | Other Operating Supplies                   | 2,000       | 0           | 2,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 910                         | 838          | 253              |
| 52                                            | Postal Service                             | 180,000     | 0           | 180,000       | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 81,870                      | 75,377       | 22,753           |
| 53                                            | Machinery and Equipment - (Capital Outlay) | [2] 0       | 0           | 0             | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 0                           | 0            | 0                |
| 54                                            | Licenses, Taxes and Fees                   | 346,000     | 0           | 346,000       | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 157,373                     | 144,892      | 43,736           |
| 55                                            | Admin Fees and ISF Transfers               | 75,710      | 0           | 75,710        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 34,436                      | 31,704       | 9,570            |
| 56                                            | Miscellaneous Charges                      | 25,000      | 0           | 25,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 11,371                      | 10,469       | 3,160            |
| 57                                            | Equipment Rental or Lease                  | 1,500       | 0           | 1,500         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 682                         | 628          | 190              |
| 58                                            | Total Customer Service                     | \$1,356,004 | \$0         | \$1,356,004   |                  | 45.48%                 | 41.88%       | 12.64%           | \$616,757                   | \$567,843    | \$171,404        |
| <b><u>Water Production Division</u></b>       |                                            |             |             |               |                  |                        |              |                  |                             |              |                  |
| 59                                            | Salaries & Wages                           | \$1,056,333 | \$0         | \$1,056,333   | Direct-W         | 100.00%                | 0.00%        | 0.00%            | \$1,056,333                 | \$0          | \$0              |
| 60                                            | Overtime                                   | 67,500      | 0           | 67,500        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 67,500                      | 0            | 0                |
| 61                                            | Certifications / Licenses                  | 2,200       | 0           | 2,200         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 2,200                       | 0            | 0                |
| 62                                            | FICA Taxes                                 | 83,525      | 0           | 83,525        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 83,525                      | 0            | 0                |
| 63                                            | Retirement                                 | 124,928     | 0           | 124,928       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 124,928                     | 0            | 0                |
| 64                                            | Health Insurance                           | 148,753     | 0           | 148,753       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 148,753                     | 0            | 0                |
| 65                                            | Professional Services                      | 20,300      | 0           | 20,300        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 20,300                      | 0            | 0                |
| 66                                            | Landfill Services                          | 65,000      | 0           | 65,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 65,000                      | 0            | 0                |
| 67                                            | Travel Per Diem                            | 2,750       | 0           | 2,750         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 2,750                       | 0            | 0                |
| 68                                            | Training                                   | 7,000       | 0           | 7,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 7,000                       | 0            | 0                |
| 69                                            | Communication Services                     | 28,600      | 0           | 28,600        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 28,600                      | 0            | 0                |
| 70                                            | Electrical Services                        | 556,000     | 0           | 556,000       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 556,000                     | 0            | 0                |
| 71                                            | Water / Sewer                              | 1,278       | 0           | 1,278         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 1,278                       | 0            | 0                |
| 72                                            | Drainage                                   | 4,000       | 0           | 4,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 4,000                       | 0            | 0                |
| 73                                            | Equipment Rental / Leasing                 | 5,000       | 0           | 5,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 5,000                       | 0            | 0                |
| 74                                            | Equipment Maintenance                      | 250,000     | 0           | 250,000       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 250,000                     | 0            | 0                |
| 75                                            | Maintenance Inspection Services            | 5,000       | 0           | 5,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 5,000                       | 0            | 0                |
| 76                                            | Vehicle Maintenance                        | 20,000      | 0           | 20,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 20,000                      | 0            | 0                |
| 77                                            | Building Maintenance                       | 10,000      | 0           | 10,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 10,000                      | 0            | 0                |
| 78                                            | Computer Software                          | 7,000       | 0           | 7,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 7,000                       | 0            | 0                |
| 79                                            | Computer Hardware                          | 1,500       | 0           | 1,500         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 1,500                       | 0            | 0                |
| 80                                            | Equipment - Non Capital                    | 5,000       | 0           | 5,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 5,000                       | 0            | 0                |
| 81                                            | Office Supplies                            | 2,000       | 0           | 2,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 2,000                       | 0            | 0                |

**Table 1-2**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Allocation of Budgeted Operating Expenses to Individual Systems - Fiscal Year 2023**

| Line No.                            | Description                                                  | Budget 2023 | Adjustments | Adjusted 2023 | Allocation Basis | Allocation Percentages |              |                  | Allocated and Adjusted 2023 |              |                  |
|-------------------------------------|--------------------------------------------------------------|-------------|-------------|---------------|------------------|------------------------|--------------|------------------|-----------------------------|--------------|------------------|
|                                     |                                                              |             |             |               |                  | Water System           | Sewer System | Reclaimed System | Water System                | Sewer System | Reclaimed System |
| 82                                  | Operating Supplies                                           | 35,000      | 0           | 35,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 35,000                      | 0            | 0                |
| 83                                  | Gas, Oil & Grease                                            | 36,000      | 0           | 36,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 36,000                      | 0            | 0                |
| 84                                  | Janitorial Supplies                                          | 2,500       | 0           | 2,500         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 2,500                       | 0            | 0                |
| 85                                  | Uniforms                                                     | 6,000       | 0           | 6,000         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 6,000                       | 0            | 0                |
| 86                                  | Postage                                                      | 100         | 0           | 100           | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 100                         | 0            | 0                |
| 87                                  | Medical & Lab Repairs                                        | 35,000      | 0           | 35,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 35,000                      | 0            | 0                |
| 88                                  | Chemicals                                                    | 875,000     | 0           | 875,000       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 875,000                     | 0            | 0                |
| 89                                  | Dues & Memberships                                           | 500         | 0           | 500           | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 500                         | 0            | 0                |
| 90                                  | Books & Subscriptions                                        | 250         | 0           | 250           | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 250                         | 0            | 0                |
| 91                                  | Building Improvements - Roof (Capital Outlay)                | [2] 0       | 0           | 0             | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 0                           | 0            | 0                |
| 92                                  | Machinery and Equipment - (Capital Outlay)                   | [2] 0       | 0           | 0             | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 0                           | 0            | 0                |
| 93                                  | Other Contracted Services                                    | 180,000     | 0           | 180,000       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 180,000                     | 0            | 0                |
| 94                                  | Fleet Maintenance Charge                                     | 2,915       | 0           | 2,915         | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 2,915                       | 0            | 0                |
| 95                                  | Licenses, Taxes, and Fees                                    | 22,000      | 0           | 22,000        | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 22,000                      | 0            | 0                |
| 96                                  | Fleet Financing                                              | 322,032     | 0           | 322,032       | Direct-W         | 100.00%                | 0.00%        | 0.00%            | 322,032                     | 0            | 0                |
| 97                                  | Total Water Production Division                              | \$3,990,964 | \$0         | \$3,990,964   |                  | 100.00%                | 0.00%        | 0.00%            | \$3,990,964                 | \$0          | \$0              |
| <b><u>Wastewater Treatment</u></b>  |                                                              |             |             |               |                  |                        |              |                  |                             |              |                  |
| 98                                  | Salaries & Wages                                             | \$1,198,276 | \$0         | \$1,198,276   | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | \$0                         | \$1,198,276  | \$0              |
| 99                                  | Overtime                                                     | 110,000     | 0           | 110,000       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 110,000      | 0                |
| 100                                 | Certification / Licenses                                     | 2,000       | 0           | 2,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 2,000        | 0                |
| 101                                 | FICA Taxes                                                   | 99,160      | 0           | 99,160        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 99,160       | 0                |
| 102                                 | Retirement                                                   | 148,314     | 0           | 148,314       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 148,314      | 0                |
| 103                                 | Health Insurance                                             | 176,599     | 0           | 176,599       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 176,599      | 0                |
| 104                                 | Professional Services                                        | 40,000      | 0           | 40,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 40,000       | 0                |
| 105                                 | Landfill Services                                            | 602,538     | 0           | 602,538       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 602,538      | 0                |
| 106                                 | Travel Per Diem                                              | 2,500       | 0           | 2,500         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 2,500        | 0                |
| 107                                 | Training                                                     | 7,500       | 0           | 7,500         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 7,500        | 0                |
| 108                                 | Communication Services                                       | 24,000      | 0           | 24,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 24,000       | 0                |
| 109                                 | Electrical Services                                          | 1,000,000   | 0           | 1,000,000     | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 1,000,000    | 0                |
| 110                                 | Water / Sewer                                                | 7,800       | 0           | 7,800         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 7,800        | 0                |
| 111                                 | Drainage                                                     | 2,400       | 0           | 2,400         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 2,400        | 0                |
| 112                                 | Equipment Maintenance                                        | 258,000     | 0           | 258,000       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 258,000      | 0                |
| 113                                 | Maintenance Inspection Services                              | 10,000      | 0           | 10,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 10,000       | 0                |
| 114                                 | Vehicle Maintenance                                          | 23,510      | 0           | 23,510        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 23,510       | 0                |
| 115                                 | Computer Software                                            | 5,000       | 0           | 5,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 5,000        | 0                |
| 116                                 | Equipment - Non Capital                                      | 20,000      | 0           | 20,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 20,000       | 0                |
| 117                                 | Office Supplies                                              | 3,000       | 0           | 3,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 3,000        | 0                |
| 118                                 | Operating Supplies                                           | 140,000     | 0           | 140,000       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 140,000      | 0                |
| 119                                 | Gas, Oil, Grease                                             | 55,000      | 0           | 55,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 55,000       | 0                |
| 120                                 | Janitorial Supplies                                          | 3,000       | 0           | 3,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 3,000        | 0                |
| 121                                 | Uniforms                                                     | 8,000       | 0           | 8,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 8,000        | 0                |
| 122                                 | Medical & Lab Supplies                                       | 21,500      | 0           | 21,500        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 21,500       | 0                |
| 123                                 | Chemicals                                                    | 1,394,125   | 0           | 1,394,125     | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 1,394,125    | 0                |
| 124                                 | Dues & Memberships                                           | 350         | 0           | 350           | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 350          | 0                |
| 125                                 | Books & Subscriptions                                        | 500         | 0           | 500           | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 500          | 0                |
| 126                                 | Equipment (Capital Outlay)                                   | [2] 200,000 | (200,000)   | 0             | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 0            | 0                |
| 127                                 | Professional Services (Other than Building) (Capital Outlay) | [2] 0       | 0           | 0             | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 0            | 0                |
| 128                                 | Other Contracted Services                                    | 250,000     | 0           | 250,000       | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 250,000      | 0                |
| 129                                 | Building Maintenance and Repairs                             | 20,000      | 0           | 20,000        | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 20,000       | 0                |
| 130                                 | Fleet Maintenance Charge                                     | 7,951       | 0           | 7,951         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 7,951        | 0                |
| 131                                 | Equipment Rental or Lease                                    | 7,000       | 0           | 7,000         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 7,000        | 0                |
| 132                                 | Furniture and Fixtures - Capital                             | [2] 7,000   | (7,000)     | 0             | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 0            | 0                |
| 133                                 | Licenses, Taxes and Fees                                     | 7,500       | 0           | 7,500         | Direct-S         | 0.00%                  | 100.00%      | 0.00%            | 0                           | 7,500        | 0                |
| 134                                 | Total Wastewater Treatment                                   | \$5,862,523 | (\$207,000) | \$5,655,523   |                  | 0.00%                  | 100.00%      | 0.00%            | \$0                         | \$5,655,523  | \$0              |
| <b><u>Meter Reader Division</u></b> |                                                              |             |             |               |                  |                        |              |                  |                             |              |                  |
| 135                                 | Salaries & Wages                                             | \$315,239   | \$0         | \$315,239     | Accounts         | 45.48%                 | 41.88%       | 12.64%           | \$143,381                   | \$132,010    | \$39,847         |
| 136                                 | Overtime                                                     | 33,000      | 0           | 33,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 15,010                      | 13,819       | 4,171            |
| 137                                 | Certifications / Licenses                                    | 700         | 0           | 700           | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 318                         | 293          | 88               |
| 138                                 | FICA Taxes                                                   | 26,333      | 0           | 26,333        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 11,977                      | 11,027       | 3,329            |
| 139                                 | Retirement                                                   | 39,386      | 0           | 39,386        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 17,914                      | 16,493       | 4,979            |
| 140                                 | Health Insurance                                             | 46,898      | 0           | 46,898        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 21,331                      | 19,639       | 5,928            |
| 141                                 | Contract Services                                            | 5,000       | 0           | 5,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 2,274                       | 2,094        | 632              |
| 142                                 | Training                                                     | 1,500       | 0           | 1,500         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 682                         | 628          | 190              |
| 143                                 | Communication Services                                       | 8,400       | 0           | 8,400         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 3,821                       | 3,518        | 1,062            |
| 144                                 | Equipment Rental                                             | 500         | 0           | 500           | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 227                         | 209          | 63               |
| 145                                 | Equipment Maintenance                                        | 5,000       | 0           | 5,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 2,274                       | 2,094        | 632              |
| 146                                 | Vehicle Maintenance                                          | 27,874      | 0           | 27,874        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 12,678                      | 11,673       | 3,523            |
| 147                                 | Computer Software                                            | 205,000     | 0           | 205,000       | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 93,241                      | 85,846       | 25,913           |
| 148                                 | Computer Hardware                                            | 6,000       | 0           | 6,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 2,729                       | 2,513        | 758              |
| 149                                 | Equipment - Non Capital                                      | 3,000       | 0           | 3,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 1,365                       | 1,256        | 379              |
| 150                                 | Internal Building Maintenance Charge                         | 11,492      | 0           | 11,492        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 5,227                       | 4,812        | 1,453            |
| 151                                 | Office Supplies                                              | 4,000       | 0           | 4,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 1,819                       | 1,675        | 506              |
| 152                                 | Operating Supplies                                           | 7,500       | 0           | 7,500         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 3,411                       | 3,141        | 948              |
| 153                                 | Gas, Oil, Grease                                             | 15,000      | 0           | 15,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 6,823                       | 6,281        | 1,896            |
| 154                                 | Uniforms                                                     | 3,000       | 0           | 3,000         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 1,365                       | 1,256        | 379              |
| 155                                 | Postage                                                      | 300         | 0           | 300           | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 136                         | 126          | 38               |
| 156                                 | Replacement Meters                                           | [2] 0       | 0           | 0             | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 0                           | 0            | 0                |
| 157                                 | Machinery & Equipment                                        | [2] 0       | 0           | 0             | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 0                           | 0            | 0                |
| 158                                 | ADP Equipment                                                | [2] 0       | 0           | 0             | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 0                           | 0            | 0                |
| 159                                 | Fleet Maintenance Charge                                     | 3,445       | 0           | 3,445         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 1,567                       | 1,443        | 435              |
| 160                                 | Printing and Binding                                         | 1,500       | 0           | 1,500         | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 682                         | 628          | 190              |
| 161                                 | Meter Maintenance                                            | 50,000      | 0           | 50,000        | Accounts         | 45.48%                 | 41.88%       | 12.64%           | 22,742                      | 20,938       | 6,320            |
| 162                                 | Total Meter Reader Division                                  | \$820,067   | \$0         | \$820,067     |                  | 45.48%                 | 41.88%       | 12.64%           | \$372,995                   | \$343,413    | \$103,660        |

**Table 1-2**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Allocation of Budgeted Operating Expenses to Individual Systems - Fiscal Year 2023**

| Line No.                                                             | Description                                                  | Budget 2023 | Adjustments | Adjusted 2023 | Allocation Basis | Allocation Percentages |              |                  | Allocated and Adjusted 2023 |              |                  |
|----------------------------------------------------------------------|--------------------------------------------------------------|-------------|-------------|---------------|------------------|------------------------|--------------|------------------|-----------------------------|--------------|------------------|
|                                                                      |                                                              |             |             |               |                  | Water System           | Sewer System | Reclaimed System | Water System                | Sewer System | Reclaimed System |
| <b><u>Field Operations Division (Water / Sewer Distribution)</u></b> |                                                              |             |             |               |                  |                        |              |                  |                             |              |                  |
| 163                                                                  | Salaries & Wages                                             | \$892,896   | \$0         | \$892,896     | Lines            | 48.84%                 | 39.39%       | 11.77%           | \$436,058                   | \$351,749    | \$105,089        |
| 164                                                                  | Overtime                                                     | 55,000      | 0           | 55,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 26,860                      | 21,667       | 6,473            |
| 165                                                                  | Certifications / Licenses                                    | 3,000       | 0           | 3,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 1,465                       | 1,182        | 353              |
| 166                                                                  | FICA Taxes                                                   | 70,358      | 0           | 70,358        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 34,360                      | 27,717       | 8,281            |
| 167                                                                  | Retirement                                                   | 105,235     | 0           | 105,235       | Lines            | 48.84%                 | 39.39%       | 11.77%           | 51,393                      | 41,457       | 12,386           |
| 168                                                                  | Health Insurance                                             | 125,304     | 0           | 125,304       | Lines            | 48.84%                 | 39.39%       | 11.77%           | 61,194                      | 49,363       | 14,748           |
| 169                                                                  | Professional Services                                        | 1,000       | 0           | 1,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 488                         | 394          | 118              |
| 170                                                                  | Other Contract Services                                      | 250,000     | 0           | 250,000       | Lines            | 48.84%                 | 39.39%       | 11.77%           | 122,091                     | 98,486       | 29,424           |
| 171                                                                  | Travel Per Diem                                              | 2,200       | 0           | 2,200         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 1,074                       | 867          | 259              |
| 172                                                                  | Training                                                     | 18,000      | 0           | 18,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 8,791                       | 7,091        | 2,118            |
| 173                                                                  | Communication Services                                       | 13,800      | 0           | 13,800        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 6,739                       | 5,436        | 1,624            |
| 174                                                                  | Equipment Rental                                             | 1,000       | 0           | 1,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 488                         | 394          | 118              |
| 175                                                                  | Equipment Maintenance                                        | 50,000      | 0           | 50,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 24,418                      | 19,697       | 5,885            |
| 176                                                                  | Maintenance Inspection Services                              | 1,000       | 0           | 1,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 488                         | 394          | 118              |
| 177                                                                  | Vehicle Maintenance                                          | 70,000      | 0           | 70,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 34,185                      | 27,576       | 8,239            |
| 178                                                                  | Building Maintenance                                         | 4,000       | 0           | 4,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 1,953                       | 1,576        | 471              |
| 179                                                                  | Computer Hardware                                            | 6,000       | 0           | 6,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 2,930                       | 2,364        | 706              |
| 180                                                                  | Computer Software                                            | 15,000      | 0           | 15,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 7,325                       | 5,909        | 1,765            |
| 181                                                                  | Equipment - Non Capital                                      | 10,000      | 0           | 10,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 4,884                       | 3,939        | 1,177            |
| 182                                                                  | Office Supplies                                              | 2,000       | 0           | 2,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 977                         | 788          | 235              |
| 183                                                                  | Operating Supplies                                           | 70,000      | 0           | 70,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 34,185                      | 27,576       | 8,239            |
| 184                                                                  | Gas, Oil, Grease                                             | 38,000      | 0           | 38,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 18,558                      | 14,970       | 4,472            |
| 185                                                                  | Janitorial Supplies                                          | 2,000       | 0           | 2,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 977                         | 788          | 235              |
| 186                                                                  | Uniforms                                                     | 7,000       | 0           | 7,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 3,419                       | 2,758        | 824              |
| 187                                                                  | Road Materials & Supplies                                    | 10,000      | 0           | 10,000        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 4,884                       | 3,939        | 1,177            |
| 188                                                                  | Professional Services Other Than Building (Capital Outlay)   | [2] 0       | 0           | 0             | Lines            | 48.84%                 | 39.39%       | 11.77%           | 0                           | 0            | 0                |
| 189                                                                  | Machinery & Equipment                                        | [2] 0       | 0           | 0             | Lines            | 48.84%                 | 39.39%       | 11.77%           | 0                           | 0            | 0                |
| 190                                                                  | New Meter Installations                                      | [2] 180,000 | (180,000)   | 0             | Lines            | 48.84%                 | 39.39%       | 11.77%           | 0                           | 0            | 0                |
| 191                                                                  | Large Meter Installations                                    | [2] 25,000  | (25,000)    | 0             | Lines            | 48.84%                 | 39.39%       | 11.77%           | 0                           | 0            | 0                |
| 192                                                                  | Printing and Binding                                         | 1,000       | 0           | 1,000         | Lines            | 48.84%                 | 39.39%       | 11.77%           | 488                         | 394          | 118              |
| 193                                                                  | Fleet Maintenance Charge                                     | 20,538      | 0           | 20,538        | Lines            | 48.84%                 | 39.39%       | 11.77%           | 10,030                      | 8,091        | 2,417            |
| 194                                                                  | Total Field Operations Division (Water / Sewer Distribution) | \$2,049,331 | (\$205,000) | \$1,844,331   |                  | 48.84%                 | 39.39%       | 11.77%           | \$900,704                   | \$726,560    | \$217,067        |
| <b><u>Lab Operations Division</u></b>                                |                                                              |             |             |               |                  |                        |              |                  |                             |              |                  |
| 195                                                                  | Salaries & Wages                                             | \$328,969   | \$0         | \$328,969     | Flows            | 37.45%                 | 34.16%       | 28.39%           | \$123,202                   | \$112,381    | \$93,386         |
| 196                                                                  | Overtime                                                     | 8,000       | 0           | 8,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 2,996                       | 2,733        | 2,271            |
| 197                                                                  | Certifications / Licenses                                    | 100         | 0           | 100           | Flows            | 37.45%                 | 34.16%       | 28.39%           | 37                          | 34           | 28               |
| 198                                                                  | FICA Taxes                                                   | 24,276      | 0           | 24,276        | Flows            | 37.45%                 | 34.16%       | 28.39%           | 9,092                       | 8,293        | 6,891            |
| 199                                                                  | Retirement                                                   | 36,309      | 0           | 36,309        | Flows            | 37.45%                 | 34.16%       | 28.39%           | 13,598                      | 12,404       | 10,307           |
| 200                                                                  | Health Insurance                                             | 43,234      | 0           | 43,234        | Flows            | 37.45%                 | 34.16%       | 28.39%           | 16,192                      | 14,769       | 12,273           |
| 201                                                                  | Travel Per Diem                                              | 1,500       | 0           | 1,500         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 562                         | 512          | 426              |
| 202                                                                  | Training                                                     | 3,000       | 0           | 3,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 1,124                       | 1,025        | 852              |
| 203                                                                  | Communication Services                                       | 3,300       | 0           | 3,300         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 1,236                       | 1,127        | 937              |
| 204                                                                  | Equipment Maintenance                                        | 2,400       | 0           | 2,400         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 899                         | 820          | 681              |
| 205                                                                  | Maintenance Inspection Services                              | 750         | 0           | 750           | Flows            | 37.45%                 | 34.16%       | 28.39%           | 281                         | 256          | 213              |
| 206                                                                  | Vehicle Maintenance                                          | 2,500       | 0           | 2,500         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 936                         | 854          | 710              |
| 207                                                                  | Building Maintenance                                         | 1,000       | 0           | 1,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 375                         | 342          | 284              |
| 208                                                                  | Equipment - Non Capital                                      | 5,000       | 0           | 5,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 1,873                       | 1,708        | 1,419            |
| 209                                                                  | Office Supplies                                              | 2,000       | 0           | 2,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 749                         | 683          | 568              |
| 210                                                                  | Operating Supplies                                           | 3,000       | 0           | 3,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 1,124                       | 1,025        | 852              |
| 211                                                                  | Gas, Oil, Grease                                             | 1,500       | 0           | 1,500         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 562                         | 512          | 426              |
| 212                                                                  | Janitorial Supplies                                          | 1,200       | 0           | 1,200         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 449                         | 410          | 341              |
| 213                                                                  | Uniforms                                                     | 1,700       | 0           | 1,700         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 637                         | 581          | 483              |
| 214                                                                  | Medical / Lab Supplies                                       | 89,500      | 0           | 89,500        | Flows            | 37.45%                 | 34.16%       | 28.39%           | 33,519                      | 30,575       | 25,407           |
| 215                                                                  | Dues & Memberships                                           | 500         | 0           | 500           | Flows            | 37.45%                 | 34.16%       | 28.39%           | 187                         | 171          | 142              |
| 216                                                                  | Books & Subscriptions                                        | 500         | 0           | 500           | Flows            | 37.45%                 | 34.16%       | 28.39%           | 187                         | 171          | 142              |
| 217                                                                  | Machinery & Equipment                                        | [2] 0       | 0           | 0             | Flows            | 37.45%                 | 34.16%       | 28.39%           | 0                           | 0            | 0                |
| 218                                                                  | Other Contracted Services                                    | 95,000      | 0           | 95,000        | Flows            | 37.45%                 | 34.16%       | 28.39%           | 35,578                      | 32,454       | 26,968           |
| 219                                                                  | Fleet Maintenance Charge                                     | 795         | 0           | 795           | Flows            | 37.45%                 | 34.16%       | 28.39%           | 298                         | 272          | 226              |
| 220                                                                  | Licenses, Taxes and Fees                                     | 3,000       | 0           | 3,000         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 1,124                       | 1,025        | 852              |
| 221                                                                  | Additional Expense 4                                         | 1,500       | 0           | 1,500         | Flows            | 37.45%                 | 34.16%       | 28.39%           | 562                         | 512          | 426              |
| 222                                                                  | Total Lab Operations Division                                | \$660,533   | \$0         | \$660,533     |                  | 37.45%                 | 34.16%       | 28.39%           | \$247,376                   | \$225,649    | \$187,508        |
| <b><u>Warehouse Division</u></b>                                     |                                                              |             |             |               |                  |                        |              |                  |                             |              |                  |
| 223                                                                  | Salaries & Wages                                             | \$122,730   | \$0         | \$122,730     | Assets           | 45.70%                 | 45.26%       | 9.04%            | \$56,090                    | \$55,549     | \$11,092         |
| 224                                                                  | Overtime                                                     | 5,000       | 0           | 5,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 2,285                       | 2,263        | 452              |
| 225                                                                  | FICA Taxes                                                   | 9,463       | 0           | 9,463         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 4,325                       | 4,283        | 855              |
| 226                                                                  | Retirement Contributions                                     | 14,154      | 0           | 14,154        | Assets           | 45.70%                 | 45.26%       | 9.04%            | 6,469                       | 6,406        | 1,279            |
| 227                                                                  | Health Insurance                                             | 16,854      | 0           | 16,854        | Assets           | 45.70%                 | 45.26%       | 9.04%            | 7,703                       | 7,628        | 1,523            |
| 228                                                                  | Employee Training                                            | 200         | 0           | 200           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 91                          | 91           | 18               |
| 229                                                                  | Communication Services                                       | 1,655       | 0           | 1,655         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 756                         | 749          | 150              |
| 230                                                                  | General Equipment Maintenance                                | 2,800       | 0           | 2,800         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 1,280                       | 1,267        | 253              |
| 231                                                                  | Vehicle Maintenance/Repair                                   | 3,600       | 0           | 3,600         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 1,645                       | 1,629        | 325              |
| 232                                                                  | Internal Building Maintenance Charge                         | 17,465      | 0           | 17,465        | Assets           | 45.70%                 | 45.26%       | 9.04%            | 7,982                       | 7,905        | 1,578            |
| 233                                                                  | Office Supplies                                              | 2,000       | 0           | 2,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 914                         | 905          | 181              |
| 234                                                                  | Other Operating Supplies                                     | 5,000       | 0           | 5,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 2,285                       | 2,263        | 452              |
| 235                                                                  | Gas, Diesel, Oil, Grease                                     | 600         | 0           | 600           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 274                         | 272          | 54               |
| 236                                                                  | Uniforms                                                     | 500         | 0           | 500           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 229                         | 226          | 45               |
| 237                                                                  | Other Contracted Services                                    | 1,000       | 0           | 1,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 457                         | 453          | 90               |
| 238                                                                  | Janitorial Supplies                                          | 500         | 0           | 500           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 229                         | 226          | 45               |
| 239                                                                  | Equipment Rental or Lease                                    | 300         | 0           | 300           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 137                         | 136          | 27               |
| 240                                                                  | Fleet Maintenance Charge                                     | 530         | 0           | 530           | Assets           | 45.70%                 | 45.26%       | 9.04%            | 242                         | 240          | 48               |
| 241                                                                  | Building Maintenance and Repairs                             | 1,000       | 0           | 1,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 457                         | 453          | 90               |
| 242                                                                  | Equipment - Non-Capital                                      | 5,000       | 0           | 5,000         | Assets           | 45.70%                 | 45.26%       | 9.04%            | 2,285                       | 2,263        | 452              |
| 243                                                                  | Total Warehouse Division                                     | \$210,351   | \$0         | \$210,351     |                  | 45.70%                 | 45.26%       | 9.04%            | \$96,134                    | \$95,207     | \$19,010         |

**Table 1-2**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Allocation of Budgeted Operating Expenses to Individual Systems - Fiscal Year 2023**

| Line No.                                          | Description                                       | Budget 2023   | Adjustments    | Adjusted 2023 | Allocation Basis | Allocation Percentages |              |                  | Allocated and Adjusted 2023 |              |                  |
|---------------------------------------------------|---------------------------------------------------|---------------|----------------|---------------|------------------|------------------------|--------------|------------------|-----------------------------|--------------|------------------|
|                                                   |                                                   |               |                |               |                  | Water System           | Sewer System | Reclaimed System | Water System                | Sewer System | Reclaimed System |
| <b><u>Non-Departmental</u></b>                    |                                                   |               |                |               |                  |                        |              |                  |                             |              |                  |
| 244                                               | Retirement Contributions                          | \$4,923       | \$0            | \$4,923       | Equal            | 33.33%                 | 33.33%       | 33.33%           | \$1,641                     | \$1,641      | \$1,641          |
| 245                                               | FICA Taxes                                        | 3,292         | 0              | 3,292         | Equal            | 33.33%                 | 33.33%       | 33.33%           | 1,097                       | 1,097        | 1,097            |
| 246                                               | Payroll Taxes and Benefits                        | 5,861         | 0              | 5,861         | Equal            | 33.33%                 | 33.33%       | 33.33%           | 1,954                       | 1,954        | 1,954            |
| 247                                               | Salaries and Wages                                | 73,003        | 0              | 73,003        | Equal            | 33.33%                 | 33.33%       | 33.33%           | 24,334                      | 24,334       | 24,334           |
| 248                                               | Vacancy Adjustment                                | (244,881)     | 0              | (244,881)     | Equal            | 33.33%                 | 33.33%       | 33.33%           | (81,627)                    | (81,627)     | (81,627)         |
| 249                                               | Taxes, Licenses, and Fees                         | 1,500         | 0              | 1,500         | Op Exp           | 43.60%                 | 51.30%       | 5.10%            | 654                         | 770          | 76               |
| 250                                               | Information Technology Fund / Data Processing 501 | [3] 0         | 0              | 0             | Adm Salary       | 46.30%                 | 46.80%       | 6.90%            | 0                           | 0            | 0                |
| 251                                               | Insurance 504                                     | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 252                                               | Administrative Service Fees                       | [3] 0         | 0              | 0             | Sales            | 47.51%                 | 47.24%       | 5.24%            | 0                           | 0            | 0                |
| 253                                               | Internet Services                                 | 3,600         | 0              | 3,600         | Equal            | 33.33%                 | 33.33%       | 33.33%           | 1,200                       | 1,200        | 1,200            |
| 254                                               | Principal Internal Loans                          | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 255                                               | Interest Internal Loans                           | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 256                                               | Sinking Fund (402,413,417,418)                    | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 257                                               | To 418 SRF Debt Service                           | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 258                                               | To 403 W/S R&R Fund                               | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 259                                               | To 421 Defer Construction Reserve                 | [3] 0         | 0              | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 260                                               | Contingency                                       | [3] 4,370,231 | (4,370,231)    | 0             | Op Exp           | 43.60%                 | 51.30%       | 5.10%            | 0                           | 0            | 0                |
| 261                                               | Interfund Transfer - Debt Service Fund            | [3] 1,698,982 | (1,698,982)    | 0             | Eliminate        | 0.00%                  | 0.00%        | 100.00%          | 0                           | 0            | 0                |
| 262                                               | Interfund Transfer - R&R Fund                     | [3] 3,360,000 | (3,360,000)    | 0             | Eliminate        | 0.00%                  | 0.00%        | 100.00%          | 0                           | 0            | 0                |
| 263                                               | Interfund Transfer - Payment In Lieu of Taxes     | [3] 1,514,572 | (1,514,572)    | 0             | Assets           | 45.70%                 | 45.26%       | 9.04%            | 0                           | 0            | 0                |
| 264                                               | Total Non-Departmental                            | \$10,791,083  | (\$10,943,785) | (\$152,702)   |                  | 33.23%                 | 33.16%       | 33.61%           | (\$50,747)                  | (\$50,631)   | (\$51,324)       |
| <b><u>Miscellaneous and Other Adjustments</u></b> |                                                   |               |                |               |                  |                        |              |                  |                             |              |                  |
| 265                                               | Contingency 1.00% of O&M                          | \$0           | \$179,070      | \$179,070     | Calculation      | 43.57%                 | 51.34%       | 5.09%            | \$78,020                    | \$91,929     | \$9,122          |
| 266                                               | Bad Debt Expense 0.25% of Revenues                | 0             | 67,819         | 67,819        | Calculation      | 47.51%                 | 47.24%       | 5.24%            | 32,224                      | 32,041       | 3,554            |
| 267                                               | Incremental O&M - Water Reuse Program (SSP017)    | 0             | 60,000         | 60,000        | Direct-R         | 0.00%                  | 0.00%        | 100.00%          | 0                           | 0            | 60,000           |
| 268                                               | Adjustment for Revised Indirect Cost Allocation   | 0             | 150,000        | 150,000       | Sales            | 47.51%                 | 47.24%       | 5.24%            | 71,271                      | 70,867       | 7,862            |
| 269                                               | Total Miscellaneous and Other Adjustments         | \$0           | \$456,890      | \$456,890     |                  | 39.73%                 | 42.64%       | 17.63%           | \$181,514                   | \$194,838    | \$80,538         |
| 270                                               | Total Expenditures                                | \$29,135,000  | (\$10,898,895) | \$18,236,105  |                  | 43.60%                 | 51.30%       | 5.10%            | \$7,951,256                 | \$9,355,683  | \$929,166        |

## Footnotes:

[1] Budgeted amounts as provided by City staff.

[2] Amounts are adjusted from budget as shown herein since such capital outlay expenses are reflected in the Capital Improvements Plan or the Revenue Requirements.

[3] Adjustments to isolate operating expenses. The additional expenditures are funded through the Revenue Requirements.

**Table 1-3**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Cost Allocation References**

| Line No. | Description                                       | Basis      | Allocation Percentages |                   |                  |
|----------|---------------------------------------------------|------------|------------------------|-------------------|------------------|
|          |                                                   |            | Water System           | Wastewater System | Reclaimed System |
| 1        | Administration Operations Salary Allocator        | Adm Salary | 46.30%                 | 46.80%            | 6.90%            |
| 2        | Eliminate                                         | Eliminate  | 0.00%                  | 0.00%             | 0.00%            |
| 3        | Operating Expense Allocator                       | Op Exp     | 43.60%                 | 51.30%            | 5.10%            |
| 4        | Direct Water Allocator                            | Direct-W   | 100.00%                | 0.00%             | 0.00%            |
| 5        | Direct Wastewater Allocator                       | Direct-S   | 0.00%                  | 100.00%           | 0.00%            |
| 6        | Sales Revenue Allocator                           | Sales      | 47.51%                 | 47.24%            | 5.24%            |
| 7        | Customer Accounts Allocator                       | Accounts   | 45.48%                 | 41.88%            | 12.64%           |
| 8        | Direct Reuse Allocator                            | Direct-R   | 0.00%                  | 0.00%             | 100.00%          |
| 9        | Sewer Collection/Reclaimed Distribution Allocator | CollSys    | 0.00%                  | 67.00%            | 33.00%           |
| 10       | All Physical Assets                               | Assets     | 45.7%                  | 45.3%             | 9.0%             |
| 11       | Miles of Line                                     | Lines      | 48.8%                  | 39.4%             | 11.8%            |
| 12       | Treated Flows                                     | Flows      | 37.5%                  | 34.2%             | 28.4%            |
| 13       | Equal Water, Wastewater and Reclaimed             | Equal      | 33.33%                 | 33.33%            | 33.33%           |

**Development of Allocation References:**

| Salaries: |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
|-----------|--------------------------------------------------------------|---------------|---------------|---------------|--------------|
| 14        | Utility Administration Division                              | \$707,522     | \$327,583     | \$331,120     | \$48,819     |
| 15        | Customer Service                                             | 374,504       | 170,337       | 156,828       | 47,339       |
| 16        | Water Production Division                                    | 1,056,333     | 1,056,333     | 0             | 0            |
| 17        | Wastewater Treatment                                         | 1,198,276     | 0             | 1,198,276     | 0            |
| 18        | Meter Reader Division                                        | 315,239       | 143,381       | 132,010       | 39,847       |
| 19        | Water / Sewer Maintenance Division                           | 0             | 0             | 0             | 0            |
| 20        | Field Operations Division (Water / Sewer Distribution)       | 892,896       | 436,058       | 351,749       | 105,089      |
| 21        | Lab Operations Division                                      | 328,969       | 123,202       | 112,381       | 93,386       |
| 22        | Warehouse Division                                           | 122,730       | 56,090        | 55,549        | 11,092       |
| 23        | Total                                                        | \$4,996,469   | \$2,312,984   | \$2,337,914   | \$345,571    |
| 24        | Percent                                                      | 100.0%        | 46.3%         | 46.8%         | 6.9%         |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 25        | Number of Accounts - FY 22                                   | 62,957        | 28,635        | 26,364        | 7,958        |
| 26        | Percent                                                      | 100.0%        | 45.5%         | 41.9%         | 12.6%        |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 27        | Fiscal Year 2023 Adjusted Operating Expenses                 | \$18,236,105  | \$7,951,256   | \$9,355,683   | \$929,166    |
| 28        | Percent                                                      | 100.00%       | 43.6%         | 51.3%         | 5.1%         |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 29        | Existing City System 2022 Revenues - Estimated FY22 Revenues | \$27,127,777  | \$12,889,470  | \$12,816,510  | \$1,421,797  |
| 30        | Percent                                                      | 100.00%       | 47.5%         | 47.2%         | 5.2%         |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 31        | Total System Physical Assets - FY 2021                       | \$310,438,142 | \$141,875,608 | \$140,507,033 | \$28,055,501 |
| 32        | Percent                                                      | 100.0%        | 45.7%         | 45.3%         | 9.0%         |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 33        | System Lines (Miles)                                         | 4,904,150     | 2,395,008     | 1,931,952     | 577,190      |
| 34        | Percent                                                      | 100.0%        | 48.8%         | 39.4%         | 11.8%        |
|           |                                                              | Total         | Water         | Wastewater    | Reclaimed    |
| 35        | Total System Billable Flows (FY 2022)                        | 5,517,016     | 2,066,180     | 1,884,702     | 1,566,134    |
| 36        | Percent                                                      | 100.0%        | 37.5%         | 34.2%         | 28.4%        |

**Table 1-4**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Water System Operating Expenses**

| Line No.                                      | Description                                | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|-----------------------------------------------|--------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                               |                                            |               |                   | 2024                             | 2025        | 2026        | 2027        |
| <b><u>Utility Administration Division</u></b> |                                            |               |                   |                                  |             |             |             |
| 1                                             | Salaries & Wages                           | \$327,583     | Labor             | \$343,962                        | \$356,000   | \$368,461   | \$381,357   |
| 2                                             | Certifications                             | 926           | Labor             | 972                              | 1,006       | 1,042       | 1,078       |
| 3                                             | Overtime                                   | 3,936         | Labor             | 4,132                            | 4,277       | 4,427       | 4,582       |
| 4                                             | FICA Taxes                                 | 25,909        | Labor             | 27,204                           | 28,156      | 29,142      | 30,162      |
| 5                                             | Retirement                                 | 38,751        | Labor             | 40,689                           | 42,113      | 43,587      | 45,112      |
| 6                                             | Health Insurance                           | 46,141        | HealthIns         | 49,371                           | 52,827      | 56,525      | 60,482      |
| 7                                             | Professional Services                      | 25,465        | Inflation         | 26,738                           | 27,353      | 27,982      | 28,626      |
| 8                                             | Travel Per Diem                            | 1,158         | Employees         | 1,215                            | 1,243       | 1,272       | 1,301       |
| 9                                             | Training                                   | 4,630         | Employees         | 4,862                            | 4,973       | 5,088       | 5,205       |
| 10                                            | Communication Services                     | 7,408         | Inflation         | 7,778                            | 7,957       | 8,140       | 8,328       |
| 11                                            | Equipment Rental                           | 9,260         | Inflation         | 9,723                            | 9,947       | 10,175      | 10,409      |
| 12                                            | Vehicle Insurance                          | 33,436        | Insurance         | 35,108                           | 36,863      | 38,706      | 40,642      |
| 13                                            | General Equipment Maintenance              | 926           | Repair            | 963                              | 1,002       | 1,042       | 1,083       |
| 14                                            | Vehicle Maintenance                        | 3,241         | Repair            | 3,371                            | 3,505       | 3,646       | 3,792       |
| 15                                            | Building Maintenance                       | 2,315         | Repair            | 2,408                            | 2,504       | 2,604       | 2,708       |
| 16                                            | Printing and Binding                       | 232           | Inflation         | 243                              | 249         | 254         | 260         |
| 17                                            | Public Relations                           | 1,158         | Inflation         | 1,215                            | 1,243       | 1,272       | 1,301       |
| 18                                            | Advertising                                | 463           | Inflation         | 486                              | 497         | 509         | 520         |
| 19                                            | Computer Software                          | 18,983        | Inflation         | 19,932                           | 20,391      | 20,860      | 21,339      |
| 20                                            | Internal Building Maintenance Charge       | 35,767        | Inflation         | 37,556                           | 38,419      | 39,303      | 40,207      |
| 21                                            | Office Supplies                            | 3,010         | Inflation         | 3,160                            | 3,233       | 3,307       | 3,383       |
| 22                                            | Other Operating Supplies                   | 11,575        | Inflation         | 12,154                           | 12,433      | 12,719      | 13,012      |
| 23                                            | Gas, Oil and Grease                        | 5,556         | Fuel              | 5,834                            | 6,125       | 6,432       | 6,753       |
| 24                                            | Postal Services                            | 232           | Inflation         | 243                              | 249         | 254         | 260         |
| 25                                            | Dues and Memberships                       | 4,167         | Employees         | 4,375                            | 4,476       | 4,579       | 4,684       |
| 26                                            | Books and Subscriptions                    | 1,158         | Inflation         | 1,215                            | 1,243       | 1,272       | 1,301       |
| 27                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 28                                            | Grounds Maintenance Services               | 37,040        | Inflation         | 38,892                           | 39,787      | 40,702      | 41,638      |
| 29                                            | Fleet Maintenance Charge                   | 491           | Inflation         | 515                              | 527         | 539         | 552         |
| 30                                            | Licenses, Taxes and Fees                   | 1,158         | Inflation         | 1,215                            | 1,243       | 1,272       | 1,301       |
| 31                                            | Uniforms                                   | 1,389         | Inflation         | 1,458                            | 1,492       | 1,526       | 1,561       |
| 32                                            | Admin Fees and ISF Transfers               | 354,950       | Inflation         | 372,698                          | 381,270     | 390,039     | 399,010     |
| 33                                            | Internal Insurance Charge                  | 313,062       | Inflation         | 328,715                          | 336,276     | 344,010     | 351,922     |
| 34                                            | Internal IT Charge                         | 274,086       | Inflation         | 287,790                          | 294,409     | 301,181     | 308,108     |
| 35                                            | Total Utility Administration Division      | \$1,595,558   |                   | \$1,676,194                      | \$1,723,290 | \$1,771,868 | \$1,821,980 |
| <b><u>Customer Service</u></b>                |                                            |               |                   |                                  |             |             |             |
| 36                                            | Salaries & Wages                           | \$170,337     | Labor             | \$178,854                        | \$185,114   | \$191,593   | \$198,299   |
| 37                                            | Overtime                                   | 10,006        | Labor             | 10,507                           | 10,874      | 11,255      | 11,649      |
| 38                                            | FICA Taxes                                 | 17,779        | Labor             | 18,667                           | 19,321      | 19,997      | 20,697      |
| 39                                            | Retirement                                 | 26,591        | Labor             | 27,921                           | 28,898      | 29,910      | 30,957      |
| 40                                            | Health Insurance                           | 31,663        | HealthIns         | 33,879                           | 36,251      | 38,788      | 41,504      |
| 41                                            | Audit Fee (1/4)                            | 11,371        | Inflation         | 11,939                           | 12,214      | 12,495      | 12,782      |
| 42                                            | Travel Per Diem                            | 455           | Employees         | 478                              | 489         | 500         | 511         |
| 43                                            | Training                                   | 910           | Employees         | 955                              | 977         | 1,000       | 1,023       |
| 44                                            | Communication Services                     | 455           | Inflation         | 478                              | 489         | 500         | 511         |
| 45                                            | General Equipment Maintenance              | 682           | Repair            | 710                              | 738         | 767         | 798         |
| 46                                            | Software Maintenance                       | 11,371        | Repair            | 11,826                           | 12,299      | 12,791      | 13,302      |
| 47                                            | Printing and Binding                       | 28,927        | Inflation         | 30,374                           | 31,072      | 31,787      | 32,518      |
| 48                                            | Equipment - Non Capital                    | 910           | Repair            | 946                              | 984         | 1,023       | 1,064       |
| 49                                            | Internal Building Maintenance Charge       | 16,385        | Inflation         | 17,204                           | 17,600      | 18,005      | 18,419      |
| 50                                            | Office Supplies                            | 2,274         | Inflation         | 2,388                            | 2,443       | 2,499       | 2,556       |
| 51                                            | Other Operating Supplies                   | 910           | Inflation         | 955                              | 977         | 1,000       | 1,023       |
| 52                                            | Postal Service                             | 81,870        | Cust-Water        | 86,751                           | 89,492      | 92,250      | 95,024      |
| 53                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 54                                            | Licensees, Taxes and Fees                  | 157,373       | Inflation         | 165,241                          | 169,042     | 172,930     | 176,907     |
| 55                                            | Admin Fees and ISF Transfers               | 34,436        | Inflation         | 36,157                           | 36,989      | 37,840      | 38,710      |
| 56                                            | Miscellaneous Charges                      | 11,371        | Inflation         | 11,939                           | 12,214      | 12,495      | 12,782      |
| 57                                            | Equipment Rental or Lease                  | 682           | Inflation         | 716                              | 733         | 750         | 767         |
| 58                                            | Total Customer Service                     | \$616,757     |                   | \$648,886                        | \$669,209   | \$690,173   | \$711,803   |

**Table 1-4**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Water System Operating Expenses**

| Line No.                                | Description                                   | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|-----------------------------------------|-----------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                         |                                               |               |                   | 2024                             | 2025        | 2026        | 2027        |
| <b><u>Water Production Division</u></b> |                                               |               |                   |                                  |             |             |             |
| 59                                      | Salaries & Wages                              | \$1,056,333   | Labor             | \$1,109,150                      | \$1,147,970 | \$1,188,149 | \$1,229,734 |
| 60                                      | Overtime                                      | 67,500        | Labor             | 70,875                           | 73,356      | 75,923      | 78,580      |
| 61                                      | Certifications / Licenses                     | 2,200         | Labor             | 2,310                            | 2,391       | 2,475       | 2,561       |
| 62                                      | FICA Taxes                                    | 83,525        | Labor             | 87,701                           | 90,771      | 93,948      | 97,236      |
| 63                                      | Retirement                                    | 124,928       | Labor             | 131,174                          | 135,766     | 140,517     | 145,435     |
| 64                                      | Health Insurance                              | 148,753       | HealthIns         | 159,166                          | 170,307     | 182,229     | 194,985     |
| 65                                      | Professional Services                         | 20,300        | Inflation         | 21,315                           | 21,805      | 22,307      | 22,820      |
| 66                                      | Landfill Services                             | 65,000        | Water Flow        | 68,667                           | 70,642      | 72,637      | 74,654      |
| 67                                      | Travel Per Diem                               | 2,750         | Inflation         | 2,888                            | 2,954       | 3,022       | 3,091       |
| 68                                      | Training                                      | 7,000         | Employees         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 69                                      | Communication Services                        | 28,600        | Inflation         | 30,030                           | 30,721      | 31,427      | 32,150      |
| 70                                      | Electrical Services                           | 556,000       | Elec/WGrowth      | 598,558                          | 638,038     | 673,378     | 710,336     |
| 71                                      | Water / Sewer                                 | 1,278         | Inflation         | 1,342                            | 1,373       | 1,404       | 1,437       |
| 72                                      | Drainage                                      | 4,000         | Water Flow        | 4,226                            | 4,347       | 4,470       | 4,594       |
| 73                                      | Equipment Rental / Leasing                    | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 74                                      | Equipment Maintenance                         | 250,000       | Repair            | 260,000                          | 270,400     | 281,216     | 292,465     |
| 75                                      | Maintenance Inspection Services               | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 76                                      | Vehicle Maintenance                           | 20,000        | Repair            | 20,800                           | 21,632      | 22,497      | 23,397      |
| 77                                      | Building Maintenance                          | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 78                                      | Computer Software                             | 7,000         | Inflation         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 79                                      | Computer Hardware                             | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 80                                      | Equipment - Non Capital                       | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 81                                      | Office Supplies                               | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 82                                      | Operating Supplies                            | 35,000        | Inflation         | 36,750                           | 37,595      | 38,460      | 39,345      |
| 83                                      | Gas, Oil & Grease                             | 36,000        | Fuel              | 37,800                           | 39,690      | 41,675      | 43,758      |
| 84                                      | Janitorial Supplies                           | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 85                                      | Uniforms                                      | 6,000         | Employees         | 6,300                            | 6,445       | 6,593       | 6,745       |
| 86                                      | Postage                                       | 100           | Inflation         | 105                              | 107         | 110         | 112         |
| 87                                      | Medical & Lab Repairs                         | 35,000        | Repair            | 36,400                           | 37,856      | 39,370      | 40,945      |
| 88                                      | Chemicals                                     | 875,000       | Chem/WGrowth      | 968,386                          | 1,041,997   | 1,099,712   | 1,160,069   |
| 89                                      | Dues & Memberships                            | 500           | Employees         | 525                              | 537         | 549         | 562         |
| 90                                      | Books & Subscriptions                         | 250           | Inflation         | 263                              | 269         | 275         | 281         |
| 91                                      | Building Improvements - Roof (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 92                                      | Machinery and Equipment - (Capital Outlay)    | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 93                                      | Other Contracted Services                     | 180,000       | Inflation         | 189,000                          | 193,347     | 197,794     | 202,343     |
| 94                                      | Fleet Maintenance Charge                      | 2,915         | Inflation         | 3,061                            | 3,131       | 3,203       | 3,277       |
| 95                                      | Licenses, Taxes, and Fees                     | 22,000        | Inflation         | 23,100                           | 23,631      | 24,175      | 24,731      |
| 96                                      | Additional Expense 4                          | 322,032       | Inflation         | 338,134                          | 345,911     | 353,867     | 362,006     |
| 97                                      | Total Water Production Division               | \$3,990,964   |                   | \$4,255,075                      | \$4,461,473 | \$4,651,349 | \$4,849,149 |
| <b><u>Meter Reader Division</u></b>     |                                               |               |                   |                                  |             |             |             |
| 98                                      | Salaries & Wages                              | \$143,381     | Labor             | \$150,551                        | \$155,820   | \$161,274   | \$166,918   |
| 99                                      | Overtime                                      | 15,010        | Labor             | 15,760                           | 16,312      | 16,883      | 17,473      |
| 100                                     | Certifications / Licenses                     | 318           | Labor             | 334                              | 346         | 358         | 371         |
| 101                                     | FICA Taxes                                    | 11,977        | Labor             | 12,576                           | 13,016      | 13,472      | 13,943      |
| 102                                     | Retirement                                    | 17,914        | Labor             | 18,810                           | 19,468      | 20,150      | 20,855      |
| 103                                     | Health Insurance                              | 21,331        | HealthIns         | 22,824                           | 24,422      | 26,131      | 27,960      |
| 104                                     | Contract Services                             | 2,274         | Inflation         | 2,388                            | 2,443       | 2,499       | 2,556       |
| 105                                     | Training                                      | 682           | Employees         | 716                              | 733         | 750         | 767         |
| 106                                     | Communication Services                        | 3,821         | Inflation         | 4,012                            | 4,104       | 4,198       | 4,295       |
| 107                                     | Equipment Rental                              | 227           | Inflation         | 239                              | 244         | 250         | 256         |
|                                         | Vehicle Insurance                             | 0             | Insurance         | 0                                | 0           | 0           | 0           |
| 108                                     | Equipment Maintenance                         | 2,274         | Repair            | 2,365                            | 2,460       | 2,558       | 2,660       |
| 109                                     | Vehicle Maintenance                           | 12,678        | Repair            | 13,185                           | 13,713      | 14,261      | 14,832      |
| 110                                     | Computer Software                             | 93,241        | Inflation         | 97,903                           | 100,155     | 102,458     | 104,815     |
| 111                                     | Computer Hardware                             | 2,729         | Inflation         | 2,865                            | 2,931       | 2,999       | 3,068       |
| 112                                     | Equipment - Non Capital                       | 1,365         | Repair            | 1,419                            | 1,476       | 1,535       | 1,596       |
| 113                                     | Internal Building Maintenance Charge          | 5,227         | Inflation         | 5,488                            | 5,615       | 5,744       | 5,876       |
| 114                                     | Office Supplies                               | 1,819         | Inflation         | 1,910                            | 1,954       | 1,999       | 2,045       |
| 115                                     | Operating Supplies                            | 3,411         | Inflation         | 3,582                            | 3,664       | 3,748       | 3,835       |
| 116                                     | Gas, Oil, Grease                              | 6,823         | Fuel              | 7,164                            | 7,522       | 7,898       | 8,293       |
| 117                                     | Uniforms                                      | 1,365         | Employees         | 1,433                            | 1,466       | 1,499       | 1,534       |
| 118                                     | Postage                                       | 136           | Inflation         | 143                              | 147         | 150         | 153         |
| 119                                     | Replacement Meters                            | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 120                                     | Machinery & Equipment                         | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |

**Table 1-4**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Water System Operating Expenses**

| Line No. | Description                 | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |           |           |           |
|----------|-----------------------------|---------------|-------------------|----------------------------------|-----------|-----------|-----------|
|          |                             |               |                   | 2024                             | 2025      | 2026      | 2027      |
| 121      | ADP Equipment               | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 122      | Fleet Maintenance Charge    | 1,567         | Inflation         | 1,645                            | 1,683     | 1,722     | 1,761     |
| 123      | Printing and Binding        | 682           | Inflation         | 716                              | 733       | 750       | 767       |
| 124      | Meter Maintenance           | 22,742        | Inflation         | 23,879                           | 24,428    | 24,990    | 25,565    |
| 125      | Total Meter Reader Division | \$372,995     |                   | \$391,908                        | \$404,853 | \$418,275 | \$432,194 |

**Field Operations Division (Water / Sewer Distribution)**

|     |                                                              |           |           |           |           |             |             |
|-----|--------------------------------------------------------------|-----------|-----------|-----------|-----------|-------------|-------------|
| 127 | Salaries & Wages                                             | \$436,058 | Labor     | \$457,861 | \$473,886 | \$490,472   | \$507,638   |
| 128 | Overtime                                                     | 26,860    | Labor     | 28,203    | 29,190    | 30,212      | 31,269      |
| 129 | Certifications / Licenses                                    | 1,465     | Labor     | 1,538     | 1,592     | 1,648       | 1,706       |
| 130 | FICA Taxes                                                   | 34,360    | Labor     | 36,078    | 37,341    | 38,648      | 40,001      |
| 131 | Retirement                                                   | 51,393    | Labor     | 53,963    | 55,851    | 57,806      | 59,829      |
| 132 | Health Insurance                                             | 61,194    | HealthIns | 65,477    | 70,061    | 74,965      | 80,213      |
| 133 | Professional Services                                        | 488       | Inflation | 513       | 525       | 537         | 549         |
| 134 | Other Contract Services                                      | 122,091   | Inflation | 128,195   | 131,144   | 134,160     | 137,246     |
| 135 | Travel Per Diem                                              | 1,074     | Inflation | 1,128     | 1,154     | 1,181       | 1,208       |
| 136 | Training                                                     | 8,791     | Employees | 9,230     | 9,442     | 9,660       | 9,882       |
| 137 | Communication Services                                       | 6,739     | Inflation | 7,076     | 7,239     | 7,406       | 7,576       |
| 138 | Equipment Rental                                             | 488       | Inflation | 513       | 525       | 537         | 549         |
| 139 | Equipment Maintenance                                        | 24,418    | Repair    | 25,395    | 26,411    | 27,467      | 28,566      |
| 140 | Maintenance Inspection Services                              | 488       | Repair    | 508       | 528       | 549         | 571         |
| 141 | Vehicle Maintenance                                          | 34,185    | Repair    | 35,553    | 36,975    | 38,454      | 39,992      |
| 142 | Building Maintenance                                         | 1,953     | Repair    | 2,032     | 2,113     | 2,197       | 2,285       |
| 143 | Computer Hardware                                            | 2,930     | Inflation | 3,077     | 3,147     | 3,220       | 3,294       |
| 143 | Computer Software                                            | 7,325     | Inflation | 7,692     | 7,869     | 8,050       | 8,235       |
| 144 | Equipment - Non Capital                                      | 4,884     | Repair    | 5,079     | 5,282     | 5,493       | 5,713       |
| 145 | Office Supplies                                              | 977       | Inflation | 1,026     | 1,049     | 1,073       | 1,098       |
| 146 | Operating Supplies                                           | 34,185    | Inflation | 35,895    | 36,720    | 37,565      | 38,429      |
| 147 | Gas, Oil, Grease                                             | 18,558    | Fuel      | 19,486    | 20,460    | 21,483      | 22,557      |
| 148 | Janitorial Supplies                                          | 977       | Inflation | 1,026     | 1,049     | 1,073       | 1,098       |
| 149 | Uniforms                                                     | 3,419     | Employees | 3,589     | 3,672     | 3,756       | 3,843       |
| 150 | Road Materials & Supplies                                    | 4,884     | Repair    | 5,079     | 5,282     | 5,493       | 5,713       |
| 151 | Professional Services Other Than Building (Capital Outlay)   | [2] 0     | Eliminate | 0         | 0         | 0           | 0           |
| 152 | Machinery & Equipment                                        | [2] 0     | Eliminate | 0         | 0         | 0           | 0           |
| 153 | New Meter Installations                                      | [2] 0     | Eliminate | 0         | 0         | 0           | 0           |
| 154 | Printing and Binding                                         | 488       | Inflation | 513       | 525       | 537         | 549         |
| 155 | Fleet Maintenance Charge                                     | 10,030    | Inflation | 10,532    | 10,774    | 11,022      | 11,275      |
| 156 | Total Field Operations Division (Water / Sewer Distribution) | \$900,704 |           | \$946,255 | \$979,806 | \$1,014,663 | \$1,050,883 |

**Lab Operations Division**

|     |                                 |           |            |           |           |           |           |
|-----|---------------------------------|-----------|------------|-----------|-----------|-----------|-----------|
| 157 | Salaries & Wages                | \$123,202 | Labor      | \$129,362 | \$133,890 | \$138,576 | \$143,426 |
| 158 | Overtime                        | 2,996     | Labor      | 3,146     | 3,256     | 3,370     | 3,488     |
| 159 | Certifications / Licenses       | 37        | Labor      | 39        | 41        | 42        | 44        |
| 160 | FICA Taxes                      | 9,092     | Labor      | 9,546     | 9,880     | 10,226    | 10,584    |
| 161 | Retirement                      | 13,598    | Labor      | 14,278    | 14,778    | 15,295    | 15,830    |
| 162 | Health Insurance                | 16,192    | HealthIns  | 17,325    | 18,538    | 19,835    | 21,224    |
| 163 | Travel Per Diem                 | 562       | Inflation  | 590       | 603       | 617       | 631       |
| 164 | Training                        | 1,124     | Employees  | 1,180     | 1,207     | 1,235     | 1,263     |
| 165 | Communication Services          | 1,236     | Inflation  | 1,298     | 1,328     | 1,358     | 1,389     |
| 166 | Equipment Maintenance           | 899       | Repair     | 935       | 972       | 1,011     | 1,051     |
| 167 | Maintenance Inspection Services | 281       | Repair     | 292       | 304       | 316       | 329       |
| 168 | Vehicle Maintenance             | 936       | Repair     | 974       | 1,013     | 1,053     | 1,095     |
| 169 | Building Maintenance            | 375       | Repair     | 389       | 405       | 421       | 438       |
| 170 | Equipment - Non Capital         | 1,873     | Repair     | 1,947     | 2,025     | 2,106     | 2,191     |
| 171 | Office Supplies                 | 749       | Inflation  | 786       | 805       | 823       | 842       |
| 172 | Operating Supplies              | 1,124     | Inflation  | 1,180     | 1,207     | 1,235     | 1,263     |
| 173 | Gas, Oil, Grease                | 562       | Fuel       | 590       | 619       | 650       | 683       |
| 174 | Janitorial Supplies             | 449       | Inflation  | 472       | 483       | 494       | 505       |
| 175 | Uniforms                        | 637       | Employees  | 669       | 684       | 700       | 716       |
| 176 | Medical / Lab Supplies          | 33,519    | Water Flow | 35,410    | 36,428    | 37,457    | 38,497    |
| 177 | Dues & Memberships              | 187       | Employees  | 197       | 201       | 206       | 210       |
| 178 | Books & Subscriptions           | 187       | Inflation  | 197       | 201       | 206       | 210       |
| 179 | Machinery & Equipment           | [2] 0     | Eliminate  | 0         | 0         | 0         | 0         |
| 180 | Other Contracted Services       | 35,578    | Inflation  | 37,357    | 38,217    | 39,096    | 39,995    |
| 181 | Fleet Maintenance Charge        | 298       | Inflation  | 313       | 320       | 327       | 335       |

**Table 1-4**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Water System Operating Expenses**

| Line No.                                          | Description                                     | Adjusted 2023      | Escalation Factor | Fiscal Year Ending September 30, |                    |                    |                    |
|---------------------------------------------------|-------------------------------------------------|--------------------|-------------------|----------------------------------|--------------------|--------------------|--------------------|
|                                                   |                                                 |                    |                   | 2024                             | 2025               | 2026               | 2027               |
| 182                                               | Licenses, Taxes and Fees                        | 1,124              | Inflation         | 1,180                            | 1,207              | 1,235              | 1,263              |
| 183                                               | Additional Expense 4                            | 562                | Inflation         | 590                              | 603                | 617                | 631                |
| 184                                               | Total Lab Operations Division                   | \$247,376          |                   | \$260,241                        | \$269,214          | \$278,507          | \$288,134          |
| <b><u>Warehouse Division</u></b>                  |                                                 |                    |                   |                                  |                    |                    |                    |
| 185                                               | Salaries & Wages                                | \$56,090           | Labor             | \$58,894                         | \$60,956           | \$63,089           | \$65,297           |
| 186                                               | Overtime                                        | 2,285              | Labor             | 2,399                            | 2,483              | 2,570              | 2,660              |
| 187                                               | FICA Taxes                                      | 4,325              | Labor             | 4,541                            | 4,700              | 4,864              | 5,035              |
| 188                                               | Retirement Contributions                        | 6,469              | Labor             | 6,792                            | 7,030              | 7,276              | 7,530              |
| 189                                               | Health Insurance                                | 7,703              | HealthIns         | 8,242                            | 8,819              | 9,436              | 10,096             |
| 190                                               | Employee Training                               | 91                 | Employees         | 96                               | 98                 | 100                | 103                |
| 191                                               | Communication Services                          | 756                | Inflation         | 794                              | 812                | 831                | 850                |
| 192                                               | General Equipment Maintenance                   | 1,280              | Repair            | 1,331                            | 1,384              | 1,439              | 1,497              |
| 193                                               | Vehicle Maintenance/Repair                      | 1,645              | Repair            | 1,711                            | 1,780              | 1,851              | 1,925              |
| 194                                               | Internal Building Maintenance Charge            | 7,982              | Inflation         | 8,381                            | 8,574              | 8,771              | 8,973              |
| 195                                               | Office Supplies                                 | 914                | Inflation         | 960                              | 982                | 1,004              | 1,027              |
| 196                                               | Other Operating Supplies                        | 2,285              | Inflation         | 2,399                            | 2,455              | 2,511              | 2,569              |
| 197                                               | Gas, Diesel, Oil, Grease                        | 274                | Fuel              | 288                              | 302                | 317                | 333                |
| 198                                               | Uniforms                                        | 229                | Employees         | 240                              | 245                | 251                | 257                |
| 199                                               | Other Contracted Services                       | 457                | Inflation         | 480                              | 491                | 502                | 514                |
| 200                                               | Janitorial Supplies                             | 229                | Inflation         | 240                              | 245                | 251                | 257                |
| 201                                               | Equipment Rental or Lease                       | 137                | Inflation         | 144                              | 147                | 151                | 154                |
| 202                                               | Fleet Maintenance Charge                        | 242                | Inflation         | 254                              | 260                | 266                | 272                |
| 203                                               | Building Maintenance and Repairs                | 457                | Inflation         | 480                              | 491                | 502                | 514                |
| 204                                               | Equipment - Non-Capital                         | 2,285              | Inflation         | 2,399                            | 2,455              | 2,511              | 2,569              |
| 205                                               | Total Warehouse Division                        | \$96,134           |                   | \$101,066                        | \$104,708          | \$108,495          | \$112,432          |
| <b><u>Non-Departmental</u></b>                    |                                                 |                    |                   |                                  |                    |                    |                    |
| 206                                               | Retirement Contributions                        | \$1,641            | Labor             | \$1,723                          | \$1,783            | \$1,846            | \$1,910            |
| 207                                               | FICA Taxes                                      | 1,097              | Labor             | 1,152                            | 1,193              | 1,234              | 1,277              |
| 208                                               | Payroll Taxes and Benefits                      | 1,954              | Labor             | 2,051                            | 2,123              | 2,197              | 2,274              |
| 209                                               | Salaries and Wages                              | 24,334             | Labor             | 25,551                           | 26,445             | 27,371             | 28,329             |
| 210                                               | Vacancy Adjustment                              | (81,627)           | Labor             | (85,708)                         | (88,708)           | (91,813)           | (95,026)           |
| 211                                               | Taxes, Licenses, and Fees                       | 654                | Revenue           | 658                              | 661                | 665                | 668                |
| 212                                               | Internet Services                               | 1,200              | Inflation         | 1,260                            | 1,289              | 1,319              | 1,349              |
| 213                                               | Total Non-Departmental                          | (\$50,747)         |                   | (\$53,313)                       | (\$55,213)         | (\$57,181)         | (\$59,219)         |
| <b><u>Miscellaneous and Other Adjustments</u></b> |                                                 |                    |                   |                                  |                    |                    |                    |
| 214                                               | Contingency 1.00% of O&M                        | \$78,020           | Calculation       | \$82,605                         | \$85,926           | \$89,125           | \$92,449           |
| 215                                               | Bad Debt Expense 0.25% of Revenues              | 32,224             | Calculation       | 34,150                           | 35,252             | 36,375             | 37,520             |
| 216                                               | Adjustment for Revised Indirect Cost Allocation | 71,271             | Labor             | 74,834                           | 77,454             | 80,165             | 82,970             |
| 217                                               | Total Miscellaneous and Other Adjustments       | \$181,514          |                   | \$191,589                        | \$198,631          | \$205,665          | \$212,939          |
| 218                                               | <b>Total Water Operating Expenses</b>           | <b>\$7,951,256</b> |                   | <b>\$8,417,900</b>               | <b>\$8,755,970</b> | <b>\$9,081,814</b> | <b>\$9,420,296</b> |
| 219                                               | Annual Percentage Change                        | 12.29%             |                   | 5.87%                            | 4.02%              | 3.72%              | 3.73%              |

**Footnotes:**

[1] Allocated water operating expenses shown based on Table 1-2.

[2] Amounts are adjusted from budget as shown herein since such capital outlay expenses are reflected in the Capital Improvements Plan or the Revenue Requirements part of the rate model.

[3] Adjustments to isolate operating expenses. The additional expenditures are funded through the Revenue Requirements.

**Table 1-5**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Wastewater System Operating Expenses**

| Line No.                                      | Description                                | Adjusted    | Escalation | Fiscal Year Ending September 30, |             |             |             |
|-----------------------------------------------|--------------------------------------------|-------------|------------|----------------------------------|-------------|-------------|-------------|
|                                               |                                            | 2023        | Factor     | 2024                             | 2025        | 2026        | 2027        |
| <b><u>Utility Administration Division</u></b> |                                            |             |            |                                  |             |             |             |
| 1                                             | Salaries & Wages                           | \$331,120   | Labor      | \$347,676                        | \$359,845   | \$372,440   | \$385,475   |
| 2                                             | Certifications                             | 936         | Labor      | 983                              | 1,017       | 1,053       | 1,090       |
| 3                                             | Overtime                                   | 3,978       | Labor      | 4,177                            | 4,323       | 4,474       | 4,631       |
| 4                                             | FICA Taxes                                 | 26,188      | Labor      | 27,498                           | 28,460      | 29,456      | 30,487      |
| 5                                             | Retirement                                 | 39,170      | Labor      | 41,128                           | 42,568      | 44,058      | 45,600      |
| 6                                             | Health Insurance                           | 46,639      | HealthIns  | 49,904                           | 53,398      | 57,135      | 61,135      |
| 7                                             | Professional Services                      | 25,740      | Inflation  | 27,027                           | 27,649      | 28,285      | 28,935      |
| 8                                             | Travel Per Diem                            | 1,170       | Employees  | 1,229                            | 1,257       | 1,286       | 1,315       |
| 9                                             | Training                                   | 4,680       | Employees  | 4,914                            | 5,027       | 5,143       | 5,265       |
| 10                                            | Communication Services                     | 7,488       | Inflation  | 7,862                            | 8,043       | 8,228       | 8,417       |
| 11                                            | Equipment Rental                           | 9,360       | Inflation  | 9,828                            | 10,054      | 10,285      | 10,522      |
| 12                                            | Vehicle Insurance                          | 33,797      | Insurance  | 35,487                           | 37,261      | 39,124      | 41,081      |
| 13                                            | General Equipment Maintenance              | 936         | Repair     | 973                              | 1,012       | 1,053       | 1,095       |
| 14                                            | Vehicle Maintenance                        | 3,276       | Repair     | 3,407                            | 3,543       | 3,685       | 3,832       |
| 15                                            | Building Maintenance                       | 2,340       | Repair     | 2,434                            | 2,531       | 2,632       | 2,737       |
| 16                                            | Printing and Binding                       | 234         | Inflation  | 246                              | 251         | 257         | 263         |
| 17                                            | Public Relations                           | 1,170       | Inflation  | 1,229                            | 1,257       | 1,286       | 1,315       |
| 18                                            | Advertising                                | 468         | Inflation  | 491                              | 503         | 514         | 526         |
| 19                                            | Computer Software                          | 19,188      | Inflation  | 20,147                           | 20,611      | 21,085      | 21,570      |
| 20                                            | Internal Building Maintenance Charge       | 36,153      | Inflation  | 37,961                           | 38,834      | 39,727      | 40,641      |
| 21                                            | Office Supplies                            | 3,042       | Inflation  | 3,194                            | 3,268       | 3,343       | 3,420       |
| 22                                            | Other Operating Supplies                   | 11,700      | Inflation  | 12,285                           | 12,568      | 12,857      | 13,152      |
| 23                                            | Gas, Oil and Grease                        | 5,616       | Fuel       | 5,897                            | 6,192       | 6,501       | 6,826       |
| 24                                            | Postal Services                            | 234         | Inflation  | 246                              | 251         | 257         | 263         |
| 25                                            | Dues and Memberships                       | 4,212       | Employees  | 4,423                            | 4,524       | 4,628       | 4,735       |
| 26                                            | Books and Subscriptions                    | 1,170       | Inflation  | 1,229                            | 1,257       | 1,286       | 1,315       |
| 27                                            | Machinery and Equipment - (Capital Outlay) | [2] 0       | Eliminate  | 0                                | 0           | 0           | 0           |
| 28                                            | Grounds Maintenance Services               | 37,440      | Inflation  | 39,312                           | 40,216      | 41,141      | 42,087      |
| 29                                            | Fleet Maintenance Charge                   | 496         | Inflation  | 521                              | 533         | 545         | 558         |
| 30                                            | Licenses, Taxes and Fees                   | 1,170       | Inflation  | 1,229                            | 1,257       | 1,286       | 1,315       |
| 31                                            | Uniforms                                   | 1,404       | Inflation  | 1,474                            | 1,508       | 1,543       | 1,578       |
| 32                                            | Admin Fees and ISF Transfers               | 352,941     | Inflation  | 370,588                          | 379,112     | 387,831     | 396,751     |
| 33                                            | Internal Insurance Charge                  | 311,290     | Inflation  | 326,855                          | 334,372     | 342,063     | 349,930     |
| 34                                            | Internal IT Charge                         | 272,534     | Inflation  | 286,161                          | 292,743     | 299,476     | 306,364     |
| 35                                            | Total Utility Administration Division      | \$1,597,282 |            | \$1,678,014                      | \$1,725,244 | \$1,773,963 | \$1,824,224 |
| <b><u>Customer Service</u></b>                |                                            |             |            |                                  |             |             |             |
| 36                                            | Salaries & Wages                           | \$156,828   | Labor      | \$164,669                        | \$170,433   | \$176,398   | \$182,572   |
| 37                                            | Overtime                                   | 9,213       | Labor      | 9,673                            | 10,012      | 10,362      | 10,725      |
| 38                                            | FICA Taxes                                 | 16,369      | Labor      | 17,187                           | 17,789      | 18,411      | 19,056      |
| 39                                            | Retirement                                 | 24,483      | Labor      | 25,707                           | 26,606      | 27,538      | 28,501      |
| 40                                            | Health Insurance                           | 29,152      | Labor      | 30,609                           | 31,681      | 32,789      | 33,937      |
| 41                                            | Audit Fee (1/4)                            | 10,469      | Inflation  | 10,993                           | 11,245      | 11,504      | 11,769      |
| 42                                            | Travel Per Diem                            | 419         | Employees  | 440                              | 450         | 460         | 471         |
| 43                                            | Training                                   | 838         | Employees  | 879                              | 900         | 920         | 941         |
| 44                                            | Communication Services                     | 419         | Inflation  | 440                              | 450         | 460         | 471         |
| 45                                            | General Equipment Maintenance              | 628         | Repair     | 653                              | 679         | 707         | 735         |
| 46                                            | Software Maintenance                       | 10,469      | Repair     | 10,888                           | 11,323      | 11,776      | 12,247      |
| 47                                            | Printing and Binding                       | 26,633      | Inflation  | 27,965                           | 28,608      | 29,266      | 29,939      |
| 48                                            | Equipment - Non Capital                    | 838         | Repair     | 871                              | 906         | 942         | 980         |
| 49                                            | Internal Building Maintenance Charge       | 15,085      | Inflation  | 15,840                           | 16,204      | 16,577      | 16,958      |
| 50                                            | Office Supplies                            | 2,094       | Inflation  | 2,199                            | 2,249       | 2,301       | 2,354       |
| 51                                            | Other Operating Supplies                   | 838         | Inflation  | 879                              | 900         | 920         | 941         |
| 52                                            | Postal Service                             | 75,377      | Cust-Water | 79,871                           | 82,394      | 84,934      | 87,488      |
| 53                                            | Licenses, Taxes and Fees                   | 144,892     | Inflation  | 152,136                          | 155,635     | 159,215     | 162,877     |
| 54                                            | Admin Fees and ISF Transfers               | 31,704      | Inflation  | 33,290                           | 34,055      | 34,839      | 35,640      |
| 55                                            | Miscellaneous Charges                      | 10,469      | Inflation  | 10,993                           | 11,245      | 11,504      | 11,769      |
| 56                                            | Equipment Rental or Lease                  | 628         | Inflation  | 660                              | 675         | 690         | 706         |
| 57                                            | Total Customer Service                     | \$567,843   |            | \$596,841                        | \$614,439   | \$632,514   | \$651,076   |
| <b><u>Wastewater Treatment</u></b>            |                                            |             |            |                                  |             |             |             |
| 58                                            | Salaries & Wages                           | \$1,198,276 | Labor      | \$1,258,190                      | \$1,302,226 | \$1,347,804 | \$1,394,978 |
| 59                                            | Overtime                                   | 110,000     | Labor      | 115,500                          | 119,543     | 123,726     | 128,057     |
| 60                                            | Certification / Licenses                   | 2,000       | Labor      | 2,100                            | 2,174       | 2,250       | 2,328       |
| 61                                            | FICA Taxes                                 | 99,160      | Labor      | 104,118                          | 107,762     | 111,534     | 115,437     |
| 62                                            | Retirement                                 | 148,314     | Labor      | 155,730                          | 161,180     | 166,822     | 172,660     |

**Table 1-5**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Wastewater System Operating Expenses**

| Line No.                                                             | Description                                                  | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|----------------------------------------------------------------------|--------------------------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                                                      |                                                              |               |                   | 2024                             | 2025        | 2026        | 2027        |
| 63                                                                   | Health Insurance                                             | 176,599       | HealthIns         | 188,961                          | 202,188     | 216,341     | 231,485     |
| 64                                                                   | Professional Services                                        | 40,000        | Inflation         | 42,000                           | 42,966      | 43,954      | 44,965      |
| 65                                                                   | Landfill Services                                            | 602,538       | Sewer Flow        | 636,586                          | 662,594     | 689,299     | 716,707     |
| 66                                                                   | Travel Per Diem                                              | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 67                                                                   | Training                                                     | 7,500         | Employees         | 7,875                            | 8,056       | 8,241       | 8,431       |
| 68                                                                   | Communication Services                                       | 24,000        | Inflation         | 25,200                           | 25,780      | 26,373      | 26,979      |
| 69                                                                   | Electrical Services                                          | 1,000,000     | Elec/SGrowth      | 1,076,632                        | 1,147,685   | 1,211,246   | 1,277,660   |
| 70                                                                   | Water / Sewer                                                | 7,800         | Inflation         | 8,190                            | 8,378       | 8,571       | 8,768       |
| 71                                                                   | Drainage                                                     | 2,400         | Sewer Flow        | 2,536                            | 2,639       | 2,746       | 2,855       |
| 72                                                                   | Equipment Maintenance                                        | 258,000       | Repair            | 268,320                          | 279,053     | 290,215     | 301,824     |
| 73                                                                   | Maintenance Inspection Services                              | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 74                                                                   | Vehicle Maintenance                                          | 23,510        | Repair            | 24,450                           | 25,428      | 26,446      | 27,503      |
| 75                                                                   | Computer Software                                            | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 76                                                                   | Equipment - Non Capital                                      | 20,000        | Repair            | 20,800                           | 21,632      | 22,497      | 23,397      |
| 77                                                                   | Office Supplies                                              | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 78                                                                   | Operating Supplies                                           | 140,000       | Inflation         | 147,000                          | 150,381     | 153,840     | 157,378     |
| 79                                                                   | Gas, Oil, Grease                                             | 55,000        | Fuel              | 57,750                           | 60,638      | 63,669      | 66,853      |
| 80                                                                   | Janitorial Supplies                                          | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 81                                                                   | Uniforms                                                     | 8,000         | Employees         | 8,400                            | 8,593       | 8,791       | 8,993       |
| 82                                                                   | Medical & Lab Supplies                                       | 21,500        | Sewer Flow        | 22,715                           | 23,643      | 24,596      | 25,574      |
| 83                                                                   | Chemicals                                                    | 1,394,125     | Chem/SGrowth      | 1,543,042                        | 1,660,395   | 1,752,350   | 1,848,434   |
| 84                                                                   | Dues & Memberships                                           | 350           | Employees         | 368                              | 376         | 385         | 393         |
| 85                                                                   | Books & Subscriptions                                        | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 86                                                                   | Equipment (Capital Outlay)                                   | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 87                                                                   | Professional Services (Other than Building) (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 88                                                                   | Other Contracted Services                                    | 250,000       | Inflation         | 262,500                          | 268,538     | 274,714     | 281,032     |
| 89                                                                   | Building Maintenance and Repairs                             | 20,000        | Inflation         | 21,000                           | 21,483      | 21,977      | 22,483      |
| 90                                                                   | Fleet Maintenance Charge                                     | 7,951         | Inflation         | 8,349                            | 8,541       | 8,737       | 8,938       |
| 91                                                                   | Equipment Rental or Lease                                    | 7,000         | Inflation         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 92                                                                   | Licenses, Taxes and Fees                                     | 7,500         | Inflation         | 7,875                            | 8,056       | 8,241       | 8,431       |
| 93                                                                   | Total Wastewater Treatment                                   | \$5,655,523   |                   | \$6,048,635                      | \$6,363,301 | \$6,649,689 | \$6,947,850 |
| <b><u>Meter Reader Division</u></b>                                  |                                                              |               |                   |                                  |             |             |             |
| 94                                                                   | Salaries & Wages                                             | \$132,010     | Labor             | \$138,611                        | \$143,462   | \$148,483   | \$153,680   |
| 95                                                                   | Overtime                                                     | 13,819        | Labor             | 14,510                           | 15,018      | 15,544      | 16,088      |
| 96                                                                   | Certifications / Licenses                                    | 293           | Labor             | 308                              | 319         | 330         | 341         |
| 97                                                                   | FICA Taxes                                                   | 11,027        | Labor             | 11,579                           | 11,984      | 12,403      | 12,837      |
| 98                                                                   | Retirement                                                   | 16,493        | Labor             | 17,318                           | 17,924      | 18,552      | 19,201      |
| 99                                                                   | Health Insurance                                             | 19,639        | HealthIns         | 21,014                           | 22,485      | 24,059      | 25,743      |
| 100                                                                  | Contract Services                                            | 2,094         | Inflation         | 2,199                            | 2,249       | 2,301       | 2,354       |
| 101                                                                  | Training                                                     | 628           | Employees         | 660                              | 675         | 690         | 706         |
| 102                                                                  | Communication Services                                       | 3,518         | Inflation         | 3,693                            | 3,778       | 3,865       | 3,954       |
| 103                                                                  | Equipment Rental                                             | 209           | Inflation         | 220                              | 225         | 230         | 235         |
| 104                                                                  | Equipment Maintenance                                        | 2,094         | Repair            | 2,178                            | 2,265       | 2,355       | 2,449       |
| 105                                                                  | Vehicle Maintenance                                          | 11,673        | Repair            | 12,139                           | 12,625      | 13,130      | 13,655      |
| 106                                                                  | Computer Software                                            | 85,846        | Inflation         | 90,139                           | 92,212      | 94,333      | 96,502      |
| 107                                                                  | Computer Hardware                                            | 2,513         | Inflation         | 2,638                            | 2,699       | 2,761       | 2,824       |
| 108                                                                  | Equipment - Non Capital                                      | 1,256         | Repair            | 1,307                            | 1,359       | 1,413       | 1,470       |
| 109                                                                  | Internal Building Maintenance Charge                         | 4,812         | Inflation         | 5,053                            | 5,169       | 5,288       | 5,410       |
| 110                                                                  | Office Supplies                                              | 1,675         | Inflation         | 1,759                            | 1,799       | 1,841       | 1,883       |
| 111                                                                  | Operating Supplies                                           | 3,141         | Inflation         | 3,298                            | 3,374       | 3,451       | 3,531       |
| 112                                                                  | Gas, Oil, Grease                                             | 6,281         | Fuel              | 6,596                            | 6,925       | 7,272       | 7,635       |
| 113                                                                  | Uniforms                                                     | 1,256         | Employees         | 1,319                            | 1,349       | 1,380       | 1,412       |
| 114                                                                  | Postage                                                      | 126           | Inflation         | 132                              | 135         | 138         | 141         |
| 115                                                                  | Replacement Meters                                           | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 116                                                                  | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 117                                                                  | ADP Equipment                                                | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 118                                                                  | Fleet Maintenance Charge                                     | 1,443         | Inflation         | 1,515                            | 1,550       | 1,585       | 1,622       |
| 119                                                                  | Printing and Binding                                         | 628           | Inflation         | 660                              | 675         | 690         | 706         |
| 120                                                                  | Meter Maintenance                                            | 20,938        | Inflation         | 21,985                           | 22,491      | 23,008      | 23,537      |
| 121                                                                  | Total Meter Reader Division                                  | \$343,413     |                   | \$360,826                        | \$372,744   | \$385,102   | \$397,917   |
| <b><u>Field Operations Division (Water / Sewer Distribution)</u></b> |                                                              |               |                   |                                  |             |             |             |
| 122                                                                  | Salaries & Wages                                             | \$351,749     | Labor             | \$369,337                        | \$382,264   | \$395,643   | \$409,490   |
| 123                                                                  | Overtime                                                     | 21,667        | Labor             | 22,750                           | 23,546      | 24,371      | 25,224      |
| 124                                                                  | Certifications / Licenses                                    | 1,182         | Labor             | 1,241                            | 1,284       | 1,329       | 1,376       |
| 125                                                                  | FICA Taxes                                                   | 27,717        | Labor             | 29,103                           | 30,121      | 31,176      | 32,267      |
| 126                                                                  | Retirement                                                   | 41,457        | Labor             | 43,529                           | 45,053      | 46,630      | 48,262      |

**Table 1-5**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Wastewater System Operating Expenses**

| Line No.                              | Description                                                  | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |           |           |           |
|---------------------------------------|--------------------------------------------------------------|---------------|-------------------|----------------------------------|-----------|-----------|-----------|
|                                       |                                                              |               |                   | 2024                             | 2025      | 2026      | 2027      |
| 127                                   | Health Insurance                                             | 49,363        | HealthIns         | 52,818                           | 56,515    | 60,471    | 64,704    |
| 128                                   | Professional Services                                        | 394           | Inflation         | 414                              | 423       | 433       | 443       |
| 129                                   | Other Contract Services                                      | 98,486        | Inflation         | 103,410                          | 105,788   | 108,221   | 110,710   |
| 130                                   | Travel Per Diem                                              | 867           | Inflation         | 910                              | 931       | 952       | 974       |
| 131                                   | Training                                                     | 7,091         | Employees         | 7,446                            | 7,617     | 7,792     | 7,971     |
| 132                                   | Communication Services                                       | 5,436         | Inflation         | 5,708                            | 5,840     | 5,974     | 6,111     |
| 133                                   | Equipment Rental                                             | 394           | Inflation         | 414                              | 423       | 433       | 443       |
| 134                                   | Equipment Maintenance                                        | 19,697        | Repair            | 20,485                           | 21,304    | 22,157    | 23,043    |
| 135                                   | Maintenance Inspection Services                              | 394           | Repair            | 410                              | 426       | 443       | 461       |
| 136                                   | Vehicle Maintenance                                          | 27,576        | Repair            | 28,679                           | 29,826    | 31,019    | 32,260    |
| 137                                   | Building Maintenance                                         | 1,576         | Repair            | 1,639                            | 1,704     | 1,773     | 1,843     |
| 138                                   | Computer Hardware                                            | 2,364         | Inflation         | 2,482                            | 2,539     | 2,597     | 2,657     |
| 138                                   | Computer Software                                            | 5,909         | Inflation         | 6,205                            | 6,347     | 6,493     | 6,643     |
| 139                                   | Equipment - Non Capital                                      | 3,939         | Repair            | 4,097                            | 4,261     | 4,431     | 4,609     |
| 140                                   | Office Supplies                                              | 788           | Inflation         | 827                              | 846       | 866       | 886       |
| 141                                   | Operating Supplies                                           | 27,576        | Inflation         | 28,955                           | 29,621    | 30,302    | 30,999    |
| 142                                   | Gas, Oil, Grease                                             | 14,970        | Fuel              | 15,718                           | 16,504    | 17,329    | 18,196    |
| 143                                   | Janitorial Supplies                                          | 788           | Inflation         | 827                              | 846       | 866       | 886       |
| 144                                   | Uniforms                                                     | 2,758         | Employees         | 2,895                            | 2,962     | 3,030     | 3,100     |
| 145                                   | Road Materials & Supplies                                    | 3,939         | Repair            | 4,097                            | 4,261     | 4,431     | 4,609     |
| 146                                   | Professional Services Other Than Building (Capital Outlay)   | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 147                                   | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 148                                   | New Meter Installations                                      | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 149                                   | Large Meter Installations                                    | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 150                                   | Printing and Binding                                         | 394           | Inflation         | 414                              | 423       | 433       | 443       |
| 151                                   | Fleet Maintenance Charge                                     | 8,091         | Inflation         | 8,495                            | 8,691     | 8,891     | 9,095     |
| 152                                   | Total Field Operations Division (Water / Sewer Distribution) | \$726,560     |                   | \$763,304                        | \$790,368 | \$818,486 | \$847,703 |
| <b><u>Lab Operations Division</u></b> |                                                              |               |                   |                                  |           |           |           |
| 153                                   | Salaries & Wages                                             | \$112,381     | Labor             | \$118,000                        | \$122,130 | \$126,405 | \$130,829 |
| 154                                   | Overtime                                                     | 2,733         | Labor             | 2,870                            | 2,970     | 3,074     | 3,182     |
| 155                                   | Certifications / Licenses                                    | 34            | Labor             | 36                               | 37        | 38        | 40        |
| 156                                   | FICA Taxes                                                   | 8,293         | Labor             | 8,708                            | 9,012     | 9,328     | 9,654     |
| 157                                   | Retirement                                                   | 12,404        | Labor             | 13,024                           | 13,480    | 13,952    | 14,440    |
| 158                                   | Health Insurance                                             | 14,769        | HealthIns         | 15,803                           | 16,910    | 18,093    | 19,360    |
| 159                                   | Travel Per Diem                                              | 512           | Inflation         | 538                              | 550       | 563       | 576       |
| 160                                   | Training                                                     | 1,025         | Employees         | 1,076                            | 1,101     | 1,126     | 1,152     |
| 161                                   | Communication Services                                       | 1,127         | Inflation         | 1,184                            | 1,211     | 1,239     | 1,267     |
| 162                                   | Equipment Maintenance                                        | 820           | Repair            | 853                              | 887       | 922       | 959       |
| 163                                   | Maintenance Inspection Services                              | 256           | Repair            | 266                              | 277       | 288       | 300       |
| 164                                   | Vehicle Maintenance                                          | 854           | Repair            | 888                              | 924       | 961       | 999       |
| 165                                   | Building Maintenance                                         | 342           | Repair            | 355                              | 369       | 384       | 400       |
| 166                                   | Equipment - Non Capital                                      | 1,708         | Repair            | 1,776                            | 1,847     | 1,921     | 1,998     |
| 167                                   | Office Supplies                                              | 683           | Inflation         | 717                              | 734       | 751       | 768       |
| 168                                   | Operating Supplies                                           | 1,025         | Inflation         | 1,076                            | 1,101     | 1,126     | 1,152     |
| 169                                   | Gas, Oil, Grease                                             | 512           | Fuel              | 538                              | 565       | 593       | 623       |
| 170                                   | Janitorial Supplies                                          | 410           | Inflation         | 430                              | 440       | 450       | 461       |
| 171                                   | Uniforms                                                     | 581           | Employees         | 610                              | 624       | 638       | 653       |
| 172                                   | Medical / Lab Supplies                                       | 30,575        | Water Flow        | 32,300                           | 33,228    | 34,167    | 35,115    |
| 173                                   | Dues & Memberships                                           | 171           | Employees         | 179                              | 183       | 188       | 192       |
| 174                                   | Books & Subscriptions                                        | 171           | Inflation         | 179                              | 183       | 188       | 192       |
| 175                                   | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 176                                   | Other Contracted Services                                    | 32,454        | Inflation         | 34,076                           | 34,860    | 35,662    | 36,482    |
| 177                                   | Fleet Maintenance Charge                                     | 272           | Inflation         | 285                              | 292       | 298       | 305       |
| 178                                   | Licenses, Taxes and Fees                                     | 1,025         | Inflation         | 1,076                            | 1,101     | 1,126     | 1,152     |
| 179                                   | Additional Expense 4                                         | 512           | Inflation         | 538                              | 550       | 563       | 576       |
| 180                                   | Total Lab Operations Division                                | \$225,649     |                   | \$237,383                        | \$245,568 | \$254,045 | \$262,827 |
| <b><u>Warehouse Division</u></b>      |                                                              |               |                   |                                  |           |           |           |
| 181                                   | Salaries & Wages                                             | \$55,549      | Labor             | \$58,326                         | \$60,368  | \$62,480  | \$64,667  |
| 182                                   | Overtime                                                     | 2,263         | Labor             | 2,376                            | 2,459     | 2,545     | 2,635     |
| 183                                   | FICA Taxes                                                   | 4,283         | Labor             | 4,497                            | 4,655     | 4,818     | 4,986     |
| 184                                   | Retirement Contributions                                     | 6,406         | Labor             | 6,727                            | 6,962     | 7,206     | 7,458     |
| 185                                   | Health Insurance                                             | 7,628         | HealthIns         | 8,162                            | 8,734     | 9,345     | 9,999     |
| 186                                   | Employee Training                                            | 91            | Employees         | 95                               | 97        | 99        | 102       |
| 187                                   | Communication Services                                       | 749           | Inflation         | 787                              | 805       | 823       | 842       |
| 188                                   | General Equipment Maintenance                                | 1,267         | Repair            | 1,318                            | 1,371     | 1,426     | 1,483     |
| 189                                   | Vehicle Maintenance/Repair                                   | 1,629         | Repair            | 1,695                            | 1,762     | 1,833     | 1,906     |

**Table 1-5**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Wastewater System Operating Expenses**

| Line No.                                          | Description                                     | Adjusted 2023      | Escalation Factor | Fiscal Year Ending September 30, |                     |                     |                     |
|---------------------------------------------------|-------------------------------------------------|--------------------|-------------------|----------------------------------|---------------------|---------------------|---------------------|
|                                                   |                                                 |                    |                   | 2024                             | 2025                | 2026                | 2027                |
| 190                                               | Internal Building Maintenance Charge            | 7,905              | Inflation         | 8,300                            | 8,491               | 8,686               | 8,886               |
| 191                                               | Office Supplies                                 | 905                | Inflation         | 950                              | 972                 | 995                 | 1,018               |
| 192                                               | Other Operating Supplies                        | 2,263              | Inflation         | 2,376                            | 2,431               | 2,487               | 2,544               |
| 193                                               | Gas, Diesel, Oil, Grease                        | 272                | Fuel              | 285                              | 299                 | 314                 | 330                 |
| 194                                               | Uniforms                                        | 226                | Employees         | 238                              | 243                 | 249                 | 254                 |
| 195                                               | Other Contracted Services                       | 453                | Inflation         | 475                              | 486                 | 497                 | 509                 |
| 196                                               | Janitorial Supplies                             | 226                | Inflation         | 238                              | 243                 | 249                 | 254                 |
| 197                                               | Equipment Rental or Lease                       | 136                | Inflation         | 143                              | 146                 | 149                 | 153                 |
| 198                                               | Fleet Maintenance Charge                        | 240                | Inflation         | 252                              | 258                 | 264                 | 270                 |
| 199                                               | Building Maintenance and Repairs                | 453                | Inflation         | 475                              | 486                 | 497                 | 509                 |
| 200                                               | Equipment - Non-Capital                         | 2,263              | Inflation         | 2,376                            | 2,431               | 2,487               | 2,544               |
| 201                                               | Total Warehouse Division                        | \$95,207           |                   | \$100,091                        | \$103,698           | \$107,449           | \$111,348           |
| <b><u>Non-Departmental</u></b>                    |                                                 |                    |                   |                                  |                     |                     |                     |
| 202                                               | Retirement Contributions                        | \$1,641            | Labor             | \$1,723                          | \$1,783             | \$1,846             | \$1,910             |
| 203                                               | FICA Taxes                                      | 1,097              | Labor             | 1,152                            | 1,193               | 1,234               | 1,277               |
| 204                                               | Payroll Taxes and Benefits                      | 1,954              | Labor             | 2,051                            | 2,123               | 2,197               | 2,274               |
| 205                                               | Salaries and Wages                              | 24,334             | Labor             | 25,551                           | 26,445              | 27,371              | 28,329              |
| 206                                               | Vacancy Adjustment                              | (81,627)           | Labor             | (85,708)                         | (88,708)            | (91,813)            | (95,026)            |
| 207                                               | Taxes, Licenses, and Fees                       | 770                | Revenue           | 774                              | 778                 | 782                 | 786                 |
| 208                                               | Internet Services                               | 1,200              | Inflation         | 1,260                            | 1,289               | 1,319               | 1,349               |
| 209                                               | Total Non-Departmental                          | (\$50,631)         |                   | (\$53,197)                       | (\$55,096)          | (\$57,064)          | (\$59,101)          |
| <b><u>Miscellaneous and Other Adjustments</u></b> |                                                 |                    |                   |                                  |                     |                     |                     |
| 210                                               | Contingency 1.00% of O&M                        | \$91,929           | Calculation       | \$97,677                         | \$101,984           | \$106,047           | \$110,269           |
| 211                                               | Bad Debt Expense 0.25% of Revenues              | 32,041             | Calculation       | 35,836                           | 38,126              | 40,539              | 43,080              |
| 212                                               | Adjustment for Revised Indirect Cost Allocation | 70,867             | Labor             | 74,411                           | 77,015              | 79,711              | 82,501              |
| 213                                               | Total Miscellaneous and Other Adjustments       | \$194,838          |                   | \$207,924                        | \$217,125           | \$226,297           | \$235,850           |
| 214                                               | <b>Total Water Operating Expenses</b>           | <b>\$9,355,683</b> |                   | <b>\$9,939,821</b>               | <b>\$10,377,391</b> | <b>\$10,790,480</b> | <b>\$11,219,695</b> |
| 215                                               | Annual Percentage Change                        | 11.99%             |                   | 6.24%                            | 4.40%               | 3.98%               | 3.98%               |

**Footnotes:**

[1] Allocated water operating expenses shown based on Table 1-2.

[2] Amounts are adjusted from budget as shown herein since such capital outlay expenses are reflected in the Capital Improvements Plan or the Revenue Requirements part of the rate model.

[3] Adjustments to isolate operating expenses. The additional expenditures are funded through the Revenue Requirements.

**Table 1-6**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Reclaimed Water System Operating Expenses**

| Line No.                                      | Description                                | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |           |           |           |
|-----------------------------------------------|--------------------------------------------|---------------|-------------------|----------------------------------|-----------|-----------|-----------|
|                                               |                                            |               |                   | 2024                             | 2025      | 2026      | 2027      |
| <b><u>Utility Administration Division</u></b> |                                            |               |                   |                                  |           |           |           |
| 1                                             | Salaries & Wages                           | \$48,819      | Labor             | \$51,260                         | \$53,054  | \$54,911  | \$56,833  |
| 2                                             | Certifications                             | 138           | Labor             | 145                              | 150       | 155       | 161       |
| 3                                             | Overtime                                   | 587           | Labor             | 616                              | 637       | 660       | 683       |
| 4                                             | FICA Taxes                                 | 3,861         | Labor             | 4,054                            | 4,196     | 4,343     | 4,495     |
| 5                                             | Retirement                                 | 5,775         | Labor             | 6,064                            | 6,276     | 6,496     | 6,723     |
| 6                                             | Health Insurance                           | 6,876         | HealthIns         | 7,358                            | 7,873     | 8,424     | 9,013     |
| 7                                             | Professional Services                      | 3,795         | Inflation         | 3,985                            | 4,076     | 4,170     | 4,266     |
| 8                                             | Travel Per Diem                            | 173           | Employees         | 181                              | 185       | 190       | 194       |
| 9                                             | Training                                   | 690           | Employees         | 725                              | 741       | 758       | 776       |
| 10                                            | Communication Services                     | 1,104         | Inflation         | 1,159                            | 1,186     | 1,213     | 1,241     |
| 11                                            | Equipment Rental                           | 1,380         | Inflation         | 1,449                            | 1,482     | 1,516     | 1,551     |
| 12                                            | Vehicle Insurance                          | 4,983         | Insurance         | 5,232                            | 5,494     | 5,768     | 6,057     |
| 13                                            | General Equipment Maintenance              | 138           | Repair            | 144                              | 149       | 155       | 161       |
| 14                                            | Vehicle Maintenance                        | 483           | Repair            | 502                              | 522       | 543       | 565       |
| 15                                            | Building Maintenance                       | 345           | Repair            | 359                              | 373       | 388       | 404       |
| 16                                            | Printing and Binding                       | 35            | Inflation         | 36                               | 37        | 38        | 39        |
| 17                                            | Public Relations                           | 173           | Inflation         | 181                              | 185       | 190       | 194       |
| 18                                            | Advertising                                | 69            | Inflation         | 72                               | 74        | 76        | 78        |
| 19                                            | Computer Software                          | 2,829         | Inflation         | 2,970                            | 3,039     | 3,109     | 3,180     |
| 20                                            | Internal Building Maintenance Charge       | 5,330         | Inflation         | 5,597                            | 5,726     | 5,857     | 5,992     |
| 21                                            | Office Supplies                            | 449           | Inflation         | 471                              | 482       | 493       | 504       |
| 22                                            | Other Operating Supplies                   | 1,725         | Inflation         | 1,811                            | 1,853     | 1,896     | 1,939     |
| 23                                            | Gas, Oil and Grease                        | 828           | Fuel              | 869                              | 913       | 959       | 1,006     |
| 24                                            | Postal Services                            | 35            | Inflation         | 36                               | 37        | 38        | 39        |
| 25                                            | Dues and Memberships                       | 621           | Employees         | 652                              | 667       | 682       | 698       |
| 26                                            | Books and Subscriptions                    | 173           | Inflation         | 181                              | 185       | 190       | 194       |
| 27                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 28                                            | Grounds Maintenance Services               | 5,520         | Inflation         | 5,796                            | 5,929     | 6,066     | 6,205     |
| 29                                            | Fleet Maintenance Charge                   | 73            | Inflation         | 77                               | 79        | 80        | 82        |
| 30                                            | Licenses, Taxes and Fees                   | 173           | Inflation         | 181                              | 185       | 190       | 194       |
| 31                                            | Uniforms                                   | 207           | Inflation         | 217                              | 222       | 227       | 233       |
| 32                                            | Admin Fees and ISF Transfers               | 39,153        | Inflation         | 41,111                           | 42,057    | 43,024    | 44,014    |
| 33                                            | Internal Insurance Charge                  | 34,533        | Inflation         | 36,260                           | 37,094    | 37,947    | 38,819    |
| 34                                            | Internal IT Charge                         | 30,234        | Inflation         | 31,745                           | 32,475    | 33,222    | 33,986    |
| 35                                            | Total Utility Administration Division      | \$201,304     |                   | \$211,497                        | \$217,635 | \$223,973 | \$230,519 |
| <b><u>Customer Service</u></b>                |                                            |               |                   |                                  |           |           |           |
| 36                                            | Salaries & Wages                           | \$47,339      | Labor             | \$49,706                         | \$51,445  | \$53,246  | \$55,110  |
| 37                                            | Overtime                                   | 2,781         | Labor             | 2,920                            | 3,022     | 3,128     | 3,237     |
| 38                                            | FICA Taxes                                 | 4,941         | Labor             | 5,188                            | 5,369     | 5,557     | 5,752     |
| 39                                            | Retirement                                 | 7,390         | Labor             | 7,760                            | 8,031     | 8,312     | 8,603     |
| 40                                            | Health Insurance                           | 8,799         | HealthIns         | 9,415                            | 10,075    | 10,780    | 11,534    |
| 41                                            | Audit Fee (1/4)                            | 3,160         | Inflation         | 3,318                            | 3,394     | 3,472     | 3,552     |
| 42                                            | Travel Per Diem                            | 126           | Employees         | 133                              | 136       | 139       | 142       |
| 43                                            | Training                                   | 253           | Employees         | 265                              | 272       | 278       | 284       |
| 44                                            | Communication Services                     | 126           | Inflation         | 133                              | 136       | 139       | 142       |
| 45                                            | General Equipment Maintenance              | 190           | Repair            | 197                              | 205       | 213       | 222       |
| 46                                            | Software Maintenance                       | 3,160         | Repair            | 3,286                            | 3,418     | 3,555     | 3,697     |
| 47                                            | Printing and Binding                       | 8,039         | Inflation         | 8,441                            | 8,635     | 8,834     | 9,037     |
| 48                                            | Equipment - Non Capital                    | 253           | Repair            | 263                              | 273       | 284       | 296       |
| 49                                            | Internal Building Maintenance Charge       | 4,554         | Inflation         | 4,781                            | 4,891     | 5,004     | 5,119     |
| 50                                            | Office Supplies                            | 632           | Inflation         | 664                              | 679       | 694       | 710       |
| 51                                            | Other Operating Supplies                   | 253           | Inflation         | 265                              | 272       | 278       | 284       |
| 52                                            | Postal Service                             | 22,753        | Cust-Water        | 24,109                           | 24,871    | 25,637    | 26,408    |
| 53                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 54                                            | Licensees, Taxes and Fees                  | 43,736        | Inflation         | 45,922                           | 46,979    | 48,059    | 49,165    |
| 55                                            | Admin Fees and ISF Transfers               | 9,570         | Inflation         | 10,049                           | 10,280    | 10,516    | 10,758    |
| 56                                            | Miscellaneous Charges                      | 3,160         | Inflation         | 3,318                            | 3,394     | 3,472     | 3,552     |
| 57                                            | Equipment Rental or Lease                  | 190           | Inflation         | 199                              | 204       | 208       | 213       |
| 58                                            | Total Customer Service                     | \$171,404     |                   | \$180,333                        | \$185,981 | \$191,807 | \$197,818 |

**Table 1-6**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Reclaimed Water System Operating Expenses**

| Line No.                                                             | Description                                                  | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |           |           |           |
|----------------------------------------------------------------------|--------------------------------------------------------------|---------------|-------------------|----------------------------------|-----------|-----------|-----------|
|                                                                      |                                                              |               |                   | 2024                             | 2025      | 2026      | 2027      |
| <b><u>Meter Reader Division</u></b>                                  |                                                              |               |                   |                                  |           |           |           |
| 59                                                                   | Salaries & Wages                                             | \$39,847      | Labor             | \$41,840                         | \$43,304  | \$44,820  | \$46,388  |
| 60                                                                   | Overtime                                                     | 4,171         | Labor             | 4,380                            | 4,533     | 4,692     | 4,856     |
| 61                                                                   | Certifications / Licenses                                    | 88            | Labor             | 93                               | 96        | 100       | 103       |
| 62                                                                   | FICA Taxes                                                   | 3,329         | Labor             | 3,495                            | 3,617     | 3,744     | 3,875     |
| 63                                                                   | Retirement                                                   | 4,979         | Labor             | 5,227                            | 5,410     | 5,600     | 5,796     |
| 64                                                                   | Health Insurance                                             | 5,928         | HealthIns         | 6,343                            | 6,787     | 7,262     | 7,771     |
| 65                                                                   | Contract Services                                            | 632           | Inflation         | 664                              | 679       | 694       | 710       |
| 66                                                                   | Training                                                     | 190           | Employees         | 199                              | 204       | 208       | 213       |
| 67                                                                   | Communication Services                                       | 1,062         | Inflation         | 1,115                            | 1,141     | 1,167     | 1,194     |
| 68                                                                   | Equipment Rental                                             | 63            | Inflation         | 66                               | 68        | 69        | 71        |
| 69                                                                   | Equipment Maintenance                                        | 632           | Repair            | 657                              | 684       | 711       | 739       |
| 70                                                                   | Vehicle Maintenance                                          | 3,523         | Repair            | 3,664                            | 3,811     | 3,963     | 4,122     |
| 71                                                                   | Computer Software                                            | 25,913        | Inflation         | 27,208                           | 27,834    | 28,474    | 29,129    |
| 72                                                                   | Computer Hardware                                            | 758           | Inflation         | 796                              | 815       | 833       | 853       |
| 73                                                                   | Equipment - Non Capital                                      | 379           | Repair            | 394                              | 410       | 427       | 444       |
| 74                                                                   | Internal Building Maintenance Charge                         | 1,453         | Inflation         | 1,525                            | 1,560     | 1,596     | 1,633     |
| 75                                                                   | Office Supplies                                              | 506           | Inflation         | 531                              | 543       | 556       | 568       |
| 76                                                                   | Operating Supplies                                           | 948           | Inflation         | 995                              | 1,018     | 1,042     | 1,066     |
| 77                                                                   | Gas, Oil, Grease                                             | 1,896         | Fuel              | 1,991                            | 2,090     | 2,195     | 2,305     |
| 78                                                                   | Uniforms                                                     | 379           | Employees         | 398                              | 407       | 417       | 426       |
| 79                                                                   | Postage                                                      | 38            | Inflation         | 40                               | 41        | 42        | 43        |
| 80                                                                   | Replacement Meters                                           | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 81                                                                   | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 82                                                                   | ADP Equipment                                                | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 83                                                                   | Fleet Maintenance Charge                                     | 435           | Inflation         | 457                              | 468       | 479       | 490       |
| 84                                                                   | Printing and Binding                                         | 190           | Inflation         | 199                              | 204       | 208       | 213       |
| 85                                                                   | Meter Maintenance                                            | 6,320         | Inflation         | 6,636                            | 6,789     | 6,945     | 7,105     |
| 86                                                                   | Total Meter Reader Division                                  | \$103,660     |                   | \$108,916                        | \$112,513 | \$116,243 | \$120,112 |
| <b><u>Field Operations Division (Water / Sewer Distribution)</u></b> |                                                              |               |                   |                                  |           |           |           |
| 87                                                                   | Salaries & Wages                                             | \$105,089     | Labor             | \$110,343                        | \$114,205 | \$118,202 | \$122,339 |
| 88                                                                   | Overtime                                                     | 6,473         | Labor             | 6,797                            | 7,035     | 7,281     | 7,536     |
| 89                                                                   | Certifications / Licenses                                    | 353           | Labor             | 371                              | 384       | 397       | 411       |
| 90                                                                   | FICA Taxes                                                   | 8,281         | Labor             | 8,695                            | 8,999     | 9,314     | 9,640     |
| 91                                                                   | Retirement                                                   | 12,386        | Labor             | 13,005                           | 13,460    | 13,931    | 14,419    |
| 92                                                                   | Health Insurance                                             | 14,748        | HealthIns         | 15,780                           | 16,884    | 18,066    | 19,331    |
| 93                                                                   | Professional Services                                        | 118           | Inflation         | 124                              | 126       | 129       | 132       |
| 94                                                                   | Other Contract Services                                      | 29,424        | Inflation         | 30,895                           | 31,605    | 32,332    | 33,076    |
| 95                                                                   | Travel Per Diem                                              | 259           | Inflation         | 272                              | 278       | 285       | 291       |
| 96                                                                   | Training                                                     | 2,118         | Employees         | 2,224                            | 2,276     | 2,328     | 2,381     |
| 97                                                                   | Communication Services                                       | 1,624         | Inflation         | 1,705                            | 1,745     | 1,785     | 1,826     |
| 98                                                                   | Equipment Rental                                             | 118           | Inflation         | 124                              | 126       | 129       | 132       |
| 99                                                                   | Equipment Maintenance                                        | 5,885         | Repair            | 6,120                            | 6,365     | 6,619     | 6,884     |
| 100                                                                  | Maintenance Inspection Services                              | 118           | Repair            | 122                              | 127       | 132       | 138       |
| 101                                                                  | Vehicle Maintenance                                          | 8,239         | Repair            | 8,568                            | 8,911     | 9,267     | 9,638     |
| 102                                                                  | Building Maintenance                                         | 471           | Repair            | 490                              | 509       | 530       | 551       |
| 103                                                                  | Computer Hardware                                            | 706           | Inflation         | 741                              | 759       | 776       | 794       |
| 103                                                                  | Computer Software                                            | 1,765         | Inflation         | 1,854                            | 1,896     | 1,940     | 1,985     |
| 104                                                                  | Equipment - Non Capital                                      | 1,177         | Repair            | 1,224                            | 1,273     | 1,324     | 1,377     |
| 105                                                                  | Office Supplies                                              | 235           | Inflation         | 247                              | 253       | 259       | 265       |
| 106                                                                  | Operating Supplies                                           | 8,239         | Inflation         | 8,651                            | 8,849     | 9,053     | 9,261     |
| 107                                                                  | Gas, Oil, Grease                                             | 4,472         | Fuel              | 4,696                            | 4,931     | 5,177     | 5,436     |
| 108                                                                  | Janitorial Supplies                                          | 235           | Inflation         | 247                              | 253       | 259       | 265       |
| 109                                                                  | Uniforms                                                     | 824           | Employees         | 865                              | 885       | 905       | 926       |
| 110                                                                  | Road Materials & Supplies                                    | 1,177         | Repair            | 1,224                            | 1,273     | 1,324     | 1,377     |
| 111                                                                  | Professional Services Other Than Building (Capital Outlay)   | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 112                                                                  | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 113                                                                  | New Meter Installations                                      | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 114                                                                  | Large Meter Installations                                    | [2] 0         | Eliminate         | 0                                | 0         | 0         | 0         |
| 115                                                                  | Printing and Binding                                         | 118           | Inflation         | 124                              | 126       | 129       | 132       |
| 116                                                                  | Fleet Maintenance Charge                                     | 2,417         | Inflation         | 2,538                            | 2,596     | 2,656     | 2,717     |
| 117                                                                  | Total Field Operations Division (Water / Sewer Distribution) | \$217,067     |                   | \$228,045                        | \$236,130 | \$244,531 | \$253,260 |

**Table 1-6**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Reclaimed Water System Operating Expenses**

| Line No.                              | Description                          | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |            |            |            |
|---------------------------------------|--------------------------------------|---------------|-------------------|----------------------------------|------------|------------|------------|
|                                       |                                      |               |                   | 2024                             | 2025       | 2026       | 2027       |
| <b><u>Lab Operations Division</u></b> |                                      |               |                   |                                  |            |            |            |
| 118                                   | Salaries & Wages                     | \$93,386      | Labor             | \$98,055                         | \$101,487  | \$105,039  | \$108,715  |
| 119                                   | Overtime                             | 2,271         | Labor             | 2,385                            | 2,468      | 2,554      | 2,644      |
| 120                                   | Certifications / Licenses            | 28            | Labor             | 30                               | 31         | 32         | 33         |
| 121                                   | FICA Taxes                           | 6,891         | Labor             | 7,236                            | 7,489      | 7,751      | 8,023      |
| 122                                   | Retirement                           | 10,307        | Labor             | 10,823                           | 11,201     | 11,593     | 11,999     |
| 123                                   | Health Insurance                     | 12,273        | HealthIns         | 13,132                           | 14,051     | 15,035     | 16,087     |
| 124                                   | Travel Per Diem                      | 426           | Inflation         | 447                              | 457        | 468        | 479        |
| 125                                   | Training                             | 852           | Employees         | 894                              | 915        | 936        | 957        |
| 126                                   | Communication Services               | 937           | Inflation         | 984                              | 1,006      | 1,029      | 1,053      |
| 127                                   | Equipment Maintenance                | 681           | Repair            | 709                              | 737        | 766        | 797        |
| 128                                   | Maintenance Inspection Services      | 213           | Repair            | 221                              | 230        | 239        | 249        |
| 129                                   | Vehicle Maintenance                  | 710           | Repair            | 738                              | 768        | 798        | 830        |
| 130                                   | Building Maintenance                 | 284           | Repair            | 295                              | 307        | 319        | 332        |
| 131                                   | Equipment - Non Capital              | 1,419         | Repair            | 1,476                            | 1,535      | 1,597      | 1,660      |
| 132                                   | Office Supplies                      | 568           | Inflation         | 596                              | 610        | 624        | 638        |
| 133                                   | Operating Supplies                   | 852           | Inflation         | 894                              | 915        | 936        | 957        |
| 134                                   | Gas, Oil, Grease                     | 426           | Fuel              | 447                              | 469        | 493        | 518        |
| 135                                   | Janitorial Supplies                  | 341           | Inflation         | 358                              | 366        | 374        | 383        |
| 136                                   | Uniforms                             | 483           | Employees         | 507                              | 518        | 530        | 542        |
| 137                                   | Medical / Lab Supplies               | 25,407        | Water Flow        | 26,840                           | 27,612     | 28,392     | 29,180     |
| 138                                   | Dues & Memberships                   | 142           | Employees         | 149                              | 152        | 156        | 160        |
| 139                                   | Books & Subscriptions                | 142           | Inflation         | 149                              | 152        | 156        | 160        |
| 140                                   | Machinery & Equipment                | [2] 0         | Eliminate         | 0                                | 0          | 0          | 0          |
| 141                                   | Other Contracted Services            | 26,968        | Inflation         | 28,316                           | 28,968     | 29,634     | 30,315     |
| 142                                   | Fleet Maintenance Charge             | 226           | Inflation         | 237                              | 242        | 248        | 254        |
| 143                                   | Licenses, Taxes and Fees             | 852           | Inflation         | 894                              | 915        | 936        | 957        |
| 144                                   | Additional Expense 4                 | 426           | Inflation         | 447                              | 457        | 468        | 479        |
| 145                                   | Total Lab Operations Division        | \$187,508     |                   | \$197,259                        | \$204,060  | \$211,104  | \$218,402  |
| <b><u>Warehouse Division</u></b>      |                                      |               |                   |                                  |            |            |            |
| 146                                   | Salaries & Wages                     | \$11,092      | Labor             | \$11,646                         | \$12,054   | \$12,476   | \$12,912   |
| 147                                   | Overtime                             | 452           | Labor             | 474                              | 491        | 508        | 526        |
| 148                                   | FICA Taxes                           | 855           | Labor             | 898                              | 929        | 962        | 996        |
| 149                                   | Retirement Contributions             | 1,279         | Labor             | 1,343                            | 1,390      | 1,439      | 1,489      |
| 150                                   | Health Insurance                     | 1,523         | HealthIns         | 1,630                            | 1,744      | 1,866      | 1,997      |
| 151                                   | Employee Training                    | 18            | Employees         | 19                               | 19         | 20         | 20         |
| 152                                   | Communication Services               | 150           | Inflation         | 157                              | 161        | 164        | 168        |
| 153                                   | General Equipment Maintenance        | 253           | Repair            | 263                              | 274        | 285        | 296        |
| 154                                   | Vehicle Maintenance/Repair           | 325           | Repair            | 338                              | 352        | 366        | 381        |
| 155                                   | Internal Building Maintenance Charge | 1,578         | Inflation         | 1,657                            | 1,695      | 1,734      | 1,774      |
| 156                                   | Office Supplies                      | 181           | Inflation         | 190                              | 194        | 199        | 203        |
| 157                                   | Other Operating Supplies             | 452           | Inflation         | 474                              | 485        | 497        | 508        |
| 158                                   | Gas, Diesel, Oil, Grease             | 54            | Fuel              | 57                               | 60         | 63         | 66         |
| 159                                   | Uniforms                             | 45            | Employees         | 47                               | 49         | 50         | 51         |
| 160                                   | Other Contracted Services            | 90            | Inflation         | 95                               | 97         | 99         | 102        |
| 161                                   | Janitorial Supplies                  | 45            | Inflation         | 47                               | 49         | 50         | 51         |
| 162                                   | Equipment Rental or Lease            | 27            | Inflation         | 28                               | 29         | 30         | 30         |
| 163                                   | Fleet Maintenance Charge             | 48            | Inflation         | 50                               | 51         | 53         | 54         |
| 164                                   | Building Maintenance and Repairs     | 90            | Inflation         | 95                               | 97         | 99         | 102        |
| 165                                   | Equipment - Non-Capital              | 452           | Inflation         | 474                              | 485        | 497        | 508        |
| 166                                   | Total Warehouse Division             | \$19,010      |                   | \$19,985                         | \$20,706   | \$21,455   | \$22,233   |
| <b><u>Non-Departmental</u></b>        |                                      |               |                   |                                  |            |            |            |
| 167                                   | Retirement Contributions             | \$1,641       | Labor             | \$1,723                          | \$1,783    | \$1,846    | \$1,910    |
| 168                                   | FICA Taxes                           | 1,097         | Labor             | 1,152                            | 1,193      | 1,234      | 1,277      |
| 169                                   | Payroll Taxes and Benefits           | 1,954         | Labor             | 2,051                            | 2,123      | 2,197      | 2,274      |
| 170                                   | Salaries and Wages                   | 24,334        | Labor             | 25,551                           | 26,445     | 27,371     | 28,329     |
| 171                                   | Vacancy Adjustment                   | (81,627)      | Labor             | (85,708)                         | (88,708)   | (91,813)   | (95,026)   |
| 172                                   | Taxes, Licenses, and Fees            | 76            | Revenue           | 77                               | 77         | 78         | 78         |
| 173                                   | Internet Services                    | 1,200         | Admin             | 1,248                            | 1,281      | 1,315      | 1,350      |
| 174                                   | Total Non-Departmental               | (\$51,324)    |                   | (\$53,906)                       | (\$55,805) | (\$57,772) | (\$59,807) |

**Table 1-6**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Reclaimed Water System Operating Expenses**

| Line No.                                          | Description                                     | Adjusted 2023    | Escalation Factor | Fiscal Year Ending September 30, |                    |                    |                    |
|---------------------------------------------------|-------------------------------------------------|------------------|-------------------|----------------------------------|--------------------|--------------------|--------------------|
|                                                   |                                                 |                  |                   | 2024                             | 2025               | 2026               | 2027               |
| <b><u>Miscellaneous and Other Adjustments</u></b> |                                                 |                  |                   |                                  |                    |                    |                    |
| 175                                               | Contingency 1.00% of O&M                        | \$9,122          | Calculation       | \$9,590                          | \$9,897            | \$10,215           | \$10,545           |
| 176                                               | Bad Debt Expense 0.25% of Revenues              | 3,554            | Calculation       | 3,886                            | 4,078              | 4,274              | 4,474              |
| 177                                               | Incremental O&M - Water Reuse Program (SSP017)  | 60,000           | Inflation         | 63,000                           | 64,449             | 65,931             | 67,448             |
| 178                                               | Adjustment for Revised Indirect Cost Allocation | 7,862            | Labor             | 8,255                            | 8,544              | 8,843              | 9,152              |
| 179                                               | Total Miscellaneous and Other Adjustments       | <u>\$80,538</u>  |                   | <u>\$84,731</u>                  | <u>\$86,968</u>    | <u>\$89,263</u>    | <u>\$91,619</u>    |
| 180                                               | <b>Total Water Operating Expenses</b>           | <u>\$929,166</u> |                   | <u>\$976,860</u>                 | <u>\$1,008,187</u> | <u>\$1,040,604</u> | <u>\$1,074,155</u> |
| 181                                               | Annual Percentage Change                        | <u>-11.74%</u>   |                   | <u>5.13%</u>                     | <u>3.21%</u>       | <u>3.22%</u>       | <u>3.22%</u>       |

**Footnotes:**

[1] Allocated water operating expenses shown based on Table 1-2.

[2] Amounts are adjusted from budget as shown herein since such capital outlay expenses are reflected in the Capital Improvements Plan or the Revenue Requirements part of the rate model.

[3] Adjustments to isolate operating expenses. The additional expenditures are funded through the Revenue Requirements.

**Table 1-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Combined Water, Wastewater and Reclaimed Water System Operating Expenses**

| Line No.                                      | Description                                | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|-----------------------------------------------|--------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                               |                                            |               |                   | 2024                             | 2025        | 2026        | 2027        |
| <b><u>Utility Administration Division</u></b> |                                            |               |                   |                                  |             |             |             |
| 1                                             | Salaries & Wages                           | \$707,522     | Labor             | \$742,898                        | \$768,900   | \$795,811   | \$823,664   |
| 2                                             | Certifications                             | 2,000         | Labor             | 2,100                            | 2,174       | 2,250       | 2,328       |
| 3                                             | Overtime                                   | 8,500         | Labor             | 8,925                            | 9,237       | 9,561       | 9,895       |
| 4                                             | FICA Taxes                                 | 55,958        | Labor             | 58,756                           | 60,812      | 62,941      | 65,144      |
| 5                                             | Retirement                                 | 83,696        | Labor             | 87,881                           | 90,957      | 94,140      | 97,435      |
| 6                                             | Health Insurance                           | 99,657        | HealthIns         | 106,633                          | 114,097     | 122,084     | 130,630     |
| 7                                             | Professional Services                      | 55,000        | Inflation         | 57,750                           | 59,078      | 60,437      | 61,827      |
| 8                                             | Travel Per Diem                            | 2,500         | Employees         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 9                                             | Training                                   | 10,000        | Employees         | 10,500                           | 10,742      | 10,989      | 11,241      |
| 10                                            | Communication Services                     | 16,000        | Inflation         | 16,800                           | 17,186      | 17,582      | 17,986      |
| 11                                            | Equipment Rental                           | 20,000        | Inflation         | 21,000                           | 21,483      | 21,977      | 22,483      |
| 12                                            | Vehicle Insurance                          | 72,216        | Insurance         | 75,827                           | 79,618      | 83,599      | 87,779      |
| 13                                            | General Equipment Maintenance              | 2,000         | Repair            | 2,080                            | 2,163       | 2,250       | 2,340       |
| 14                                            | Vehicle Maintenance                        | 7,000         | Repair            | 7,280                            | 7,571       | 7,874       | 8,189       |
| 15                                            | Building Maintenance                       | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 16                                            | Printing and Binding                       | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 17                                            | Public Relations                           | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 18                                            | Advertising                                | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 19                                            | Computer Software                          | 41,000        | Inflation         | 43,050                           | 44,040      | 45,053      | 46,089      |
| 20                                            | Internal Building Maintenance Charge       | 77,251        | Inflation         | 81,114                           | 82,979      | 84,888      | 86,840      |
| 21                                            | Office Supplies                            | 6,500         | Inflation         | 6,825                            | 6,982       | 7,143       | 7,307       |
| 22                                            | Other Operating Supplies                   | 25,000        | Inflation         | 26,250                           | 26,854      | 27,471      | 28,103      |
| 23                                            | Gas, Oil and Grease                        | 12,000        | Fuel              | 12,600                           | 13,230      | 13,892      | 14,586      |
| 24                                            | Postal Services                            | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 25                                            | Dues and Memberships                       | 9,000         | Employees         | 9,450                            | 9,667       | 9,890       | 10,117      |
| 26                                            | Books and Subscriptions                    | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 27                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 28                                            | Grounds Maintenance Services               | 80,000        | Inflation         | 84,000                           | 85,932      | 87,908      | 89,930      |
| 29                                            | Fleet Maintenance Charge                   | 1,060         | Inflation         | 1,113                            | 1,139       | 1,165       | 1,192       |
| 30                                            | Licenses, Taxes and Fees                   | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 31                                            | Uniforms                                   | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 32                                            | Admin Fees and ISF Transfers               | 747,045       | Inflation         | 784,397                          | 802,438     | 820,894     | 839,775     |
| 33                                            | Internal Insurance Charge                  | 658,885       | Inflation         | 691,829                          | 707,741     | 724,019     | 740,672     |
| 34                                            | Internal IT Charge                         | 576,854       | Inflation         | 605,697                          | 619,628     | 633,879     | 648,458     |
| 35                                            | Total Utility Administration Division      | \$3,394,144   |                   | \$3,565,704                      | \$3,666,169 | \$3,769,803 | \$3,876,723 |
| <b><u>Customer Service</u></b>                |                                            |               |                   |                                  |             |             |             |
| 36                                            | Salaries & Wages                           | \$374,504     | Labor             | \$393,229                        | \$406,992   | \$421,237   | \$435,980   |
| 37                                            | Overtime                                   | 22,000        | Labor             | 23,100                           | 23,909      | 24,745      | 25,611      |
| 38                                            | FICA Taxes                                 | 39,088        | Labor             | 41,042                           | 42,479      | 43,966      | 45,504      |
| 39                                            | Retirement                                 | 58,464        | Labor             | 61,387                           | 63,536      | 65,760      | 68,061      |
| 40                                            | Health Insurance                           | 69,614        | HealthIns         | 73,904                           | 78,006      | 82,357      | 86,975      |
| 41                                            | Audit Fee (1/4)                            | 25,000        | Inflation         | 26,250                           | 26,854      | 27,471      | 28,103      |
| 42                                            | Travel Per Diem                            | 1,000         | Employees         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 43                                            | Training                                   | 2,000         | Employees         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 44                                            | Communication Services                     | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 45                                            | General Equipment Maintenance              | 1,500         | Repair            | 1,560                            | 1,622       | 1,687       | 1,755       |
| 46                                            | Software Maintenance                       | 25,000        | Repair            | 26,000                           | 27,040      | 28,122      | 29,246      |
| 47                                            | Printing and Binding                       | 63,600        | Inflation         | 66,780                           | 68,316      | 69,887      | 71,495      |
| 48                                            | Equipment - Non Capital                    | 2,000         | Repair            | 2,080                            | 2,163       | 2,250       | 2,340       |
| 49                                            | Internal Building Maintenance Charge       | 36,024        | Inflation         | 37,825                           | 38,695      | 39,585      | 40,496      |
| 50                                            | Office Supplies                            | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 51                                            | Other Operating Supplies                   | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 52                                            | Postal Service                             | 180,000       | Cust-Water        | 190,732                          | 196,757     | 202,821     | 208,920     |
| 53                                            | Machinery and Equipment - (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 54                                            | Licenses, Taxes and Fees                   | 346,000       | Inflation         | 363,300                          | 371,656     | 380,204     | 388,949     |
| 55                                            | Admin Fees and ISF Transfers               | 75,710        | Inflation         | 79,496                           | 81,324      | 83,194      | 85,108      |
| 56                                            | Miscellaneous Charges                      | 25,000        | Inflation         | 26,250                           | 26,854      | 27,471      | 28,103      |
| 57                                            | Equipment Rental or Lease                  | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 58                                            | Total Customer Service                     | \$1,356,004   |                   | \$1,426,060                      | \$1,469,629 | \$1,514,494 | \$1,560,698 |
| <b><u>Water Production Division</u></b>       |                                            |               |                   |                                  |             |             |             |
| 59                                            | Salaries & Wages                           | \$1,056,333   | Labor             | \$1,109,150                      | \$1,147,970 | \$1,188,149 | \$1,229,734 |
| 60                                            | Overtime                                   | 67,500        | Labor             | 70,875                           | 73,356      | 75,923      | 78,580      |
| 61                                            | Certifications / Licenses                  | 2,200         | Labor             | 2,310                            | 2,391       | 2,475       | 2,561       |
| 62                                            | FICA Taxes                                 | 83,525        | Labor             | 87,701                           | 90,771      | 93,948      | 97,236      |

**Table 1-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Combined Water, Wastewater and Reclaimed Water System Operating Expenses**

| Line No.                           | Description                                                  | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|------------------------------------|--------------------------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                    |                                                              |               |                   | 2024                             | 2025        | 2026        | 2027        |
| 63                                 | Retirement                                                   | 124,928       | Labor             | 131,174                          | 135,766     | 140,517     | 145,435     |
| 64                                 | Health Insurance                                             | 148,753       | HealthIns         | 159,166                          | 170,307     | 182,229     | 194,985     |
| 65                                 | Professional Services                                        | 20,300        | Inflation         | 21,315                           | 21,805      | 22,307      | 22,820      |
| 66                                 | Landfill Services                                            | 65,000        | Water Flow        | 68,667                           | 70,642      | 72,637      | 74,654      |
| 67                                 | Travel Per Diem                                              | 2,750         | Inflation         | 2,888                            | 2,954       | 3,022       | 3,091       |
| 68                                 | Training                                                     | 7,000         | Employees         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 69                                 | Communication Services                                       | 28,600        | Inflation         | 30,030                           | 30,721      | 31,427      | 32,150      |
| 70                                 | Electrical Services                                          | 556,000       | Elec/WGrowth      | 598,558                          | 638,038     | 673,378     | 710,336     |
| 71                                 | Water / Sewer                                                | 1,278         | Inflation         | 1,342                            | 1,373       | 1,404       | 1,437       |
| 72                                 | Drainage                                                     | 4,000         | Water Flow        | 4,226                            | 4,347       | 4,470       | 4,594       |
| 73                                 | Equipment Rental / Leasing                                   | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 74                                 | Equipment Maintenance                                        | 250,000       | Repair            | 260,000                          | 270,400     | 281,216     | 292,465     |
| 75                                 | Maintenance Inspection Services                              | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 76                                 | Vehicle Maintenance                                          | 20,000        | Repair            | 20,800                           | 21,632      | 22,497      | 23,397      |
| 77                                 | Building Maintenance                                         | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 78                                 | Computer Software                                            | 7,000         | Inflation         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 79                                 | Computer Hardware                                            | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 80                                 | Equipment - Non Capital                                      | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 81                                 | Office Supplies                                              | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 82                                 | Operating Supplies                                           | 35,000        | Inflation         | 36,750                           | 37,595      | 38,460      | 39,345      |
| 83                                 | Gas, Oil & Grease                                            | 36,000        | Fuel              | 37,800                           | 39,690      | 41,675      | 43,758      |
| 84                                 | Janitorial Supplies                                          | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 85                                 | Uniforms                                                     | 6,000         | Employees         | 6,300                            | 6,445       | 6,593       | 6,745       |
| 86                                 | Postage                                                      | 100           | Inflation         | 105                              | 107         | 110         | 112         |
| 87                                 | Medical & Lab Repairs                                        | 35,000        | Repair            | 36,400                           | 37,856      | 39,370      | 40,945      |
| 88                                 | Chemicals                                                    | 875,000       | Chem/WGrowth      | 968,386                          | 1,041,997   | 1,099,712   | 1,160,069   |
| 89                                 | Dues & Memberships                                           | 500           | Employees         | 525                              | 537         | 549         | 562         |
| 90                                 | Books & Subscriptions                                        | 250           | Inflation         | 263                              | 269         | 275         | 281         |
| 91                                 | Building Improvements - Roof (Capital Outlay)                | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 92                                 | Machinery and Equipment - (Capital Outlay)                   | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 93                                 | Other Contracted Services                                    | 180,000       | Inflation         | 189,000                          | 193,347     | 197,794     | 202,343     |
| 94                                 | Fleet Maintenance Charge                                     | 2,915         | Inflation         | 3,061                            | 3,131       | 3,203       | 3,277       |
| 95                                 | Licenses, Taxes, and Fees                                    | 22,000        | Inflation         | 23,100                           | 23,631      | 24,175      | 24,731      |
| 96                                 | Additional Expense 4                                         | 322,032       | Inflation         | 338,134                          | 345,911     | 353,867     | 362,006     |
|                                    | Additional Expense 5                                         | 0             | Inflation         | 0                                | 0           | 0           | 0           |
| 97                                 | Total Water Production Division                              | \$3,990,964   |                   | \$4,255,075                      | \$4,461,473 | \$4,651,349 | \$4,849,149 |
| <b><u>Wastewater Treatment</u></b> |                                                              |               |                   |                                  |             |             |             |
| 98                                 | Salaries & Wages                                             | \$1,198,276   | Labor             | \$1,258,190                      | \$1,302,226 | \$1,347,804 | \$1,394,978 |
| 99                                 | Overtime                                                     | 110,000       | Labor             | 115,500                          | 119,543     | 123,726     | 128,057     |
| 100                                | Certification / Licenses                                     | 2,000         | Labor             | 2,100                            | 2,174       | 2,250       | 2,328       |
| 101                                | FICA Taxes                                                   | 99,160        | Labor             | 104,118                          | 107,762     | 111,534     | 115,437     |
| 102                                | Retirement                                                   | 148,314       | Labor             | 155,730                          | 161,180     | 166,822     | 172,660     |
| 103                                | Health Insurance                                             | 176,599       | HealthIns         | 188,961                          | 202,188     | 216,341     | 231,485     |
| 104                                | Professional Services                                        | 40,000        | Inflation         | 42,000                           | 42,966      | 43,954      | 44,965      |
| 105                                | Landfill Services                                            | 602,538       | Sewer Flow        | 636,586                          | 662,594     | 689,299     | 716,707     |
| 106                                | Travel Per Diem                                              | 2,500         | Inflation         | 2,625                            | 2,685       | 2,747       | 2,810       |
| 107                                | Training                                                     | 7,500         | Employees         | 7,875                            | 8,056       | 8,241       | 8,431       |
| 108                                | Communication Services                                       | 24,000        | Inflation         | 25,200                           | 25,780      | 26,373      | 26,979      |
| 109                                | Electrical Services                                          | 1,000,000     | Elec/SGrowth      | 1,076,632                        | 1,147,685   | 1,211,246   | 1,277,660   |
| 110                                | Water / Sewer                                                | 7,800         | Inflation         | 8,190                            | 8,378       | 8,571       | 8,768       |
| 111                                | Drainage                                                     | 2,400         | Sewer Flow        | 2,536                            | 2,639       | 2,746       | 2,855       |
| 112                                | Equipment Maintenance                                        | 258,000       | Repair            | 268,320                          | 279,053     | 290,215     | 301,824     |
| 113                                | Maintenance Inspection Services                              | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 114                                | Vehicle Maintenance                                          | 23,510        | Repair            | 24,450                           | 25,428      | 26,446      | 27,503      |
| 115                                | Computer Software                                            | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 116                                | Equipment - Non Capital                                      | 20,000        | Repair            | 20,800                           | 21,632      | 22,497      | 23,397      |
| 117                                | Office Supplies                                              | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 118                                | Operating Supplies                                           | 140,000       | Inflation         | 147,000                          | 150,381     | 153,840     | 157,378     |
| 119                                | Gas, Oil, Grease                                             | 55,000        | Fuel              | 57,750                           | 60,638      | 63,669      | 66,853      |
| 120                                | Janitorial Supplies                                          | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 121                                | Uniforms                                                     | 8,000         | Employees         | 8,400                            | 8,593       | 8,791       | 8,993       |
| 122                                | Medical & Lab Supplies                                       | 21,500        | Sewer Flow        | 22,715                           | 23,643      | 24,596      | 25,574      |
| 123                                | Chemicals                                                    | 1,394,125     | Chem/SGrowth      | 1,543,042                        | 1,660,395   | 1,752,350   | 1,848,434   |
| 124                                | Dues & Memberships                                           | 350           | Employees         | 368                              | 376         | 385         | 393         |
| 125                                | Books & Subscriptions                                        | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 126                                | Equipment (Capital Outlay)                                   | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 127                                | Professional Services (Other than Building) (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 128                                | Other Contracted Services                                    | 250,000       | Inflation         | 262,500                          | 268,538     | 274,714     | 281,032     |
| 129                                | Building Maintenance and Repairs                             | 20,000        | Inflation         | 21,000                           | 21,483      | 21,977      | 22,483      |

**Table 1-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Combined Water, Wastewater and Reclaimed Water System Operating Expenses**

| Line No.                                                             | Description                                                | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|----------------------------------------------------------------------|------------------------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                                                      |                                                            |               |                   | 2024                             | 2025        | 2026        | 2027        |
| 130                                                                  | Fleet Maintenance Charge                                   | 7,951         | Inflation         | 8,349                            | 8,541       | 8,737       | 8,938       |
| 131                                                                  | Equipment Rental or Lease                                  | 7,000         | Inflation         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 132                                                                  | Licenses, Taxes and Fees                                   | 7,500         | Inflation         | 7,875                            | 8,056       | 8,241       | 8,431       |
| 133                                                                  | Total Wastewater Treatment                                 | \$5,655,523   |                   | \$6,048,635                      | \$6,363,301 | \$6,649,689 | \$6,947,850 |
| <b><u>Meter Reader Division</u></b>                                  |                                                            |               |                   |                                  |             |             |             |
| 134                                                                  | Salaries & Wages                                           | \$315,239     | Labor             | \$331,001                        | \$342,586   | \$354,576   | \$366,987   |
| 135                                                                  | Overtime                                                   | 33,000        | Labor             | 34,650                           | 35,863      | 37,118      | 38,417      |
| 136                                                                  | Certifications / Licenses                                  | 700           | Labor             | 735                              | 761         | 787         | 815         |
| 137                                                                  | FICA Taxes                                                 | 26,333        | Labor             | 27,650                           | 28,617      | 29,619      | 30,656      |
| 138                                                                  | Retirement                                                 | 39,386        | Labor             | 41,355                           | 42,803      | 44,301      | 45,851      |
| 139                                                                  | Health Insurance                                           | 46,898        | HealthIns         | 50,181                           | 53,694      | 57,452      | 61,474      |
| 140                                                                  | Contract Services                                          | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 141                                                                  | Training                                                   | 1,500         | Employees         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 142                                                                  | Communication Services                                     | 8,400         | Inflation         | 8,820                            | 9,023       | 9,230       | 9,443       |
| 143                                                                  | Equipment Rental                                           | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 144                                                                  | Equipment Maintenance                                      | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 145                                                                  | Vehicle Maintenance                                        | 27,874        | Repair            | 28,989                           | 30,149      | 31,354      | 32,609      |
| 146                                                                  | Computer Software                                          | 205,000       | Inflation         | 215,250                          | 220,201     | 225,265     | 230,446     |
| 147                                                                  | Computer Hardware                                          | 6,000         | Inflation         | 6,300                            | 6,445       | 6,593       | 6,745       |
| 148                                                                  | Equipment - Non Capital                                    | 3,000         | Repair            | 3,120                            | 3,245       | 3,375       | 3,510       |
| 149                                                                  | Internal Building Maintenance Charge                       | 11,492        | Inflation         | 12,067                           | 12,344      | 12,628      | 12,918      |
| 150                                                                  | Office Supplies                                            | 4,000         | Inflation         | 4,200                            | 4,297       | 4,395       | 4,497       |
| 151                                                                  | Operating Supplies                                         | 7,500         | Inflation         | 7,875                            | 8,056       | 8,241       | 8,431       |
| 152                                                                  | Gas, Oil, Grease                                           | 15,000        | Fuel              | 15,750                           | 16,538      | 17,364      | 18,233      |
| 153                                                                  | Uniforms                                                   | 3,000         | Employees         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 154                                                                  | Postage                                                    | 300           | Inflation         | 315                              | 322         | 330         | 337         |
| 155                                                                  | Replacement Meters                                         | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 156                                                                  | Machinery & Equipment                                      | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 157                                                                  | ADP Equipment                                              | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 158                                                                  | Fleet Maintenance Charge                                   | 3,445         | Inflation         | 3,617                            | 3,700       | 3,786       | 3,873       |
| 159                                                                  | Printing and Binding                                       | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 160                                                                  | Meter Maintenance                                          | 50,000        | Inflation         | 52,500                           | 53,708      | 54,943      | 56,206      |
| 161                                                                  | Total Meter Reader Division                                | \$820,067     |                   | \$861,650                        | \$890,110   | \$919,620   | \$950,223   |
| <b><u>Field Operations Division (Water / Sewer Distribution)</u></b> |                                                            |               |                   |                                  |             |             |             |
| 162                                                                  | Salaries & Wages                                           | \$892,896     | Labor             | \$937,541                        | \$970,355   | \$1,004,317 | \$1,039,468 |
| 163                                                                  | Overtime                                                   | 55,000        | Labor             | 57,750                           | 59,771      | 61,863      | 64,028      |
| 164                                                                  | Certifications / Licenses                                  | 3,000         | Labor             | 3,150                            | 3,260       | 3,374       | 3,492       |
| 165                                                                  | FICA Taxes                                                 | 70,358        | Labor             | 73,876                           | 76,462      | 79,138      | 81,908      |
| 166                                                                  | Retirement                                                 | 105,235       | Labor             | 110,497                          | 114,364     | 118,367     | 122,510     |
| 167                                                                  | Health Insurance                                           | 125,304       | HealthIns         | 134,075                          | 143,461     | 153,503     | 164,248     |
| 168                                                                  | Professional Services                                      | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 169                                                                  | Other Contract Services                                    | 250,000       | Inflation         | 262,500                          | 268,538     | 274,714     | 281,032     |
| 170                                                                  | Travel Per Diem                                            | 2,200         | Inflation         | 2,310                            | 2,363       | 2,417       | 2,473       |
| 171                                                                  | Training                                                   | 18,000        | Employees         | 18,900                           | 19,335      | 19,779      | 20,234      |
| 172                                                                  | Communication Services                                     | 13,800        | Inflation         | 14,490                           | 14,823      | 15,164      | 15,513      |
| 173                                                                  | Equipment Rental                                           | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 174                                                                  | Equipment Maintenance                                      | 50,000        | Repair            | 52,000                           | 54,080      | 56,243      | 58,493      |
| 175                                                                  | Maintenance Inspection Services                            | 1,000         | Repair            | 1,040                            | 1,082       | 1,125       | 1,170       |
| 176                                                                  | Vehicle Maintenance                                        | 70,000        | Repair            | 72,800                           | 75,712      | 78,740      | 81,890      |
| 177                                                                  | Building Maintenance                                       | 4,000         | Repair            | 4,160                            | 4,326       | 4,499       | 4,679       |
| 178                                                                  | Computer Hardware                                          | 6,000         | Inflation         | 6,300                            | 6,445       | 6,593       | 6,745       |
| 178                                                                  | Computer Software                                          | 15,000        | Inflation         | 15,750                           | 16,112      | 16,483      | 16,862      |
| 179                                                                  | Equipment - Non Capital                                    | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 180                                                                  | Office Supplies                                            | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 181                                                                  | Operating Supplies                                         | 70,000        | Inflation         | 73,500                           | 75,191      | 76,920      | 78,689      |
| 182                                                                  | Gas, Oil, Grease                                           | 38,000        | Fuel              | 39,900                           | 41,895      | 43,990      | 46,189      |
| 183                                                                  | Janitorial Supplies                                        | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 184                                                                  | Uniforms                                                   | 7,000         | Employees         | 7,350                            | 7,519       | 7,692       | 7,869       |
| 185                                                                  | Road Materials & Supplies                                  | 10,000        | Repair            | 10,400                           | 10,816      | 11,249      | 11,699      |
| 186                                                                  | Professional Services Other Than Building (Capital Outlay) | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 187                                                                  | Machinery & Equipment                                      | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 188                                                                  | New Meter Installations                                    | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 189                                                                  | Large Meter Installations                                  | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 190                                                                  | Printing and Binding                                       | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 191                                                                  | Fleet Maintenance Charge                                   | 20,538        | Inflation         | 21,565                           | 22,061      | 22,568      | 23,087      |

**Table 1-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Combined Water, Wastewater and Reclaimed Water System Operating Expenses**

| Line No.                              | Description                                                  | Adjusted 2023 | Escalation Factor | Fiscal Year Ending September 30, |             |             |             |
|---------------------------------------|--------------------------------------------------------------|---------------|-------------------|----------------------------------|-------------|-------------|-------------|
|                                       |                                                              |               |                   | 2024                             | 2025        | 2026        | 2027        |
| 192                                   | Total Field Operations Division (Water / Sewer Distribution) | \$1,844,331   |                   | \$1,937,604                      | \$2,006,305 | \$2,077,680 | \$2,151,847 |
| <b><u>Lab Operations Division</u></b> |                                                              |               |                   |                                  |             |             |             |
| 193                                   | Salaries & Wages                                             | \$328,969     | Labor             | \$345,417                        | \$357,507   | \$370,020   | \$382,971   |
| 194                                   | Overtime                                                     | 8,000         | Labor             | 8,400                            | 8,694       | 8,998       | 9,313       |
| 195                                   | Certifications / Licenses                                    | 100           | Labor             | 105                              | 109         | 112         | 116         |
| 196                                   | FICA Taxes                                                   | 24,276        | Labor             | 25,490                           | 26,382      | 27,305      | 28,261      |
| 197                                   | Retirement                                                   | 36,309        | Labor             | 38,124                           | 39,459      | 40,840      | 42,269      |
| 198                                   | Health Insurance                                             | 43,234        | HealthIns         | 46,260                           | 49,499      | 52,964      | 56,671      |
| 199                                   | Travel Per Diem                                              | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
| 200                                   | Training                                                     | 3,000         | Employees         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 201                                   | Communication Services                                       | 3,300         | Inflation         | 3,465                            | 3,545       | 3,626       | 3,710       |
| 202                                   | Equipment Maintenance                                        | 2,400         | Repair            | 2,496                            | 2,596       | 2,700       | 2,808       |
| 203                                   | Maintenance Inspection Services                              | 750           | Repair            | 780                              | 811         | 844         | 877         |
| 204                                   | Vehicle Maintenance                                          | 2,500         | Repair            | 2,600                            | 2,704       | 2,812       | 2,925       |
| 205                                   | Building Maintenance                                         | 1,000         | Repair            | 1,040                            | 1,082       | 1,125       | 1,170       |
| 206                                   | Equipment - Non Capital                                      | 5,000         | Repair            | 5,200                            | 5,408       | 5,624       | 5,849       |
| 207                                   | Office Supplies                                              | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 208                                   | Operating Supplies                                           | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 209                                   | Gas, Oil, Grease                                             | 1,500         | Fuel              | 1,575                            | 1,654       | 1,736       | 1,823       |
| 210                                   | Janitorial Supplies                                          | 1,200         | Inflation         | 1,260                            | 1,289       | 1,319       | 1,349       |
| 211                                   | Uniforms                                                     | 1,700         | Employees         | 1,785                            | 1,826       | 1,868       | 1,911       |
| 212                                   | Medical / Lab Supplies                                       | 89,500        | Water Flow        | 94,550                           | 97,268      | 100,016     | 102,792     |
| 213                                   | Dues & Memberships                                           | 500           | Employees         | 525                              | 537         | 549         | 562         |
| 214                                   | Books & Subscriptions                                        | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 215                                   | Machinery & Equipment                                        | [2] 0         | Eliminate         | 0                                | 0           | 0           | 0           |
| 216                                   | Other Contracted Services                                    | 95,000        | Inflation         | 99,750                           | 102,044     | 104,391     | 106,792     |
| 217                                   | Fleet Maintenance Charge                                     | 795           | Inflation         | 835                              | 854         | 874         | 894         |
| 218                                   | Licenses, Taxes and Fees                                     | 3,000         | Inflation         | 3,150                            | 3,222       | 3,297       | 3,372       |
| 219                                   | Additional Expense 4                                         | 1,500         | Inflation         | 1,575                            | 1,611       | 1,648       | 1,686       |
|                                       | Additional Expense 5                                         | 0             | Inflation         | 0                                | 0           | 0           | 0           |
| 220                                   | Total Lab Operations Division                                | \$660,533     |                   | \$694,883                        | \$718,842   | \$743,657   | \$769,363   |
| <b><u>Warehouse Division</u></b>      |                                                              |               |                   |                                  |             |             |             |
| 221                                   | Salaries & Wages                                             | \$122,730     | Labor             | \$128,867                        | \$133,377   | \$138,045   | \$142,877   |
| 222                                   | Overtime                                                     | 5,000         | Labor             | 5,250                            | 5,434       | 5,624       | 5,821       |
| 223                                   | FICA Taxes                                                   | 9,463         | Labor             | 9,936                            | 10,284      | 10,644      | 11,016      |
| 224                                   | Retirement Contributions                                     | 14,154        | Labor             | 14,862                           | 15,382      | 15,920      | 16,477      |
| 225                                   | Health Insurance                                             | 16,854        | HealthIns         | 18,034                           | 19,296      | 20,647      | 22,092      |
| 226                                   | Employee Training                                            | 200           | Employees         | 210                              | 215         | 220         | 225         |
| 227                                   | Communication Services                                       | 1,655         | Inflation         | 1,738                            | 1,778       | 1,819       | 1,860       |
| 228                                   | General Equipment Maintenance                                | 2,800         | Repair            | 2,912                            | 3,028       | 3,150       | 3,276       |
| 229                                   | Vehicle Maintenance/Repair                                   | 3,600         | Repair            | 3,744                            | 3,894       | 4,050       | 4,211       |
| 230                                   | Internal Building Maintenance Charge                         | 17,465        | Inflation         | 18,338                           | 18,760      | 19,192      | 19,633      |
| 231                                   | Office Supplies                                              | 2,000         | Inflation         | 2,100                            | 2,148       | 2,198       | 2,248       |
| 232                                   | Other Operating Supplies                                     | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 233                                   | Gas, Diesel, Oil, Grease                                     | 600           | Fuel              | 630                              | 662         | 695         | 729         |
| 234                                   | Uniforms                                                     | 500           | Employees         | 525                              | 537         | 549         | 562         |
| 235                                   | Other Contracted Services                                    | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 236                                   | Janitorial Supplies                                          | 500           | Inflation         | 525                              | 537         | 549         | 562         |
| 237                                   | Equipment Rental or Lease                                    | 300           | Inflation         | 315                              | 322         | 330         | 337         |
| 238                                   | Fleet Maintenance Charge                                     | 530           | Inflation         | 557                              | 569         | 582         | 596         |
| 239                                   | Building Maintenance and Repairs                             | 1,000         | Inflation         | 1,050                            | 1,074       | 1,099       | 1,124       |
| 240                                   | Equipment - Non-Capital                                      | 5,000         | Inflation         | 5,250                            | 5,371       | 5,494       | 5,621       |
| 241                                   | Total Warehouse Division                                     | \$210,351     |                   | \$221,142                        | \$229,113   | \$237,398   | \$246,013   |
| <b><u>Non-Departmental</u></b>        |                                                              |               |                   |                                  |             |             |             |
| 242                                   | Retirement Contributions                                     | \$4,923       | Labor             | \$5,169                          | \$5,350     | \$5,537     | \$5,731     |
| 243                                   | FICA Taxes                                                   | 3,292         | Labor             | 3,457                            | 3,578       | 3,703       | 3,832       |
| 244                                   | Payroll Taxes and Benefits                                   | 5,861         | Labor             | 6,154                            | 6,369       | 6,592       | 6,823       |
| 245                                   | Salaries and Wages                                           | 73,003        | Labor             | 76,653                           | 79,336      | 82,113      | 84,987      |
| 246                                   | Vacancy Adjustment                                           | (244,881)     | Labor             | (257,125)                        | (266,124)   | (275,439)   | (285,079)   |
| 247                                   | Taxes, Licenses, and Fees                                    | 1,500         | Revenue           | 1,509                            | 1,517       | 1,524       | 1,531       |
| 248                                   | Internet Services                                            | 3,600         | Inflation         | 3,768                            | 3,859       | 3,952       | 4,048       |
| 249                                   | Total Non-Departmental                                       | (\$152,702)   |                   | (\$160,415)                      | (\$166,115) | (\$172,017) | (\$178,127) |

**Table 1-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projection of Combined Water, Wastewater and Reclaimed Water System Operating Expenses**

| Line No. | Description                                       | Adjusted 2023              | Escalation Factor | Fiscal Year Ending September 30, |                            |                            |                            |
|----------|---------------------------------------------------|----------------------------|-------------------|----------------------------------|----------------------------|----------------------------|----------------------------|
|          |                                                   |                            |                   | 2024                             | 2025                       | 2026                       | 2027                       |
|          | <b><u>Miscellaneous and Other Adjustments</u></b> |                            |                   |                                  |                            |                            |                            |
| 250      | Contingency 1.00% of O&M                          | \$179,070                  | Calculation       | \$189,872                        | \$197,807                  | \$205,388                  | \$213,263                  |
| 251      | Bad Debt Expense 0.25% of Revenues                | 67,819                     | Calculation       | 73,872                           | 77,455                     | 81,188                     | 85,075                     |
| 252      | Incremental O&M - Water Reuse Program (SSP017)    | 60,000                     | Inflation         | 63,000                           | 64,449                     | 65,931                     | 67,448                     |
| 253      | Adjustment for Revised Indirect Cost Allocation   | 150,000                    | Labor             | 157,500                          | 163,013                    | 168,718                    | 174,623                    |
| 254      | Total Miscellaneous and Other Adjustments         | <u>\$456,890</u>           |                   | <u>\$484,244</u>                 | <u>\$502,724</u>           | <u>\$521,225</u>           | <u>\$540,408</u>           |
| 255      | <b>Total Water Operating Expenses</b>             | <u><u>\$18,236,105</u></u> |                   | <u><u>\$19,334,581</u></u>       | <u><u>\$20,141,549</u></u> | <u><u>\$20,912,898</u></u> | <u><u>\$21,714,146</u></u> |
| 256      | Annual Percentage Change                          | 10.60%                     |                   | 6.02%                            | 4.17%                      | 3.83%                      | 3.83%                      |

Footnotes:

[1] Allocated water operating expenses shown based on Workpaper.

[2] Amounts are adjusted off from Fiscal Year 2022 and 2023 budget and are reflected in the Revenue Requirements.

[3] Adjustments to isolate operating expenses. The additional expenditures are funded through the Revenue Requirements.

**Table 1-8**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projected Operating Expense Escalation Factors**

| Line No. | Description                                | Escalation Reference | Projected Fiscal Year Ending September 30, |        |        |        |        |
|----------|--------------------------------------------|----------------------|--------------------------------------------|--------|--------|--------|--------|
|          |                                            |                      | 2023                                       | 2024   | 2025   | 2026   | 2027   |
| 1        | Constant                                   | Constant             | 1.0000                                     | 1.0000 | 1.0000 | 1.0000 | 1.0000 |
| 2        | General Inflation (CPI) [1]                | Inflation            | 1.0000                                     | 1.0500 | 1.0230 | 1.0230 | 1.0230 |
| 3        | Labor Escalator                            | Labor                | 1.0000                                     | 1.0500 | 1.0350 | 1.0350 | 1.0350 |
| 4        | Customer Acct. Growth + Infl. - Water      | Cust-Water           | 1.0100                                     | 1.0596 | 1.0316 | 1.0308 | 1.0301 |
| 5        | Customer Acct. Growth + Infl. - Wastewater | Cust-Sewer           | 1.0101                                     | 1.0597 | 1.0316 | 1.0307 | 1.0299 |
| 6        | Repair and Maintenance                     | Repair               | 1.0000                                     | 1.0400 | 1.0400 | 1.0400 | 1.0400 |
| 7        | Fuel & Lubricants                          | Fuel                 | 1.0000                                     | 1.0500 | 1.0500 | 1.0500 | 1.0500 |
| 8        | Chemicals                                  | Chemical             | 1.0000                                     | 1.1000 | 1.0700 | 1.0500 | 1.0500 |
| 9        | Existing Rate Revenue - Water              | Water Rev            | 1.0058                                     | 1.0054 | 1.0050 | 1.0045 | 1.0041 |
| 10       | Existing Rate Revenue - Wastewater         | Sewer Rev            | 1.0072                                     | 1.0066 | 1.0060 | 1.0055 | 1.0049 |
| 11       | Existing Rate Revenue - Utility System     | Revenue              | 1.0065                                     | 1.0059 | 1.0054 | 1.0049 | 1.0044 |
| 12       | Flow Growth + Infl - Water                 | Water Flow           | 1.0066                                     | 1.0564 | 1.0287 | 1.0283 | 1.0278 |
| 13       | Flow Growth + Infl - Wastewater            | Sewer Flow           | 1.0067                                     | 1.0565 | 1.0409 | 1.0403 | 1.0398 |
| 14       | Electric - Plus Water Growth               | Elec/WGrowth         | 1.0066                                     | 1.0765 | 1.0660 | 1.0554 | 1.0549 |
| 15       | Chemicals - Plus Water Growth              | Chem/WGrowth         | 1.0066                                     | 1.1067 | 1.0760 | 1.0554 | 1.0549 |
| 16       | Electric - Plus Wastewater Growth          | Elec/SGrowth         | 1.0067                                     | 1.0766 | 1.0660 | 1.0554 | 1.0548 |
| 17       | Chemicals - Plus Wastewater Growth         | Chem/SGrowth         | 1.0067                                     | 1.1068 | 1.0761 | 1.0554 | 1.0548 |
| 18       | Sludge - Plus Wastewater Growth            | Sludge/Growth        | 1.0067                                     | 1.0565 | 1.0559 | 1.0554 | 1.0548 |
| 19       | Eliminate                                  | Eliminate            | 0.0000                                     | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| 20       | Health Insurance Factor                    | HealthIns            | 1.0000                                     | 1.0700 | 1.0700 | 1.0700 | 1.0700 |
| 21       | General Insurance Factor                   | Insurance            | 1.0000                                     | 1.0500 | 1.0500 | 1.0500 | 1.0500 |
| 22       | Number of Employees                        | Employees            | 1.0000                                     | 1.0500 | 1.0230 | 1.0230 | 1.0230 |
| 23       | Marginal Adjustment Factor                 | Marginal             | 1.0000                                     | 1.0100 | 1.0100 | 1.0100 | 1.0100 |
| 24       | Administrative Transfer Factor             | Admin                | 1.0000                                     | 1.0400 | 1.0265 | 1.0265 | 1.0265 |
| 25       | General Transfer Factor                    | Transfer             | 1.0000                                     | 1.0300 | 1.0300 | 1.0300 | 1.0300 |
| 26       | Water Growth                               | Wgrowth              | 1.0000                                     | 0.9298 | 0.9245 | 0.9184 | 0.9111 |
| 27       | Wastewater Growth                          | WwGrowth             | 1.0000                                     | 0.9245 | 0.9184 | 0.9111 | 0.9024 |
| 28       | Reclaimed Water Growth                     | Rgrowth              | 1.0000                                     | 0.8750 | 0.8571 | 0.8333 | 0.8000 |

**Footnotes:**

- [1] Estimates based on projections contained in "The Budget and Economic Outlook: An Update" published by the Congressional Budget Office in May 2022.

**Table 1-9**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected Capital Improvement Program Funding Sources [1]**

| No.                                                          | Description                                          | Projected Funding Source | Fiscal Year Ending September 30, |             |             |             |             | FY 2023 - 2027 Total |
|--------------------------------------------------------------|------------------------------------------------------|--------------------------|----------------------------------|-------------|-------------|-------------|-------------|----------------------|
|                                                              |                                                      |                          | 2023                             | 2024        | 2025        | 2026        | 2027        |                      |
| <b><u>WATER, WASTEWATER, AND RECLAIMED WATER SYSTEMS</u></b> |                                                      |                          |                                  |             |             |             |             |                      |
| <b><u>Water Projects</u></b>                                 |                                                      |                          |                                  |             |             |             |             |                      |
| <b><u>Major Capital Projects</u></b>                         |                                                      |                          |                                  |             |             |             |             |                      |
| 1                                                            | Water Treatment Plant R & R - Equipment              | W Rates                  | \$200,000                        | \$200,000   | \$200,000   | \$200,000   | \$250,000   | \$1,050,000          |
| 2                                                            | Emergency Utility Repairs                            | W Rates                  | 83,333                           | 83,333      | 83,333      | 83,333      | 83,333      | 416,667              |
| 3                                                            | Central Lab Expansion                                | W Rates                  | 126,667                          | 0           | 0           | 0           | 0           | 126,667              |
| 4                                                            | Lab Sample Stations                                  | W Rates                  | 133,333                          | 0           | 0           | 0           | 0           | 133,333              |
| 5                                                            | Field Operations - Water System Replacements         | W Rates                  | 400,000                          | 300,000     | 300,000     | 300,000     | 300,000     | 1,600,000            |
| 6                                                            | WTP - Telemetry Instrument/Control Sys               | R&R (403)                | 50,000                           | 50,000      | 50,000      | 50,000      | 50,000      | 250,000              |
| 7                                                            | Generator Replacements                               | R&R (403)                | 0                                | 100,000     | 500,000     | 100,000     | 100,000     | 800,000              |
| 8                                                            | Generator Replacements                               | Bond 1                   | 2,500,000                        | 0           | 0           | 0           | 0           | 2,500,000            |
| 9                                                            | City Wide Class Pipe Replacement                     | W Rates                  | 166,667                          | 353,333     | 400,000     | 250,000     | 250,000     | 1,420,000            |
| 10                                                           | Field Operations - New Facility                      | Bond 1                   | 1,333,333                        | 0           | 0           | 0           | 0           | 1,333,333            |
| 11                                                           | Ridgewood Avenue Water Main Replacement              | Impact Fee (405)         | 150,000                          | 100,000     | 900,000     | 100,000     | 900,000     | 2,150,000            |
| 12                                                           | Water Treatment Plant-1 Million Gal Wtr Storage Tank | W Rates                  | 0                                | 500,000     | 0           | 1,500,000   | 0           | 2,000,000            |
| 13                                                           | Water Treatment Plant-1 Million Gal Wtr Storage Tank | Impact Fee (405)         | 0                                | 1,000,000   | 0           | 0           | 0           | 1,000,000            |
| 14                                                           | Production Well Replacement                          | R&R (403)                | 0                                | 250,000     | 250,000     | 250,000     | 250,000     | 1,000,000            |
| 15                                                           | Engineering - Taylor Road Improvements               | R&R (403)                | 0                                | 0           | 0           | 0           | 266,667     | 266,667              |
| 16                                                           | Engineering - Taylor Road Improvements               | R&R (403)                | 0                                | 0           | 0           | 0           | 266,667     | 266,667              |
| 17                                                           | WTP - Raw Water Main Replacement                     | R&R (403)                | 0                                | 0           | 3,000,000   | 0           | 0           | 3,000,000            |
| 18                                                           | Engineering - Utility Coordination and Relocation    | W Rates                  | 0                                | 0           | 8,333       | 8,333       | 8,333       | 25,000               |
| 19                                                           | Engineering - Water System Extensions/Upsizing       | Impact Fee (405)         | 0                                | 0           | 50,000      | 50,000      | 50,000      | 150,000              |
| 20                                                           | Engineering - City Cost Participation Project        | Impact Fee (405)         | 0                                | 0           | 0           | 25,000      | 25,000      | 50,000               |
| 21                                                           | Subtotal Capital Projects                            |                          | \$5,143,333                      | \$2,936,667 | \$5,741,667 | \$2,916,667 | \$2,800,000 | \$19,538,333         |
| <b><u>Fleet Replacement</u></b>                              |                                                      |                          |                                  |             |             |             |             |                      |
| <b><u>Water Production</u></b>                               |                                                      |                          |                                  |             |             |             |             |                      |
| 22                                                           | 2500HD 4X4 UTILITY                                   | W Rates                  | \$42,000                         | \$0         | \$0         | \$0         | \$0         | \$42,000             |
| 23                                                           | TACOMA 4X4 PICKUP                                    | W Rates                  | 25,000                           | 0           | 0           | 0           | 0           | 25,000               |
| 24                                                           | TACOMA 4X4 PICKUP                                    | W Rates                  | 25,000                           | 0           | 0           | 0           | 0           | 25,000               |
| 25                                                           | FORD ESCAPE                                          | W Rates                  | 0                                | 0           | 0           | 22,000      | 0           | 22,000               |
| 26                                                           | FRONTIER 4X4                                         | W Rates                  | 0                                | 0           | 0           | 25,000      | 0           | 25,000               |
| 27                                                           | FRONTIER 4X4                                         | W Rates                  | 0                                | 0           | 0           | 25,000      | 0           | 25,000               |
| 28                                                           | Subtotal Water Production                            |                          | \$92,000                         | \$0         | \$0         | \$72,000    | \$0         | \$164,000            |
| <b><u>Meter Readers</u></b>                                  |                                                      |                          |                                  |             |             |             |             |                      |
| 29                                                           | SILVERADO PICKUP                                     | W Rates                  | \$0                              | \$0         | \$11,371    | \$0         | \$0         | \$11,371             |
| 30                                                           | SILVERADO PICKUP                                     | W Rates                  | 0                                | 0           | 11,371      | 0           | 0           | 11,371               |
| 31                                                           | F150 PICKUP                                          | W Rates                  | 0                                | 0           | 0           | 11,826      | 0           | 11,826               |
| 32                                                           | F150 PICKUP                                          | W Rates                  | 0                                | 0           | 0           | 11,826      | 0           | 11,826               |
| 33                                                           | FRONTIER                                             | W Rates                  | 0                                | 0           | 0           | 0           | 12,281      | 12,281               |
| 34                                                           | Subtotal Meter Readers                               |                          | \$0                              | \$0         | \$22,742    | \$23,651    | \$12,281    | \$58,674             |
| <b><u>Public Utilities Maintenance</u></b>                   |                                                      |                          |                                  |             |             |             |             |                      |
| 35                                                           | 2500HD UTILITY                                       | W Rates                  | \$14,625                         | \$0         | \$0         | \$0         | \$0         | \$14,625             |
| 36                                                           | 2500HD UTILITY                                       | W Rates                  | 14,625                           | 0           | 0           | 0           | 0           | 14,625               |
| 37                                                           | 2500HD UTILITY                                       | W Rates                  | 14,625                           | 0           | 0           | 0           | 0           | 14,625               |
| 38                                                           | TRANSIT CARGO VAN                                    | W Rates                  | 10,968                           | 0           | 0           | 0           | 0           | 10,968               |
| 39                                                           | F550 CAMERA TRUCK                                    | W Rates                  | 0                                | 0           | 68,553      | 0           | 0           | 68,553               |
| 40                                                           | DURASTAR 5 YD. DUMP                                  | W Rates                  | 0                                | 0           | 36,561      | 0           | 0           | 36,561               |
| 41                                                           | F350 UTILITY                                         | W Rates                  | 0                                | 0           | 13,711      | 0           | 0           | 13,711               |
| 42                                                           | F250 UTILITY W/ LIFTGATE                             | W Rates                  | 0                                | 0           | 17,824      | 0           | 0           | 17,824               |
| 43                                                           | F250 UTILITY W/ LIFTGATE                             | W Rates                  | 0                                | 0           | 13,711      | 0           | 0           | 13,711               |
| 44                                                           | F250 UTILITY W/ LIFTGATE                             | W Rates                  | 0                                | 0           | 13,711      | 0           | 0           | 13,711               |
| 45                                                           | VALVE EXERCISING MACHINE/TRLR                        | W Rates                  | 0                                | 0           | 0           | 28,335      | 0           | 28,335               |
| 46                                                           | F250 UTILITY                                         | W Rates                  | 0                                | 0           | 0           | 13,711      | 0           | 13,711               |
| 47                                                           | F250 UTILITY CREWCAB                                 | W Rates                  | 0                                | 0           | 0           | 13,711      | 0           | 13,711               |
| 48                                                           | F250 UTILITY W/TOMMYGATE                             | W Rates                  | 0                                | 0           | 0           | 28,335      | 0           | 28,335               |
| 49                                                           | EXPLORER SUV                                         | W Rates                  | 0                                | 0           | 0           | 17,824      | 0           | 17,824               |
| 50                                                           | F550 CAMERA TRUCK                                    | W Rates                  | 0                                | 0           | 68,553      | 0           | 0           | 68,553               |
| 51                                                           | Subtotal Public Utilities Maintenance                |                          | \$54,842                         | \$0         | \$232,622   | \$101,915   | \$0         | \$389,379            |
| <b><u>Laboratory Operations</u></b>                          |                                                      |                          |                                  |             |             |             |             |                      |
| 52                                                           | FRONTIER PICKUP                                      | W Rates                  | \$0                              | \$0         | \$0         | \$9,363     | \$0         | \$9,363              |
| 53                                                           | FRONTIER PICKUP                                      | W Rates                  | 0                                | 0           | 0           | 9,363       | 0           | 9,363                |
| 54                                                           | Subtotal Laboratory Operations                       |                          | \$0                              | \$0         | \$0         | \$18,726    | \$0         | \$18,726             |
| <b><u>Public Utilities Administration</u></b>                |                                                      |                          |                                  |             |             |             |             |                      |
| 55                                                           | F150 4X4                                             | W Rates                  | \$0                              | \$0         | \$0         | \$12,691    | \$0         | \$12,691             |
| 56                                                           | FUSION SEDAN                                         | W Rates                  | 0                                | 0           | 0           | 9,871       | 0           | 9,871                |
| 57                                                           | ESCAPE                                               | W Rates                  | 0                                | 0           | 0           | 0           | 12,691      | 12,691               |
| 58                                                           | Subtotal Public Utilities Administration             |                          | \$0                              | \$0         | \$0         | \$22,562    | \$12,691    | \$35,253             |

**Table 1-9**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected Capital Improvement Program Funding Sources [1]**

| Line No.                            | Description                                                 | Projected Funding Source | Fiscal Year Ending September 30, |             |              |              |             | FY 2023 - 2027 Total |
|-------------------------------------|-------------------------------------------------------------|--------------------------|----------------------------------|-------------|--------------|--------------|-------------|----------------------|
|                                     |                                                             |                          | 2023                             | 2024        | 2025         | 2026         | 2027        |                      |
| <u>Warehouse</u>                    |                                                             |                          |                                  |             |              |              |             |                      |
| 59                                  | FORKLIFT                                                    | W Rates                  | \$13,711                         | \$0         | \$0          | \$0          | \$0         | \$13,711             |
| 60                                  | Subtotal Warehouse                                          |                          | \$13,711                         | \$0         | \$0          | \$0          | \$0         | \$13,711             |
| 61                                  | Subtotal Fleet Replacement                                  |                          | \$160,553                        | \$0         | \$255,364    | \$238,854    | \$24,972    | \$679,742            |
| 62                                  | Subtotal Water Capital Projects                             |                          | \$5,303,886                      | \$2,936,667 | \$5,997,030  | \$3,155,520  | \$2,824,972 | \$20,218,075         |
| <u>Wastewater Projects</u>          |                                                             |                          |                                  |             |              |              |             |                      |
| <u>Major Capital Projects</u>       |                                                             |                          |                                  |             |              |              |             |                      |
| 63                                  | Field Operations - Sewer System Rehabilitation (Pipelining) | O&M (401)                | \$750,000                        | \$750,000   | \$750,000    | \$750,000    | \$750,000   | \$3,750,000          |
| 64                                  | Field Operations - Sewer System Rehabilitation (Pipelining) | Grant                    | 750,000                          | 0           | 0            | 0            | 0           | 750,000              |
| 65                                  | Emergency Utility Repairs                                   | R&R (403)                | 83,333                           | 83,333      | 83,333       | 83,333       | 83,333      | 416,667              |
| 66                                  | Williamson Regional Lift Station Rehab                      | Bond 1                   | 150,000                          | 1,500,000   | 0            | 0            | 0           | 1,650,000            |
| 67                                  | Sugar Forest Lift Station Rehab                             | O&M (401)                | 250,000                          | 700,000     | 0            | 0            | 0           | 950,000              |
| 68                                  | Gateway - Lowes Lift Station Rehab                          | Bond 1                   | 550,000                          | 0           | 0            | 0            | 0           | 550,000              |
| 69                                  | Central Lab Expansion                                       | O&M (401)                | 126,667                          | 0           | 0            | 0            | 0           | 126,667              |
| 70                                  | Lab Sample Stations                                         | O&M (401)                | 133,333                          | 0           | 0            | 0            | 0           | 133,333              |
| 71                                  | WRF - Telemetry Instrument/Control Sys                      | R&R (403)                | 180,000                          | 190,000     | 190,000      | 190,000      | 190,000     | 940,000              |
| 72                                  | Water Reclamation Facility - R&R                            | R&R (403)                | 0                                | 500,000     | 500,000      | 550,000      | 550,000     | 2,100,000            |
| 73                                  | Water Reclamation Facility - R&R                            | Bond 1                   | 600,000                          | 0           | 0            | 0            | 0           | 600,000              |
| 74                                  | WRF Electric System Repair/Replacement                      | Bond 1                   | 500,000                          | 0           | 0            | 0            | 0           | 500,000              |
| 75                                  | Generator Replacements                                      | R&R (403)                | 0                                | 100,000     | 500,000      | 100,000      | 100,000     | 800,000              |
| 76                                  | Generator Replacements                                      | Bond 1                   | 2,500,000                        | 0           | 0            | 0            | 0           | 2,500,000            |
| 77                                  | City Wide Class Pipe Replacement                            | O&M (401)                | 166,667                          | 353,333     | 400,000      | 250,000      | 250,000     | 1,420,000            |
| 78                                  | Field Operations - New Facility                             | Bond 1                   | 1,333,333                        | 0           | 0            | 0            | 0           | 1,333,333            |
| 79                                  | WRF- Filter System Rehab                                    | R&R (403)                | 0                                | 2,000,000   | 500,000      | 0            | 0           | 2,500,000            |
| 80                                  | WRF- Filter System Rehab                                    | Bond 1                   | 500,000                          | 0           | 0            | 0            | 0           | 500,000              |
| 81                                  | WRF Operations Building Expansion                           | R&R (403)                | 0                                | 0           | 0            | 500,000      | 0           | 500,000              |
| 82                                  | Engineering - Taylor Road Improvements                      | R&R (403)                | 0                                | 0           | 0            | 0            | 266,667     | 266,667              |
| 83                                  | Engineering - Taylor Road Improvements                      | R&R (403)                | 0                                | 0           | 0            | 0            | 266,667     | 266,667              |
| 84                                  | WRF Nutrient Removal Process Improvements                   | SRF 1                    | 0                                | 0           | 12,500,000   | 12,500,000   | 0           | 25,000,000           |
| 85                                  | Engineering - Utility Coordination and Relocation           | R&R (403)                | 0                                | 0           | 8,333        | 8,333        | 8,333       | 25,000               |
| 86                                  | Engineering - City Cost Participation Project               | Impact Fee (405)         | 0                                | 0           | 0            | 25,000       | 25,000      | 50,000               |
| 87                                  | Field Operations - Sewer System Expansion                   | Impact Fee (405)         | 0                                | 0           | 750,000      | 2,000,000    | 750,000     | 3,500,000            |
| 88                                  | Field Operations - Sewer System Expansion                   | SRF 1                    | 0                                | 0           | 1,250,000    | 0            | 1,250,000   | 2,500,000            |
| 89                                  | Field Operations - Sewer System Expansion                   | Grant                    | 0                                | 0           | 1,000,000    | 0            | 1,000,000   | 2,000,000            |
| 90                                  | Subtotal Capital Projects                                   |                          | \$8,573,333                      | \$6,176,667 | \$18,431,667 | \$16,956,667 | \$5,490,000 | \$55,628,333         |
| <u>Wastewater</u>                   |                                                             |                          |                                  |             |              |              |             |                      |
| 91                                  | SILVERADO 4X4 PICKUP                                        | S Rates                  | \$0                              | \$0         | \$27,000     | \$0          | \$0         | \$27,000             |
| 92                                  | F250 W/3200LB CRANE                                         | S Rates                  | 0                                | 0           | 44,000       | 0            | 0           | 44,000               |
| 93                                  | F250 W/3200LB CRANE                                         | S Rates                  | 0                                | 0           | 44,000       | 0            | 0           | 44,000               |
| 94                                  | 1500 EXPRESS CARGO VAN                                      | S Rates                  | 0                                | 0           | 27,000       | 0            | 0           | 27,000               |
| 95                                  | F450 W/5000LB CRANE                                         | S Rates                  | 0                                | 0           | 67,000       | 0            | 0           | 67,000               |
| 96                                  | F150 4X2 PICKUP                                             | S Rates                  | 0                                | 0           | 0            | 26,000       | 0           | 26,000               |
| 97                                  | FRONTIER 4X4 EXT. CAB PICKUP                                | S Rates                  | 0                                | 0           | 0            | 26,000       | 0           | 26,000               |
| 98                                  | Subtotal Wastewater                                         |                          | \$0                              | \$0         | \$209,000    | \$52,000     | \$0         | \$261,000            |
| <u>Meter Readers</u>                |                                                             |                          |                                  |             |              |              |             |                      |
| 99                                  | SILVERADO PICKUP                                            | S Rates                  | \$0                              | \$0         | \$10,469     | \$0          | \$0         | \$10,469             |
| 100                                 | SILVERADO PICKUP                                            | S Rates                  | \$0                              | \$0         | \$10,469     | \$0          | \$0         | \$10,469             |
| 101                                 | F150 PICKUP                                                 | S Rates                  | 0                                | 0           | 0            | 10,888       | 0           | 10,888               |
| 102                                 | F150 PICKUP                                                 | S Rates                  | 0                                | 0           | 0            | 10,888       | 0           | 10,888               |
| 103                                 | FRONTIER                                                    | S Rates                  | 0                                | 0           | 0            | 0            | 11,307      | 11,307               |
| 104                                 | Subtotal Meter Readers                                      |                          | \$0                              | \$0         | \$20,938     | \$21,776     | \$11,307    | \$54,020             |
| <u>Public Utilities Maintenance</u> |                                                             |                          |                                  |             |              |              |             |                      |
| 105                                 | 2500HD UTILITY                                              | S Rates                  | \$14,483                         | \$0         | \$0          | \$0          | \$0         | \$14,483             |
| 106                                 | 2500HD UTILITY                                              | S Rates                  | 14,483                           | 0           | 0            | 0            | 0           | 14,483               |
| 107                                 | 2500HD UTILITY                                              | S Rates                  | 14,483                           | 0           | 0            | 0            | 0           | 14,483               |
| 108                                 | TRANSIT CARGO VAN                                           | S Rates                  | 10,863                           | 0           | 0            | 0            | 0           | 10,863               |
| 109                                 | F550 CAMERA TRUCK                                           | S Rates                  | 0                                | 0           | 67,891       | 0            | 0           | 67,891               |
| 110                                 | DURASTAR 5 YD. DUMP                                         | S Rates                  | 0                                | 0           | 36,209       | 0            | 0           | 36,209               |
| 111                                 | F350 UTILITY                                                | S Rates                  | 0                                | 0           | 13,578       | 0            | 0           | 13,578               |
| 112                                 | F250 UTILITY W/ LIFTGATE                                    | S Rates                  | 0                                | 0           | 17,652       | 0            | 0           | 17,652               |
| 113                                 | F250 UTILITY W/ LIFTGATE                                    | S Rates                  | 0                                | 0           | 13,578       | 0            | 0           | 13,578               |
| 114                                 | F250 UTILITY W/ LIFTGATE                                    | S Rates                  | 0                                | 0           | 13,578       | 0            | 0           | 13,578               |
| 115                                 | VALVE EXERCISING MACHINE/TRLR                               | S Rates                  | 0                                | 0           | 0            | 28,062       | 0           | 28,062               |
| 116                                 | F250 UTILITY                                                | S Rates                  | 0                                | 0           | 0            | 13,578       | 0           | 13,578               |
| 117                                 | F250 UTILITY CREWCAB                                        | S Rates                  | 0                                | 0           | 0            | 13,578       | 0           | 13,578               |
| 118                                 | F250 UTILITY W/TOMMYGATE                                    | S Rates                  | 0                                | 0           | 0            | 28,062       | 0           | 28,062               |
| 119                                 | EXPLORER SUV                                                | S Rates                  | 0                                | 0           | 0            | 17,652       | 0           | 17,652               |
| 120                                 | F550 CAMERA TRUCK                                           | S Rates                  | 0                                | 0           | 67,891       | 0            | 0           | 67,891               |
| 121                                 | Subtotal Public Utilities Maintenance                       |                          | \$54,313                         | \$0         | \$230,378    | \$100,932    | \$0         | \$385,623            |
| <u>Laboratory Operations</u>        |                                                             |                          |                                  |             |              |              |             |                      |
| 122                                 | FRONTIER PICKUP                                             | S Rates                  | \$0                              | \$0         | \$0          | \$8,540      | \$0         | \$8,540              |
| 123                                 | FRONTIER PICKUP                                             | S Rates                  | 0                                | 0           | 0            | 8,540        | 0           | 8,540                |
| 124                                 | Subtotal Laboratory Operations                              |                          | \$0                              | \$0         | \$0          | \$17,081     | \$0         | \$17,081             |

**Table 1-9**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected Capital Improvement Program Funding Sources [1]**

| Line No.                               | Description                                       | Projected Funding Source | Fiscal Year Ending September 30, |             |              |              |             | FY 2023 - 2027 Total |
|----------------------------------------|---------------------------------------------------|--------------------------|----------------------------------|-------------|--------------|--------------|-------------|----------------------|
|                                        |                                                   |                          | 2023                             | 2024        | 2025         | 2026         | 2027        |                      |
| <u>Public Utilities Administration</u> |                                                   |                          |                                  |             |              |              |             |                      |
| 125                                    | F150 4X4                                          | S Rates                  | \$0                              | \$0         | \$0          | \$12,706     | \$0         | \$12,706             |
| 126                                    | FUSION SEDAN                                      | S Rates                  | 0                                | 0           | 0            | 9,882        | 0           | 9,882                |
| 127                                    | ESCAPE                                            | S Rates                  | 0                                | 0           | 0            | 0            | 12,706      | 12,706               |
| 128                                    | Subtotal Public Utilities Administration          |                          | \$0                              | \$0         | \$0          | \$22,588     | \$12,706    | \$35,294             |
| <u>Warehouse</u>                       |                                                   |                          |                                  |             |              |              |             |                      |
| 129                                    | FORKLIFT                                          | S Rates                  | \$13,578                         | \$0         | \$0          | \$0          | \$0         | \$13,578             |
| 130                                    | Subtotal Warehouse                                |                          | \$13,578                         | \$0         | \$0          | \$0          | \$0         | \$13,578             |
| 131                                    | Subtotal Fleet Replacement                        |                          | \$67,891                         | \$0         | \$460,316    | \$214,376    | \$24,012    | \$766,596            |
| 132                                    | Subtotal Wastewater Capital Projects              |                          | \$8,641,225                      | \$6,176,667 | \$18,891,983 | \$17,171,043 | \$5,514,012 | \$56,394,929         |
| <u>Reclaimed Water Projects</u>        |                                                   |                          |                                  |             |              |              |             |                      |
| <u>Major Capital Projects</u>          |                                                   |                          |                                  |             |              |              |             |                      |
| 133                                    | Emergency Utility Repairs                         | RC Rates                 | \$83,333                         | \$83,333    | \$83,333     | \$83,333     | \$83,333    | \$416,667            |
| 134                                    | Central Lab Expansion                             | O&M (401)                | 126,667                          | 0           | 0            | 0            | 0           | 126,667              |
| 135                                    | Lab Sample Stations                               | O&M (401)                | 133,333                          | 0           | 0            | 0            | 0           | 133,333              |
| 136                                    | City Wide Class Pipe Replacement                  | O&M (401)                | 166,667                          | 353,333     | 400,000      | 250,000      | 250,000     | 1,420,000            |
| 137                                    | Field Operations - New Facility                   | Bond 1                   | 1,333,333                        | 0           | 0            | 0            | 0           | 1,333,333            |
| 138                                    | Engineering - Taylor Road Improvements            | R&R (403)                | 0                                | 0           | 0            | 0            | 266,667     | 266,667              |
| 139                                    | Engineering - Taylor Road Improvements            | R&R (403)                | 0                                | 0           | 0            | 0            | 266,667     | 266,667              |
| 140                                    | Engineering - Utility Coordination and Relocation | R&R (403)                | 0                                | 0           | 8,333        | 8,333        | 8,333       | 25,000               |
| 141                                    | Water Reclamation Facility - Water Reuse Program  | Impact Fee (405)         | 0                                | 0           | 0            | 500,000      | 0           | 500,000              |
| 142                                    | Water Reclamation Facility - Water Reuse Program  | SRF 1                    | 0                                | 0           | 0            | 4,500,000    | 0           | 4,500,000            |
| 143                                    | Subtotal Capital Projects                         |                          | \$1,843,333                      | \$436,667   | \$491,667    | \$5,341,667  | \$875,000   | \$8,988,333          |
| <u>Meter Readers</u>                   |                                                   |                          |                                  |             |              |              |             |                      |
| 144                                    | SILVERADO PICKUP                                  | RC Rates                 | \$0                              | \$0         | \$3,160      | \$0          | \$0         | \$3,160              |
| 145                                    | SILVERADO PICKUP                                  | RC Rates                 | \$0                              | \$0         | \$3,160      | \$0          | \$0         | \$3,160              |
| 146                                    | F150 PICKUP                                       | RC Rates                 | 0                                | 0           | 0            | 3,286        | 0           | 3,286                |
| 147                                    | F150 PICKUP                                       | RC Rates                 | 0                                | 0           | 0            | 3,286        | 0           | 3,286                |
| 148                                    | FRONTIER                                          | RC Rates                 | 0                                | 0           | 0            | 0            | 3,413       | 3,413                |
| 149                                    | Subtotal Meter Readers                            |                          | \$0                              | \$0         | \$6,320      | \$6,573      | \$3,413     | \$16,306             |
| <u>Public Utilities Maintenance</u>    |                                                   |                          |                                  |             |              |              |             |                      |
| 150                                    | 2500HD UTILITY                                    | RC Rates                 | \$2,892                          | \$0         | \$0          | \$0          | \$0         | \$2,892              |
| 151                                    | 2500HD UTILITY                                    | RC Rates                 | 2,892                            | 0           | 0            | 0            | 0           | 2,892                |
| 152                                    | 2500HD UTILITY                                    | RC Rates                 | 2,892                            | 0           | 0            | 0            | 0           | 2,892                |
| 153                                    | TRANSIT CARGO VAN                                 | RC Rates                 | 2,169                            | 0           | 0            | 0            | 0           | 2,169                |
| 154                                    | F550 CAMERA TRUCK                                 | RC Rates                 | 0                                | 0           | 13,556       | 0            | 0           | 13,556               |
| 155                                    | DURASTAR 5 YD. DUMP                               | RC Rates                 | 0                                | 0           | 7,230        | 0            | 0           | 7,230                |
| 156                                    | F350 UTILITY                                      | RC Rates                 | 0                                | 0           | 2,711        | 0            | 0           | 2,711                |
| 157                                    | F250 UTILITY W/ LIFTGATE                          | RC Rates                 | 0                                | 0           | 3,525        | 0            | 0           | 3,525                |
| 158                                    | F250 UTILITY W/ LIFTGATE                          | RC Rates                 | 0                                | 0           | 2,711        | 0            | 0           | 2,711                |
| 159                                    | F250 UTILITY W/ LIFTGATE                          | RC Rates                 | 0                                | 0           | 2,711        | 0            | 0           | 2,711                |
| 160                                    | VALVE EXERCISING MACHINE/TRLR                     | RC Rates                 | 0                                | 0           | 0            | 5,603        | 0           | 5,603                |
| 161                                    | F250 UTILITY                                      | RC Rates                 | 0                                | 0           | 0            | 2,711        | 0           | 2,711                |
| 162                                    | F250 UTILITY CREWCAB                              | RC Rates                 | 0                                | 0           | 0            | 2,711        | 0           | 2,711                |
| 163                                    | F250 UTILITY W/TOMMYGATE                          | RC Rates                 | 0                                | 0           | 0            | 5,603        | 0           | 5,603                |
| 164                                    | EXPLORER SUV                                      | RC Rates                 | 0                                | 0           | 0            | 3,525        | 0           | 3,525                |
| 165                                    | F550 CAMERA TRUCK                                 | RC Rates                 | 0                                | 0           | 13,556       | 0            | 0           | 13,556               |
| 166                                    | Subtotal Public Utilities Maintenance             |                          | \$10,845                         | \$0         | \$46,000     | \$20,153     | \$0         | \$76,999             |
| <u>Laboratory Operations</u>           |                                                   |                          |                                  |             |              |              |             |                      |
| 167                                    | Ranger - Pickup - 2005                            | RC Rates                 | \$0                              | \$0         | \$0          | \$7,097      | \$0         | \$7,097              |
| 168                                    | Ranger - Pickup - 2005                            | RC Rates                 | 0                                | 0           | 0            | 7,097        | 0           | 7,097                |
| 169                                    | Subtotal Laboratory Operations                    |                          | \$0                              | \$0         | \$0          | \$14,194     | \$0         | \$14,194             |
| <u>Public Utilities Administration</u> |                                                   |                          |                                  |             |              |              |             |                      |
| 170                                    | C-1500 - Pickup - 2000                            | RC Rates                 | \$0                              | \$0         | \$0          | \$1,603      | \$0         | \$1,603              |
| 171                                    | C-1500 - Pickup - 2000                            | RC Rates                 | 0                                | 0           | 0            | 1,247        | 0           | 1,247                |
| 172                                    | C-1500 - Pickup - 2000                            | RC Rates                 | 0                                | 0           | 0            | 0            | 1,603       | 1,603                |
| 173                                    | Subtotal Public Utilities Administration          |                          | \$0                              | \$0         | \$0          | \$2,850      | \$1,603     | \$4,453              |
| <u>Warehouse</u>                       |                                                   |                          |                                  |             |              |              |             |                      |
| 174                                    | FORKLIFT                                          | RC Rates                 | \$2,711                          | \$0         | \$0          | \$0          | \$0         | \$2,711              |
| 175                                    | Subtotal Warehouse                                |                          | \$2,711                          | \$0         | \$0          | \$0          | \$0         | \$2,711              |
| 176                                    | Subtotal Fleet Replacement                        |                          | \$13,556                         | \$0         | \$52,320     | \$43,770     | \$5,016     | \$114,663            |
| 177                                    | Subtotal Reclaimed Water Capital Projects         |                          | \$1,856,889                      | \$436,667   | \$543,987    | \$5,385,437  | \$880,016   | \$9,102,996          |

**Table 1-9**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected Capital Improvement Program Funding Sources [1]**

| Line No.                                               | Description                                                      | Projected Funding Source | Fiscal Year Ending September 30, |             |              |              |             | FY 2023 - 2027 |
|--------------------------------------------------------|------------------------------------------------------------------|--------------------------|----------------------------------|-------------|--------------|--------------|-------------|----------------|
|                                                        |                                                                  |                          | 2023                             | 2024        | 2025         | 2026         | 2027        | Total          |
| Capital Outlay Projects [2]                            |                                                                  |                          |                                  |             |              |              |             |                |
| 178                                                    | Water Capital Outlay Projects                                    | W Rates                  | \$87,905                         | \$87,905    | \$87,905     | \$87,905     | \$87,905    | \$439,527      |
| 179                                                    | Wastewater Capital Outlay Projects                               | S Rates                  | 277,910                          | 277,910     | 277,910      | 277,910      | 277,910     | 1,389,548      |
| 180                                                    | Reclaimed Water Capital Projects                                 | RC Rates                 | 21,185                           | 21,185      | 21,185       | 21,185       | 21,185      | 105,925        |
| 181                                                    | Subtotal Capital Outlay                                          |                          | \$387,000                        | \$387,000   | \$387,000    | \$387,000    | \$387,000   | \$1,935,000    |
|                                                        | Miscellaneous Adjustments for New Hire Related Capital Equipment | W Rates                  | \$0                              | \$0         | \$0          | \$0          | \$0         | \$0            |
| 182                                                    | GRAND TOTAL CIP PROJECTS                                         |                          | \$16,189,000                     | \$9,937,000 | \$25,820,000 | \$26,099,000 | \$9,606,000 | \$87,651,000   |
| FUNDING SOURCES                                        |                                                                  |                          |                                  |             |              |              |             |                |
| Water System                                           |                                                                  |                          |                                  |             |              |              |             |                |
| 183                                                    | Renewal and Replacement Fund (403)                               | R&R (403)                | \$50,000                         | \$400,000   | \$3,800,000  | \$400,000    | \$933,333   | \$5,583,333    |
| 184                                                    | Water Rate Revenue                                               | W Rates                  | 1,358,458                        | 1,524,572   | 1,334,936    | 2,668,426    | 1,004,544   | 7,890,935      |
| 185                                                    | Water Development Charges (405)                                  | Impact Fee (405)         | 150,000                          | 1,100,000   | 950,000      | 175,000      | 975,000     | 3,350,000      |
| 186                                                    | Additional Senior Lien Debt 1                                    | Bond 1                   | 3,833,333                        | 0           | 0            | 0            | 0           | 3,833,333      |
| 187                                                    | Total Funding Sources                                            |                          | \$5,391,791                      | \$3,024,572 | \$6,084,936  | \$3,243,426  | \$2,912,877 | \$20,657,602   |
| Wastewater System                                      |                                                                  |                          |                                  |             |              |              |             |                |
| 188                                                    | Water and Sewer Operating Fund                                   | O&M (401)                | \$1,426,667                      | \$1,803,333 | \$1,150,000  | \$1,000,000  | \$1,000,000 | \$6,380,000    |
| 189                                                    | Renewal and Replacement Fund                                     | R&R (403)                | 263,333                          | 2,873,333   | 1,781,667    | 1,431,667    | 1,465,000   | 7,815,000      |
| 190                                                    | Sewer Rate Revenue                                               | S Rates                  | 345,801                          | 277,910     | 738,226      | 492,286      | 301,922     | 2,156,144      |
| 191                                                    | Sewer Development Charges                                        | Impact Fee (405)         | 0                                | 0           | 750,000      | 2,525,000    | 775,000     | 4,050,000      |
| 192                                                    | Grant Funding                                                    | Grant                    | 750,000                          | 0           | 1,000,000    | 0            | 1,000,000   | 2,750,000      |
| 193                                                    | Additional Senior Lien Debt 1                                    | Bond 1                   | 6,133,333                        | 1,500,000   | 0            | 0            | 0           | 7,633,333      |
| 194                                                    | Additional Junior Lien Debt 1                                    | SRF 1                    | 0                                | 0           | 13,750,000   | 12,500,000   | 1,250,000   | 27,500,000     |
| 195                                                    | Total Funding Sources                                            |                          | \$8,919,134                      | \$6,454,576 | \$19,169,892 | \$17,948,952 | \$5,791,922 | \$58,284,477   |
| Reclaimed Water System                                 |                                                                  |                          |                                  |             |              |              |             |                |
| 196                                                    | Water and Sewer Operating Fund                                   | O&M (401)                | \$426,667                        | \$353,333   | \$400,000    | \$250,000    | \$250,000   | \$1,680,000    |
| 197                                                    | Renewal and Replacement Fund                                     | R&R (403)                | 0                                | 0           | 8,333        | 8,333        | 541,667     | 558,333        |
| 198                                                    | Reclaimed Water Revenue                                          | RC Rates                 | 118,074                          | 104,518     | 156,839      | 148,288      | 109,534     | 637,254        |
| 199                                                    | Additional Senior Lien Debt 1                                    | Bond 1                   | 1,333,333                        | 0           | 0            | 0            | 0           | 1,333,333      |
| 200                                                    | Additional Junior Lien Debt 1                                    | SRF 1                    | 0                                | 0           | 0            | 4,500,000    | 0           | 4,500,000      |
| 201                                                    | Total Funding Sources                                            |                          | \$1,878,074                      | \$457,852   | \$565,172    | \$4,906,622  | \$901,201   | \$8,708,921    |
| Combined Water, Wastewater and Reclaimed Water Systems |                                                                  |                          |                                  |             |              |              |             |                |
| 202                                                    | Water and Sewer Operating Fund                                   | O&M (401)                | \$1,853,333                      | \$2,156,667 | \$1,550,000  | \$1,250,000  | \$1,250,000 | \$8,060,000    |
| 203                                                    | Renewal and Replacement Fund                                     | R&R (403)                | 313,333                          | 3,273,333   | 5,590,000    | 1,840,000    | 2,940,000   | 13,956,667     |
| 204                                                    | Water Rate Revenue                                               | W Rates                  | 1,358,458                        | 1,524,572   | 1,334,936    | 2,668,426    | 1,004,544   | 7,890,935      |
| 205                                                    | Sewer Rate Revenue                                               | S Rates                  | 345,801                          | 277,910     | 738,226      | 492,286      | 301,922     | 2,156,144      |
| 206                                                    | Reclaimed Water Revenue                                          | RC Rates                 | 118,074                          | 104,518     | 156,839      | 148,288      | 109,534     | 637,254        |
| 207                                                    | Water Development Charges                                        | Impact Fee (405)         | 150,000                          | 1,100,000   | 950,000      | 175,000      | 975,000     | 3,350,000      |
| 208                                                    | Sewer Development Charges                                        | Impact Fee (405)         | 0                                | 0           | 750,000      | 2,525,000    | 775,000     | 4,050,000      |
| 209                                                    | Grant Funding                                                    | Grant                    | 750,000                          | 0           | 1,000,000    | 0            | 1,000,000   | 2,750,000      |
| 210                                                    | Additional Senior Lien Debt 1                                    | Bond 1                   | 11,300,000                       | 1,500,000   | 0            | 0            | 0           | 12,800,000     |
| 211                                                    | Additional Junior Lien Debt 1                                    | SRF 1                    | 0                                | 0           | 13,750,000   | 17,000,000   | 1,250,000   | 32,000,000     |
| 212                                                    | Total Funding Sources                                            |                          | \$16,189,000                     | \$9,937,000 | \$25,820,000 | \$26,099,000 | \$9,606,000 | \$87,651,000   |

**Footnotes:**

[1] Amounts as provided by City staff.

**Table 1-10**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Annual Debt Service Payments - Sinking Fund Basis**

| Line No.                             | Description                                      | Fiscal Year Ending September 30th, |             |             |             |             |
|--------------------------------------|--------------------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|
|                                      |                                                  | 2023                               | 2024        | 2025        | 2026        | 2027        |
| <b><u>WATER SYSTEM</u></b>           |                                                  |                                    |             |             |             |             |
| <u>Existing Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 1                                    | SRF # WWW72514S - Wastewater                     | \$0                                | \$0         | \$0         | \$0         | \$0         |
| 2                                    | SRF # CS12072513P - Wastewater                   | 0                                  | 0           | 0           | 0           | 0           |
| 3                                    | SRF # DW6413030 - Water                          | \$295,477                          | \$295,477   | \$295,477   | \$295,477   | \$295,477   |
| 4                                    | Total Existing Junior Lien Debt Service Payments | \$295,477                          | \$295,477   | \$295,477   | \$295,477   | \$295,477   |
| <u>Proposed Senior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 5                                    | Additional Senior Lien Debt 1                    | \$429,039                          | \$429,039   | \$429,039   | \$429,039   | \$429,039   |
| 6                                    | Total Proposed Senior Lien Debt Service Payments | \$429,039                          | \$429,039   | \$429,039   | \$429,039   | \$429,039   |
| <u>Proposed Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 7                                    | Additional Junior Lien Debt 1                    | \$0                                | \$0         | \$0         | \$0         | \$0         |
| 8                                    | Total Proposed Junior Lien Debt Service Payments | \$0                                | \$0         | \$0         | \$0         | \$0         |
| 9                                    | Total Water Debt Service Payments                | \$724,516                          | \$724,516   | \$724,516   | \$724,516   | \$724,516   |
| <b><u>WASTEWATER SYSTEM</u></b>      |                                                  |                                    |             |             |             |             |
| <u>Existing Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 10                                   | SRF # WWW72514S - Wastewater                     | \$489,369                          | \$489,369   | \$489,369   | \$428,197   | \$0         |
| 11                                   | SRF # CS12072513P - Wastewater                   | 876,046                            | 0           | 0           | 0           | 0           |
| 12                                   | SRF # DW6413030 - Water                          | 0                                  | 0           | 0           | 0           | 0           |
| 13                                   | Total Existing Junior Lien Debt Service Payments | \$1,365,414                        | \$489,369   | \$489,369   | \$428,197   | \$0         |
| <u>Proposed Senior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 14                                   | Additional Senior Lien Debt 1                    | \$854,347                          | \$854,347   | \$854,347   | \$854,347   | \$854,347   |
| 15                                   | Total Proposed Senior Lien Debt Service Payments | \$854,347                          | \$854,347   | \$854,347   | \$854,347   | \$854,347   |
| <u>Proposed Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 16                                   | Additional Junior Lien Debt 1                    | \$0                                | \$0         | \$0         | \$0         | \$1,995,151 |
| 17                                   | Total Proposed Junior Lien Debt Service Payments | \$0                                | \$0         | \$0         | \$0         | \$1,995,151 |
| 18                                   | Total Wastewater Debt Service Payments           | \$2,219,761                        | \$1,343,715 | \$1,343,715 | \$1,282,544 | \$2,849,498 |
| <b><u>RECLAIMED WATER SYSTEM</u></b> |                                                  |                                    |             |             |             |             |
| <u>Existing Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 19                                   | SRF # WWW72514S - Wastewater                     | \$0                                | \$0         | \$0         | \$0         | \$0         |
| 20                                   | SRF # CS12072513P - Wastewater                   | 0                                  | 0           | 0           | 0           | 0           |
| 21                                   | SRF # DW6413030 - Water                          | 0                                  | 0           | 0           | 0           | 0           |
| 22                                   | Total Existing Junior Lien Debt Service Payments | \$0                                | \$0         | \$0         | \$0         | \$0         |
| <u>Proposed Senior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 23                                   | Additional Senior Lien Debt 1                    | \$149,231                          | \$149,231   | \$149,231   | \$149,231   | \$149,231   |
| 24                                   | Total Proposed Senior Lien Debt Service Payments | \$149,231                          | \$149,231   | \$149,231   | \$149,231   | \$149,231   |
| <u>Proposed Junior Lien Debt:</u>    |                                                  |                                    |             |             |             |             |
| 25                                   | Additional Junior Lien Debt 1                    | \$0                                | \$0         | \$0         | \$0         | \$326,479   |
| 26                                   | Total Proposed Junior Lien Debt Service Payments | \$0                                | \$0         | \$0         | \$0         | \$326,479   |
| 27                                   | Total Reclaimed Water Debt Service Payments      | \$149,231                          | \$149,231   | \$149,231   | \$149,231   | \$475,710   |

**Table 1-10**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Annual Debt Service Payments - Sinking Fund Basis**

| Line No.                          | Description                                      | Fiscal Year Ending September 30th, |             |             |             |             |
|-----------------------------------|--------------------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|
|                                   |                                                  | 2023                               | 2024        | 2025        | 2026        | 2027        |
| <b><u>COMBINED SYSTEM</u></b>     |                                                  |                                    |             |             |             |             |
| <u>Existing Junior Lien Debt:</u> |                                                  |                                    |             |             |             |             |
| 28                                | SRF # WWW72514S - Wastewater                     | \$489,369                          | \$489,369   | \$489,369   | \$428,197   | \$0         |
| 29                                | SRF # CS12072513P - Wastewater                   | 876,046                            | 0           | 0           | 0           | 0           |
| 30                                | SRF # DW6413030 - Water                          | 295,477                            | 295,477     | 295,477     | 295,477     | 295,477     |
| 31                                | Total Existing Junior Lien Debt Service Payments | \$1,660,892                        | \$784,846   | \$784,846   | \$723,675   | \$295,477   |
| <u>Proposed Senior Lien Debt:</u> |                                                  |                                    |             |             |             |             |
| 32                                | Additional Senior Lien Debt 1                    | \$1,432,616                        | \$1,432,616 | \$1,432,616 | \$1,432,616 | \$1,432,616 |
| 33                                | Total Proposed Senior Lien Debt Service Payments | \$1,432,616                        | \$1,432,616 | \$1,432,616 | \$1,432,616 | \$1,432,616 |
| <u>Proposed Junior Lien Debt:</u> |                                                  |                                    |             |             |             |             |
| 34                                | Additional Junior Lien Debt 1                    | \$0                                | \$0         | \$0         | \$0         | \$2,321,631 |
| 35                                | Total Proposed Junior Lien Debt Service Payments | \$0                                | \$0         | \$0         | \$0         | \$2,321,631 |
| 36                                | Total Combined System Debt Service Payments      | \$3,093,508                        | \$2,217,462 | \$2,217,462 | \$2,156,291 | \$4,049,724 |

**Table 1-11**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Interfund Transfers**

| Line No. | Description                         | Budgeted    | Projected Fiscal Year Ending September 30, |             |             |             |
|----------|-------------------------------------|-------------|--------------------------------------------|-------------|-------------|-------------|
|          |                                     | 2023        | 2024                                       | 2025        | 2026        | 2027        |
| 1        | Gross Depreciable Assets            | 4.6%        | 2.7%                                       | 6.8%        | 6.5%        | 2.2%        |
|          | <b>Payment-in-Lieu-of-Taxes</b>     |             |                                            |             |             |             |
| 2        | Allocable General Fund Transfer [1] | \$1,514,572 | \$1,555,580                                | \$1,662,135 | \$1,769,841 | \$1,809,483 |
|          | Allocation: Based on Rate Revenues  |             |                                            |             |             |             |
| 3        | Water                               | 45.70%      | 45.70%                                     | 45.70%      | 45.70%      | 45.70%      |
| 4        | Sewer                               | 45.26%      | 45.26%                                     | 45.26%      | 45.26%      | 45.26%      |
| 5        | Reclaimed Water                     | 9.04%       | 9.04%                                      | 9.04%       | 9.04%       | 9.04%       |
| 6        | Water                               | \$692,186   | \$710,927                                  | \$759,624   | \$808,848   | \$826,965   |
| 7        | Sewer                               | 685,509     | 704,069                                    | 752,297     | 801,045     | 818,988     |
| 8        | Reclaimed Water                     | 136,878     | 140,584                                    | 150,214     | 159,947     | 163,530     |
| 9        | Annual Transfer to General Fund [1] | \$1,514,572 | \$1,555,580                                | \$1,662,135 | \$1,769,841 | \$1,809,483 |

**Footnotes:**

[1] Amounts reflect Fund Transfers budgeted in the Fiscal Year 2023 Operating Budget.

**Table 1-12**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Annual Renewal and Replacement Fund Deposits**

| Line No.                     | Description                                | Fiscal Year Ending September 30, |                     |                     |                     |                     |
|------------------------------|--------------------------------------------|----------------------------------|---------------------|---------------------|---------------------|---------------------|
|                              |                                            | 2023                             | 2024                | 2025                | 2026                | 2027                |
| 1                            | <b>R&amp;R ENDING BALANCE [1]</b>          | \$4,202,891                      | \$4,386,323         | \$2,145,819         | \$3,492,723         | \$5,555,275         |
| 2                            | <b>R&amp;R TARGET ENDING BALANCE [2]</b>   | \$18,350,354                     | \$18,847,204        | \$20,138,204        | \$21,443,154        | \$21,923,454        |
| <b>WATER SYSTEM</b>          |                                            |                                  |                     |                     |                     |                     |
| Sales Revenues               |                                            |                                  |                     |                     |                     |                     |
| 3                            | Existing Rate Revenue                      | \$12,959,991                     | \$13,025,562        | \$13,086,185        | \$13,141,859        | \$13,192,584        |
| 4                            | Current Year Rate Adjustments              | 178,200                          | 276,040             | 284,951             | 294,033             | 303,285             |
| 5                            | Prior Year Rate Adjustments                | 0                                | 358,200             | 729,640             | 1,114,290           | 1,512,150           |
| 6                            | Other Operating Revenue                    | 306,305                          | 290,834             | 283,816             | 276,798             | 269,781             |
| 7                            | Unrestricted Interest Income               | 11,619                           | 12,546              | 11,492              | 11,645              | 13,574              |
| 8                            | <b>Total Water System Gross Revenues</b>   | <b>\$13,456,115</b>              | <b>\$13,963,182</b> | <b>\$14,396,084</b> | <b>\$14,838,626</b> | <b>\$15,291,374</b> |
| Renewal and Replacement Fund |                                            |                                  |                     |                     |                     |                     |
| 9                            | Minimum Funding Target (%)                 | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| 10                           | Minimum Funding Amount (\$)                | \$1,589,787                      | \$1,614,734         | \$1,535,950         | \$1,439,608         | \$2,225,794         |
| 11                           | Additional Deposit                         | 0                                | 0                   | 0                   | 0                   | 0                   |
| 12                           | <b>Total Recognized Deposit</b>            | <b>\$1,589,787</b>               | <b>\$1,614,734</b>  | <b>\$1,535,950</b>  | <b>\$1,439,608</b>  | <b>\$2,225,794</b>  |
| 13                           | Implied Percentage Based on Add'l Deposits | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| <b>SEWER SYSTEM</b>          |                                            |                                  |                     |                     |                     |                     |
| Sales Revenues               |                                            |                                  |                     |                     |                     |                     |
| 14                           | Existing Rate Revenue                      | \$12,909,048                     | \$12,994,602        | \$13,073,172        | \$13,144,758        | \$13,209,360        |
| 15                           | Current Year Rate Adjustments              | 371,135                          | 592,615             | 630,479             | 670,383             | 712,414             |
| 16                           | Prior Year Rate Adjustments                | 0                                | 747,190             | 1,546,640           | 2,400,350           | 3,310,380           |
| 17                           | Other Operating Revenue                    | 207,974                          | 205,710             | 203,446             | 201,181             | 198,917             |
| 18                           | Unrestricted Interest Income               | 12,413                           | 13,277              | 12,535              | 13,040              | 15,379              |
| 19                           | <b>Total Sewer System Gross Revenues</b>   | <b>\$13,500,569</b>              | <b>\$14,553,393</b> | <b>\$15,466,271</b> | <b>\$16,429,712</b> | <b>\$17,446,449</b> |
| Renewal and Replacement Fund |                                            |                                  |                     |                     |                     |                     |
| 20                           | Minimum Funding Target (%)                 | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| 21                           | Minimum Funding Amount (\$)                | \$1,557,120                      | \$1,620,068         | \$1,600,873         | \$1,546,627         | \$2,464,457         |
| 22                           | Additional Deposit                         | 0                                | 0                   | 0                   | 0                   | 0                   |
| 23                           | <b>Total Recognized Deposit</b>            | <b>\$1,557,120</b>               | <b>\$1,620,068</b>  | <b>\$1,600,873</b>  | <b>\$1,546,627</b>  | <b>\$2,464,457</b>  |
| 24                           | Implied Percentage Based on Add'l Deposits | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| <b>RECLAIMED SYSTEM</b>      |                                            |                                  |                     |                     |                     |                     |
| Sales Revenues               |                                            |                                  |                     |                     |                     |                     |
| 25                           | Existing Rate Revenue                      | \$1,434,229                      | \$1,445,107         | \$1,454,431         | \$1,462,201         | \$1,468,417         |
| 26                           | Current Year Rate Adjustments              | 0                                | 61,417              | 126,254             | 194,466             | 266,001             |
| 27                           | Prior Year Rate Adjustments                | 30,477                           | 48,020              | 50,384              | 52,806              | 55,285              |
| 28                           | Other Operating Revenue                    | 383,722                          | 377,436             | 374,311             | 371,186             | 368,061             |
| 29                           | Unrestricted Interest Income               | 1,275                            | 1,407               | 1,308               | 1,347               | 1,597               |
| 30                           | <b>Total</b>                               | <b>\$1,849,703</b>               | <b>\$1,933,388</b>  | <b>\$2,006,688</b>  | <b>\$2,082,007</b>  | <b>\$2,159,361</b>  |
| Renewal and Replacement Fund |                                            |                                  |                     |                     |                     |                     |
| 31                           | Minimum Funding Requirement (%)            | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| 32                           | Minimum Funding Amount (\$)                | 213,093                          | 221,964             | 212,673             | 200,669             | 312,301             |
| 33                           | Additional Deposit                         | 0                                | 0                   | 0                   | 0                   | 0                   |
| 34                           | <b>Total Recognized Deposit</b>            | <b>\$213,093</b>                 | <b>\$221,964</b>    | <b>\$212,673</b>    | <b>\$200,669</b>    | <b>\$312,301</b>    |
| 35                           | Implied Percentage Based on Add'l Deposits | 11.89%                           | 12.00%              | 11.00%              | 10.00%              | 15.00%              |
| 36                           | <b>TOTAL SYSTEM RECOGNIZED DEPOSIT</b>     | <b>\$3,360,000</b>               | <b>\$3,456,766</b>  | <b>\$3,349,496</b>  | <b>\$3,186,904</b>  | <b>\$5,002,552</b>  |

**Footnotes**

- [1] The City maintains a policy for a minimum Renewal and Replacement Fund balance that is equal to at least 5% of the net value of system assets with a minimum deposit of 5% of the previous years gross revenues should the target balance not be met.
- [2] Target balance is estimated as 5% of the net assets for that year.

**Table 1-13**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Cash Balances and Interest Income**

|                                                                     |                                                   | Fiscal Year Ending September 30, |              |              |              |              |
|---------------------------------------------------------------------|---------------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
| Line No.                                                            | Description                                       | 2023                             | 2024         | 2025         | 2026         | 2027         |
| <b><u>Year End Cash Balances Roll-Up (W/O Sinking or DSR's)</u></b> |                                                   |                                  |              |              |              |              |
| 1                                                                   | Water and Wastewater Fund (401)                   | \$6,490,473                      | \$6,312,380  | \$7,030,782  | \$7,796,193  | \$7,451,472  |
| 2                                                                   | Customer Deposits (Sub 401A)                      | 3,858,929                        | 3,858,929    | 3,858,929    | 3,858,929    | 3,858,929    |
| 3                                                                   | Renewal and Replacement Fund (403)                | 4,202,891                        | 4,386,323    | 2,145,819    | 3,492,723    | 5,555,275    |
| 4                                                                   | Water Impact Fees (405)                           | 3,860,277                        | 3,169,702    | 2,598,227    | 2,770,852    | 2,112,577    |
| 5                                                                   | Wastewater Impact Fees (405)                      | 3,241,136                        | 3,749,756    | 3,466,856    | 1,367,436    | 976,496      |
| 6                                                                   | Wetland Mitigation Credit Fund (416)              | 1,360,400                        | 1,360,400    | 1,360,400    | 1,360,400    | 1,360,400    |
| 7                                                                   | Forestry Management Fund (420)                    | 1,854,209                        | 1,854,209    | 1,854,209    | 1,854,209    | 1,854,209    |
| 8                                                                   | Deferred Construction Fund (421)                  | 0                                | 0            | 0            | 0            | 0            |
| 9                                                                   | Total Ending Cash Balances                        | \$26,368,313                     | \$24,691,698 | \$22,315,221 | \$22,500,741 | \$23,169,357 |
| <b><u>WATER AND WASTEWATER FUND (401)</u></b>                       |                                                   |                                  |              |              |              |              |
| 10                                                                  | Beginning Balance [1]                             | \$7,563,937                      | \$6,490,473  | \$6,312,380  | \$7,030,782  | \$7,796,193  |
| 11                                                                  | Transfers In - Water System Operations            | 1,139,912                        | 970,533      | 1,285,088    | 115,415      | 1,089,259    |
| 12                                                                  | Transfers In - Sewer System Operations            | 0                                | 667,810      | 653,769      | 1,516,730    | 0            |
| 13                                                                  | Transfers In - Reclaimed Water System Operations  | 303,261                          | 340,231      | 329,545      | 383,267      | 24,130       |
| 14                                                                  | Transfers In - Existing Debt Service Reserve      | 0                                | 0            | 0            | 0            | 0            |
| 15                                                                  | Transfers In - Deferred Construction Fund (421)   | 0                                | 0            | 0            | 0            | 0            |
| 16                                                                  | Transfers In - Fund 403 (R&R Fund)                | 0                                | 0            | 0            | 0            | 0            |
| 17                                                                  | Transfers Out - Water System Operations           | 0                                | 0            | 0            | 0            | 0            |
| 18                                                                  | Transfers Out - Sewer System Operations           | 663,304                          | 0            | 0            | 0            | 208,110      |
| 19                                                                  | Transfers Out - Reclaimed Water System Operations | 0                                | 0            | 0            | 0            | 0            |
| 20                                                                  | Transfers Out - CIP                               | 1,853,333                        | 2,156,667    | 1,550,000    | 1,250,000    | 1,250,000    |
| 21                                                                  | Transfers Out - R&R Fund                          | 0                                | 0            | 0            | 0            | 0            |
| 22                                                                  | Transfers Out - Deferred Construction Fund (421)  | 0                                | 0            | 0            | 0            | 0            |
| 23                                                                  | Transfers Out - Wetland Mitigation Fund (416)     | 0                                | 0            | 0            | 0            | 0            |
| 24                                                                  | Transfers Out - Forestry Management Fund (420)    | 0                                | 0            | 0            | 0            | 0            |
| 25                                                                  | Interest Rate                                     | 0.25%                            | 0.25%        | 0.25%        | 0.25%        | 0.25%        |
| 26                                                                  | Interest Income                                   | 17,568                           | 16,004       | 16,679       | 18,534       | 19,060       |
|                                                                     | Transfer of Interest Income                       |                                  |              |              |              |              |
| 27                                                                  | to Revenue Fund                                   | 17,568                           | 16,004       | 16,679       | 18,534       | 19,060       |
| 28                                                                  | Ending Balance                                    | 6,490,473                        | 6,312,380    | 7,030,782    | 7,796,193    | 7,451,472    |
| 29                                                                  | Target Days Available Cash                        | 90                               | 90           | 90           | 90           | 90           |
| 30                                                                  | Calculated Days Available Cash (Revenues)         | 85                               | 78           | 83           | 88           | 80           |
| 31                                                                  | Percent Allocable to Water System                 | 47.12%                           | 46.23%       | 45.51%       | 44.80%       | 44.10%       |
| 32                                                                  | Percent Allocable to Sewer System                 | 47.63%                           | 48.51%       | 49.22%       | 49.93%       | 50.64%       |
| 33                                                                  | Percent Allocable to Reclaimed System             | 5.25%                            | 5.26%        | 5.26%        | 5.26%        | 5.26%        |
| 34                                                                  | Amount Allocable to Water System                  | 8,278                            | 7,398        | 7,591        | 8,304        | 8,406        |
| 35                                                                  | Amount Allocable to Sewer System                  | 8,367                            | 7,763        | 8,210        | 9,254        | 9,651        |
| 36                                                                  | Amount Allocable to Reclaimed System              | 923                              | 842          | 878          | 976          | 1,002        |
| <b><u>CUSTOMER DEPOSITS (Sub 401)</u></b>                           |                                                   |                                  |              |              |              |              |
| 37                                                                  | Beginning Balance [1]                             | \$3,858,929                      | \$3,858,929  | \$3,858,929  | \$3,858,929  | \$3,858,929  |
| 38                                                                  | Transfers In                                      | 0                                | 0            | 0            | 0            | 0            |
| 39                                                                  | Transfers Out                                     | 0                                | 0            | 0            | 0            | 0            |
| 40                                                                  | Interest Rate                                     | 0.00%                            | 0.00%        | 0.00%        | 0.00%        | 0.00%        |
| 41                                                                  | Interest Income                                   | 0                                | 0            | 0            | 0            | 0            |
|                                                                     | Transfer of Interest Income                       |                                  |              |              |              |              |
| 42                                                                  | to Revenue Fund                                   | 0                                | 0            | 0            | 0            | 0            |
| 43                                                                  | Ending Balance                                    | 3,858,929                        | 3,858,929    | 3,858,929    | 3,858,929    | 3,858,929    |
| 44                                                                  | Percent Allocable to Water System                 | 45.48%                           | 45.48%       | 45.48%       | 45.48%       | 45.48%       |
| 45                                                                  | Percent Allocable to Sewer System                 | 41.88%                           | 41.88%       | 41.88%       | 41.88%       | 41.88%       |
| 46                                                                  | Percent Allocable to Reclaimed System             | 12.64%                           | 12.64%       | 12.64%       | 12.64%       | 12.64%       |
| 47                                                                  | Amount Allocable to Water System                  | 0                                | 0            | 0            | 0            | 0            |
| 48                                                                  | Amount Allocable to Sewer System                  | 0                                | 0            | 0            | 0            | 0            |
| 49                                                                  | Amount Allocable to Reclaimed System              | 0                                | 0            | 0            | 0            | 0            |

**Table 1-13**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Cash Balances and Interest Income**

| Line No.                                | Description                                       | Fiscal Year Ending September 30, |             |             |             |             |
|-----------------------------------------|---------------------------------------------------|----------------------------------|-------------|-------------|-------------|-------------|
|                                         |                                                   | 2023                             | 2024        | 2025        | 2026        | 2027        |
| RENEWALS AND REPLACEMENT FUND (403)     |                                                   |                                  |             |             |             |             |
| 50                                      | Beginning Balance [1]                             | \$1,156,224                      | \$4,202,891 | \$4,386,323 | \$2,145,819 | \$3,492,723 |
| 51                                      | Transfers In - Annual Operations                  | 3,360,000                        | 3,456,766   | 3,349,496   | 3,186,904   | 5,002,552   |
| 52                                      | Transfers In - Fund 401                           | 0                                | 0           | 0           | 0           | 0           |
| 53                                      | Transfers In - Other                              | 0                                | 0           | 0           | 0           | 0           |
| 54                                      | Transfers Out - CIP                               | 313,333                          | 3,273,333   | 5,590,000   | 1,840,000   | 2,940,000   |
| 55                                      | Transfers Out - Fund 401                          | 0                                | 0           | 0           | 0           | 0           |
| 56                                      | Interest Rate                                     | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 57                                      | Interest Income                                   | 6,699                            | 10,737      | 8,165       | 7,048       | 11,310      |
|                                         | Transfer of Interest Income to Revenue Fund       | 6,699                            | 10,737      | 8,165       | 7,048       | 11,310      |
| 59                                      | Ending Balance                                    | 4,202,891                        | 4,386,323   | 2,145,819   | 3,492,723   | 5,555,275   |
| 60                                      | Percent Allocable to Water System                 | 47.12%                           | 46.23%      | 45.51%      | 44.80%      | 44.10%      |
| 61                                      | Percent Allocable to Sewer System                 | 47.63%                           | 48.51%      | 49.22%      | 49.93%      | 50.64%      |
| 62                                      | Percent Allocable to Reclaimed System             | 5.25%                            | 5.26%       | 5.26%       | 5.26%       | 5.26%       |
| 63                                      | Amount Allocable to Water System                  | 3,156                            | 4,963       | 3,716       | 3,158       | 4,988       |
| 64                                      | Amount Allocable to Sewer System                  | 3,191                            | 5,208       | 4,019       | 3,519       | 5,727       |
| 65                                      | Amount Allocable to Reclaimed System              | 352                              | 565         | 430         | 371         | 595         |
| WATER SYSTEM IMPACT FEE FUND (405)      |                                                   |                                  |             |             |             |             |
| 66                                      | Beginning Balance [1]                             | \$3,567,102                      | \$3,860,277 | \$3,169,702 | \$2,598,227 | \$2,770,852 |
| 67                                      | Transfers In - Impact Fee Collections             | 443,175                          | 409,425     | 378,525     | 347,625     | 316,725     |
| 68                                      | Transfers Out - CIP                               | 150,000                          | 1,100,000   | 950,000     | 175,000     | 975,000     |
| 69                                      | Transfers Out - Debt Payments (Water / Reclaimed) | 0                                | 0           | 0           | 0           | 0           |
| 70                                      | Interest Rate                                     | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 71                                      | Interest Income                                   | 9,284                            | 8,787       | 7,210       | 6,711       | 6,104       |
|                                         | Transfer of Interest Income to Revenue Fund       | 9,284                            | 8,787       | 7,210       | 6,711       | 6,104       |
| 73                                      | Ending Balance                                    | 3,860,277                        | 3,169,702   | 2,598,227   | 2,770,852   | 2,112,577   |
| 74                                      | Percent Allocable to Water System                 | 100.00%                          | 100.00%     | 100.00%     | 100.00%     | 100.00%     |
| 75                                      | Amount Allocable to Water System                  | 9,284                            | 8,787       | 7,210       | 6,711       | 6,104       |
| 76                                      | Amount Allocable to Sewer System                  | 0                                | 0           | 0           | 0           | 0           |
| 77                                      | Amount Allocable to Reclaimed System              | 0                                | 0           | 0           | 0           | 0           |
| WASTEWATER SYSTEM IMPACT FEE FUND (405) |                                                   |                                  |             |             |             |             |
| 78                                      | Beginning Balance [1]                             | \$2,833,036                      | \$3,241,136 | \$3,749,756 | \$3,466,856 | \$1,367,436 |
| 79                                      | Transfers In - Impact Fee Collections             | 408,100                          | 508,620     | 467,100     | 425,580     | 384,060     |
| 80                                      | Transfers Out - CIP                               | 0                                | 0           | 750,000     | 2,525,000   | 775,000     |
| 81                                      | Transfers Out - Debt Payments (Wastewater)        | 0                                | 0           | 0           | 0           | 0           |
| 82                                      | Interest Rate                                     | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 83                                      | Interest Income                                   | 7,593                            | 8,739       | 9,021       | 6,043       | 2,930       |
|                                         | Transfer of Interest Income to Revenue Fund       | 7,593                            | 8,739       | 9,021       | 6,043       | 2,930       |
| 85                                      | Ending Balance                                    | 3,241,136                        | 3,749,756   | 3,466,856   | 1,367,436   | 976,496     |
| 86                                      | Percent Allocable to Sewer System                 | 100.00%                          | 100.00%     | 100.00%     | 100.00%     | 100.00%     |
| 87                                      | Amount Allocable to Water System                  | 0                                | 0           | 0           | 0           | 0           |
| 88                                      | Amount Allocable to Sewer System                  | 7,593                            | 8,739       | 9,021       | 6,043       | 2,930       |
| 89                                      | Amount Allocable to Reclaimed System              | 0                                | 0           | 0           | 0           | 0           |

**Table 1-13**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Cash Balances and Interest Income**

| Line No.                                      | Description                           | Fiscal Year Ending September 30, |             |             |             |             |
|-----------------------------------------------|---------------------------------------|----------------------------------|-------------|-------------|-------------|-------------|
|                                               |                                       | 2023                             | 2024        | 2025        | 2026        | 2027        |
| WETLAND MITIGATION CREDIT FUND (416)          |                                       |                                  |             |             |             |             |
| 90                                            | Beginning Balance [1]                 | \$1,360,400                      | \$1,360,400 | \$1,360,400 | \$1,360,400 | \$1,360,400 |
| 91                                            | Transfers In - Fund 401               | 0                                | 0           | 0           | 0           | 0           |
| 92                                            | Transfers Out - CIP                   | 0                                | 0           | 0           | 0           | 0           |
| 93                                            | Interest Rate                         | 0.00%                            | 0.00%       | 0.00%       | 0.00%       | 0.00%       |
| 94                                            | Interest Income                       | 0                                | 0           | 0           | 0           | 0           |
|                                               | Transfer of Interest Income           |                                  |             |             |             |             |
| 95                                            | to Revenue Fund                       | 0                                | 0           | 0           | 0           | 0           |
| 96                                            | Ending Balance                        | 1,360,400                        | 1,360,400   | 1,360,400   | 1,360,400   | 1,360,400   |
| 97                                            | Percent Allocable to Water System     | 50.00%                           | 50.00%      | 50.00%      | 50.00%      | 50.00%      |
| 98                                            | Percent Allocable to Sewer System     | 50.00%                           | 50.00%      | 50.00%      | 50.00%      | 50.00%      |
| 99                                            | Percent Allocable to Reclaimed System | 0.00%                            | 0.00%       | 0.00%       | 0.00%       | 0.00%       |
| 100                                           | Amount Allocable to Water System      | 0                                | 0           | 0           | 0           | 0           |
| 101                                           | Amount Allocable to Sewer System      | 0                                | 0           | 0           | 0           | 0           |
| 102                                           | Amount Allocable to Reclaimed System  | 0                                | 0           | 0           | 0           | 0           |
| FORESTRY MANAGEMENT FUND (420)                |                                       |                                  |             |             |             |             |
| 103                                           | Beginning Balance [1]                 | \$1,854,209                      | \$1,854,209 | \$1,854,209 | \$1,854,209 | \$1,854,209 |
| 104                                           | Transfers In - Fund 401               | 0                                | 0           | 0           | 0           | 0           |
| 105                                           | Transfers Out - CIP                   | 0                                | 0           | 0           | 0           | 0           |
| 106                                           | Interest Rate                         | 0.00%                            | 0.00%       | 0.00%       | 0.00%       | 0.00%       |
| 107                                           | Interest Income                       | 0                                | 0           | 0           | 0           | 0           |
|                                               | Transfer of Interest Income           |                                  |             |             |             |             |
| 108                                           | to Revenue Fund                       | 0                                | 0           | 0           | 0           | 0           |
| 109                                           | Ending Balance                        | 1,854,209                        | 1,854,209   | 1,854,209   | 1,854,209   | 1,854,209   |
| 110                                           | Percent Allocable to Water System     | 50.00%                           | 50.00%      | 50.00%      | 50.00%      | 50.00%      |
| 111                                           | Percent Allocable to Sewer System     | 50.00%                           | 50.00%      | 50.00%      | 50.00%      | 50.00%      |
| 112                                           | Percent Allocable to Reclaimed System | 0.00%                            | 0.00%       | 0.00%       | 0.00%       | 0.00%       |
| 113                                           | Amount Allocable to Water System      | 0                                | 0           | 0           | 0           | 0           |
| 114                                           | Amount Allocable to Sewer System      | 0                                | 0           | 0           | 0           | 0           |
| 115                                           | Amount Allocable to Reclaimed System  | 0                                | 0           | 0           | 0           | 0           |
| DEBT SERVICE SINKING FUNDS - (402, 417 & 418) |                                       |                                  |             |             |             |             |
| 116                                           | Sinking Fund Deposit                  | \$1,660,892                      | \$784,846   | \$784,846   | \$723,675   | \$295,477   |
| 117                                           | Average Balance                       | 415,223                          | 196,211     | 196,211     | 180,919     | 73,869      |
| 118                                           | Interest Rate                         | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 119                                           | Interest Income                       | 1,040                            | 490         | 490         | 450         | 180         |
|                                               | Transfer of Interest Income           |                                  |             |             |             |             |
| 120                                           | to Revenue Fund                       | 1,040                            | 490         | 490         | 450         | 180         |
| 121                                           | Percent Allocable to Water System     | 17.79%                           | 37.65%      | 37.65%      | 40.83%      | 100.00%     |
| 122                                           | Percent Allocable to Sewer System     | 82.21%                           | 62.35%      | 62.35%      | 59.17%      | 0.00%       |
| 123                                           | Percent Allocable to Reclaimed System | 0.00%                            | 0.00%       | 0.00%       | 0.00%       | 0.00%       |
| 124                                           | Amount Allocable to Water System      | 185                              | 184         | 184         | 184         | 180         |
| 125                                           | Amount Allocable to Sewer System      | 855                              | 306         | 306         | 266         | 0           |
| 126                                           | Amount Allocable to Reclaimed System  | 0                                | 0           | 0           | 0           | 0           |

**Table 1-13**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Cash Balances and Interest Income**

| Line No.                            | Description                           | Fiscal Year Ending September 30, |             |             |             |             |
|-------------------------------------|---------------------------------------|----------------------------------|-------------|-------------|-------------|-------------|
|                                     |                                       | 2023                             | 2024        | 2025        | 2026        | 2027        |
| DEBT SERVICE RESERVE FUND (Sub 402) |                                       |                                  |             |             |             |             |
| 127                                 | Beginning Balance [1]                 | \$0                              | \$0         | \$0         | \$0         | \$0         |
| 128                                 | Transfers In                          | 0                                | 0           | 0           | 0           | 0           |
| 129                                 | Transfers Out - Fund 401              | 0                                | 0           | 0           | 0           | 0           |
| 130                                 | Interest Rate                         | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 131                                 | Interest Income                       | 0                                | 0           | 0           | 0           | 0           |
|                                     | Transfer of Interest Income           |                                  |             |             |             |             |
| 132                                 | to Revenue Fund                       | 0                                | 0           | 0           | 0           | 0           |
| 133                                 | Ending Balance                        | 0                                | 0           | 0           | 0           | 0           |
| 134                                 | Percent Allocable to Water System     | 45.00%                           | 45.00%      | 45.00%      | 45.00%      | 45.00%      |
| 135                                 | Percent Allocable to Sewer System     | 45.00%                           | 45.00%      | 45.00%      | 45.00%      | 45.00%      |
| 136                                 | Percent Allocable to Reclaimed System | 10.00%                           | 10.00%      | 10.00%      | 10.00%      | 10.00%      |
| 137                                 | Amount Allocable to Water System      | 0                                | 0           | 0           | 0           | 0           |
| 138                                 | Amount Allocable to Sewer System      | 0                                | 0           | 0           | 0           | 0           |
| 139                                 | Amount Allocable to Reclaimed System  | 0                                | 0           | 0           | 0           | 0           |
| SINKING FUND PROPOSED DEBT          |                                       |                                  |             |             |             |             |
| Sinking Fund Deposit                |                                       |                                  |             |             |             |             |
| 140                                 | Additional Senior Lien Debt 1         | \$1,432,616                      | \$1,432,616 | \$1,432,616 | \$1,432,616 | \$1,432,616 |
| 141                                 | Additional Senior Lien Debt 2         | 0                                | 0           | 0           | 0           | 0           |
| 142                                 | Additional Senior Lien Debt 3         | 0                                | 0           | 0           | 0           | 0           |
| 143                                 | Additional Senior Lien Debt 4         | 0                                | 0           | 0           | 0           | 0           |
| 144                                 | Additional Junior Lien Debt 1         | 0                                | 0           | 0           | 0           | 2,321,631   |
| 145                                 | Additional Junior Lien Debt 2         | 0                                | 0           | 0           | 0           | 0           |
| 146                                 | Additional Junior Lien Debt 3         | 0                                | 0           | 0           | 0           | 0           |
| 147                                 | Additional Junior Lien Debt 4         | 0                                | 0           | 0           | 0           | 0           |
| 148                                 | Average Balance                       | 358,154                          | 358,154     | 358,154     | 358,154     | 938,562     |
| 149                                 | Interest Rate                         | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 150                                 | Interest Income                       | 895                              | 895         | 895         | 895         | 2,346       |
|                                     | Transfer of Interest Income           |                                  |             |             |             |             |
| 151                                 | to Revenue Fund                       | 895                              | 895         | 895         | 895         | 2,346       |
| 152                                 | Percent Allocable to Water System     | 29.95%                           | 29.95%      | 29.95%      | 29.95%      | 11.43%      |
| 153                                 | Percent Allocable to Sewer System     | 59.64%                           | 59.64%      | 59.64%      | 59.64%      | 75.90%      |
| 154                                 | Percent Allocable to Reclaimed System | 10.42%                           | 10.42%      | 10.42%      | 10.42%      | 12.67%      |
| 155                                 | Amount Allocable to Water System      | 268                              | 268         | 268         | 268         | 268         |
| 156                                 | Amount Allocable to Sewer System      | 534                              | 534         | 534         | 534         | 1,781       |
| 157                                 | Amount Allocable to Reclaimed System  | 93                               | 93          | 93          | 93          | 297         |
| DEBT SERVICE RESERVE PROPOSED DEBT  |                                       |                                  |             |             |             |             |
| 158                                 | Beginning Balance [1]                 | \$0                              | \$1,432,616 | \$1,432,616 | \$1,432,616 | \$1,432,616 |
| 159                                 | Transfers In - Proposed Debt          | 1,432,616                        | 0           | 0           | 0           | 0           |
| 160                                 | Transfers Out                         | 0                                | 0           | 0           | 0           | 0           |
| 161                                 | Interest Rate                         | 0.25%                            | 0.25%       | 0.25%       | 0.25%       | 0.25%       |
| 162                                 | Interest Income                       | 1,791                            | 3,582       | 3,582       | 3,582       | 3,582       |
|                                     | Transfer of Interest Income           |                                  |             |             |             |             |
| 163                                 | to Revenue Fund                       | 1,791                            | 3,582       | 3,582       | 3,582       | 3,582       |
| 164                                 | Ending Balance                        | 1,432,616                        | 1,432,616   | 1,432,616   | 1,432,616   | 1,432,616   |
| 165                                 | Percent Allocable to Water System     | 29.95%                           | 29.95%      | 29.95%      | 29.95%      | 29.95%      |
| 166                                 | Percent Allocable to Sewer System     | 59.64%                           | 59.64%      | 59.64%      | 59.64%      | 59.64%      |
| 167                                 | Percent Allocable to Reclaimed System | 10.42%                           | 10.42%      | 10.42%      | 10.42%      | 10.42%      |
| 168                                 | Amount Allocable to Water System      | 536                              | 1,073       | 1,073       | 1,073       | 1,073       |
| 169                                 | Amount Allocable to Sewer System      | 1,068                            | 2,136       | 2,136       | 2,136       | 2,136       |
| 170                                 | Amount Allocable to Reclaimed System  | 187                              | 373         | 373         | 373         | 373         |

**Table 1-13**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Cash Balances and Interest Income**

| Line No.                           | Description                           | Fiscal Year Ending September 30, |             |          |          |          |
|------------------------------------|---------------------------------------|----------------------------------|-------------|----------|----------|----------|
|                                    |                                       | 2023                             | 2024        | 2025     | 2026     | 2027     |
| PROPOSED BONDS - CONSTRUCTION FUND |                                       |                                  |             |          |          |          |
| 171                                | Beginning Balance [1]                 | \$0                              | \$1,500,000 | \$0      | \$0      | \$0      |
| 172                                | Transfers In                          | 12,800,000                       | 0           | 0        | 0        | 0        |
| 173                                | Transfers Out for Capital Projects    | 11,300,000                       | 1,500,000   | 0        | 0        | 0        |
| 174                                | Interest Rate                         | 0.25%                            | 0.25%       | 0.25%    | 0.25%    | 0.25%    |
| 175                                | Interest Income                       | 1,875                            | 1,875       | 0        | 0        | 0        |
|                                    | Transfer of Interest Income           |                                  |             |          |          |          |
| 176                                | to Revenue Fund                       | 1,875                            | 1,875       | 0        | 0        | 0        |
| 177                                | Ending Balance                        | 1,500,000                        | 0           | 0        | 0        | 0        |
| 178                                | Percent Allocable to Water System     | 29.95%                           | 29.95%      | 29.95%   | 29.95%   | 29.95%   |
| 179                                | Percent Allocable to Sewer System     | 59.64%                           | 59.64%      | 59.64%   | 59.64%   | 59.64%   |
| 180                                | Percent Allocable to Reclaimed System | 10.42%                           | 10.42%      | 10.42%   | 10.42%   | 10.42%   |
| 181                                | Amount Allocable to Water System      | 562                              | 562         | 0        | 0        | 0        |
| 182                                | Amount Allocable to Sewer System      | 1,313                            | 1,313       | 0        | 0        | 0        |
| 183                                | Amount Allocable to Reclaimed System  | 0                                | 0           | 0        | 0        | 0        |
| INTEREST INCOME                    |                                       |                                  |             |          |          |          |
| 184                                | Unrestricted                          | \$25,307                         | \$27,230    | \$25,334 | \$26,032 | \$30,550 |
| 185                                | Construction Fund                     | 1,875                            | 1,875       | 0        | 0        | 0        |
| 186                                | Connection Fees                       | 16,877                           | 17,526      | 16,231   | 12,754   | 9,034    |
| 187                                | Total Interest Income                 | \$44,059                         | \$46,631    | \$41,565 | \$38,786 | \$39,584 |

**Footnotes:**

[1] Beginning cash balances provided by City Staff and are as of September 30, 2021.

**Table 1-14**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projected Water System Revenue Requirements**

| Line No.                                         | Description                                            | Fiscal Year Ending September 30, |              |              |              |              |
|--------------------------------------------------|--------------------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|                                                  |                                                        | 2023                             | 2024         | 2025         | 2026         | 2027         |
| <u>Operating Expenses:</u>                       |                                                        |                                  |              |              |              |              |
| 1                                                | Utility Administration Division                        | \$1,595,558                      | \$1,676,194  | \$1,723,290  | \$1,771,868  | \$1,821,980  |
| 2                                                | Customer Service                                       | 616,757                          | 648,886      | 669,209      | 690,173      | 711,803      |
| 3                                                | Water Production Division                              | 3,990,964                        | 4,255,075    | 4,461,473    | 4,651,349    | 4,849,149    |
| 4                                                | Wastewater Treatment                                   | 0                                | 0            | 0            | 0            | 0            |
| 5                                                | Meter Reader Division                                  | 372,995                          | 391,908      | 404,853      | 418,275      | 432,194      |
| 6                                                | Water / Sewer Maintenance Division                     | 0                                | 0            | 0            | 0            | 0            |
| 7                                                | Field Operations Division (Water / Sewer Distribution) | 900,704                          | 946,255      | 979,806      | 1,014,663    | 1,050,883    |
| 8                                                | Lab Operations Division                                | 247,376                          | 260,241      | 269,214      | 278,507      | 288,134      |
| 9                                                | Warehouse Division                                     | 96,134                           | 101,066      | 104,708      | 108,495      | 112,432      |
| 10                                               | Non-Departmental                                       | (50,747)                         | (53,313)     | (55,213)     | (57,181)     | (59,219)     |
| 11                                               | Miscellaneous and Other Adjustments                    | 181,514                          | 191,589      | 198,631      | 205,665      | 212,939      |
| 12                                               | Total Operating Expenses                               | [1] \$7,951,256                  | \$8,417,900  | \$8,755,970  | \$9,081,814  | \$9,420,296  |
| <u>Other Revenue Requirements:</u>               |                                                        |                                  |              |              |              |              |
| Debt Service Allocated to Water System:          |                                                        |                                  |              |              |              |              |
| <u>Existing Debt:</u>                            |                                                        |                                  |              |              |              |              |
| 13                                               | SRF # WWW72514S - Wastewater                           | \$0                              | \$0          | \$0          | \$0          | \$0          |
| 14                                               | SRF # CS12072513P - Wastewater                         | 0                                | 0            | 0            | 0            | 0            |
| 15                                               | SRF # DW6413030 - Water                                | 295,477                          | 295,477      | 295,477      | 295,477      | 295,477      |
| <u>Proposed Debt:</u>                            |                                                        |                                  |              |              |              |              |
| 16                                               | Additional Senior Lien Debt 1                          | [2] \$429,039                    | \$429,039    | \$429,039    | \$429,039    | \$429,039    |
| 17                                               | Additional Junior Lien Debt 1                          | [2] 0                            | 0            | 0            | 0            | 0            |
| 18                                               | Total Debt Service                                     | \$724,516                        | \$724,516    | \$724,516    | \$724,516    | \$724,516    |
| <u>Transfers and Other Requirements:</u>         |                                                        |                                  |              |              |              |              |
| 19                                               | Transfer to Renewals and Replacement Fund              | [3] \$1,589,787                  | \$1,614,734  | \$1,535,950  | \$1,439,608  | \$2,225,794  |
| 20                                               | Transfer for Payment-in-Lieu-of-Taxes                  | [4] 692,186                      | 710,927      | 759,624      | 808,848      | 826,965      |
| 21                                               | Capital Funded from Rates                              | 1,358,458                        | 1,524,572    | 1,334,936    | 2,668,426    | 1,004,544    |
| 22                                               | Operating Reserves - Deposits to/(Uses of)             | 0                                | 0            | 0            | 0            | 0            |
| 23                                               | Total Transfers and Other Requirements                 | \$3,640,431                      | \$3,850,233  | \$3,630,510  | \$4,916,882  | \$4,057,303  |
| 24                                               | Total Other Revenue Requirements                       | \$4,364,946                      | \$4,574,749  | \$4,355,026  | \$5,641,398  | \$4,781,819  |
| 25                                               | Gross Revenue Requirements                             | \$12,316,202                     | \$12,992,649 | \$13,110,996 | \$14,723,212 | \$14,202,115 |
| <u>Less Income and Funds from Other Sources:</u> |                                                        |                                  |              |              |              |              |
| 26                                               | Impact Fees Utilized for Debt Service                  | \$0                              | \$0          | \$0          | \$0          | \$0          |
| 27                                               | Other Operating Revenue                                | [5] 306,305                      | 290,834      | 283,816      | 276,798      | 269,781      |
| 28                                               | Unrestricted Interest Income                           | [6] 11,619                       | 12,546       | 11,492       | 11,645       | 13,574       |
| 29                                               | Net Revenue Requirements                               | \$11,998,278                     | \$12,689,270 | \$12,815,689 | \$14,434,768 | \$13,918,760 |
| <u>Revenue from Water Rates:</u>                 |                                                        |                                  |              |              |              |              |
| 30                                               | Existing Rate Revenue                                  | \$12,144,920                     | \$12,210,492 | \$12,271,115 | \$12,326,789 | \$12,377,514 |
| 31                                               | Existing Bulk Customer Revenues                        | 815,070                          | 815,070      | 815,070      | 815,070      | 815,070      |
| 32                                               | Prior Year Rate Adjustments - Retail Rates             | 0                                | 335,790      | 684,190      | 1,045,180    | 1,418,730    |
| 33                                               | Prior Year Rate Adjustments - Bulk Rates               | 0                                | 22,410       | 45,450       | 69,110       | 93,420       |
| 34                                               | Total Rate Revenue Before Current Year Adjustment      | \$12,959,991                     | \$13,383,762 | \$13,815,825 | \$14,256,149 | \$14,704,734 |
| <u>Current Year Rate Adjustments: Retail</u>     |                                                        |                                  |              |              |              |              |
| 35                                               | Current Year Rate Adjustment                           | 2.75%                            | 2.75%        | 2.75%        | 2.75%        | 2.75%        |
| 36                                               | Effective Month                                        | Apr.                             | Jan.         | Jan.         | Jan.         | Jan.         |
| 37                                               | % of Current Year Effective                            | 50.00%                           | 75.00%       | 75.00%       | 75.00%       | 75.00%       |
| 38                                               | Total Revenue from Current Year Adjustments            | \$166,993                        | \$258,767    | \$267,203    | \$275,797    | \$284,548    |

**Table 1-14**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projected Water System Revenue Requirements**

| Line No. | Description                                 | Fiscal Year Ending September 30, |              |              |              |              |
|----------|---------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|          |                                             | 2023                             | 2024         | 2025         | 2026         | 2027         |
|          | <u>Current Year Rate Adjustments: Bulk</u>  |                                  |              |              |              |              |
| 39       | Current Year Rate Adjustment                | 2.75%                            | 2.75%        | 2.75%        | 2.75%        | 2.75%        |
| 40       | Effective Month                             | Apr.                             | Jan.         | Jan.         | Jan.         | Jan.         |
| 41       | % of Current Year Effective                 | 50.00%                           | 75.00%       | 75.00%       | 75.00%       | 75.00%       |
| 42       | Total Revenue from Current Year Adjustments | \$11,207                         | \$17,273     | \$17,748     | \$18,236     | \$18,738     |
| 43       | Total Revenue From Retail Rates             | \$12,311,913                     | \$12,805,049 | \$13,222,508 | \$13,647,766 | \$14,080,792 |
| 44       | Total Revenue From Bulk Rates               | \$826,278                        | \$854,753    | \$878,269    | \$902,417    | \$927,228    |
| 45       | Total Revenue from Rates                    | \$13,138,191                     | \$13,659,802 | \$14,100,777 | \$14,550,182 | \$15,008,020 |
| 46       | Revenue Surplus/(Deficiency)                | [7] \$1,139,912                  | \$970,533    | \$1,285,088  | \$115,415    | \$1,089,259  |

**Footnotes:**

- [1] Amounts derived from the City's Fiscal Year 2023 Budget and are escalated as shown on Table 1-4.
- [2] The proposed debt is based upon the funding of the capital improvement program. Initial payments reflected may indicate a partial year's payment of debt service due to the timing of the instrument. The following indicates the estimated terms and conditions of the proposed debt:
- |                                            |              |                            |
|--------------------------------------------|--------------|----------------------------|
| Additional Senior Lien Debt 1              |              |                            |
| Principal                                  | \$14,380,000 | (29.9% Allocated to Water) |
| Issue Date                                 | 10/1/22      |                            |
| Interest Rate                              | 5.50%        |                            |
| Term (Years)                               | 15           |                            |
| Annual Average Debt Service - Water System | \$1,432,616  |                            |
| Additional Junior Lien Debt 1              |              |                            |
| Principal                                  | \$34,540,000 | (0.0% Allocated to Water)  |
| Issue Date                                 | 10/1/26      |                            |
| Interest Rate                              | 3.00%        |                            |
| Term (Years)                               | 20           |                            |
| Annual Average Debt Service - Water System | \$2,321,631  |                            |
- [3] Transfer to Renewals and Replacement (R&R) Fund based percentage of revenues as shown on Table 1-12.
- [4] Payment-in-Lieu-of-Taxes escalated based on the projected change in gross depreciable assets as shown on Table 1-11.
- [5] Other operating revenue includes meter installation charges, reconnection charges, and other miscellaneous charges for services.
- [6] Interest income is estimated on earnings on projected fund balances from unrestricted reserves allocated to the Water system. Amounts do not include interest income estimated for impact fees.
- [7] The forecast assumes that any deficiencies will be funded from available operating reserves.

**Table 1-15**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**  
**Projected Wastewater System Revenue Requirements**

| Line No.                                           | Description                                            | 2023            | 2024         | 2025         | 2026         | 2027         |
|----------------------------------------------------|--------------------------------------------------------|-----------------|--------------|--------------|--------------|--------------|
| <u>Operating Expenses:</u>                         |                                                        |                 |              |              |              |              |
| 1                                                  | Utility Administration Division                        | \$1,597,282     | \$1,678,014  | \$1,725,244  | \$1,773,963  | \$1,824,224  |
| 2                                                  | Customer Service                                       | 567,843         | 596,841      | 614,439      | 632,514      | 651,076      |
| 3                                                  | Water Production Division                              | 0               | 0            | 0            | 0            | 0            |
| 4                                                  | Wastewater Treatment                                   | 5,655,523       | 6,048,635    | 6,363,301    | 6,649,689    | 6,947,850    |
| 5                                                  | Meter Reader Division                                  | 343,413         | 360,826      | 372,744      | 385,102      | 397,917      |
| 6                                                  | Water / Sewer Maintenance Division                     | 0               | 0            | 0            | 0            | 0            |
| 7                                                  | Field Operations Division (Water / Sewer Distribution) | 726,560         | 763,304      | 790,368      | 818,486      | 847,703      |
| 8                                                  | Lab Operations Division                                | 225,649         | 237,383      | 245,568      | 254,045      | 262,827      |
| 9                                                  | Warehouse Division                                     | 95,207          | 100,091      | 103,698      | 107,449      | 111,348      |
| 10                                                 | Non-Departmental                                       | (50,631)        | (53,197)     | (55,096)     | (57,064)     | (59,101)     |
| 11                                                 | Miscellaneous and Other Adjustments                    | 194,838         | 207,924      | 217,125      | 226,297      | 235,850      |
| 12                                                 | Total Operating Expenses                               | [1] \$9,355,683 | \$9,939,821  | \$10,377,391 | \$10,790,480 | \$11,219,695 |
| <u>Other Revenue Requirements:</u>                 |                                                        |                 |              |              |              |              |
| Debt Service Allocated to Sewer System:            |                                                        |                 |              |              |              |              |
| <u>Existing Debt:</u>                              |                                                        |                 |              |              |              |              |
| 13                                                 | SRF # WWW72514S - Wastewater                           | \$489,369       | \$489,369    | \$489,369    | \$428,197    | \$0          |
| 14                                                 | SRF # CS12072513P - Wastewater                         | 876,046         | 0            | 0            | 0            | 0            |
| 15                                                 | SRF # DW6413030 - Water                                | 0               | 0            | 0            | 0            | 0            |
| <u>Proposed Debt:</u>                              |                                                        |                 |              |              |              |              |
| 16                                                 | Additional Senior Lien Debt 1                          | [2] \$854,347   | \$854,347    | \$854,347    | \$854,347    | \$854,347    |
| 17                                                 | Additional Junior Lien Debt 1                          | [2] 0           | 0            | 0            | 0            | 1,995,151    |
| 18                                                 | Total Debt Service                                     | \$2,219,761     | \$1,343,715  | \$1,343,715  | \$1,282,544  | \$2,849,498  |
| <u>Transfers and Other Requirements:</u>           |                                                        |                 |              |              |              |              |
| 19                                                 | Transfer to Renewals & Replacement Fund                | [3] \$1,557,120 | \$1,620,068  | \$1,600,873  | \$1,546,627  | \$2,464,457  |
| 20                                                 | Transfer for Payment-in-Lieu-of-Taxes                  | [4] 685,509     | 704,069      | 752,297      | 801,045      | 818,988      |
| 21                                                 | Capital Funded from Rates                              | 345,801         | 277,910      | 738,226      | 492,286      | 301,922      |
| 22                                                 | Operating Reserves - Deposits to/(Uses of)             | 0               | 0            | 0            | 0            | 0            |
| 23                                                 | Total Transfers and Other Requirements                 | \$2,588,430     | \$2,602,047  | \$3,091,395  | \$2,839,958  | \$3,585,367  |
| 24                                                 | Total Other Revenue Requirements                       | \$4,808,191     | \$3,945,762  | \$4,435,111  | \$4,122,502  | \$6,434,865  |
| 25                                                 | Gross Revenue Requirements                             | \$14,163,873    | \$13,885,583 | \$14,812,502 | \$14,912,982 | \$17,654,559 |
| <u>Less Income and Funds from Other Sources:</u>   |                                                        |                 |              |              |              |              |
| 26                                                 | Impact Fees Utilized for Debt Service                  | \$0             | \$0          | \$0          | \$0          | \$0          |
| 27                                                 | Other Operating Revenue                                | [5] 207,974     | 205,710      | 203,446      | 201,181      | 198,917      |
| 28                                                 | Unrestricted Interest Income                           | [6] 12,413      | 13,277       | 12,535       | 13,040       | 15,379       |
| 29                                                 | Net Revenue Requirements                               | \$13,943,487    | \$13,666,596 | \$14,596,522 | \$14,698,761 | \$17,440,264 |
| <u>Revenue from Wastewater Rates</u>               |                                                        |                 |              |              |              |              |
| 30                                                 | Existing Retail Rate Revenue                           | \$11,630,993    | \$11,716,547 | \$11,795,117 | \$11,866,703 | \$11,931,305 |
| 31                                                 | Existing Bulk Rate Revenue                             | 1,278,055       | 1,278,055    | 1,278,055    | 1,278,055    | 1,278,055    |
| 32                                                 | Prior Year Rate Adjustment - Retail Rates              | 0               | 673,700      | 1,395,440    | 2,166,970    | 2,990,090    |
| 33                                                 | Prior Year Rate Adjustment - Bulk Rates                | 0               | 73,490       | 151,200      | 233,380      | 320,290      |
| 34                                                 | Total Rate Revenue Before Current Year Adjustment      | \$12,909,048    | \$13,741,792 | \$14,619,812 | \$15,545,108 | \$16,519,740 |
| <u>Current Year Rate Adjustment - Retail Rates</u> |                                                        |                 |              |              |              |              |
| 35                                                 | Current Year Rate Adjustment                           | 5.75%           | 5.75%        | 5.75%        | 5.75%        | 5.75%        |
| 36                                                 | Effective Month                                        | Apr.            | Jan.         | Jan.         | Jan.         | Jan.         |
| 37                                                 | % of Current Year Effective                            | 50.00%          | 75.00%       | 75.00%       | 75.00%       | 75.00%       |
| 38                                                 | Revenue from Current Year Adjustment                   | \$334,391       | \$534,329    | \$568,843    | \$605,202    | \$643,485    |

**Table 1-15**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**  
**Projected Wastewater System Revenue Requirements**

| Line No.                                             | Description                          | 2023            | 2024         | 2025         | 2026         | 2027         |
|------------------------------------------------------|--------------------------------------|-----------------|--------------|--------------|--------------|--------------|
| <u>Current Year Rate Adjustment - Bulk Customers</u> |                                      |                 |              |              |              |              |
| 39                                                   | Current Year Rate Adjustment         | 5.75%           | 5.75%        | 5.75%        | 5.75%        | 5.75%        |
| 40                                                   | Effective Month                      | Apr.            | Jan.         | Jan.         | Jan.         | Jan.         |
| 41                                                   | % of Current Year Effective          | 50.00%          | 75.00%       | 75.00%       | 75.00%       | 75.00%       |
| 42                                                   | Revenue from Current Year Adjustment | \$36,744        | \$58,285     | \$61,637     | \$65,181     | \$68,929     |
| 43                                                   | Total Revenue from Rates             | \$13,280,183    | \$14,334,406 | \$15,250,291 | \$16,215,490 | \$17,232,153 |
| 44                                                   | Revenue Surplus/(Deficiency)         | [7] (\$663,304) | \$667,810    | \$653,769    | \$1,516,730  | (\$208,110)  |

**Footnotes:**

[1] Amounts derived from the City's Fiscal Year 2023 Budget and are escalated as shown on Table 1-5.

[2] The proposed debt is based upon the funding of the capital improvement program. Initial payments reflected may indicate a partial year's payment of debt service due to the timing of the instrument. The following indicates the estimated terms and conditions of the proposed debt:

## Additional Senior Lien Debt 1

|                                            |              |                            |
|--------------------------------------------|--------------|----------------------------|
| Principal                                  | \$14,380,000 | (59.6% Allocated to Sewer) |
| Issue Date                                 | 10/1/22      |                            |
| Interest Rate                              | 5.50%        |                            |
| Term (Years)                               | 15           |                            |
| Annual Average Debt Service - Water System | \$1,432,616  |                            |

## Additional Junior Lien Debt 1

|                                            |              |                            |
|--------------------------------------------|--------------|----------------------------|
| Principal                                  | \$34,540,000 | (85.9% Allocated to Sewer) |
| Issue Date                                 | 10/1/26      |                            |
| Interest Rate                              | 3.00%        |                            |
| Term (Years)                               | 20           |                            |
| Annual Average Debt Service - Water System | \$2,321,631  |                            |

[3] Transfer to Renewals and Replacement (R&R) Fund based percentage of revenues as shown on Table 1-12.

[4] Payment-in-Lieu-of-Taxes escalated based on the projected change in gross depreciable assets as shown on Table 1-11.

[5] Other operating revenue includes meter installation charges, reconnection charges, and other miscellaneous charges for services.

[6] Interest income is estimated on earnings on projected fund balances from unrestricted reserves allocated to the Wastewater system. Amounts do not include interest income estimated for impact fees.

[7] The forecast assumes that any deficiencies will be funded from available operating reserves.

**Table 1-16**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projected Reclaimed Water System Revenue Requirements**

| Line                                              |                                                        | Fiscal Year Ending September 30, |             |             |             |             |
|---------------------------------------------------|--------------------------------------------------------|----------------------------------|-------------|-------------|-------------|-------------|
| No.                                               | Description                                            | 2023                             | 2024        | 2025        | 2026        | 2027        |
| <u>Operating Expenses:</u>                        |                                                        |                                  |             |             |             |             |
| 1                                                 | Utility Administration Division                        | \$201,304                        | \$211,497   | \$217,635   | \$223,973   | \$230,519   |
| 2                                                 | Customer Service                                       | 171,404                          | 180,333     | 185,981     | 191,807     | 197,818     |
| 3                                                 | Water Production Division                              | 0                                | 0           | 0           | 0           | 0           |
| 4                                                 | Wastewater Treatment                                   | 0                                | 0           | 0           | 0           | 0           |
| 5                                                 | Meter Reader Division                                  | 103,660                          | 108,916     | 112,513     | 116,243     | 120,112     |
| 6                                                 | Water / Sewer Maintenance Division                     | 0                                | 0           | 0           | 0           | 0           |
| 7                                                 | Field Operations Division (Water / Sewer Distribution) | 217,067                          | 228,045     | 236,130     | 244,531     | 253,260     |
| 8                                                 | Lab Operations Division                                | 187,508                          | 197,259     | 204,060     | 211,104     | 218,402     |
| 9                                                 | Warehouse Division                                     | 19,010                           | 19,985      | 20,706      | 21,455      | 22,233      |
| 10                                                | Non-Departmental                                       | (51,324)                         | (53,906)    | (55,805)    | (57,772)    | (59,807)    |
| 11                                                | Miscellaneous and Other Adjustments                    | 80,538                           | 84,731      | 86,968      | 89,263      | 91,619      |
| 12                                                | Total Operating Expenses                               | [1] \$929,166                    | \$976,860   | \$1,008,187 | \$1,040,604 | \$1,074,155 |
| <u>Other Revenue Requirements:</u>                |                                                        |                                  |             |             |             |             |
| Debt Service Allocated to Reclaimed Water System: |                                                        |                                  |             |             |             |             |
| <u>Existing Debt:</u>                             |                                                        |                                  |             |             |             |             |
| 13                                                | SRF # WWW72514S - Wastewater                           | \$0                              | \$0         | \$0         | \$0         | \$0         |
| 14                                                | SRF # CS12072513P - Wastewater                         | 0                                | 0           | 0           | 0           | 0           |
| 15                                                | SRF # DW6413030 - Water                                | 0                                | 0           | 0           | 0           | 0           |
| <u>Proposed Debt:</u>                             |                                                        |                                  |             |             |             |             |
| 16                                                | Additional Senior Lien Debt 1                          | [2] \$149,231                    | \$149,231   | \$149,231   | \$149,231   | \$149,231   |
| 17                                                | Additional Junior Lien Debt 1                          | [2] 0                            | 0           | 0           | 0           | 326,479     |
| 18                                                | Total Debt Service                                     | \$149,231                        | \$149,231   | \$149,231   | \$149,231   | \$475,710   |
| <u>Transfers and Other Requirements:</u>          |                                                        |                                  |             |             |             |             |
| 19                                                | Transfer to Renewals & Replacement Fund                | [3] \$213,093                    | \$221,964   | \$212,673   | \$200,669   | \$312,301   |
| 20                                                | Transfer for Payment-in-Lieu-of-Taxes                  | [4] 136,878                      | 140,584     | 150,214     | 159,947     | 163,530     |
| 21                                                | Capital Funded from Rates                              | 118,074                          | 104,518     | 156,839     | 148,288     | 109,534     |
| 22                                                | Operating Reserves - Deposits to/(Uses of)             | 0                                | 0           | 0           | 0           | \$0         |
| 23                                                | Total Transfers and Other Requirements                 | \$468,045                        | \$467,066   | \$519,725   | \$508,905   | \$585,365   |
| 24                                                | Total Other Revenue Requirements                       | \$617,276                        | \$616,297   | \$668,956   | \$658,136   | \$1,061,075 |
| 25                                                | Gross Revenue Requirements                             | \$1,546,442                      | \$1,593,157 | \$1,677,143 | \$1,698,740 | \$2,135,231 |
| <u>Less Income and Funds from Other Sources:</u>  |                                                        |                                  |             |             |             |             |
| 26                                                | Use of Impact Fees                                     | \$0                              | \$0         | \$0         | \$0         | \$0         |
| 27                                                | Reclaimed Water Other Operating Revenue                | [5] 383,722                      | 377,436     | 374,311     | 371,186     | 368,061     |
| 28                                                | Unrestricted Interest Income                           | [6] 1,275                        | 1,407       | 1,308       | 1,347       | 1,597       |
| 29                                                | Net Revenue Requirements                               | \$1,161,446                      | \$1,214,314 | \$1,301,524 | \$1,326,207 | \$1,765,572 |
| <u>Revenue from Reclaimed Water Rates</u>         |                                                        |                                  |             |             |             |             |
| 30                                                | Existing Rate Revenues                                 | 1,434,229                        | 1,445,107   | 1,454,431   | 1,462,201   | 1,468,417   |
| 31                                                | Prior Year Rate Adjustments                            | 0                                | 61,417      | 126,254     | 194,466     | 266,001     |
| 32                                                | Total Rate Revenue Before Current Year Adjustment      | \$1,434,229                      | \$1,506,524 | \$1,580,685 | \$1,656,667 | \$1,734,418 |
| <u>Current Year Rate Adjustments</u>              |                                                        |                                  |             |             |             |             |
| 33                                                | Current Year Rate Adjustment                           | 4.25%                            | 4.25%       | 4.25%       | 4.25%       | 4.25%       |
| 34                                                | Effective Month                                        | Apr.                             | Jan.        | Jan.        | Jan.        | Jan.        |
| 35                                                | % of Current Year Effective                            | 50.0%                            | 75.0%       | 75.0%       | 75.0%       | 75.0%       |
| 36                                                | Total Revenue from Current Year Adjustments            | \$30,477                         | \$48,020    | \$50,384    | \$52,806    | \$55,285    |
| 37                                                | Total Revenue from Rates                               | \$1,464,706                      | \$1,554,545 | \$1,631,069 | \$1,709,473 | \$1,789,702 |
| 38                                                | Revenue Surplus/(Deficiency)                           | [7] 303,261                      | 340,231     | 329,545     | 383,267     | 24,130      |

**Table 1-16**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**  
**Projected Reclaimed Water System Revenue Requirements**

**Footnotes:**

- [1] Amounts derived from the City's Fiscal Year 2023 Budget and are escalated as shown on Table 1-6.
- [2] The proposed debt based upon the funding of the capital improvement program. Initial payments reflected may indicate a partial year's payment of debt service due to the timing of the instrument. The following indicates the estimated terms and conditions of the proposed debt:
- |                                            |              |                                      |
|--------------------------------------------|--------------|--------------------------------------|
| Additional Senior Lien Debt 1              |              |                                      |
| Principal                                  | \$14,380,000 | (10.4% Allocated to Reclaimed Water) |
| Issue Date                                 | 10/1/22      |                                      |
| Interest Rate                              | 5.50%        |                                      |
| Term (Years)                               | 15           |                                      |
| Annual Average Debt Service - Water System | \$1,432,616  |                                      |
| Additional Junior Lien Debt 1              |              |                                      |
| Principal                                  | \$34,540,000 | (14.1% Allocated to Reclaimed Water) |
| Issue Date                                 | 10/1/26      |                                      |
| Interest Rate                              | 3.00%        |                                      |
| Term (Years)                               | 20           |                                      |
| Annual Average Debt Service - Water System | \$2,321,631  |                                      |
- [3] Transfer to Renewals and Replacement (R&R) Fund based percentage of revenues as shown on Table 1-12.
- [4] Payment-in-Lieu-of-Taxes escalated based on the projected change in gross depreciable assets as shown on Table 1-11.
- [5] Other operating revenue includes meter installation charges, reconnection charges, and other miscellaneous charges for services.
- [6] Interest income is estimated on earnings on projected fund balances from unrestricted reserves allocated to the Reclaimed system. Amounts do not include interest income estimated for impact fees.
- [7] The forecast assumes that any deficiencies will be funded from available operating reserves.

**Table 1-17**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Projected Combined System Revenue Requirements**

| Line No. | Description                                      | Fiscal Year Ending September 30, |              |              |              |              |
|----------|--------------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|          |                                                  | 2023                             | 2024         | 2025         | 2026         | 2027         |
|          | <u>Operating Expenses:</u>                       |                                  |              |              |              |              |
| 1        | Water O&M Expenses                               | \$7,951,256                      | \$8,417,900  | \$8,755,970  | \$9,081,814  | \$9,420,296  |
| 2        | Wastewater O&M Expenses                          | 9,355,683                        | 9,939,821    | 10,377,391   | 10,790,480   | 11,219,695   |
| 3        | Reclaimed Water O&M Expenses                     | 929,166                          | 976,860      | 1,008,187    | 1,040,604    | 1,074,155    |
| 4        | Total Operating Expenses                         | [1] \$18,236,105                 | \$19,334,581 | \$20,141,549 | \$20,912,898 | \$21,714,146 |
|          | <u>Other Revenue Requirements:</u>               |                                  |              |              |              |              |
|          | Debt Service                                     |                                  |              |              |              |              |
|          | <u>Existing Debt:</u>                            |                                  |              |              |              |              |
| 5        | SRF # WWW72514S - Wastewater                     | \$489,369                        | \$489,369    | \$489,369    | \$428,197    | \$0          |
| 6        | SRF # CS12072513P - Wastewater                   | 876,046                          | 0            | 0            | 0            | 0            |
| 7        | SRF # DW6413030 - Water                          | 295,477                          | 295,477      | 295,477      | 295,477      | 295,477      |
|          | <u>Proposed Debt:</u>                            |                                  |              |              |              |              |
| 8        | Additional Senior Lien Debt 1                    | [2] \$1,432,616                  | \$1,432,616  | \$1,432,616  | \$1,432,616  | \$1,432,616  |
| 9        | Additional Junior Lien Debt 1                    | [2] 0                            | 0            | 0            | 0            | 2,321,631    |
| 10       | Total Debt Service                               | \$3,093,508                      | \$2,217,462  | \$2,217,462  | \$2,156,291  | \$4,049,724  |
|          | <u>Transfers and Other Requirements:</u>         |                                  |              |              |              |              |
| 11       | Transfer to Renewals & Replacement Fund          | [3] \$3,360,000                  | \$3,456,766  | \$3,349,496  | \$3,186,904  | \$5,002,552  |
| 12       | Transfer for Payment-in-Lieu-of-Taxes            | [4] 1,514,572                    | 1,555,580    | 1,662,135    | 1,769,841    | 1,809,483    |
| 13       | Capital Funded from Rates                        | 1,822,333                        | 1,907,000    | 2,230,000    | 3,309,000    | 1,416,000    |
| 14       | Operating Reserves - Deposits to/(Uses of)       | 0                                | 0            | 0            | 0            | 0            |
| 15       | Total Transfers and Other Requirements           | \$6,696,905                      | \$6,919,346  | \$7,241,631  | \$8,265,745  | \$8,228,035  |
| 16       | Total Other Revenue Requirements                 | \$9,790,413                      | \$9,136,808  | \$9,459,093  | \$10,422,035 | \$12,277,759 |
| 17       | Gross Revenue Requirements                       | \$28,026,518                     | \$28,471,389 | \$29,600,642 | \$31,334,934 | \$33,991,905 |
|          | <u>Less Income and Funds from Other Sources:</u> |                                  |              |              |              |              |
| 18       | Impact Fees Utilized for Debt Service            | \$0                              | \$0          | \$0          | \$0          | \$0          |
| 19       | Other Operating Revenue                          | [5] 898,000                      | 873,980      | 861,573      | 849,166      | 836,760      |
| 20       | Unrestricted Interest Income                     | [6] 25,307                       | 27,230       | 25,334       | 26,032       | 30,550       |
| 21       | Net Revenue Requirements                         | \$27,103,211                     | \$27,570,180 | \$28,713,734 | \$30,459,735 | \$33,124,596 |
|          | <u>Revenue from Rates</u>                        |                                  |              |              |              |              |
| 22       | Total Water Revenue                              | \$13,138,191                     | \$13,659,802 | \$14,100,777 | \$14,550,182 | \$15,008,020 |
| 23       | Total Wastewater Revenue                         | 13,280,183                       | 14,334,406   | 15,250,291   | 16,215,490   | 17,232,153   |
| 24       | Total Reclaimed Water Revenue                    | 1,464,706                        | 1,554,545    | 1,631,069    | 1,709,473    | 1,789,702    |
| 25       | Total Revenue from Rates                         | \$27,883,080                     | \$29,548,753 | \$30,982,137 | \$32,475,146 | \$34,029,875 |
| 26       | Revenue Surplus/(Deficiency)                     | [7] 779,869                      | 1,978,574    | 2,268,402    | 2,015,411    | 905,279      |

Footnotes on Page 2 of 2.

**Table 1-17**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**  
**Projected Combined System Revenue Requirements**

**Footnotes:**

- [1] Amounts derived from the City's Fiscal Year 2023 Budget and are escalated as shown on Table 1-7.
- [2] The proposed debt based upon the funding of the capital improvement program. Initial payments reflected may indicate a partial year's payment of debt service due to the timing of the instrument. The following indicates the estimated terms and conditions of the proposed debt:
- |                                            |              |
|--------------------------------------------|--------------|
| Additional Senior Lien Debt 1              |              |
| Principal                                  | \$14,380,000 |
| Issue Date                                 | 10/1/22      |
| Interest Rate                              | 5.50%        |
| Term (Years)                               | 15           |
| Annual Average Debt Service - Water System | \$1,432,616  |
| Additional Junior Lien Debt 1              |              |
| Principal                                  | \$34,540,000 |
| Issue Date                                 | 10/1/26      |
| Interest Rate                              | 3.00%        |
| Term (Years)                               | 20           |
| Annual Average Debt Service - Water System | \$2,321,631  |
- [3] Transfer to Renewals and Replacement (R&R) Fund based percentage of revenues as shown on Table 1-12.
- [4] Payment-in-Lieu-of-Taxes escalated based on the projected change in gross depreciable assets as shown on Table 1-11.
- [5] Other operating revenue includes meter installation charges, reconnection charges, and other miscellaneous charges for services.
- [6] Interest income is estimated on earnings on projected fund balances from unrestricted reserves allocated to the Water, Sewer and Reclaimed Water system. Amounts do not include interest income estimated for impact fees.
- [7] The forecast assumes that any deficiencies will be funded from available operating reserves.

**Table 1-18**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected System Operating Results and Debt Coverage**

| Line No.                                                                                   | Description                                               | Fiscal Year Ending September 30, |              |              |              |              |              |
|--------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|--------------|
|                                                                                            |                                                           | 2023                             | 2024         | 2025         | 2026         | 2027         |              |
| <b>Revenues:</b>                                                                           |                                                           |                                  |              |              |              |              |              |
| <b>Rate Revenues:</b>                                                                      |                                                           |                                  |              |              |              |              |              |
| 1                                                                                          | Water System Rate Revenues                                | [1]                              | \$12,144,920 | \$12,210,492 | \$12,271,115 | \$12,326,789 | \$12,377,514 |
| 2                                                                                          | Wastewater System Rate Revenues                           | [2]                              | 12,909,048   | 12,994,602   | 13,073,172   | 13,144,758   | 13,209,360   |
| 3                                                                                          | Reclaimed Water System Rate Revenues                      | [3]                              | 1,434,229    | 1,445,107    | 1,454,431    | 1,462,201    | 1,468,417    |
| 4                                                                                          | Additional Revenues From Rate Adjustments                 | [4]                              | 1,394,883    | 2,898,553    | 4,183,419    | 5,541,399    | 6,974,584    |
| 5                                                                                          | Total Rate Revenues                                       |                                  | \$27,883,080 | \$29,548,753 | \$30,982,137 | \$32,475,146 | \$34,029,875 |
| <b>Other Operating Revenues:</b>                                                           |                                                           |                                  |              |              |              |              |              |
| 6                                                                                          | Other Operating Revenue                                   | [4]                              | \$898,000    | \$873,980    | \$861,573    | \$849,166    | \$836,760    |
| 7                                                                                          | Unrestricted Interest Income                              | [4]                              | 25,307       | 27,230       | 25,334       | 26,032       | 30,550       |
| 8                                                                                          | Total Other Operating Revenues                            |                                  | \$923,307    | \$901,210    | \$886,907    | \$875,198    | \$867,309    |
| 9                                                                                          | Subtotal Revenues (Excluding Development Fees)            |                                  | \$28,806,387 | \$30,449,963 | \$31,869,044 | \$33,350,344 | \$34,897,184 |
| <b>Water and Wastewater Development Fees:</b>                                              |                                                           |                                  |              |              |              |              |              |
| 10                                                                                         | Water Development Fees                                    | [5]                              | \$443,175    | \$409,425    | \$378,525    | \$347,625    | \$316,725    |
| 11                                                                                         | Wastewater Development Fees                               | [5]                              | 408,100      | 508,620      | 467,100      | 425,580      | 384,060      |
| 12                                                                                         | Total Water and Wastewater Development Fees               |                                  | \$851,275    | \$918,045    | \$845,625    | \$773,205    | \$700,785    |
| 13                                                                                         | Total Revenues (Including Development Fees)               |                                  | \$29,657,662 | \$31,368,008 | \$32,714,669 | \$34,123,549 | \$35,597,969 |
| <b>Cost of Operation and Maintenance:</b>                                                  |                                                           |                                  |              |              |              |              |              |
| 14                                                                                         | Utility Administration Division                           | [6]                              | \$3,394,144  | \$3,565,704  | \$3,666,169  | \$3,769,803  | \$3,876,723  |
| 15                                                                                         | Customer Service Division                                 | [6]                              | 1,356,004    | 1,426,060    | 1,469,629    | 1,514,494    | 1,560,698    |
| 16                                                                                         | Water Production Division                                 | [6]                              | 3,990,964    | 4,255,075    | 4,461,473    | 4,651,349    | 4,849,149    |
| 17                                                                                         | Sewer Production (Wastewater Division)                    | [6]                              | 5,655,523    | 6,048,635    | 6,363,301    | 6,649,689    | 6,947,850    |
| 18                                                                                         | Meter Reader Division                                     | [6]                              | 820,067      | 861,650      | 890,110      | 919,620      | 950,223      |
| 19                                                                                         | Water / Sewer Maintenance Division                        | [6]                              | 0            | 0            | 0            | 0            | 0            |
| 20                                                                                         | Field Operations Division (Water / Sewer Distribution)    | [6]                              | 1,844,331    | 1,937,604    | 2,006,305    | 2,077,680    | 2,151,847    |
| 21                                                                                         | Lab Operations Division                                   | [6]                              | 660,533      | 694,883      | 718,842      | 743,657      | 769,363      |
| 22                                                                                         | Warehouse Division                                        | [6]                              | 210,351      | 221,142      | 229,113      | 237,398      | 246,013      |
| 23                                                                                         | Non-Departmental                                          | [6]                              | (152,702)    | (160,415)    | (166,115)    | (172,017)    | (178,127)    |
| 24                                                                                         | Miscellaneous and Other Adjustments                       | [6]                              | 456,890      | 484,244      | 502,724      | 521,225      | 540,408      |
| 25                                                                                         | Total Cost of Operation and Maintenance                   |                                  | \$18,236,105 | \$19,334,581 | \$20,141,549 | \$20,912,898 | \$21,714,146 |
| 26                                                                                         | Net Revenues                                              |                                  | \$10,570,282 | \$11,115,382 | \$11,727,495 | \$12,437,446 | \$13,183,038 |
| <b>Bond Service Requirement (Senior Lien Debt Service Obligations):</b>                    |                                                           |                                  |              |              |              |              |              |
| Proposed Debt:                                                                             |                                                           |                                  |              |              |              |              |              |
| 27                                                                                         | Additional Senior Lien Debt 1                             | [4]                              | \$1,432,616  | \$1,432,616  | \$1,432,616  | \$1,432,616  | \$1,432,616  |
| 28                                                                                         | Total Bond Service Requirements                           |                                  | \$1,432,616  | \$1,432,616  | \$1,432,616  | \$1,432,616  | \$1,432,616  |
| <b>State Revolving Fund Loan Requirements (Subordinate Lien Debt Service Obligations):</b> |                                                           |                                  |              |              |              |              |              |
| Existing Debt:                                                                             |                                                           |                                  |              |              |              |              |              |
| 29                                                                                         | SRF # WWW72514S - Wastewater                              | [4]                              | \$489,369    | \$489,369    | \$489,369    | \$428,197    | \$0          |
| 30                                                                                         | SRF # CS12072513P - Wastewater                            | [4]                              | 876,046      | 0            | 0            | 0            | 0            |
| 31                                                                                         | SRF # DW6413030 - Water                                   | [4]                              | 295,477      | 295,477      | 295,477      | 295,477      | 295,477      |
| Proposed Debt:                                                                             |                                                           |                                  |              |              |              |              |              |
| 32                                                                                         | Additional Junior Lien Debt 1                             | [4]                              | \$0          | \$0          | \$0          | \$0          | \$2,321,631  |
| 33                                                                                         | Total State Revolving Fund Loan Requirements              |                                  | \$1,660,892  | \$784,846    | \$784,846    | \$723,675    | \$2,617,108  |
| <b>Renewal and Replacement Fund (R&amp;R Fund) Required Transfers</b>                      |                                                           |                                  |              |              |              |              |              |
| 34                                                                                         | Transfer to R&R Fund of 5% of Prior Year's Gross Revenues | [7]                              | \$1,412,751  | \$1,440,319  | \$1,522,498  | \$1,593,452  | \$1,667,517  |
| 35                                                                                         | Total Required Transfer to Renewal and Replacement Fund   |                                  | \$1,412,751  | \$1,440,319  | \$1,522,498  | \$1,593,452  | \$1,667,517  |

**Table 1-18**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Summary of Projected System Operating Results and Debt Coverage**

| Line No.                                                                 | Description                                              | Fiscal Year Ending September 30, |              |              |              |              |
|--------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------|--------------|--------------|--------------|--------------|
|                                                                          |                                                          | 2023                             | 2024         | 2025         | 2026         | 2027         |
| <b><u>SENIOR LIEN DEBT SERVICE COVERAGE TESTS</u></b>                    |                                                          |                                  |              |              |              |              |
| <b><u>TEST I</u></b>                                                     |                                                          |                                  |              |              |              |              |
| 36                                                                       | Total Revenues (Excluding Development Fees)              | \$28,806,387                     | \$30,449,963 | \$31,869,044 | \$33,350,344 | \$34,897,184 |
| 37                                                                       | Cost of Operation and Maintenance                        | \$18,236,105                     | \$19,334,581 | \$20,141,549 | \$20,912,898 | \$21,714,146 |
| 38                                                                       | 110% of Bond Service Requirement                         | 1,575,878                        | 1,575,878    | 1,575,878    | 1,575,878    | 1,575,878    |
| 39                                                                       | Required Renewal and Replacement Transfer                | 1,412,751                        | 1,440,319    | 1,522,498    | 1,593,452    | 1,667,517    |
| 40                                                                       | State Revolving Fund Loan Requirements                   | 1,660,892                        | 784,846      | 784,846      | 723,675      | 2,617,108    |
| 41                                                                       | Total                                                    | \$22,885,625                     | \$23,135,624 | \$24,024,771 | \$24,805,903 | \$27,574,649 |
| 42                                                                       | Calculated Coverage (100% Required)                      | 125.87%                          | 131.62%      | 132.65%      | 134.45%      | 126.56%      |
| <b>-AND-</b>                                                             |                                                          |                                  |              |              |              |              |
| <b><u>TEST II</u></b>                                                    |                                                          |                                  |              |              |              |              |
| 43                                                                       | Total Revenues (Including Development Fees)              | \$29,657,662                     | \$31,368,008 | \$32,714,669 | \$34,123,549 | \$35,597,969 |
| 44                                                                       | Cost of Operation and Maintenance                        | \$18,236,105                     | \$19,334,581 | \$20,141,549 | \$20,912,898 | \$21,714,146 |
| 45                                                                       | 120% of Bond Service Requirement                         | 1,719,139                        | 1,719,139    | 1,719,139    | 1,719,139    | 1,719,139    |
| 46                                                                       | Required Renewal and Replacement Transfer                | 1,412,751                        | 1,440,319    | 1,522,498    | 1,593,452    | 1,667,517    |
| 47                                                                       | State Revolving Fund Loan Requirements                   | 1,660,892                        | 784,846      | 784,846      | 723,675      | 2,617,108    |
| 48                                                                       | Total                                                    | \$23,028,886                     | \$23,278,886 | \$24,168,032 | \$24,949,164 | \$27,717,911 |
| 49                                                                       | Calculated Coverage (100% Required)                      | 128.78%                          | 134.75%      | 135.36%      | 136.77%      | 128.43%      |
| <b>-OR-</b>                                                              |                                                          |                                  |              |              |              |              |
| <b><u>TEST III</u></b>                                                   |                                                          |                                  |              |              |              |              |
| 50                                                                       | Total Revenues (Excluding Development Fees)              | \$28,806,387                     | \$30,449,963 | \$31,869,044 | \$33,350,344 | \$34,897,184 |
| 51                                                                       | Cost of Operation and Maintenance                        | \$18,236,105                     | \$19,334,581 | \$20,141,549 | \$20,912,898 | \$21,714,146 |
| 52                                                                       | 115% of Bond Service Requirement                         | 1,647,509                        | 1,647,509    | 1,647,509    | 1,647,509    | 1,647,509    |
| 53                                                                       | Required Renewal and Replacement Transfer                | 1,412,751                        | 1,440,319    | 1,522,498    | 1,593,452    | 1,667,517    |
| 54                                                                       | State Revolving Fund Loan Requirements                   | 1,660,892                        | 784,846      | 784,846      | 723,675      | 2,617,108    |
| 55                                                                       | Total                                                    | \$22,957,255                     | \$23,207,255 | \$24,096,401 | \$24,877,534 | \$27,646,280 |
| 56                                                                       | Calculated Coverage (100% Required)                      | 125.48%                          | 131.21%      | 132.26%      | 134.06%      | 126.23%      |
| <b><u>STATE REVOLVING FUND LOAN COVERAGE TEST (Subordinate Lien)</u></b> |                                                          |                                  |              |              |              |              |
| 57                                                                       | Pledged Revenues (Net Revenues and Development Fees)     | \$11,421,557                     | \$12,033,427 | \$12,573,120 | \$13,210,651 | \$13,883,823 |
| 58                                                                       | Senior Lien Bond Service Requirement                     | (1,432,616)                      | (1,432,616)  | (1,432,616)  | (1,432,616)  | (1,432,616)  |
| 59                                                                       | Net Revenues Available for Subordinate Debt Service      | \$9,988,941                      | \$10,600,811 | \$11,140,504 | \$11,778,035 | \$12,451,207 |
| 60                                                                       | Subordinate Lien Debt Service Requirements               | \$1,660,892                      | \$784,846    | \$784,846    | \$723,675    | \$2,617,108  |
| 61                                                                       | Calculated Subordinated Lien Coverage (120% Required)    | 601.42%                          | 1350.69%     | 1419.45%     | 1627.53%     | 475.76%      |
| <b><u>ALL-IN DEBT SERVICE COVERAGE</u></b>                               |                                                          |                                  |              |              |              |              |
| 62                                                                       | Net Revenues                                             | \$10,570,282                     | \$11,115,382 | \$11,727,495 | \$12,437,446 | \$13,183,038 |
| 63                                                                       | Total System Debt Service                                | \$3,093,508                      | \$2,217,462  | \$2,217,462  | \$2,156,291  | \$4,049,724  |
| 64                                                                       | Calculated All-In Debt Service Coverage (Target of 150%) | 341.69%                          | 501.27%      | 528.87%      | 576.80%      | 325.53%      |

**Footnotes:**

- [1] Amounts based on Rate Revenue as shown on Table 1-14.  
[2] Amounts based on Rate Revenue as shown on Table 1-15.  
[3] Amounts based on Rate Revenue as shown on Table 1-16.  
[4] Amounts based on projections as shown on Tables 1-14 through 1-17.  
[5] Amounts based on Development Fees collected as shown on Table 1-13.  
[6] Amounts based on Operating Expense projections summarized on Table 1-4 through Table 1-7.  
[7] Per the City's Bond Resolution, the System needs to maintain a balance in the Renewal and Replacement Fund of 5% of the net value of the fixed assets of the System, or such greater or less as the Consulting Engineer may certify from time to time as necessary for purposes of the Renewal and Replacement Fund, or \$250,000. Should this balance not be maintained then the Sys deposit 5% of the previous years Gross Revenues into the Renewal and Replacement Fund. For purposes of projecting the coverage test, the amounts shown were based on an assumed tra the Renewal and Replacement Fund of 5% of Revenues.

**Table 1-19**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Comparison of Typical Monthly Residential Bills for Water Service [1]**

|                                     |                                               | Residential Service for a 5/8" or 3/4" Meter |               |                   |               |               |                |                |                |
|-------------------------------------|-----------------------------------------------|----------------------------------------------|---------------|-------------------|---------------|---------------|----------------|----------------|----------------|
| Line No.                            | Description                                   | 0 Gallons                                    | 2,000 Gallons | 4,000 Gallons [2] | 6,000 Gallons | 8,000 Gallons | 12,000 Gallons | 18,000 Gallons | 20,000 Gallons |
| <b>City of Port Orange, Florida</b> |                                               |                                              |               |                   |               |               |                |                |                |
| 1                                   | Existing Rates                                | \$9.90                                       | \$12.86       | \$20.62           | \$28.38       | \$36.14       | \$51.66        | \$91.86        | \$113.30       |
| 2                                   | Proposed Fiscal Year 2023 Rates - Rate Design | 10.17                                        | 13.21         | 21.19             | 29.17         | 40.03         | 61.75          | 103.03         | 125.05         |
| <b>Other Florida Utilities:</b>     |                                               |                                              |               |                   |               |               |                |                |                |
| 3                                   | City of Daytona Beach [3]                     | \$9.46                                       | \$20.24       | \$31.02           | \$41.80       | \$53.94       | \$80.94        | \$128.08       | \$144.90       |
| 4                                   | City of DeLand [4]                            | 13.68                                        | 18.70         | 23.72             | 30.38         | 38.68         | 60.08          | 103.13         | 118.73         |
| 5                                   | City of Deltona                               | 17.04                                        | 21.76         | 26.48             | 33.60         | 43.12         | 69.32          | 119.36         | 136.04         |
| 6                                   | City of Edgewater [3]                         | 15.65                                        | 20.91         | 38.41             | 58.10         | 79.98         | 129.18         | 211.14         | 238.46         |
| 7                                   | City of Holly Hill [5]                        | 12.32                                        | 21.18         | 38.88             | 57.91         | 78.27         | 120.75         | 189.78         | 213.68         |
| 8                                   | New Smyrna Beach Utilities Commission [3]     | 15.94                                        | 18.50         | 21.48             | 24.88         | 30.24         | 40.96          | 58.57          | 64.95          |
| 9                                   | City of Orange City                           | 14.00                                        | 23.60         | 33.20             | 42.80         | 54.79         | 83.55          | 141.09         | 160.27         |
| 10                                  | City of Ormond Beach [3]                      | 16.42                                        | 16.42         | 23.12             | 29.82         | 37.76         | 53.64          | 77.46          | 85.40          |
| 11                                  | Town of Ponce Inlet                           | 20.00                                        | 20.00         | 34.00             | 48.00         | 62.00         | 90.00          | 132.00         | 146.00         |
| 12                                  | City of South Daytona                         | 13.93                                        | 23.39         | 35.03             | 46.67         | 62.68         | 103.44         | 164.58         | 184.96         |
| 13                                  | Volusia County - Softened [3]                 | 16.04                                        | 25.10         | 34.16             | 44.28         | 55.46         | 78.20          | 114.62         | 127.34         |
| 14                                  | Other Utilities' Average                      | \$14.95                                      | \$20.89       | \$30.86           | \$41.66       | \$54.27       | \$82.73        | \$130.89       | \$147.34       |

**Footnotes:**

- [1] Unless otherwise noted, amounts shown reflect residential rates in effect December 2022 and are exclusive of taxes or franchise fees, if any, and reflect rates charged for inside the city service. All rates are as reported by the respective utility. This comparison is intended to show comparable charges for similar service for comparison purposes only and is not intended to be a complete listing of all rates and charges offered by each listed utility.
- [2] Reflects average usage of a typical single family residential customer with both water and wastewater service within the service area of the City of Port Orange utility system.
- [3] Utility is currently involved in a rate study, is planning to conduct a rate study, or plans to implement a rate revision or price index / pass-through adjustment within the next twelve months following the comparison preparation date.
- [4] Utility bills a separate charge, applied on a "per bill basis," regardless of type of service. Such charge has been included in the rates for water service since this is the predominant service received by utility customers.
- [5] Includes a \$3.00 renewal and replacement fee.

**Table 1-20**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Comparison of Typical Monthly Residential Bills for Wastewater Service [1]**

|                                     |                                           | Residential Service for a 5/8" or 3/4" Meter |               |                   |               |               |                |                |                |
|-------------------------------------|-------------------------------------------|----------------------------------------------|---------------|-------------------|---------------|---------------|----------------|----------------|----------------|
| Line No.                            | Description                               | 0 Gallons                                    | 2,000 Gallons | 4,000 Gallons [2] | 6,000 Gallons | 8,000 Gallons | 12,000 Gallons | 18,000 Gallons | 20,000 Gallons |
| <b>City of Port Orange, Florida</b> |                                           |                                              |               |                   |               |               |                |                |                |
| 1                                   | Existing Rates                            | \$11.70                                      | \$20.40       | \$29.10           | \$37.80       | \$46.50       | \$63.90        | \$63.90        | \$63.90        |
| 2                                   | Proposed Fiscal Year 2023 Rates           | 12.37                                        | 21.57         | 30.77             | 39.97         | 49.17         | 67.57          | 67.57          | 67.57          |
| <b>Other Florida Utilities:</b>     |                                           |                                              |               |                   |               |               |                |                |                |
| 3                                   | City of Daytona Beach [3]                 | \$9.26                                       | \$27.36       | \$45.46           | \$63.56       | \$81.66       | \$117.86       | \$172.16       | \$190.26       |
| 4                                   | City of DeLand [4]                        | 25.15                                        | 35.09         | 45.03             | 54.97         | 64.91         | 74.85          | 74.85          | 74.85          |
| 5                                   | City of Deltona                           | 59.44                                        | 59.44         | 94.94             | 135.77        | 181.93        | 274.25         | 412.73         | 458.89         |
| 6                                   | City of Edgewater [3]                     | 22.69                                        | 40.57         | 58.45             | 76.33         | 94.21         | 129.97         | 183.61         | 201.49         |
| 7                                   | City of Holly Hill [5]                    | 16.37                                        | 23.25         | 44.07             | 64.89         | 85.71         | 127.35         | 189.81         | 210.63         |
| 8                                   | New Smyrna Beach Utilities Commission [3] | 20.32                                        | 29.20         | 38.08             | 46.96         | 55.84         | 73.60          | 100.24         | 109.12         |
| 9                                   | City of Orange City                       | 28.01                                        | 47.31         | 66.61             | 85.91         | 105.21        | 114.86         | 114.86         | 114.86         |
| 10                                  | City of Ormond Beach [3]                  | 20.32                                        | 20.32         | 29.66             | 39.00         | 48.34         | 67.02          | 95.04          | 104.38         |
| 11                                  | Town of Ponce Inlet                       | 14.63                                        | 25.51         | 36.39             | 47.27         | 58.15         | 79.91          | 79.91          | 79.91          |
| 12                                  | City of South Daytona                     | 17.14                                        | 34.29         | 55.39             | 76.49         | 97.59         | 139.79         | 203.09         | 224.19         |
| 13                                  | Volusia County - Softened [3]             | 24.67                                        | 35.09         | 45.51             | 55.93         | 66.35         | 87.19          | 97.61          | 97.61          |
| 14                                  | Other Utilities' Average                  | \$23.45                                      | \$34.31       | \$50.87           | \$67.92       | \$85.45       | \$116.97       | \$156.72       | \$169.65       |

**Footnotes:**

- [1] Unless otherwise noted, amounts shown reflect residential rates in effect December 2022 and are exclusive of taxes or franchise fees, if any, and reflect rates charged for inside the city service. All rates are as reported by the respective utility. This comparison is intended to show comparable charges for similar service for comparison purposes only and is not intended to be a complete listing of all rates and charges offered by each listed utility.
- [2] Reflects average usage of a typical single family residential customer with both water and wastewater service within the service area of the City of Port Orange utility system.
- [3] Utility is currently involved in a rate study, is planning to conduct a rate study, or plans to implement a rate revision or price index / pass-through adjustment within the next twelve months following the comparison preparation date.
- [4] Utility bills a separate charge, applied on a "per bill basis," regardless of type of service. Such charge has been included in the rates for water service since this is the predominant service received by utility customers.
- [5] Includes a \$3.00 renewal and replacement fee.

**Table 1-21**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Comparison of Typical Monthly Residential Bills for Combined Water and Wastewater Service [1]**

|                                     |                                               | Residential Service for a 5/8" or 3/4" Meter |               |                   |               |               |                |                |                |
|-------------------------------------|-----------------------------------------------|----------------------------------------------|---------------|-------------------|---------------|---------------|----------------|----------------|----------------|
| Line No.                            | Description                                   | 0 Gallons                                    | 2,000 Gallons | 4,000 Gallons [2] | 6,000 Gallons | 8,000 Gallons | 12,000 Gallons | 18,000 Gallons | 20,000 Gallons |
| <b>City of Port Orange, Florida</b> |                                               |                                              |               |                   |               |               |                |                |                |
| 1                                   | Existing Rates                                | \$21.60                                      | \$33.26       | \$49.72           | \$66.18       | \$82.64       | \$115.56       | \$155.76       | \$177.20       |
| 2                                   | Proposed Fiscal Year 2023 Rates - Rate Design | 22.54                                        | 34.78         | 51.96             | 69.14         | 89.20         | 129.32         | 170.60         | 192.62         |
| <b>Other Florida Utilities:</b>     |                                               |                                              |               |                   |               |               |                |                |                |
| 3                                   | City of Daytona Beach [3]                     | \$18.72                                      | \$47.60       | \$76.48           | \$105.36      | \$135.60      | \$198.80       | \$300.24       | \$335.16       |
| 4                                   | City of DeLand [4]                            | 38.83                                        | 53.79         | 68.75             | 85.35         | 103.59        | 134.93         | 177.98         | 193.58         |
| 5                                   | City of Deltona                               | 76.48                                        | 81.20         | 121.42            | 169.37        | 225.05        | 343.57         | 532.09         | 594.93         |
| 6                                   | City of Edgewater [3]                         | 38.34                                        | 61.48         | 96.86             | 134.43        | 174.19        | 259.15         | 394.75         | 439.95         |
| 7                                   | City of Holly Hill [5]                        | 28.69                                        | 44.43         | 82.95             | 122.80        | 163.98        | 248.10         | 379.59         | 424.31         |
| 8                                   | New Smyrna Beach Utilities Commission [3]     | 36.26                                        | 47.70         | 59.56             | 71.84         | 86.08         | 114.56         | 158.81         | 174.07         |
| 9                                   | City of Orange City                           | 42.01                                        | 70.91         | 99.81             | 128.71        | 160.00        | 198.41         | 255.95         | 275.13         |
| 10                                  | City of Ormond Beach [3]                      | 36.74                                        | 36.74         | 52.78             | 68.82         | 86.10         | 120.66         | 172.50         | 189.78         |
| 11                                  | Town of Ponce Inlet                           | 34.63                                        | 45.51         | 70.39             | 95.27         | 120.15        | 169.91         | 211.91         | 225.91         |
| 12                                  | City of South Daytona                         | 31.07                                        | 57.68         | 90.42             | 123.16        | 160.27        | 243.23         | 367.67         | 409.15         |
| 13                                  | Volusia County - Softened [3]                 | 40.71                                        | 60.19         | 79.67             | 100.21        | 121.81        | 165.39         | 212.23         | 224.95         |
| 14                                  | Other Utilities' Average                      | \$38.41                                      | \$55.20       | \$81.74           | \$109.57      | \$139.71      | \$199.70       | \$287.61       | \$316.99       |

**Footnotes:**

- [1] Unless otherwise noted, amounts shown reflect residential rates in effect June 2023 and are exclusive of taxes or franchise fees, if any, and reflect rates charged for inside the city service. All rates are as reported by the respective utility. This comparison is intended to show comparable charges for similar service for comparison purposes only and is not intended to be a complete listing of all rates and charges offered by each listed utility.
- [2] Reflects average usage of a typical single family residential customer with both water and wastewater service within the service area of the City of Port Orange utility system.
- [3] Utility is currently involved in a rate study, is planning to conduct a rate study, or plans to implement a rate revision or price index / pass-through adjustment within the next twelve months following the comparison preparation date
- [4] Utility bills a separate charge, applied on a "per bill basis," regardless of type of service. Such charge has been included in the rates for water service since this is the predominant service received by utility customers.
- [5] Includes a \$3.00 renewal and replacement fee.

**Table 1-22**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                                                                                                                                                                                                                                     | Miscellaneous Service Charge Name and Description                                                                                        | Existing Fees                        | Proposed Fees                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------|
| <b><u>Connection Charges for Potable Water and Reclaimed Service</u></b>                                                                                                                                                                                                     |                                                                                                                                          |                                      |                                   |
| <u>Potable Meters - Inside the City Limits:</u>                                                                                                                                                                                                                              |                                                                                                                                          |                                      |                                   |
| 1                                                                                                                                                                                                                                                                            | 3/4"                                                                                                                                     | \$605.00                             | \$750.00                          |
| 2                                                                                                                                                                                                                                                                            | 1"                                                                                                                                       | 825.00                               | 1,030.00                          |
| 3                                                                                                                                                                                                                                                                            | 1-1/2"                                                                                                                                   | 980.00                               | 1,220.00                          |
| 4                                                                                                                                                                                                                                                                            | 2"                                                                                                                                       | 1,905.00                             | 1,905.00                          |
| 5                                                                                                                                                                                                                                                                            | 3" or Larger [1]                                                                                                                         | \$425.00 + actual material and labor | \$525 + actual material and labor |
| <u>Reclaimed / Irrigation Meters - Inside the City Limits:</u>                                                                                                                                                                                                               |                                                                                                                                          |                                      |                                   |
| 6                                                                                                                                                                                                                                                                            | 3/4"                                                                                                                                     | \$605.00                             | \$750.00                          |
| 7                                                                                                                                                                                                                                                                            | 1"                                                                                                                                       | 825.00                               | 1,030.00                          |
| 8                                                                                                                                                                                                                                                                            | 1-1/2"                                                                                                                                   | 980.00                               | 1,220.00                          |
| 9                                                                                                                                                                                                                                                                            | 2"                                                                                                                                       | 1,535.00                             | 1,535.00                          |
| <u>Potable Meters - Outside the City Limits:</u>                                                                                                                                                                                                                             |                                                                                                                                          |                                      |                                   |
| 11                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$755.00                             | \$940.00                          |
| 12                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 1,030.00                             | 1,290.00                          |
| 13                                                                                                                                                                                                                                                                           | 1-1/2"                                                                                                                                   | 1,225.00                             | 1,525.00                          |
| 14                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 2,380.00                             | 2,380.00                          |
| 15                                                                                                                                                                                                                                                                           | 3" or Larger [1]                                                                                                                         | 530.00                               | 720.00                            |
| If a pressure main tap is required to complete the connection, the pressure main tapping charge set forth in the section on "Tapping Charges" shall be added to the charge. Charges for new service extensions shall be based on actual material, labor and equipment costs. |                                                                                                                                          |                                      |                                   |
| <b><u>Connection Charges for Sewer Service</u></b>                                                                                                                                                                                                                           |                                                                                                                                          |                                      |                                   |
| 16                                                                                                                                                                                                                                                                           | If connected at time of construction and is developer installed                                                                          | \$0.00                               | \$0.00                            |
| 17                                                                                                                                                                                                                                                                           | If new connection after construction or if City pays for connection concurrent with a line extension then the greater of actual costs or | \$1,400.00                           | \$1,775.00                        |
| <b><u>Minimum Customer Deposits</u></b>                                                                                                                                                                                                                                      |                                                                                                                                          |                                      |                                   |
| <u>Primary Meters - Owner of Property</u>                                                                                                                                                                                                                                    |                                                                                                                                          |                                      |                                   |
| 18                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$100.00                             | \$120.00                          |
| 19                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 200.00                               | 240.00                            |
| 20                                                                                                                                                                                                                                                                           | 1 1/2"                                                                                                                                   | 300.00                               | 360.00                            |
| 21                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 760.00                               | 912.00                            |
| 22                                                                                                                                                                                                                                                                           | 3"                                                                                                                                       | 1,050.00                             | 1,260.00                          |
| 23                                                                                                                                                                                                                                                                           | 4"                                                                                                                                       | 1,400.00                             | 1,680.00                          |
| 24                                                                                                                                                                                                                                                                           | 6"                                                                                                                                       | 3,500.00                             | 4,200.00                          |
| 25                                                                                                                                                                                                                                                                           | 8"                                                                                                                                       | 4,200.00                             | 5,040.00                          |
| 26                                                                                                                                                                                                                                                                           | 10"                                                                                                                                      | 6,000.00                             | 7,200.00                          |
| <u>Primary Meters - Tenant</u>                                                                                                                                                                                                                                               |                                                                                                                                          |                                      |                                   |
| 27                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$175.00                             | \$210.00                          |
| 28                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 350.00                               | 420.00                            |
| 29                                                                                                                                                                                                                                                                           | 1 1/2"                                                                                                                                   | 525.00                               | 630.00                            |
| 30                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 1,330.00                             | 1,596.00                          |
| 31                                                                                                                                                                                                                                                                           | 3"                                                                                                                                       | 1,838.00                             | 2,205.60                          |
| 32                                                                                                                                                                                                                                                                           | 4"                                                                                                                                       | 2,450.00                             | 2,940.00                          |
| 33                                                                                                                                                                                                                                                                           | 6"                                                                                                                                       | 6,125.00                             | 7,350.00                          |
| 34                                                                                                                                                                                                                                                                           | 8"                                                                                                                                       | 7,350.00                             | 8,820.00                          |
| 35                                                                                                                                                                                                                                                                           | 10"                                                                                                                                      | 10,500.00                            | 12,600.00                         |

**Table 1-22**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                              | Miscellaneous Service Charge Name and Description                                   | Existing Fees                                       | Proposed Fees                                       |
|-----------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|
| <u>Additional Meters - Owner Occupied Reclaimed or Potable Meter</u>  |                                                                                     |                                                     |                                                     |
| 36                                                                    | 3/4"                                                                                | \$35.00                                             | \$42.00                                             |
| 37                                                                    | 1"                                                                                  | 70.00                                               | 84.00                                               |
| 38                                                                    | 1 1/2"                                                                              | 105.00                                              | 126.00                                              |
| 39                                                                    | 2"                                                                                  | 140.00                                              | 319.20                                              |
| 40                                                                    | 3"                                                                                  | 350.00                                              | 441.00                                              |
| 41                                                                    | 4"                                                                                  | 455.00                                              | 588.00                                              |
| <u>Additional Meters - Tenant Occupied Reclaimed or Potable Meter</u> |                                                                                     |                                                     |                                                     |
| 42                                                                    | 3/4"                                                                                | \$80.00                                             | \$96.00                                             |
| 43                                                                    | 1"                                                                                  | 160.00                                              | 192.00                                              |
| 44                                                                    | 1 1/2"                                                                              | 240.00                                              | 288.00                                              |
| 45                                                                    | 2"                                                                                  | 608.00                                              | 1,386.24                                            |
| 46                                                                    | 3"                                                                                  | 840.00                                              | 1,058.40                                            |
| 47                                                                    | 4"                                                                                  | 1,120.00                                            | 1,447.38                                            |
| <u>Multiple Property Ownership (Shared Deposit)</u>                   |                                                                                     |                                                     |                                                     |
| 48                                                                    | Three (3) Meters or Less                                                            | \$100.00                                            | \$120.00                                            |
| 49                                                                    | Four (4) Meters or More                                                             | \$100 plus \$35 for each additional over (3)        | \$120 plus \$35 for each additional over (3)        |
| 50                                                                    | Customers with Prior Disconnects or Historical Delinquent Accounts on Credit Report | 2x Average Monthly Bill                             | 3x Average Monthly Bill                             |
| 51                                                                    | For Licensed Real Estate Agents Deposit Cap                                         | \$2,000.00                                          | \$2,400.00                                          |
| <u>Portable Water Meter Deposits / Charges</u>                        |                                                                                     |                                                     |                                                     |
| 52                                                                    | Meter with Backflow Device [2]                                                      | \$1,500 plus \$25 per month processing fee [2]      | \$1,900.00 plus \$25 per month processing fee [2]   |
| <u>Account Service Charges</u>                                        |                                                                                     |                                                     |                                                     |
| 53                                                                    | Turn On / Reconnect Fee - Regular Hours                                             | \$40.00                                             | \$45.00                                             |
| 54                                                                    | Turn On / Reconnect Fee - Same Day                                                  | 80.00                                               | 115.00                                              |
| 55                                                                    | Tampering Fee                                                                       | 3x Estimated dollar amount of service plus \$105.00 | 3x Estimated dollar amount of service plus \$115.00 |
| <u>Extraordinary Service Call Charges</u>                             |                                                                                     |                                                     |                                                     |
| 56                                                                    | Regular Hours                                                                       | \$40.00                                             | \$45.00                                             |
| 57                                                                    | After Hours                                                                         | 105.00                                              | 115.00                                              |
| 58                                                                    | Rental Property - Landlord Shutoff                                                  | 40.00                                               | 45.00                                               |
| <u>Meter Test Charges</u>                                             |                                                                                     |                                                     |                                                     |
| 59                                                                    | Bench Test (If meter is greater than 2.5% inaccurate then no charge)                | \$105.00                                            | \$115.00                                            |
| 60                                                                    | Meter Check (If meter is greater than 2.5% inaccurate then no charge)               | 20.00                                               | 30.00                                               |
| <u>Swimming Pool Service Charges</u>                                  |                                                                                     |                                                     |                                                     |
| 61                                                                    | If meter read visit from City prior to filling is required                          | \$40.00                                             | \$45.00                                             |
| 62                                                                    | If letter is provided from pool contractor or alternative reasonable process        | 0.00                                                | 0.00                                                |
| <u>Backflow Inspection / Testing Charge</u>                           |                                                                                     |                                                     |                                                     |
| 63                                                                    | Monthly Charge for Inspection and Testing                                           | \$2.92                                              | \$3.33                                              |

**Table 1-22**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                                            | Miscellaneous Service Charge Name and Description | Existing Fees                           | Proposed Fees                           |
|-------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------|-----------------------------------------|
| <b><u>Minimum Tapping Charges</u></b>                                               |                                                   |                                         |                                         |
| <u>Pressure Main Tap Size</u>                                                       |                                                   |                                         |                                         |
| 64                                                                                  | 1"                                                | \$300.00                                | \$300.00                                |
| 65                                                                                  | 2"                                                | 340.00                                  | 430.00                                  |
| 66                                                                                  | 4"                                                | 560.00                                  | 705.00                                  |
| 67                                                                                  | 6"                                                | 560.00                                  | 705.00                                  |
| 68                                                                                  | 8"                                                | 560.00                                  | 705.00                                  |
| 69                                                                                  | 10"                                               | 615.00                                  | 775.00                                  |
| 70                                                                                  | 12"                                               | 670.00                                  | 840.00                                  |
| <u>Sewer Manhole Coring</u>                                                         |                                                   |                                         |                                         |
| 71                                                                                  | 1"                                                | N/A                                     | N/A                                     |
| 72                                                                                  | 2"                                                | N/A                                     | N/A                                     |
| 73                                                                                  | 4"                                                | \$780.00                                | \$805.00                                |
| 74                                                                                  | 6"                                                | 780.00                                  | 805.00                                  |
| 75                                                                                  | 8"                                                | 780.00                                  | 805.00                                  |
| 76                                                                                  | 10"                                               | 990.00                                  | 1,055.00                                |
| 77                                                                                  | 12"                                               | 1,195.00                                | 1,355.00                                |
| <b><u>Monthly Fire Hydrant Maintenance Charges</u></b>                              |                                                   |                                         |                                         |
| 78                                                                                  | Inside the City                                   | \$9.00                                  | \$10.00                                 |
| 79                                                                                  | Outside the City                                  | 11.25                                   | 12.50                                   |
| <b><u>Fire Sprinkler System Charges</u></b>                                         |                                                   |                                         |                                         |
| <u>Single Family Residential, Multi Family Residential and Apartments - Metered</u> |                                                   |                                         |                                         |
| 80                                                                                  | Less than or Equal to 2"                          | See Residential Water Rates             | See Residential Water Rates             |
| 81                                                                                  | Greater than 2"                                   | See Residential Water Rates             | See Residential Water Rates             |
| <u>Motel, Hotel, Commercial and Industrial - Metered</u>                            |                                                   |                                         |                                         |
| 82                                                                                  | All Sizes                                         | See Commercial Water Rates              | See Commercial Water Rates              |
| <u>New Fire Sprinkler Service Installations</u>                                     |                                                   |                                         |                                         |
| 83                                                                                  | All Sizes                                         | See Tapping Charges and Connection Fees | See Tapping Charges and Connection Fees |
| <u>Monthly Charges for Unmetered Fire Sprinkler Systems - Inside</u>                |                                                   |                                         |                                         |
| 84                                                                                  | 2"                                                | \$4.40                                  | \$4.62                                  |
| 85                                                                                  | 3"                                                | 8.25                                    | 8.66                                    |
| 86                                                                                  | 4"                                                | 13.75                                   | 14.44                                   |
| 87                                                                                  | 6"                                                | 27.50                                   | 28.88                                   |
| 88                                                                                  | 8"                                                | 44.00                                   | 46.20                                   |
| 89                                                                                  | 10"                                               | 63.25                                   | 66.41                                   |
| 90                                                                                  | 12"                                               | 118.25                                  | 124.16                                  |
| <u>Monthly Charges for Unmetered Fire Sprinkler Systems - Outside</u>               |                                                   |                                         |                                         |
| 91                                                                                  | 2"                                                | \$5.50                                  | \$5.78                                  |
| 92                                                                                  | 3"                                                | 10.31                                   | 10.83                                   |
| 93                                                                                  | 4"                                                | 17.19                                   | 18.05                                   |
| 94                                                                                  | 6"                                                | 34.38                                   | 36.10                                   |
| 95                                                                                  | 8"                                                | 55.00                                   | 57.75                                   |
| 96                                                                                  | 10"                                               | 79.06                                   | 83.01                                   |
| 97                                                                                  | 12"                                               | 147.81                                  | 155.20                                  |

**Table 1-22**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                  | Miscellaneous Service Charge Name and Description                                                                            | Existing Fees | Proposed Fees |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|
| <b><u>Collections Process Charges</u></b> |                                                                                                                              |               |               |
| 98                                        | Administration Fee for Account Sent to Collections                                                                           | \$40.00       | \$45.00       |
| 99                                        | Administration Fee for Account with Lien Processing or Satisfaction (Amount Charges is in addition to County processing fee) | \$40.00       | \$45.00       |

## Footnotes:

- [1] Amount shown is to be paid in addition to the actual costs of materials and labor utilized by the City.
- [2] Upon return of the meter in good working condition, a refund of the lesser of 85% of cost or this amount reduced by replacement cost of the damaged meter components.

-Draft 4-7-2023-

## Section 2: Water and Wastewater Development Fees

### GENERAL

This section provides a discussion of the development and design of the development fees for water and wastewater services (Connection Fees). Included in this section is a discussion of the level of service requirements, capital costs, included as the basis for the determination of the fee, and the design of the fee to be applied to new growth within the City.

### WATER SYSTEM OVERVIEW

The City's water system (Water System) includes water treatment, supply and storage, transmission mains and finished water distribution facilities. These water treatment facilities are capable of producing up to 15.0 million gallons per day (MGD) maximum daily flow (MDF). The City's water conveyance system is comprised of backbone transmission and distribution lines that provide service throughout the City.

### WASTEWATER SYSTEM OVERVIEW

The City's wastewater system (Wastewater System) includes wastewater treatment, transmission, and collection facilities as well as reclaimed transmission facilities. These wastewater treatment facilities are capable of treating 12.0 MGD-ADF. The City's wastewater transmission and collection system is comprised of approximately of gravity and force mains along with lift stations and other supporting infrastructure.

### LEVEL OF SERVICE REQUIREMENTS

In the evaluation of the capital facility needs for providing water and wastewater utility services, level of service (LOS) standards must be established. Pursuant to Section 163.3164 of the Florida Statutes, the level of service means an indicator of the extent or degree of service provided by, or proposed to be provided by, a facility based on and related to the operational characteristics of the facility. Level of service shall indicate the capacity demand per unit for each public facility. The level of service standards are established in order to ensure that adequate facility capacity will be provided for future development and for purposes of issuing development orders or permits, pursuant to F.S. Section 163.3202(2)(g). As further stated in the statutes, each local government shall establish a LOS standard for each public facility located within the boundary for which such local government has authority to issue development orders or permits.

For water and wastewater service, the level of service that is commonly used in the industry is the amount of capacity (service) allocable to an equivalent residential connection (ERC) or equivalent living unit (ELU) expressed as the amount of capacity (gallons) allocated on an average daily basis. The level of service generally represents the amount of capacity allocable to an ELU, whether or not such capacity is actually used (commonly referred to as the "readiness-to-serve"). An ELU is representative of the average capacity required to service a typical individually metered single-family residential connection. This class of users represents the largest number of customers served by the System and generally the lowest level of usage requirements for a specifically metered account. The City's current method of connection fee application for utility development fees is based on applying a fee per ELU times an assigned number of ELUs based on the type of construction and a standard fee per ELU. Treating all residential type properties as one ELU and non-residential units based on type of use and fixture count. The following table summarizes the System's LOS levels:

| Existing Levels of Service for Residential Customers |
|------------------------------------------------------|
| Existing Service Levels:                             |
| One (1) Water ELU = 180 gpd (ADF)                    |
| One (1) Wastewater ELU = 160 gpd (ADF)               |
| gpd = gallons per day<br>ADF= Average Daily Flow     |

These LOS standards are consistent with the capacity planning and Florida Department of Environmental Protection (FDEP) permitting requirements for the City and are also generally comparable with those utilized by other utilities throughout the state of Florida.

## EXISTING PLANT-IN-SERVICE

In the determination of the system development fees associated with the servicing of future customers, any excess capacity of the existing utility system available to serve such growth and its associated cost was considered. Since this capacity is available to serve the near-term incremental growth of the System, it would be appropriate to evaluate the capacity availability of such facilities. In order to evaluate the availability of the existing utility plant-in-service to meet future capacity needs, it was necessary to functionalize the plant by specific plant requirement. The functionalization of the existing plant is necessary to: i) identify those assets that should be included in the determination of the system development charges; and ii) match existing plant type to the capital improvements to meet future service needs.

The functional cost categories are based on the purpose of the assets and the service that such assets served. The following is a general summary of the functional cost categories for the utility plant-in-service identified in this report.

| Functional Plant Categories  |                                        |             |
|------------------------------|----------------------------------------|-------------|
| Water Service [*]            | Wastewater Service [*]                 | Other Plant |
| Supply/Transmission          | Treatment/Disposal/Reclaimed Treatment | Equipment   |
| Distribution/Hydrants/Meters | Transmission/Master Lift Stations      | Indirect    |
|                              | Collection/Local Lift Stations         | Other       |

[\*] Amounts shown would not include any assets that were contributed by a developer (primarily water distribution and wastewater collection lines) or grant funded.

It is necessary to functionalize the utility plant into cost categories so that a proper fee can be developed. Generally, the costs of on-site facilities that serve a specific development or customer such as water distribution and wastewater collection lines, meters and services, and fire hydrants are usually: i) donated by a developer (a contribution of the plant); ii) recovered from the individual properties through an assessment program based on those properties that receive special benefit from such facilities or from the application of a main line extension fee to recover the specific cost of such facilities; or iii) funded from the customer directly (e.g., by a “front-foot” charge where the on-site lines were initially financed by the utility and then paid by the customer or an installation charge to recover the cost of a new service line and/or the meter).

The City provided Raftelis with a fixed asset register report identifying the fixed assets in service by function as of September 30, 2022 for the System. The summary of the functionalization of the existing utility plant is included in Table 2-1 at the end of this section. This functionalization of the existing utility plant-in-service represents the original

cost of such assets (gross book value) and was based on the reported in-service values as of September 30, 2022 (the most recent Fixed Asset records available at the time of the study). The following is a summary of the functionalization of the System's existing utility plant-in-service as shown in Table 2-1:

| Water System and Wastewater System Fixed Assets |                      |                |                       |                |
|-------------------------------------------------|----------------------|----------------|-----------------------|----------------|
|                                                 | Water System [1]     |                | Wastewater System [1] |                |
| Function                                        | Amount               | Percent        | Amount                | Percent        |
| Supply/Treatment Plant                          | \$52,983,715         | 41.1%          | \$48,528,383          | 25.3%          |
| Transmission Lines                              | 34,121,763           | 26.5%          | 70,389,879            | 36.6%          |
| Equipment/Hydrants/Meters                       | 9,965,578            | 7.8%           | 6,123,201             | 3.2%           |
| Distribution/Collection Lines                   | 31,721,128           | 24.6%          | 67,081,653            | 34.9%          |
| Totals                                          | <u>\$128,792,184</u> | <u>100.00%</u> | <u>\$192,123,116</u>  | <u>100.00%</u> |

[1] Amounts as provided by City staff and found on Table 2-1.

## ADDITIONAL CAPITAL INVESTMENT

The City's Water and Wastewater System Capital Improvement Program (CIP) for the Fiscal Years 2023 through 2027, as prepared and estimated by the utility staff outlines the best estimate of future capital improvements for the System. These capital projects include: i) upgrades of existing assets to accommodate new and existing customers; ii) replacements of existing assets or projects that generally benefit current and future users of the System (e.g., existing plant renewal and replacement, reliability projects); and iii) new assets to serve existing customers and new growth.

As shown on Tables 2-2 and 2-3 at the end of this section, The CIP has recognized approximately \$20.7 million in capital projects to be completed over the 5-year period for the Water System and \$67.0 million in capital projects for the Wastewater System totaling \$87.7 million for the combined System. For the purposes of the fee calculation, only production / treatment and major backbone transmission costs were recognized in the water and wastewater system development fee calculations. General transmission and distribution / collection project costs were not recognized because they: i) generally are not System-wide costs (i.e., distribution / collection project costs tend to benefit specific customers); ii) in many instances, are funded by a specific charge applied to a customer (e.g., water meter installation fee); and iii) are often contributed as part of the development process (e.g., it would not be fair for a developer who has contributed the distribution / collection assets to pay an development charge that includes recovery of distribution / collection projects).

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A summary of all the adjustments recognized in order to arrive at the treatment and major transmission costs recognized for system development fee determination purposes are shown as follows:

| Derivation of Treatment and Major Transmission Capital Costs<br>Recognized in Development Fee Study [1] |                     |                     |
|---------------------------------------------------------------------------------------------------------|---------------------|---------------------|
|                                                                                                         | Water System        | Wastewater System   |
| Projects in Utility's Five-year CIP                                                                     | \$20,657,602        | \$66,993,398        |
| Adjustment to Remove Grant/Developer Funded Projects                                                    | (2,000,000)         | (6,756,485)         |
| Adjustment to Remove Distribution/Collection/Other Projects                                             | (4,910,935)         | (6,610,065)         |
| Adjustment for Estimated Asset Retirements                                                              | (3,312,774)         | (16,821,134)        |
| Total Treatment and Major Transmission Capital Costs<br>Recognized in System Development Fees           | <u>\$10,433,893</u> | <u>\$36,805,714</u> |

[1] Amounts shown derived from Tables 2-2 and 2-3.

## DESIGN OF WATER SYSTEM DEVELOPMENT FEE

As shown on Table 2-1 at the end of this report, the calculated development fee for the treatment and transmission component of the Water System is \$1,545.00 per ELU. This represents a decrease in the fees of approximately one percent (1%) over current levels.

In the development of the proposed Water System Development Fee, several assumptions were utilized or incorporated. The major assumptions utilized in the design of the calculated Water System Development Fee are:

1. The Water System existing capital assets and capital improvement program as prepared by staff for the Fiscal Years 2023 through 2027 was reviewed and the capital costs were apportioned: i) by functional category; and ii) to existing and future users in the determination of the Water System Development Fee. Those facilities that were considered to be entirely allocable to growth were included in the charge determination at full cost (i.e., 100% of the total cost). For capital expenditures that were considered as an on-site cost (provide service to a local area such as a development, which would normally be constructed and subsequently contributed to the Water System by a developer), such amounts were not reflected as an appropriate cost to be recovered from the application of the Water System Development Fee. Capital expenditures that were considered to be renewals and replacements that provide benefit to existing and future customers a portion of the project cost was included in the analysis to the extent it presented an increase in investment basis in an asset. The CIP capital costs recognized in the Water System development Fee analysis are shown on Table 2-5 at the end of this report.
2. For the capital improvements identified as major treatment or transmission system upgrades, which would benefit both existing and future users, the total cost of such improvements has been recognized in the analysis. These costs were allocated to existing and future customers based on the nature and purpose of the project as described to us by the City.
3. No capital facility expansion costs associated with existing distribution facilities, including meters, hydrants, on-site distribution facilities, and services, have been included in the calculation of the Water System Development Charge since developers typically contribute such facilities or the City has adopted a separate fee (e.g., water meter connection fee) to recover the cost of such capital additions.

4. Because: i) the Water System is operated as an enterprise fund; ii) all financial resources received by the utility stay within the fund for the benefit of such system; iii) the costs reflected in the charge are at original cost and not adjusted for any fair market value to reflect current cost conditions; iv) there is no interest-expense carry in the system development charge associated with the financing of the capital investment to serve new development; and v) there are no other revenues received by the Water System from new development for the capital costs / utility plant reflected in the system development charge (e.g., ad valorem taxes on the property), no credit for the future payment of debt service allocable to the properties has been recognized. All development charge funds remain in the system and the long-term capital financing costs for infrastructure construed and available to serve new growth are mitigated by using the development charges for ongoing expansion-related capital project financing or for the direct payment of the annual expansion-related debt service payments.

As shown on Table 2-5 at the end of this section, the Water System Development Fee was calculated utilizing: i) estimated capital costs for the supply, treatment and transmission system; and ii) current fixed asset and capacity data available to Raftelis regarding the Water System. By designing the Water System Development Fee to recover costs on a prospective basis, an attempt is made to design a charge that will provide funds on a reasonable basis in order to meet the future needs of the Water System. It should be noted that in the event the construction costs, capacity requirements, or utility service area materially change from what is reflected on Table 2-5, the Water System Connection Fee might need to be adjusted accordingly.

The proposed development fee for the treatment and transmission component of the Water System is \$1,545.00 per ELU. This represents a decrease in the fees of approximately 1% compared to current levels. This fee would be the per ELU amount that a new account would be charged in accordance with the City's development fee methodology. Based on the capital facilities associated with the determination of the charge, the functional breakdown of the components of the rate is as follows:

| Calculation of Water System Development Fee                  |                          |
|--------------------------------------------------------------|--------------------------|
| Fee Component                                                | With Reclaimed Water     |
| Water Treatment Component                                    | \$863.05                 |
| Water Major Transmission Component                           | 681.97                   |
| Total Combined Development Fee                               | \$1,545.02               |
| <b>Total Proposed Water System Development Fee (Rounded)</b> | <b><u>\$1,545.00</u></b> |

## DESIGN OF WASTEWATER SYSTEM DEVELOPMENT FEE

As shown on Table 2-6 at the end of this section, the total calculated connection fee for the Wastewater System is \$2,076 per ELU. This represents an increase in the fee of \$536 or 34.8% when compared with the current fee of \$1,540 per ELU. The reason for this increase is that the System has a higher cost per unit of capacity than what was calculated previously due to the increased costs associated with Wastewater System capacity.

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In the development of the proposed Wastewater System Development Fee, several assumptions were utilized or incorporated in the analysis. The major assumptions utilized in the design of the proposed Wastewater System Connection Fee are listed below:

1. The Wastewater System existing capital assets and capital improvement program as prepared by staff for the Fiscal Years 2023 through 2027 was reviewed and the capital costs were apportioned: i) by functional category; and ii) to existing and future users in the determination of the Wastewater System Development Fee. Those facilities that were considered to be entirely allocable to growth were included in the charge determination at full cost (i.e., 100% of the total cost). For capital expenditures that were considered as an on-site cost (provide service to a local area such as a development, which would normally be constructed and subsequently contributed to the Wastewater System by a developer), such amounts were not reflected as an appropriate cost to be recovered from the application of the Wastewater System Development Fee. Capital expenditures that were considered to be renewals and replacements that provide benefit to existing and future customers a portion of the project cost was included in the analysis to the extent it presented an increase in investment basis in an asset. The CIP capital costs recognized in the Wastewater System development Fee analysis are shown on Table 2-6 at the end of this report.
2. For the capital improvements identified as major treatment or transmission system upgrades, which would benefit both existing and future users, the total cost of such improvements has been recognized in the analysis. These costs were allocated to existing and future customers based on the nature and purpose of the project as described to us by the City.
3. No capital facility costs associated with the existing collection facilities, including local lift stations, manholes, laterals, and on-site collection facilities have been included in the calculation of the Wastewater System Development Fee since the developer generally contributes such facilities, or City has adopted a separate fee (e.g., wastewater connection fee) to recover such capital additions. All capital improvements to such respective facilities in the CIP were also not recognized in the Wastewater System Development Fee analysis.
4. Because: i) the System is operated as an enterprise fund; ii) all financial resources received by the System stay within the fund for the benefit of such System; iii) the costs reflected in the fee are at original cost and not adjusted for any fair market value to reflect current cost conditions; iv) there is no interest-expense carry in the impact associated with the financing of the capital investment to serve new development; and v) there are no other revenues received by the City from new development for the capital costs / utility plant reflected in the tap-on (e.g., ad valorem taxes on the property), no credit for the future payment of debt service allocable to the properties has been recognized. All development fee funds remain in the System and the long-term capital financing costs for infrastructure construed and available to serve new growth are mitigated by using the development fees for ongoing expansion-related capital project financing or for the direct payment of the annual expansion-related debt service payments.

As shown on Table 2-6 at the end of this section, the Wastewater System Development Fee was calculated utilizing: i) the estimated transmission-related capital costs of the Wastewater System; ii) the treatment- and disposal-related capital costs for the Wastewater System; and iii) current fixed asset and plant capacity data available to Raftelis regarding the City's Wastewater System. By designing the Wastewater System Development Fees to recover costs on a prospective basis, an attempt is made to design a charge that will provide funds on a reasonable basis in order to meet the future needs of the Wastewater System. It should be noted that in the event the construction costs,

capacity requirements, or utility service area materially change from what is reflected on Tables 2-6, the Wastewater System Development Fees may need to be adjusted accordingly.

As shown on Table 2-6 at the end of this section, the calculated Wastewater System Connection fee \$2,076 per ELU, which is \$536 or 34.8% higher than the existing Wastewater System Development Fee of \$1,540 per ELU. This fee would be the per ELU amount that an account would be charged in accordance with the City's development fee application methodology and revised ELU factors. Based on the capital facilities associated with the determination of the charge, the functional breakdown of the components of the rate is as follows:

| Calculation of Wastewater System Development Fee                  |                       |
|-------------------------------------------------------------------|-----------------------|
| Fee Component                                                     | Cost                  |
| Wastewater Treatment Component                                    | \$998.98              |
| Wastewater Major Transmission Component                           | 1,077.33              |
| Total Combined Development Fee                                    | \$2,076.31            |
| <b>Total Proposed Wastewater System Development Fee (Rounded)</b> | <b><u>\$2,076</u></b> |

## CONNECTION FEE COMPARISONS

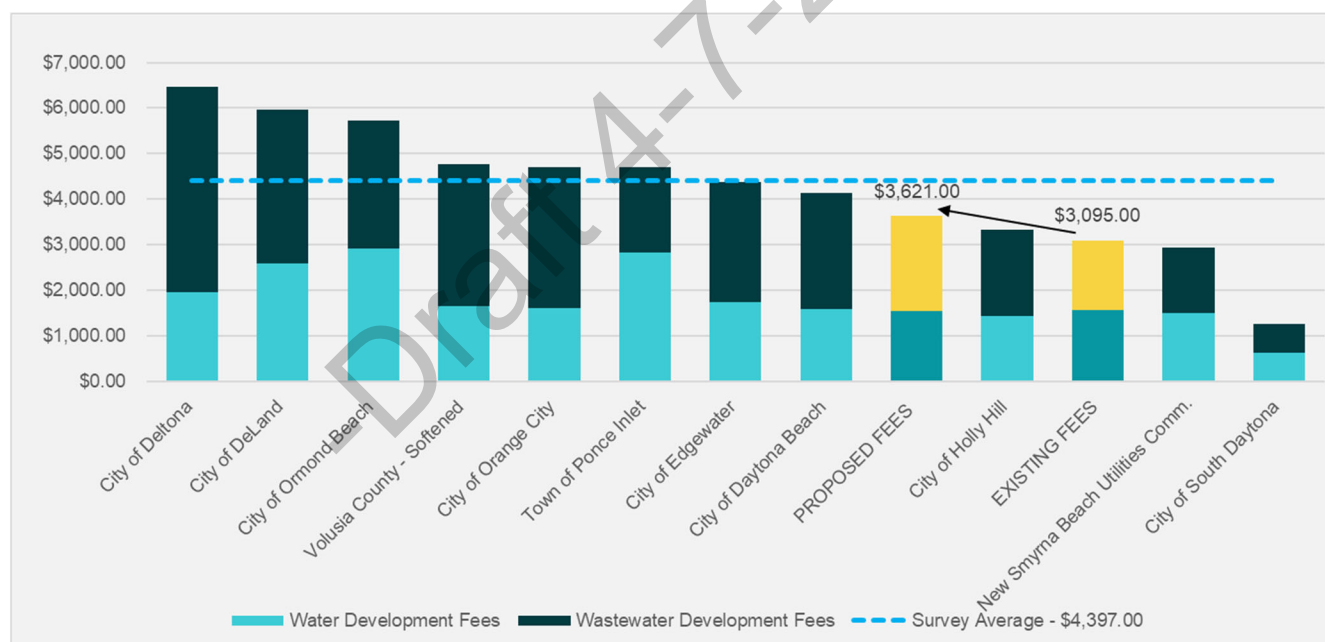
In order to provide additional information to City regarding the existing and proposed Development Fees, a comparison of the existing and calculated fees for the City with similar related capital charges imposed by of other Florida jurisdictions was prepared. Table 2-7 at the end of this section, provides a comparison of the City's existing and proposed Development Fees for single-family residential connections (i.e., one [1] ELU of 180 gpd for the Water System and 160 gpd for the Wastewater System) with the fees or comparable charges currently imposed by other municipal / governmental water and wastewater systems located across Florida. It is important to note that utilities may be different from a facility standpoint, and the methods used in the development of the water and wastewater connection fees imposed may vary. Moreover, no analysis has been performed to determine whether 100% of the cost of new facilities is recovered from connection fees or some percentage less than 100% with the balance recovered through the user charges. Additionally, the types of capital facilities currently in service or planned for the utility may have a material impact on the fee charged by a local government. For example, the costs of wastewater effluent disposal utilizing a deep injection well system generally has a higher capital cost per unit of capacity than use of a surface water discharge such as an outfall to a bay or river. The capital costs associated with constructing reverse osmosis water treatment facilities, which treat brackish water, are higher than those of lime softening facilities, which treat freshwater.

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Some reasons why connection fees differ among utilities:

- Source of supply;
- Proximity to source of supply;
- Type of treatment;
- Effluent disposal method;
- Density of service area;
- Availability of grant funding to finance CIP;
- Age of system;
- Utility life cycle (e.g., growth-oriented vs. mature);
- Level of service standards; or
- Administrative policies.

As shown on Table 2-7, the average System Development Fee per ELU for the governmental entities selected for this comparison are \$3,621 per ELU. Of the surveyed utilities, the City of Deltona has the highest combined water and wastewater fees at \$6,475.00 per ELU. City of South Daytona with a combined fee of \$1,263.62 had the lowest of the surveyed utilities. The proposed water and wastewater connection fees are comparable with the average of similar fees charged by the surveyed utilities. Below is a comparison of the existing and proposed fees to the surveyed entities for reference.



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# List of Tables and Appendices

## SECTION 2: WATER, WASTEWATER, AND RECLAIMED WATER IMPACT FEES

- 2-1 Summary of Existing Water and Wastewater Fixed Assets
- 2-2 Summary of Water Capital Improvement Program By Plant Function Through Fiscal Year 2027
- 2-3 Summary of Wastewater Capital Improvement Program By Plant Function Through Fiscal Year 2027
- 2-4 Summary of Existing & Available Water and Wastewater Treatment Capacity
- 2-5 Design of Water Development Fee
- 2-6 Design of Wastewater Development Fee
- 2-7 Comparison of Impact Fees for Water and Wastewater Service

-Draft 4-7-2023-

**Table 2-1**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Existing Water and Wastewater Fixed Assets**

| Line No.                                            | Function                                    | Fixed Assets at Original Cost [1] |                      |                      | Percentage of Total |               |
|-----------------------------------------------------|---------------------------------------------|-----------------------------------|----------------------|----------------------|---------------------|---------------|
|                                                     |                                             | Water                             | Wastewater           | Total                | Water               | Wastewater    |
| <u>Existing Assets Included in Development Fees</u> |                                             |                                   |                      |                      |                     |               |
| 1                                                   | Supply and Treatment                        | \$52,983,715                      | \$45,204,398         | \$98,188,113         | 41.1%               | 23.5%         |
| 2                                                   | Reclaimed Treatment                         | 0                                 | 3,323,985            | 3,323,985            | 0.0%                | 1.7%          |
| 3                                                   | Transmission                                | 34,121,763                        | 58,120,664           | 92,242,428           | 26.5%               | 30.3%         |
| 4                                                   | Reclaimed Transmission                      | 0                                 | 12,269,215           | 12,269,215           | 0.0%                | 6.4%          |
| 5                                                   | Total Assets Included in Development Fees   | \$87,105,478                      | \$118,918,262        | \$206,023,740        | 67.6%               | 61.9%         |
| <u>Existing Assets Excluded from Impact Fees</u>    |                                             |                                   |                      |                      |                     |               |
| 6                                                   | Hydrants/Meter Services                     | \$5,513,276                       | \$0                  | \$5,513,276          | 4.3%                | 0.0%          |
| 7                                                   | Equipment                                   | 4,452,302                         | 6,123,201            | 10,575,502           | 3.5%                | 3.2%          |
| 8                                                   | Distribution / Collection Lines             | 31,721,128                        | 52,084,994           | 83,806,122           | 24.6%               | 27.1%         |
| 9                                                   | Reclaimed Distribution                      | 0                                 | 14,996,659           | 14,996,659           | 0.0%                | 7.8%          |
| 10                                                  | Total Assets Excluded from Development Fees | \$41,686,705                      | \$73,204,854         | \$114,891,559        | 32.4%               | 38.1%         |
| 11                                                  | <b>Total Existing Fixed Assets</b>          | <b>\$128,792,184</b>              | <b>\$192,123,116</b> | <b>\$320,915,300</b> | <b>100.0%</b>       | <b>100.0%</b> |

**Footnotes:**

[1] Reported by the City as of September 30, 2022.

**Table 2-2**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Water Capital Improvement Program By Plant Function Through Fiscal Year 2027**

| Line No.                            | Project Description                                  | Type      | Purpose   |          |         | 2023-2027        |                 | Net Amount For Future Expenditures | Functional Category [3] |           |                                 |           | Retirement Adjustment |             |                      |                                 |
|-------------------------------------|------------------------------------------------------|-----------|-----------|----------|---------|------------------|-----------------|------------------------------------|-------------------------|-----------|---------------------------------|-----------|-----------------------|-------------|----------------------|---------------------------------|
|                                     |                                                      |           | Expansion | Existing |         | Capital Cost [1] | Adjustments [2] |                                    | Supply and Treatment    |           | Storage, Pumping & Transmission |           | Distribution/ Other   | Total       | Supply and Treatment | Storage, Pumping & Transmission |
|                                     |                                                      |           |           | New      | Replace |                  |                 |                                    | Existing                | Expansion | Existing                        | Expansion |                       |             |                      |                                 |
| <b>Major Capital Projects</b>       |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| 1                                   | Water Treatment Plant R & R - Equipment              | Treatment | 0.00%     | 0.00%    | 100.00% | \$1,050,000      | \$0             | \$1,050,000                        | \$1,050,000             | \$0       | \$0                             | \$0       | \$0                   | \$1,050,000 | \$407,754            | \$0                             |
| 2                                   | Emergency Utility Repairs                            | Other     | 0.00%     | 0.00%    | 100.00% | 416,667          | 0               | 416,667                            | 0                       | 0         | 0                               | 0         | 416,667               | 416,667     | 0                    | 0                               |
| 3                                   | Central Lab Expansion                                | Treatment | 0.00%     | 100.00%  | 0.00%   | 126,667          | 0               | 126,667                            | 126,667                 | 0         | 0                               | 0         | 0                     | 126,667     | 0                    | 0                               |
| 4                                   | Lab Sample Stations                                  | Treatment | 0.00%     | 100.00%  | 0.00%   | 133,333          | 0               | 133,333                            | 133,333                 | 0         | 0                               | 0         | 0                     | 133,333     | 0                    | 0                               |
| 5                                   | Field Operations - Water System Replacements         | Trans     | 0.00%     | 25.00%   | 75.00%  | 1,600,000        | 0               | 1,600,000                          | 0                       | 0         | 1,600,000                       | 0         | 0                     | 1,600,000   | 0                    | 466,004                         |
| 6                                   | WTP - Telemetry Instrument/Control Sys               | Treatment | 0.00%     | 0.00%    | 100.00% | 250,000          | 0               | 250,000                            | 250,000                 | 0         | 0                               | 0         | 0                     | 250,000     | 97,084               | 0                               |
| 7                                   | Generator Replacements                               | Other     | 0.00%     | 0.00%    | 100.00% | 800,000          | 0               | 800,000                            | 0                       | 0         | 0                               | 0         | 800,000               | 800,000     | 0                    | 0                               |
| 8                                   | Generator Replacements                               | Other     | 0.00%     | 0.00%    | 100.00% | 2,500,000        | 0               | 2,500,000                          | 0                       | 0         | 0                               | 0         | 2,500,000             | 2,500,000   | 0                    | 0                               |
| 9                                   | City Wide Class Pipe Replacement                     | Trans     | 0.00%     | 0.00%    | 100.00% | 1,420,000        | 0               | 1,420,000                          | 0                       | 0         | 1,420,000                       | 0         | 0                     | 1,420,000   | 0                    | 551,439                         |
| 10                                  | Field Operations - New Facility                      | Trans     | 0.00%     | 100.00%  | 0.00%   | 1,333,333        | 0               | 1,333,333                          | 0                       | 0         | 1,333,333                       | 0         | 0                     | 1,333,333   | 0                    | 0                               |
| 11                                  | Ridgewood Avenue Water Main Replacement              | Trans     | 0.00%     | 84.00%   | 16.00%  | 2,150,000        | 0               | 2,150,000                          | 0                       | 0         | 2,150,000                       | 0         | 0                     | 2,150,000   | 0                    | 133,588                         |
| 12                                  | Water Treatment Plant-1 Million Gal Wtr Storage Tank | Storage   | 0.00%     | 100.00%  | 0.00%   | 2,000,000        | 0               | 2,000,000                          | 0                       | 0         | 2,000,000                       | 0         | 0                     | 2,000,000   | 0                    | 0                               |
| 13                                  | Water Treatment Plant-1 Million Gal Wtr Storage Tank | Storage   | 0.00%     | 100.00%  | 0.00%   | 1,000,000        | 0               | 1,000,000                          | 0                       | 0         | 1,000,000                       | 0         | 0                     | 1,000,000   | 0                    | 0                               |
| 14                                  | Production Well Replacement                          | Supply    | 0.00%     | 0.00%    | 100.00% | 1,000,000        | 0               | 1,000,000                          | 1,000,000               | 0         | 0                               | 0         | 0                     | 1,000,000   | 388,337              | 0                               |
| 15                                  | Engineering - Taylor Road Improvements               | Trans     | 0.00%     | 0.00%    | 100.00% | 266,667          | 0               | 266,667                            | 0                       | 0         | 266,667                         | 0         | 0                     | 266,667     | 0                    | 103,557                         |
| 16                                  | Engineering - Taylor Road Improvements               | Trans     | 0.00%     | 100.00%  | 0.00%   | 266,667          | 0               | 266,667                            | 0                       | 0         | 266,667                         | 0         | 0                     | 266,667     | 0                    | 0                               |
| 17                                  | WTP - Raw Water Main Replacement                     | Supply    | 0.00%     | 0.00%    | 100.00% | 3,000,000        | 0               | 3,000,000                          | 3,000,000               | 0         | 0                               | 0         | 0                     | 3,000,000   | 1,165,011            | 0                               |
| 18                                  | Engineering - Utility Coordination and Relocation    | Other     | 0.00%     | 0.00%    | 100.00% | 25,000           | 0               | 25,000                             | 0                       | 0         | 0                               | 0         | 25,000                | 25,000      | 0                    | 0                               |
| 19                                  | Engineering - Water System Extensions/Upsizing       | Trans     | 0.00%     | 100.00%  | 0.00%   | 150,000          | 0               | 150,000                            | 0                       | 0         | 150,000                         | 0         | 0                     | 150,000     | 0                    | 0                               |
| 20                                  | Engineering - City Cost Participation Project        | Other     | 0.00%     | 0.00%    | 100.00% | 50,000           | 0               | 50,000                             | 0                       | 0         | 0                               | 0         | 50,000                | 50,000      | 0                    | 0                               |
| 21                                  | Other Miscellaneous Adjustments                      | Other     | 0.00%     | 0.00%    | 100.00% | 0                | 0               | 0                                  | 0                       | 0         | 0                               | 0         | 0                     | 0           | 0                    | 0                               |
| 22                                  | Subtotal Major Capital Projects                      |           |           |          |         | 19,538,333       | 0               | 19,538,333                         | 5,560,000               | 0         | 10,186,667                      | 0         | 3,791,667             | 19,538,333  | 2,058,186            | 1,254,588                       |
| <b>Capital Outlay Projects</b>      |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| 23                                  | Water Capital Outlay Projects                        | Other     | 0.00%     | 0.00%    | 100.00% | \$439,527        | \$0             | \$439,527                          | \$0                     | \$0       | \$0                             | \$0       | \$439,527             | \$439,527   | \$0                  | \$0                             |
| 24                                  | Subtotal Capital Outlay Projects                     |           |           |          |         | 439,527          | 0               | 439,527                            | 0                       | 0         | 0                               | 0         | 439,527               | 439,527     | 0                    | 0                               |
| <b>Fleet Replacement</b>            |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| <b>Water Production</b>             |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| 25                                  | 420E BACKHOE                                         | Other     | 0.00%     | 0.00%    | 100.00% | \$0              | \$0             | \$0                                | \$0                     | \$0       | \$0                             | \$0       | \$0                   | \$0         | \$0                  | \$0                             |
| 26                                  | 2500HD 4X4 UTILITY                                   | Other     | 0.00%     | 0.00%    | 100.00% | 42,000           | 0               | 42,000                             | 0                       | 0         | 0                               | 0         | 42,000                | 42,000      | 0                    | 0                               |
| 27                                  | TACOMA 4X4 PICKUP                                    | Other     | 0.00%     | 0.00%    | 100.00% | 25,000           | 0               | 25,000                             | 0                       | 0         | 0                               | 0         | 25,000                | 25,000      | 0                    | 0                               |
| 28                                  | TACOMA 4X4 PICKUP                                    | Other     | 0.00%     | 0.00%    | 100.00% | 25,000           | 0               | 25,000                             | 0                       | 0         | 0                               | 0         | 25,000                | 25,000      | 0                    | 0                               |
| 29                                  | FORD ESCAPE                                          | Other     | 0.00%     | 0.00%    | 100.00% | 22,000           | 0               | 22,000                             | 0                       | 0         | 0                               | 0         | 22,000                | 22,000      | 0                    | 0                               |
| 30                                  | FRONTIER 4X4                                         | Other     | 0.00%     | 0.00%    | 100.00% | 25,000           | 0               | 25,000                             | 0                       | 0         | 0                               | 0         | 25,000                | 25,000      | 0                    | 0                               |
| 31                                  | FRONTIER 4X4                                         | Other     | 0.00%     | 0.00%    | 100.00% | 25,000           | 0               | 25,000                             | 0                       | 0         | 0                               | 0         | 25,000                | 25,000      | 0                    | 0                               |
| 32                                  | Subtotal Water Production Fleet Replacement          |           |           |          |         | 164,000          | 0               | 164,000                            | 0                       | 0         | 0                               | 0         | 164,000               | 164,000     | 0                    | 0                               |
| <b>Meter Readers</b>                |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| 33                                  | SILVERADO PICKUP                                     | Other     | 0.00%     | 0.00%    | 100.00% | \$11,371         | \$0             | \$11,371                           | \$0                     | \$0       | \$0                             | \$0       | \$11,371              | \$11,371    | \$0                  | \$0                             |
| 34                                  | SILVERADO PICKUP                                     | Other     | 0.00%     | 0.00%    | 100.00% | 11,371           | 0               | 11,371                             | 0                       | 0         | 0                               | 0         | 11,371                | 11,371      | 0                    | 0                               |
| 35                                  | F150 PICKUP                                          | Other     | 0.00%     | 0.00%    | 100.00% | 11,826           | 0               | 11,826                             | 0                       | 0         | 0                               | 0         | 11,826                | 11,826      | 0                    | 0                               |
| 36                                  | F150 PICKUP                                          | Other     | 0.00%     | 0.00%    | 100.00% | 11,826           | 0               | 11,826                             | 0                       | 0         | 0                               | 0         | 11,826                | 11,826      | 0                    | 0                               |
| 37                                  | FRONTIER                                             | Other     | 0.00%     | 0.00%    | 100.00% | 12,281           | 0               | 12,281                             | 0                       | 0         | 0                               | 0         | 12,281                | 12,281      | 0                    | 0                               |
| 38                                  | Subtotal Meter Readers Fleet Replacement             |           |           |          |         | 58,674           | 0               | 58,674                             | 0                       | 0         | 0                               | 0         | 58,674                | 58,674      | 0                    | 0                               |
| <b>Public Utilities Maintenance</b> |                                                      |           |           |          |         |                  |                 |                                    |                         |           |                                 |           |                       |             |                      |                                 |
| 39                                  | 2500HD UTILITY                                       | Other     | 0.00%     | 0.00%    | 100.00% | \$14,625         | \$0             | \$14,625                           | \$0                     | \$0       | \$0                             | \$0       | \$14,625              | \$14,625    | \$0                  | \$0                             |
| 40                                  | 2500HD UTILITY                                       | Other     | 0.00%     | 0.00%    | 100.00% | 14,625           | 0               | 14,625                             | 0                       | 0         | 0                               | 0         | 14,625                | 14,625      | 0                    | 0                               |
| 41                                  | 2500HD UTILITY                                       | Other     | 0.00%     | 0.00%    | 100.00% | 14,625           | 0               | 14,625                             | 0                       | 0         | 0                               | 0         | 14,625                | 14,625      | 0                    | 0                               |
| 42                                  | TRANSIT CARGO VAN                                    | Other     | 0.00%     | 0.00%    | 100.00% | 10,968           | 0               | 10,968                             | 0                       | 0         | 0                               | 0         | 10,968                | 10,968      | 0                    | 0                               |
| 43                                  | F550 CAMERA TRUCK                                    | Other     | 0.00%     | 0.00%    | 100.00% | 68,553           | 0               | 68,553                             | 0                       | 0         | 0                               | 0         | 68,553                | 68,553      | 0                    | 0                               |
| 44                                  | DURASTAR 5 YD. DUMP                                  | Other     | 0.00%     | 0.00%    | 100.00% | 36,561           | 0               | 36,561                             | 0                       | 0         | 0                               | 0         | 36,561                | 36,561      | 0                    | 0                               |
| 45                                  | F350 UTILITY                                         | Other     | 0.00%     | 0.00%    | 100.00% | 13,711           | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 13,711                | 13,711      | 0                    | 0                               |
| 46                                  | F250 UTILITY W/ LIFTGATE                             | Other     | 0.00%     | 0.00%    | 100.00% | 17,824           | 0               | 17,824                             | 0                       | 0         | 0                               | 0         | 17,824                | 17,824      | 0                    | 0                               |
| 47                                  | F250 UTILITY W/ LIFTGATE                             | Other     | 0.00%     | 0.00%    | 100.00% | 13,711           | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 13,711                | 13,711      | 0                    | 0                               |

**Table 2-2**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Water Capital Improvement Program By Plant Function Through Fiscal Year 2027**

| Line No. | Project Description           | Type  | Purpose   |          |         | 2023-2027                  |                 | Net Amount For Future Expenditures | Functional Category [3] |           |                                 |           |                     | Retirement Adjustment |                      |                                 |   |
|----------|-------------------------------|-------|-----------|----------|---------|----------------------------|-----------------|------------------------------------|-------------------------|-----------|---------------------------------|-----------|---------------------|-----------------------|----------------------|---------------------------------|---|
|          |                               |       | Expansion | Existing |         | Estimated Capital Cost [1] | Adjustments [2] |                                    | Supply and Treatment    |           | Storage, Pumping & Transmission |           | Distribution/ Other | Total                 | Supply and Treatment | Storage, Pumping & Transmission |   |
|          |                               |       |           | New      | Replace |                            |                 |                                    | Existing                | Expansion | Existing                        | Expansion |                     |                       |                      |                                 |   |
| 48       | F250 UTILITY W/ LIFTGATE      | Other | 0.00%     | 0.00%    | 100.00% | 13,711                     | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 0                   | 13,711                | 13,711               | 0                               | 0 |
| 49       | VALVE EXERCISING MACHINE/TRLR | Other | 0.00%     | 0.00%    | 100.00% | 28,335                     | 0               | 28,335                             | 0                       | 0         | 0                               | 0         | 0                   | 28,335                | 28,335               | 0                               | 0 |
| 50       | F250 UTILITY                  | Other | 0.00%     | 0.00%    | 100.00% | 13,711                     | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 0                   | 13,711                | 13,711               | 0                               | 0 |
| 51       | F250 UTILITY CREWCAB          | Other | 0.00%     | 0.00%    | 100.00% | 13,711                     | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 0                   | 13,711                | 13,711               | 0                               | 0 |
| 52       | F250 UTILITY W/TOMMYGATE      | Other | 0.00%     | 0.00%    | 100.00% | 28,335                     | 0               | 28,335                             | 0                       | 0         | 0                               | 0         | 0                   | 28,335                | 28,335               | 0                               | 0 |
| 53       | EXPLORER SUV                  | Other | 0.00%     | 0.00%    | 100.00% | 17,824                     | 0               | 17,824                             | 0                       | 0         | 0                               | 0         | 0                   | 17,824                | 17,824               | 0                               | 0 |
| 54       | F550 CAMERA TRUCK             | Other | 0.00%     | 0.00%    | 100.00% | 68,553                     | 0               | 68,553                             | 0                       | 0         | 0                               | 0         | 0                   | 68,553                | 68,553               | 0                               | 0 |

**Table 2-2**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Water Capital Improvement Program By Plant Function Through Fiscal Year 2027**

| Line No. | Project Description                                        | Type  | Purpose   |          |         | 2023-2027 Estimated |                 | Net Amount For Future Expenditures | Functional Category [3] |           |                                 |           |                     | Retirement Adjustment |                      |                                 |
|----------|------------------------------------------------------------|-------|-----------|----------|---------|---------------------|-----------------|------------------------------------|-------------------------|-----------|---------------------------------|-----------|---------------------|-----------------------|----------------------|---------------------------------|
|          |                                                            |       | Expansion | Existing |         | Capital Cost [1]    | Adjustments [2] |                                    | Supply and Treatment    |           | Storage, Pumping & Transmission |           | Distribution/ Other | Total                 | Supply and Treatment | Storage, Pumping & Transmission |
|          |                                                            |       |           | New      | Replace |                     |                 |                                    | Existing                | Expansion | Existing                        | Expansion |                     |                       |                      |                                 |
| 55       | Subtotal Public Utilities Maintenance Fleet Replacement    |       |           |          |         | 389,379             | 0               | 389,379                            | 0                       | 0         | 0                               | 0         | 389,379             | 389,379               | 0                    | 0                               |
|          | <u>Laboratory Operations</u>                               |       |           |          |         |                     |                 |                                    |                         |           |                                 |           |                     |                       |                      |                                 |
| 56       | FRONTIER PICKUP                                            | Other | 0.00%     | 0.00%    | 100.00% | \$9,363             | \$0             | \$9,363                            | \$0                     | \$0       | \$0                             | \$0       | \$9,363             | \$9,363               | \$0                  | \$0                             |
| 57       | FRONTIER PICKUP                                            | Other | 0.00%     | 0.00%    | 100.00% | 9,363               | 0               | 9,363                              | 0                       | 0         | 0                               | 0         | 9,363               | 9,363                 | 0                    | 0                               |
| 58       | Subtotal Laboratory Operations Fleet Replacement           |       |           |          |         | 18,726              | 0               | 18,726                             | 0                       | 0         | 0                               | 0         | 18,726              | 18,726                | 0                    | 0                               |
|          | <u>Public Utilities Administration</u>                     |       |           |          |         |                     |                 |                                    |                         |           |                                 |           |                     |                       |                      |                                 |
| 59       | F150 PICKUP                                                | Other | 0.00%     | 0.00%    | 100.00% | \$0                 | \$0             | \$0                                | \$0                     | \$0       | \$0                             | \$0       | \$0                 | \$0                   | \$0                  | \$0                             |
| 60       | F150 4X4                                                   | Other | 0.00%     | 0.00%    | 100.00% | 12,691              | 0               | 12,691                             | 0                       | 0         | 0                               | 0         | 12,691              | 12,691                | 0                    | 0                               |
| 61       | FUSION SEDAN                                               | Other | 0.00%     | 0.00%    | 100.00% | 9,871               | 0               | 9,871                              | 0                       | 0         | 0                               | 0         | 9,871               | 9,871                 | 0                    | 0                               |
| 62       | ESCAPE                                                     | Other | 0.00%     | 0.00%    | 100.00% | 12,691              | 0               | 12,691                             | 0                       | 0         | 0                               | 0         | 12,691              | 12,691                | 0                    | 0                               |
| 63       | Subtotal Public Utilities Administration Fleet Replacement |       |           |          |         | 35,253              | 0               | 35,253                             | 0                       | 0         | 0                               | 0         | 35,253              | 35,253                | 0                    | 0                               |
|          | <u>Warehouse</u>                                           |       |           |          |         |                     |                 |                                    |                         |           |                                 |           |                     |                       |                      |                                 |
| 64       | FORKLIFT                                                   | Other | 0.00%     | 0.00%    | 100.00% | \$13,711            | \$0             | \$13,711                           | \$0                     | \$0       | \$0                             | \$0       | \$13,711            | \$13,711              | \$0                  | \$0                             |
| 65       | Subtotal Warehouse Fleet Replacement                       |       |           |          |         | 13,711              | 0               | 13,711                             | 0                       | 0         | 0                               | 0         | 13,711              | 13,711                | 0                    | 0                               |
| 66       | Subtotal Fleet Replacement                                 |       |           |          |         | 679,742             | 0               | 679,742                            | 0                       | 0         | 0                               | 0         | 679,742             | 679,742               | 0                    | 0                               |
| 67       | Water System Capital Projects                              |       |           |          |         | \$20,657,602        | \$0             | \$20,657,602                       | \$5,560,000             | \$0       | \$10,186,667                    | \$0       | \$4,910,935         | \$20,657,602          | \$2,058,186          | \$1,254,588                     |
| 68       | PERCENT OF TOTAL                                           |       |           |          |         |                     |                 | 100.00%                            | 26.92%                  | 0.00%     | 49.31%                          | 0.00%     | 23.77%              | 100.00%               | 9.96%                | 6.07%                           |

Footnotes:

[1] Amounts shown reflect the Multi-Year Capital Program as provided by the City.

[2] Downward adjustments reflect projects: i) anticipated to be funded by grants as identified by the City; ii) recognized in the existing assets summary to be consistent with existing capacity assumptions; or iii) not considered applicable to the fee determination process.

[3] Assets are categorized based on information provided by the City.

**Table 2-3**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Wastewater Capital Improvement Program By Plant Function Through Fiscal Year 2027**

| Line No.                              | Project Description                                         | Type      | Purpose   |          |         | 2023-2027        |                 | Net Amount For Future Expenditures | Functional Category [3] |           |              |           | Retirement Adjustment |             |            |              |
|---------------------------------------|-------------------------------------------------------------|-----------|-----------|----------|---------|------------------|-----------------|------------------------------------|-------------------------|-----------|--------------|-----------|-----------------------|-------------|------------|--------------|
|                                       |                                                             |           | Expansion | Existing |         | Capital Cost [1] | Adjustments [2] |                                    | Wastewater Treatment    |           | Transmission |           | Collection/ Other     | Total       | Treatment  | Transmission |
|                                       |                                                             |           |           | New      | Replace |                  |                 |                                    | Existing                | Expansion | Existing     | Expansion |                       |             |            |              |
| <b><u>Major Capital Projects</u></b>  |                                                             |           |           |          |         |                  |                 |                                    |                         |           |              |           |                       |             |            |              |
| 1                                     | Field Operations - Sewer System Rehabilitation (Pipelining) | Trans     | 0.00%     | 0.00%    | 100.00% | \$3,750,000      | \$0             | \$3,750,000                        | \$0                     | \$0       | \$3,750,000  | \$0       | \$0                   | \$3,750,000 | \$0        | \$1,544,950  |
| 2                                     | Field Operations - Sewer System Rehabilitation (Pipelining) | Trans     | 0.00%     | 0.00%    | 100.00% | 750,000          | (750,000)       | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 3                                     | Emergency Utility Repairs                                   | Other     | 0.00%     | 0.00%    | 100.00% | 833,333          | 0               | 833,333                            | 0                       | 0         | 0            | 0         | 833,333               | 833,333     | 0          | 0            |
| 4                                     | Williamson Regional Lift Station Rehab                      | Trans     | 0.00%     | 0.00%    | 100.00% | 1,650,000        | 0               | 1,650,000                          | 0                       | 0         | 1,650,000    | 0         | 0                     | 1,650,000   | 0          | 679,778      |
| 5                                     | Sugar Forest Lift Station Rehab                             | Trans     | 0.00%     | 0.00%    | 100.00% | 950,000          | 0               | 950,000                            | 0                       | 0         | 950,000      | 0         | 0                     | 950,000     | 0          | 391,387      |
| 6                                     | Gateway - Lowes Lift Station Rehab                          | Trans     | 0.00%     | 0.00%    | 100.00% | 550,000          | 0               | 550,000                            | 0                       | 0         | 550,000      | 0         | 0                     | 550,000     | 0          | 226,593      |
| 7                                     | Central Lab Expansion                                       | Treatment | 0.00%     | 100.00%  | 0.00%   | 253,333          | 0               | 253,333                            | 253,333                 | 0         | 0            | 0         | 0                     | 253,333     | 0          | 0            |
| 8                                     | Lab Sample Stations                                         | Treatment | 0.00%     | 100.00%  | 0.00%   | 266,667          | 0               | 266,667                            | 266,667                 | 0         | 0            | 0         | 0                     | 266,667     | 0          | 0            |
| 9                                     | WRF - Telemetry Instrument/Control Sys                      | Treatment | 0.00%     | 0.00%    | 100.00% | 940,000          | 0               | 940,000                            | 940,000                 | 0         | 0            | 0         | 0                     | 940,000     | 344,082    | 0            |
| 10                                    | Water Reclamation Facility - R&R                            | Treatment | 0.00%     | 0.00%    | 100.00% | 2,100,000        | 0               | 2,100,000                          | 2,100,000               | 0         | 0            | 0         | 0                     | 2,100,000   | 768,694    | 0            |
| 11                                    | Water Reclamation Facility - R&R                            | Treatment | 0.00%     | 0.00%    | 100.00% | 600,000          | 0               | 600,000                            | 600,000                 | 0         | 0            | 0         | 0                     | 600,000     | 219,627    | 0            |
| 12                                    | WRF Electric System Repair/Replacement                      | Treatment | 0.00%     | 0.00%    | 100.00% | 0                | 0               | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 13                                    | WRF Electric System Repair/Replacement                      | Treatment | 0.00%     | 0.00%    | 100.00% | 500,000          | 0               | 500,000                            | 500,000                 | 0         | 0            | 0         | 0                     | 500,000     | 183,022    | 0            |
| 14                                    | Generator Replacements                                      | Other     | 0.00%     | 0.00%    | 100.00% | 800,000          | 0               | 800,000                            | 0                       | 0         | 0            | 0         | 800,000               | 800,000     | 0          | 0            |
| 15                                    | Generator Replacements                                      | Other     | 0.00%     | 0.00%    | 100.00% | 2,500,000        | 0               | 2,500,000                          | 0                       | 0         | 0            | 0         | 2,500,000             | 2,500,000   | 0          | 0            |
| 16                                    | City Wide Class Pipe Replacement                            | Trans     | 0.00%     | 0.00%    | 100.00% | 2,840,000        | 0               | 2,840,000                          | 0                       | 0         | 2,840,000    | 0         | 0                     | 2,840,000   | 0          | 1,170,042    |
| 17                                    | Field Operations - New Facility                             | Trans     | 0.00%     | 100.00%  | 0.00%   | 0                | 0               | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 18                                    | Field Operations - New Facility                             | Trans     | 0.00%     | 100.00%  | 0.00%   | 2,666,667        | 0               | 2,666,667                          | 0                       | 0         | 2,666,667    | 0         | 0                     | 2,666,667   | 0          | 0            |
| 19                                    | WRF- Filter System Rehab                                    | Treatment | 0.00%     | 0.00%    | 100.00% | 2,500,000        | 0               | 2,500,000                          | 2,500,000               | 0         | 0            | 0         | 0                     | 2,500,000   | 915,112    | 0            |
| 20                                    | WRF- Filter System Rehab                                    | Treatment | 0.00%     | 0.00%    | 100.00% | 500,000          | 0               | 500,000                            | 500,000                 | 0         | 0            | 0         | 0                     | 500,000     | 183,022    | 0            |
| 21                                    | WRF Operations Building Expansion                           | Treatment | 0.00%     | 100.00%  | 0.00%   | 500,000          | 0               | 500,000                            | 500,000                 | 0         | 0            | 0         | 0                     | 500,000     | 0          | 0            |
| 22                                    | Engineering - Taylor Road Improvements                      | Trans     | 0.00%     | 0.00%    | 100.00% | 533,333          | 0               | 533,333                            | 0                       | 0         | 533,333      | 0         | 0                     | 533,333     | 0          | 219,726      |
| 23                                    | Engineering - Taylor Road Improvements                      | Trans     | 0.00%     | 100.00%  | 0.00%   | 533,333          | 0               | 533,333                            | 0                       | 0         | 533,333      | 0         | 0                     | 533,333     | 0          | 0            |
| 24                                    | WRF Nutrient Removal Process Improvements                   | Treatment | 0.00%     | 0.00%    | 100.00% | 0                | 0               | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 25                                    | WRF Nutrient Removal Process Improvements                   | Treatment | 0.00%     | 0.00%    | 100.00% | 25,000,000       | 0               | 25,000,000                         | 25,000,000              | 0         | 0            | 0         | 0                     | 25,000,000  | 9,151,122  | 0            |
| 26                                    | Engineering - Utility Coordination and Relocation           | Other     | 0.00%     | 0.00%    | 100.00% | 50,000           | 0               | 50,000                             | 0                       | 0         | 0            | 0         | 50,000                | 50,000      | 0          | 0            |
| 27                                    | Engineering - City Cost Participation Project               | Other     | 0.00%     | 0.00%    | 100.00% | 50,000           | 0               | 50,000                             | 0                       | 0         | 0            | 0         | 50,000                | 50,000      | 0          | 0            |
| 28                                    | Field Operations - Sewer System Expansion                   | Trans     | 0.00%     | 42.86%   | 57.14%  | 3,500,000        | 0               | 3,500,000                          | 0                       | 0         | 3,500,000    | 0         | 0                     | 3,500,000   | 0          | 823,974      |
| 29                                    | Field Operations - Sewer System Expansion                   | Trans     | 0.00%     | 100.00%  | 0.00%   | 2,500,000        | 0               | 2,500,000                          | 0                       | 0         | 2,500,000    | 0         | 0                     | 2,500,000   | 0          | 0            |
| 30                                    | Field Operations - Sewer System Expansion                   | Trans     | 0.00%     | 100.00%  | 0.00%   | 2,000,000        | (2,000,000)     | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 31                                    | Water Reclamation Facility - Water Reuse Program            | Treatment | 0.00%     | 100.00%  | 0.00%   | 500,000          | 0               | 500,000                            | 500,000                 | 0         | 0            | 0         | 0                     | 500,000     | 0          | 0            |
| 32                                    | Water Reclamation Facility - Water Reuse Program            | Treatment | 0.00%     | 100.00%  | 0.00%   | 4,500,000        | 0               | 4,500,000                          | 4,500,000               | 0         | 0            | 0         | 0                     | 4,500,000   | 0          | 0            |
| 33                                    | Sewer System Rehab - Force Main River Crossing              | Trans     | 0.00%     | 0.00%    | 100.00% | 0                | 0               | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 34                                    | Other Miscellaneous Adjustments                             | Other     | 0.00%     | 0.00%    | 100.00% | 0                | 0               | 0                                  | 0                       | 0         | 0            | 0         | 0                     | 0           | 0          | 0            |
| 35                                    | <b>Subtotal Major Capital Projects</b>                      |           |           |          |         | 64,616,667       | (2,750,000)     | 61,866,667                         | 38,160,000              | 0         | 19,473,333   | 0         | 4,233,333             | 61,866,667  | 11,764,683 | 5,056,451    |
| <b><u>Capital Outlay Projects</u></b> |                                                             |           |           |          |         |                  |                 |                                    |                         |           |              |           |                       |             |            |              |
| 36                                    | Water Capital Outlay Projects                               | Other     | 0.00%     | 0.00%    | 100.00% | \$0              | \$0             | \$0                                | \$0                     | \$0       | \$0          | \$0       | \$0                   | \$0         | \$0        | \$0          |
| 37                                    | Wastewater Capital Outlay Projects                          | Other     | 0.00%     | 0.00%    | 100.00% | 1,389,548        | 0               | 1,389,548                          | 0                       | 0         | 0            | 0         | 1,389,548             | 1,389,548   | 0          | 0            |
| 38                                    | Reclaimed Water Capital Projects                            | Other     | 0.00%     | 0.00%    | 100.00% | 105,925          | 0               | 105,925                            | 0                       | 0         | 0            | 0         | 105,925               | 105,925     | 0          | 0            |
| 39                                    | <b>Subtotal Capital Outlay Projects</b>                     |           |           |          |         | 1,495,473        | 0               | 1,495,473                          | 0                       | 0         | 0            | 0         | 1,495,473             | 1,495,473   | 0          | 0            |
| <b><u>Fleet Replacement</u></b>       |                                                             |           |           |          |         |                  |                 |                                    |                         |           |              |           |                       |             |            |              |
| <b><u>Wastewater</u></b>              |                                                             |           |           |          |         |                  |                 |                                    |                         |           |              |           |                       |             |            |              |
| 40                                    | SILVERADO 4X4 PICKUP                                        | Other     | 0.00%     | 0.00%    | 100.00% | \$27,000         | \$0             | \$27,000                           | \$0                     | \$0       | \$0          | \$0       | \$27,000              | \$27,000    | \$0        | \$0          |
| 41                                    | F250 W/3200LB CRANE                                         | Other     | 0.00%     | 0.00%    | 100.00% | 44,000           | 0               | 44,000                             | 0                       | 0         | 0            | 0         | 44,000                | 44,000      | 0          | 0            |
| 42                                    | F250 W/3200LB CRANE                                         | Other     | 0.00%     | 0.00%    | 100.00% | 44,000           | 0               | 44,000                             | 0                       | 0         | 0            | 0         | 44,000                | 44,000      | 0          | 0            |
| 43                                    | 1500 EXPRESS CARGO VAN                                      | Other     | 0.00%     | 0.00%    | 100.00% | 27,000           | 0               | 27,000                             | 0                       | 0         | 0            | 0         | 27,000                | 27,000      | 0          | 0            |
| 44                                    | F450 W/5000LB CRANE                                         | Other     | 0.00%     | 0.00%    | 100.00% | 67,000           | 0               | 67,000                             | 0                       | 0         | 0            | 0         | 67,000                | 67,000      | 0          | 0            |
| 45                                    | F150 4X2 PICKUP                                             | Other     | 0.00%     | 0.00%    | 100.00% | 26,000           | 0               | 26,000                             | 0                       | 0         | 0            | 0         | 26,000                | 26,000      | 0          | 0            |
| 46                                    | FRONTIER 4X4 EXT. CAB PICKUP                                | Other     | 0.00%     | 0.00%    | 100.00% | 26,000           | 0               | 26,000                             | 0                       | 0         | 0            | 0         | 26,000                | 26,000      | 0          | 0            |
| 47                                    | <b>Subtotal Wastewater Fleet Replacement</b>                |           |           |          |         | 261,000          | 0               | 261,000                            | 0                       | 0         | 0            | 0         | 261,000               | 261,000     | 0          | 0            |
| <b><u>Meter Readers</u></b>           |                                                             |           |           |          |         |                  |                 |                                    |                         |           |              |           |                       |             |            |              |
| 48                                    | SILVERADO PICKUP                                            | Other     | 0.00%     | 0.00%    | 100.00% | \$13,629         | \$0             | \$13,629                           | \$0                     | \$0       | \$0          | \$0       | \$13,629              | \$13,629    | \$0        | \$0          |
| 49                                    | SILVERADO PICKUP                                            | Other     | 0.00%     | 0.00%    | 100.00% | 13,629           | 0               | 13,629                             | 0                       | 0         | 0            | 0         | 13,629                | 13,629      | 0          | 0            |
| 50                                    | F150 PICKUP                                                 | Other     | 0.00%     | 0.00%    | 100.00% | 14,174           | 0               | 14,174                             | 0                       | 0         | 0            | 0         | 14,174                | 14,174      | 0          | 0            |

**Table 2-3**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Wastewater Capital Improvement Program By Plant Function Through Fiscal Year 2027**

| Line No.                               | Project Description                                        | Type  | Purpose   |          |         | 2023-2027        |                 | Net Amount For Future Expenditures | Functional Category [3] |           |              |           | Retirement Adjustment |              |              |              |
|----------------------------------------|------------------------------------------------------------|-------|-----------|----------|---------|------------------|-----------------|------------------------------------|-------------------------|-----------|--------------|-----------|-----------------------|--------------|--------------|--------------|
|                                        |                                                            |       | Expansion | Existing |         | Capital Cost [1] | Adjustments [2] |                                    | Wastewater Treatment    |           | Transmission |           | Collection/ Other     | Total        | Treatment    | Transmission |
|                                        |                                                            |       |           | New      | Replace |                  |                 |                                    | Existing                | Expansion | Existing     | Expansion |                       |              |              |              |
| 51                                     | F150 PICKUP                                                | Other | 0.00%     | 0.00%    | 100.00% | 14,174           | 0               | 14,174                             | 0                       | 0         | 0            | 0         | 14,174                | 14,174       | 0            | 0            |
| 52                                     | FRONTIER                                                   | Other | 0.00%     | 0.00%    | 100.00% | 14,719           | 0               | 14,719                             | 0                       | 0         | 0            | 0         | 14,719                | 14,719       | 0            | 0            |
| 53                                     | Subtotal Meter Readers Fleet Replacement                   |       |           |          |         | 70,326           | 0               | 70,326                             | 0                       | 0         | 0            | 0         | 70,326                | 70,326       | 0            | 0            |
| <u>Public Utilities Maintenance</u>    |                                                            |       |           |          |         |                  |                 |                                    |                         |           |              |           |                       |              |              |              |
| 54                                     | 2500HD UTILITY                                             | Other | 0.00%     | 0.00%    | 100.00% | \$17,375         | \$0             | \$17,375                           | \$0                     | \$0       | \$0          | \$0       | \$17,375              | \$17,375     | \$0          | \$0          |
| 55                                     | 2500HD UTILITY                                             | Other | 0.00%     | 0.00%    | 100.00% | 17,375           | 0               | 17,375                             | 0                       | 0         | 0            | 0         | 17,375                | 17,375       | 0            | 0            |
| 56                                     | 2500HD UTILITY                                             | Other | 0.00%     | 0.00%    | 100.00% | 17,375           | 0               | 17,375                             | 0                       | 0         | 0            | 0         | 17,375                | 17,375       | 0            | 0            |
| 57                                     | TRANSIT CARGO VAN                                          | Other | 0.00%     | 0.00%    | 100.00% | 13,032           | 0               | 13,032                             | 0                       | 0         | 0            | 0         | 13,032                | 13,032       | 0            | 0            |
| 58                                     | F550 CAMERA TRUCK                                          | Other | 0.00%     | 0.00%    | 100.00% | 81,447           | 0               | 81,447                             | 0                       | 0         | 0            | 0         | 81,447                | 81,447       | 0            | 0            |
| 59                                     | DURASTAR 5 YD. DUMP                                        | Other | 0.00%     | 0.00%    | 100.00% | 43,439           | 0               | 43,439                             | 0                       | 0         | 0            | 0         | 43,439                | 43,439       | 0            | 0            |
| 60                                     | F350 UTILITY                                               | Other | 0.00%     | 0.00%    | 100.00% | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 61                                     | F250 UTILITY W/ LIFTGATE                                   | Other | 0.00%     | 0.00%    | 100.00% | 21,176           | 0               | 21,176                             | 0                       | 0         | 0            | 0         | 21,176                | 21,176       | 0            | 0            |
| 62                                     | F250 UTILITY W/ LIFTGATE                                   | Other | 0.00%     | 0.00%    | 100.00% | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 63                                     | F250 UTILITY W/ LIFTGATE                                   | Other | 0.00%     | 0.00%    | 100.00% | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 64                                     | VALVE EXERCISING MACHINE/TRLR                              | Other | 0.00%     | 0.00%    | 100.00% | 33,665           | 0               | 33,665                             | 0                       | 0         | 0            | 0         | 33,665                | 33,665       | 0            | 0            |
| 65                                     | F250 UTILITY                                               | Other | 0.00%     | 0.00%    | 100.00% | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 66                                     | F250 UTILITY CREWCAB                                       | Other | 0.00%     | 0.00%    | 100.00% | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 67                                     | F250 UTILITY W/TOMMYGATE                                   | Other | 0.00%     | 0.00%    | 100.00% | 33,665           | 0               | 33,665                             | 0                       | 0         | 0            | 0         | 33,665                | 33,665       | 0            | 0            |
| 68                                     | EXPLORER SUV                                               | Other | 0.00%     | 0.00%    | 100.00% | 21,176           | 0               | 21,176                             | 0                       | 0         | 0            | 0         | 21,176                | 21,176       | 0            | 0            |
| 69                                     | F550 CAMERA TRUCK                                          | Other | 0.00%     | 0.00%    | 100.00% | 81,447           | 0               | 81,447                             | 0                       | 0         | 0            | 0         | 81,447                | 81,447       | 0            | 0            |
| 70                                     | Subtotal Public Utilities Maintenance Fleet Replacement    |       |           |          |         | 462,621          | 0               | 462,621                            | 0                       | 0         | 0            | 0         | 462,621               | 462,621      | 0            | 0            |
| <u>Laboratory Operations</u>           |                                                            |       |           |          |         |                  |                 |                                    |                         |           |              |           |                       |              |              |              |
| 71                                     | FRONTIER PICKUP                                            | Other | 0.00%     | 0.00%    | 100.00% | \$15,637         | \$0             | \$15,637                           | \$0                     | \$0       | \$0          | \$0       | \$15,637              | \$15,637     | \$0          | \$0          |
| 72                                     | FRONTIER PICKUP                                            | Other | 0.00%     | 0.00%    | 100.00% | 15,637           | 0               | 15,637                             | 0                       | 0         | 0            | 0         | 15,637                | 15,637       | 0            | 0            |
| 73                                     | Subtotal Laboratory Operations Fleet Replacement           |       |           |          |         | 31,274           | 0               | 31,274                             | 0                       | 0         | 0            | 0         | 31,274                | 31,274       | 0            | 0            |
| <u>Public Utilities Administration</u> |                                                            |       |           |          |         |                  |                 |                                    |                         |           |              |           |                       |              |              |              |
| 74                                     | F150 4X4                                                   | Other | 0.00%     | 0.00%    | 100.00% | \$14,309         | \$0             | \$14,309                           | \$0                     | \$0       | \$0          | \$0       | \$14,309              | \$14,309     | \$0          | \$0          |
| 75                                     | FUSION SEDAN                                               | Other | 0.00%     | 0.00%    | 100.00% | 11,129           | 0               | 11,129                             | 0                       | 0         | 0            | 0         | 11,129                | 11,129       | 0            | 0            |
| 76                                     | ESCAPE                                                     | Other | 0.00%     | 0.00%    | 100.00% | 14,309           | 0               | 14,309                             | 0                       | 0         | 0            | 0         | 14,309                | 14,309       | 0            | 0            |
| 77                                     | Subtotal Public Utilities Administration Fleet Replacement |       |           |          |         | 39,747           | 0               | 39,747                             | 0                       | 0         | 0            | 0         | 39,747                | 39,747       | 0            | 0            |
| <u>Warehouse</u>                       |                                                            |       |           |          |         |                  |                 |                                    |                         |           |              |           |                       |              |              |              |
| 78                                     | FORKLIFT                                                   | Other | 0.00%     | 0.00%    | 100.00% | \$16,289         | \$0             | \$16,289                           | \$0                     | \$0       | \$0          | \$0       | \$16,289              | \$16,289     | \$0          | \$0          |
| 79                                     | Subtotal Warehouse Fleet Replacement                       |       |           |          |         | 16,289           | 0               | 16,289                             | 0                       | 0         | 0            | 0         | 16,289                | 16,289       | 0            | 0            |
| 80                                     | Subtotal Fleet Replacement                                 |       |           |          |         | 881,258          | 0               | 881,258                            | 0                       | 0         | 0            | 0         | 881,258               | 881,258      | 0            | 0            |
| 81                                     | TOTAL WASTEWATER PROJECTS                                  |       |           |          |         | \$66,993,398     | (\$2,750,000)   | \$64,243,398                       | \$38,160,000            | \$0       | \$19,473,333 | \$0       | \$6,610,065           | \$64,243,398 | \$11,764,683 | \$5,056,451  |
| 82                                     | PERCENT OF TOTAL                                           |       |           |          |         |                  |                 | 100.00%                            | 59.40%                  | 0.00%     | 30.31%       | 0.00%     | 10.29%                | 100.00%      | 18.31%       | 7.87%        |

## Footnotes:

- [1] Amounts shown reflect the Multi-Year Capital Program as provided by the City.
- [2] Downward adjustments reflect projects: i) anticipated to be funded by grants as identified by the City; ii) recognized in the existing assets summary to be consistent with existing capacity assumptions; or iii) renewal and replacement projects not considered applicable to the fee determination process.
- [3] Assets are categorized based on information provided by the City.

**Table 2-4**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Summary of Existing & Available Water and Wastewater Treatment Capacity**

| Line No.                                       | Description                                      | Amounts |
|------------------------------------------------|--------------------------------------------------|---------|
| <b>Water System:</b>                           |                                                  |         |
| <u>Plant Capacity</u>                          |                                                  |         |
| 1                                              | Plant Capacity (MDG) (MDF)                       | 15.000  |
| 2                                              | Total Capacity (MDG) (MDF)                       | 15.000  |
| <u>Plant Flows</u>                             |                                                  |         |
| 3                                              | Total Capacity (MDG) (MDF)                       | 15.000  |
| 4                                              | Maximum Historical Peaking Factor [2]            | 1.320   |
| 5                                              | Adjusted Capacity Average Daily Flow (MGD) (ADF) | 11.364  |
| <u>Available Plant Capacity for New Growth</u> |                                                  |         |
| 6                                              | Adjusted Capacity Average Daily Flow (MGD) (ADF) | 11.364  |
| 7                                              | Existing Average Daily Flow (MGD) (ADF)          | (6.240) |
| 8                                              | Capacity Available for New Growth (MGD) (ADF)    | 5.123   |
| 9                                              | Percentage of Plant Capacity                     | 45.08%  |
| <b>Wastewater System:</b>                      |                                                  |         |
| <u>Plant Capacity</u>                          |                                                  |         |
| 10                                             | Wastewater Plant Capacity (MGD) (ADF)            | 12.000  |
| 11                                             | Total Capacity (MDG) (ADF)                       | 12.000  |
| <u>Plant Flows</u>                             |                                                  |         |
| 12                                             | Existing Average Daily Flow (MGD) (ADF) [1]      | 7.036   |
| <u>Available Plant Capacity for New Growth</u> |                                                  |         |
| 13                                             | Total Capacity (MDG) (ADF)                       | 12.000  |
| 14                                             | Existing Average Daily Flow (MGD) (ADF)          | (7.036) |
| 15                                             | Capacity Available for New Growth (MGD) (ADF)    | 4.964   |
| 16                                             | Percentage of Plant Capacity                     | 41.37%  |

**Footnotes:**

[1] Amounts shown based on historical treatment data as provided by the City.

[2] Amount based on historical peak flow data as it compares to the System historical average flow data for FY 2019 - 2022.

**Table 2-5**  
**City of Port Orange, Florida**  
**Development Fee Study**

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**Design of Water Development Fee**

| Line No.                                                                           | Description                                                            | Amount            |
|------------------------------------------------------------------------------------|------------------------------------------------------------------------|-------------------|
| <b>Total Estimated Cost of Existing Water Production and Treatment Facilities:</b> |                                                                        |                   |
| 1                                                                                  | Installed Cost - Existing Facilities [1]                               | \$52,983,715      |
| 2                                                                                  | Additional Costs Capitalized - CIP [2]                                 | 5,560,000         |
| 3                                                                                  | Less Anticipated Retirements [3]                                       | (2,058,186)       |
| 4                                                                                  | Less Receipt of Grant Funds [4]                                        | (2,000,000)       |
| 5                                                                                  | Subtotal Water Production and Treatment Facilities                     | \$54,485,529      |
| 6                                                                                  | Existing Permitted Capacity of Plant Facilities (MGD) (ADF) [5]        | 11.364            |
| 7                                                                                  | Existing Average Daily Flow (MGD) (ADF) [6]                            | 6.244             |
| 8                                                                                  | Dwelling Unit Factor - (GPD) (ADF) [7]                                 | 180.0             |
| 9                                                                                  | Estimated Dwelling Units Permitted to be Served by Existing Facilities | 63,131            |
| 10                                                                                 | Percent Remaining Capacity of Existing Facilities                      | 45.05%            |
| 11                                                                                 | Allocation of Existing Facilities to Incremental Growth                | \$24,546,386      |
| 12                                                                                 | Rate per Dwelling Unit Associated with Existing Facilities             | \$863.05          |
| <b>Primary Transmission System:</b>                                                |                                                                        |                   |
| 13                                                                                 | Existing Facilities [8]                                                | \$34,121,763      |
| 14                                                                                 | Additional Costs Capitalized - CIP [9]                                 | 10,186,667        |
| 15                                                                                 | Less Anticipated Retirements [3]                                       | (1,254,588)       |
| 16                                                                                 | Less Receipt of Grant Funds [4]                                        | 0                 |
| 17                                                                                 | Total Primary Transmission Facility Costs                              | \$43,053,842      |
| 18                                                                                 | Estimated Dwelling Units Served by Existing Facilities [10]            | 63,131            |
| 19                                                                                 | Estimated Future Dwelling Units served by Transmission Facilities [10] | 0                 |
| 20                                                                                 | Total Estimated Dwelling Units served by Transmission Facilities [10]  | 63,131            |
| 21                                                                                 | Net Rate per Dwelling Unit of Primary Transmission Facilities          | \$681.97          |
| 22                                                                                 | <b>Total Combined Rate per Dwelling Unit After Rate Adjustment</b>     | <b>\$1,545.02</b> |
| 23                                                                                 | <b>Rounded Rate per Dwelling Unit</b>                                  | <b>\$1,545.00</b> |
| 24                                                                                 | Cost Per Gallon                                                        | \$8.58            |
| 25                                                                                 | Existing Rate per Gallon                                               | \$8.64            |
| 26                                                                                 | Existing Rate per Dwelling Unit                                        | \$1,555.00        |
| 27                                                                                 | Proposed Increase / (Decrease)                                         | (\$10.00)         |

ADF = Average Daily Flow

GPD = Gallons per Day

Footnotes continued on the following page.

**Table 2-5**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Design of Water Development Fee**

**Footnotes:**

- [1] Amount based on Table 2-1 and reflects water production and treatment assets currently in service.
- [2] Amount derived from Table 2-2 and reflects the planned upgrades to the existing water production and treatment facilities.
- [3] Amounts derived from City of Port Orange, Florida fixed asset data and reflect estimated fixed asset retirements due to the imposition of the capital improvement plan of the City which recognizes the replacement of such assets classified in the total treatment and/or transmission function.
- [4] Total cost of facilities is reduced by grants and other outside funding sources, if any, as provided by the City.
- [5] Amount reflects the maximum design capacity of the existing facilities and is shown in detail as follows:

| Description                                                        | Plant Capacity |
|--------------------------------------------------------------------|----------------|
| Plant Capacity (MDG) (MDF)                                         | 15.000         |
| Capacity to Be Added During Forecast Period: 2023 - 2027 (MGD-MDF) | 0.000          |
| Total Capacity (MDG) (MDF)                                         | 15.000         |
| Total Capacity (MDG) (MDF)                                         | 15.000         |
| Maximum Historical Peaking Factor [*]                              | 1.320          |
| Adjusted Capacity Average Daily Flow (MGD) (ADF)                   | 11.364         |

[\*] Amount based on historical peak flow data as it compares to the System historical average flow data for FY 2019 - 2022.

- [6] Amount reflects the average daily flow for provided historical flow data for Fiscal Years January 2019 through August 2022.
- [7] Amount reflects the City's level of service provided for a residential dwelling unit.
- [8] Amount based on Table 2-1 and reflects water transmission assets currently in service.
- [9] Amount derived from Table 2-2 and reflects the planned upgrades to the existing water transmission system.
- [10] Amount assumes transmission capacity is consistent with the existing and estimated future water treatment capacity.

**Table 2-6**  
**City of Port Orange, Florida**  
**Development Fee Study**

Page 1 of 2

**Design of Wastewater Development Fee**

| Line No.                                                                              | Description                                                            | Amount            |
|---------------------------------------------------------------------------------------|------------------------------------------------------------------------|-------------------|
| <b>Total Estimated Cost of Existing Wastewater Treatment and Disposal Facilities:</b> |                                                                        |                   |
| 1                                                                                     | Installed Cost - Existing Facilities [1]                               | \$48,528,383      |
| 2                                                                                     | Additional Costs Capitalized - CIP [2]                                 | 38,160,000        |
| 3                                                                                     | Less Anticipated Retirements [3]                                       | (11,764,683)      |
| 4                                                                                     | Less Receipt of Grant Funds [4]                                        | 0                 |
| 5                                                                                     | Subtotal Wastewater Treatment and Disposal Facilities                  | \$74,923,700      |
| 6                                                                                     | Existing Permitted Capacity of Plant Facilities (MGD) (ADF) [5]        | 12.000            |
| 7                                                                                     | Existing Average Daily Flow (MGD) (ADF) [6]                            | 7.036             |
| 8                                                                                     | Dwelling Unit Factor - (GPD) (ADF) [7]                                 | 160.0             |
| 9                                                                                     | Estimated Dwelling Units Permitted to be Served by Existing Facilities | 75,000            |
| 10                                                                                    | Percent Remaining Capacity of Existing Facilities                      | 41.37%            |
| 11                                                                                    | Allocation of Existing Facilities to Incremental Growth                | \$30,994,760      |
| 12                                                                                    | Rate per Dwelling Unit Associated with Existing Facilities             | \$998.98          |
| <b>Primary Transmission System:</b>                                                   |                                                                        |                   |
| 13                                                                                    | Existing Facilities [8]                                                | \$70,389,879      |
| 14                                                                                    | Additional Costs Capitalized - CIP [9]                                 | 19,473,333        |
| 15                                                                                    | Less Anticipated Retirements [3]                                       | (5,056,451)       |
| 16                                                                                    | Less Receipt of Grant Funds [4]                                        | (4,006,485)       |
| 17                                                                                    | Total Primary Transmission Facility Costs                              | \$80,800,277      |
| 18                                                                                    | Estimated Dwelling Units Served by Existing Facilities [10]            | 75,000            |
| 19                                                                                    | Estimated Future Dwelling Units served by Transmission Facilities [10] | 0                 |
| 20                                                                                    | Total Estimated Dwelling Units served by Transmission Facilities [10]  | 75,000            |
| 21                                                                                    | Net Rate per Dwelling Unit of Primary Transmission Facilities          | \$1,077.33        |
| 22                                                                                    | <b>Total Combined Rate per Dwelling Unit After Rate Adjustment</b>     | <b>\$2,076.31</b> |
| 23                                                                                    | <b>Rounded Rate per Dwelling Unit</b>                                  | <b>\$2,076.00</b> |
| 24                                                                                    | Cost Per Gallon                                                        | \$12.98           |
| 25                                                                                    | Existing Rate per Gallon                                               | \$9.63            |
| 26                                                                                    | Existing Rate per Dwelling Unit                                        | \$1,540.00        |
| 27                                                                                    | Proposed Increase / (Decrease)                                         | \$536.00          |

ADF = Average Daily Flow

GPD = Gallons per Day

Footnotes continued on the following page.

**Table 2-6**  
**City of Port Orange, Florida**  
**Development Fee Study**

**Design of Wastewater Development Fee**

Footnotes:

- [1] Amount based on Table 2-1 and reflects wastewater treatment and disposal assets currently in service.
- [2] Amount derived from Table 2-3 and reflects the planned upgrades to the existing wastewater treatment and disposal facilities.
- [3] Amounts derived from City of Port Orange, Florida fixed asset data and reflect estimated fixed asset retirements due to the imposition of the capital improvement plan of the City which recognizes the replacement of such assets classified in the total treatment and/or transmission function.
- [4] Total cost of facilities is reduced by grants and other outside funding sources, if any, as provided by the City.
- [5] Amount reflects the maximum design capacity of the existing facilities and is shown in detail as follows:

| Description                                                        | Plant Capacity |
|--------------------------------------------------------------------|----------------|
| Plant Capacity (MDG) (ADF)                                         | 12.000         |
| Capacity to Be Added During Forecast Period: 2023 - 2027 (MGD-ADF) | 0.000          |
| Total Capacity (MDG) (ADF)                                         | 12.000         |

- [6] Amount reflects the average daily flow for provided historical flow data for Fiscal Years January 2019 through July 2022.
- [7] Amount reflects the City's proposed level of service provided for a residential dwelling unit.
- [8] Amount based on Table 2-1 and reflects wastewater transmission assets currently in service.
- [9] Amount derived from Table 2-3 and reflects the planned upgrades to the existing wastewater transmission system.
- [10] Amount assumes transmission capacity is consistent with the existing and estimated future wastewater treatment capacity.

**Table 2-7**  
**City of Port Orange, Florida**  
**Water, Wastewater, and Reclaimed Water Rate Study**

**Comparison of Impact Fees for Water and Wastewater Service [1]**

| Line No.                 | Description                           | Residential 5/8" x 3/4" Meter |            |          |
|--------------------------|---------------------------------------|-------------------------------|------------|----------|
|                          |                                       | Water                         | Wastewater | Combined |
| City of Apopka           |                                       |                               |            |          |
| 1                        | Existing Impact Fees                  | \$1,555                       | \$1,540    | \$3,095  |
| 2                        | Proposed Impact Fees                  | 1,545                         | 2,076      | 3,621    |
| Other Florida Utilities: |                                       |                               |            |          |
| 3                        | City of Daytona Beach                 | \$1,580                       | \$2,560    | \$4,140  |
| 4                        | City of DeLand                        | 2,580                         | 3,384      | 5,964    |
| 5                        | City of Deltona                       | 1,944                         | 4,531      | 6,475    |
| 6                        | City of Edgewater                     | 1,741                         | 2,634      | 4,375    |
| 7                        | City of Holly Hill                    | 1,422                         | 1,908      | 3,330    |
| 8                        | New Smyrna Beach Utilities Commission | 1,485                         | 1,445      | 2,930    |
| 9                        | City of Orange City                   | 1,600                         | 3,100      | 4,700    |
| 10                       | City of Ormond Beach                  | 2,902                         | 2,829      | 5,731    |
| 11                       | Town of Ponce Inlet                   | 2,823                         | 1,868      | 4,691    |
| 12                       | City of South Daytona                 | 632                           | 632        | 1,264    |
| 13                       | Volusia County - Softened             | 1,643                         | 3,122      | 4,765    |
| 14                       | Other Florida Utilities' Average      | \$1,850                       | \$2,547    | \$4,397  |

- [1] Unless otherwise noted, amounts shown reflect residential rates in effect June 2022 and are exclusive of taxes or franchise fees, if any, and reflect rates charged for inside the city service. All rates are as reported by the respective utility. This comparison is intended to show comparable charges for similar service for comparison purposes only and is not intended to be a complete listing of all rates and charges offered by each listed utility.

# Appendices

-Draft 4-7-2023-



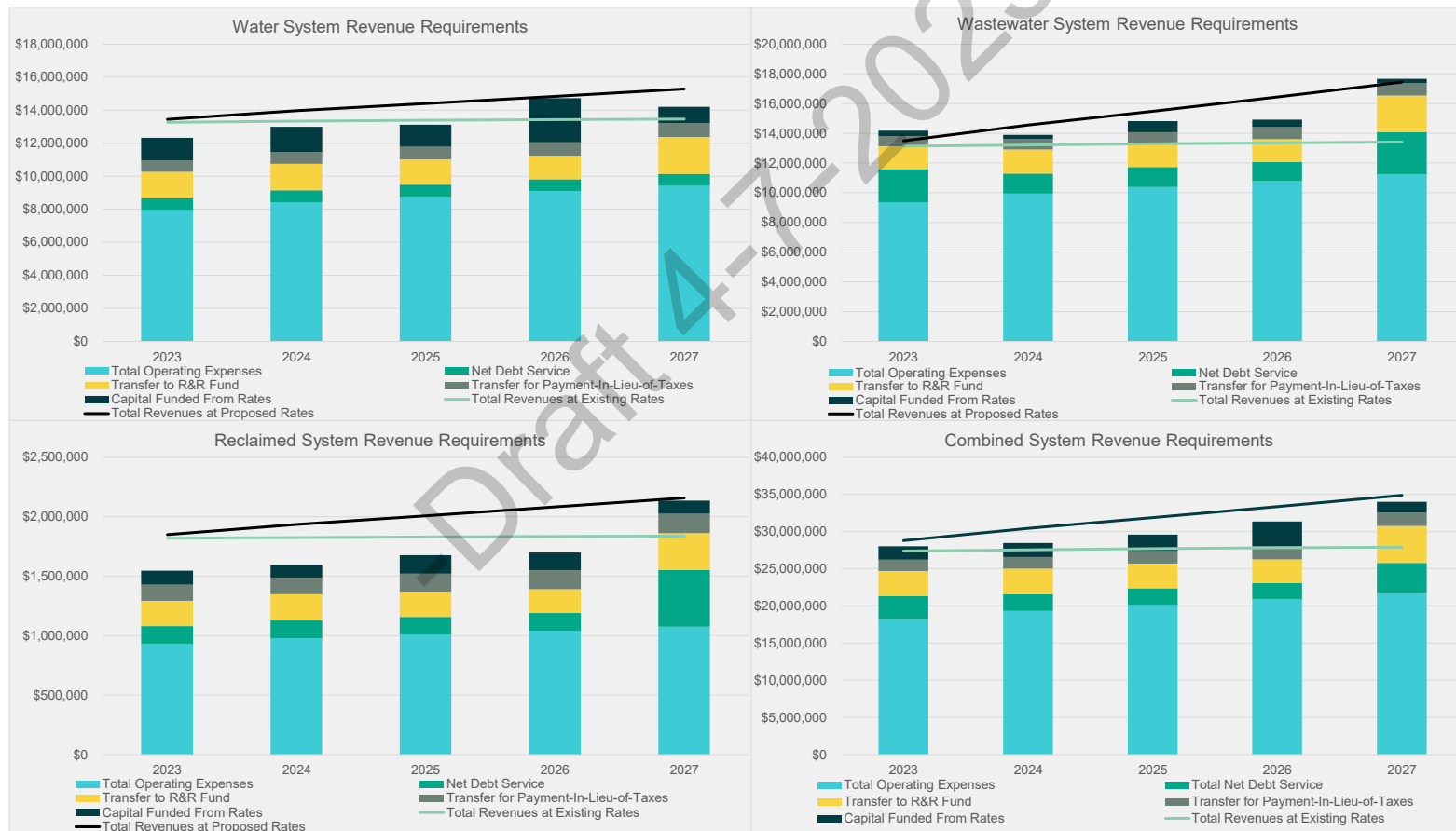


Appendix 1A  
City of Port Orange, Florida  
Water, Wastewater, and Reclaimed Water Rate Study



Management Dashboard and System Performance Metrics

| Proposed Revenue Adjustments:     |       |       |       |       |       | Total  | Revenue Sufficiency:                                  |                                        |             |             |             |           |             |
|-----------------------------------|-------|-------|-------|-------|-------|--------|-------------------------------------------------------|----------------------------------------|-------------|-------------|-------------|-----------|-------------|
|                                   | 2023  | 2024  | 2025  | 2026  | 2027  | Change |                                                       | 2023                                   | 2024        | 2025        | 2026        | 2027      |             |
| Water System - Retail             | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53% | Reflects Application of Prior Period Rate Adjustments |                                        |             |             |             |           |             |
| Water System - Bulk               | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53% |                                                       |                                        |             |             |             |           |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        |                                                       |                                        |             |             |             |           |             |
| Wastewater System - Retail        | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25% |                                                       | Water System Surplus (Deficiency)      | \$1,139,912 | \$970,533   | \$1,285,088 | \$115,415 | \$1,089,259 |
| Wastewater System - Bulk          | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25% |                                                       | Wastewater System Surplus (Deficiency) | (663,304)   | 667,810     | 653,769     | 1,516,730 | (208,110)   |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        | Reclaimed System Surplus (Deficiency)                 | 303,261                                | 340,231     | 329,545     | 383,267     | 24,130    |             |
| Reclaimed Water System            | 4.25% | 4.25% | 4.25% | 4.25% | 4.25% | 23.13% | Combined System Surplus (Deficiency)                  | \$779,869                              | \$1,978,574 | \$2,268,402 | \$2,015,411 | \$905,279 |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        | Avg. Res. Water Bill 4kgal                            | \$20.62                                | \$21.19     | \$21.77     | \$22.37     | \$22.98   |             |
| Overall Retail Revenue Adjustment | 2.11% | 3.18% | 3.20% | 3.21% | 3.23% | 15.84% | Avg. Res. Wastewater Bill 4kgal                       | 29.10                                  | 30.77       | 32.54       | 34.41       | 36.39     |             |
|                                   |       |       |       |       |       |        | Avg. Residential Total Bill 4kgal                     | \$49.72                                | \$51.96     | \$54.31     | \$56.78     | \$59.38   |             |
|                                   |       |       |       |       |       |        |                                                       |                                        |             |             |             | \$62.10   |             |



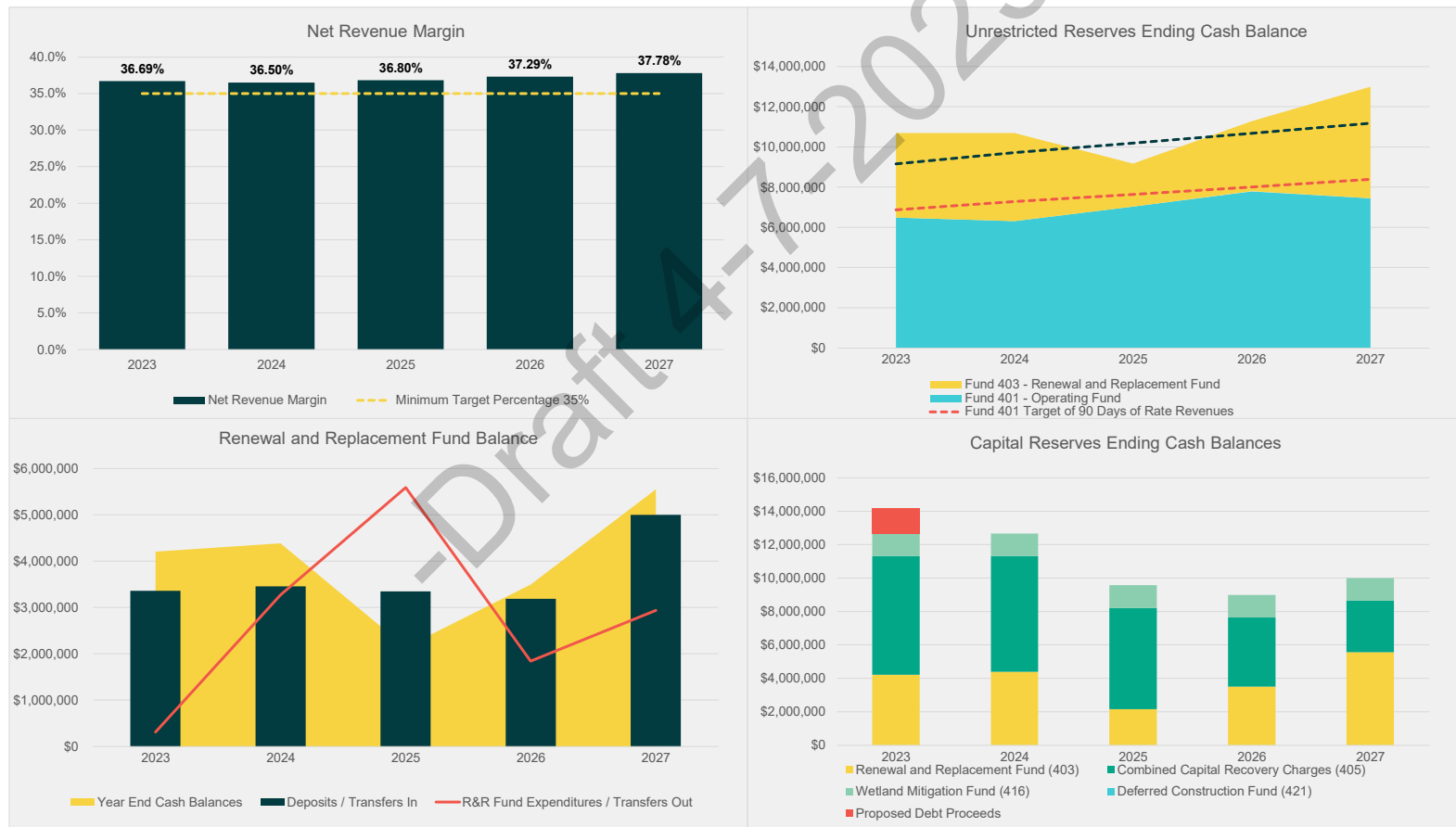


Appendix 1A  
City of Port Orange, Florida  
Water, Wastewater, and Reclaimed Water Rate Study



Management Dashboard and System Performance Metrics

| Proposed Revenue Adjustments:     | 2023  | 2024  | 2025  | 2026  | 2027  | Total Change | Revenue Sufficiency:                                  | 2023        | 2024        | 2025        | 2026        | 2027        |
|-----------------------------------|-------|-------|-------|-------|-------|--------------|-------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|
|                                   |       |       |       |       |       |              |                                                       |             |             |             |             |             |
| Water System - Retail             | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53%       | Reflects Application of Prior Period Rate Adjustments |             |             |             |             |             |
| Water System - Bulk               | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53%       |                                                       |             |             |             |             |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              |                                                       |             |             |             |             |             |
| Wastewater System - Retail        | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25%       |                                                       |             |             |             |             |             |
| Wastewater System - Bulk          | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25%       |                                                       |             |             |             |             |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              |                                                       |             |             |             |             |             |
| Reclaimed Water System            | 4.25% | 4.25% | 4.25% | 4.25% | 4.25% | 23.13%       | Water System Surplus (Deficiency)                     | \$1,139,912 | \$970,533   | \$1,285,088 | \$115,415   | \$1,089,259 |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              | Wastewater System Surplus (Deficiency)                | (663,304)   | 667,810     | 653,769     | 1,516,730   | (208,110)   |
| Overall Retail Revenue Adjustment | 2.11% | 3.18% | 3.20% | 3.21% | 3.23% | 15.84%       | Reclaimed System Surplus (Deficiency)                 | 303,261     | 340,231     | 329,545     | 383,267     | 24,130      |
|                                   |       |       |       |       |       |              | Combined System Surplus (Deficiency)                  | \$779,869   | \$1,978,574 | \$2,268,402 | \$2,015,411 | \$905,279   |
|                                   |       |       |       |       |       |              | Avg. Res. Water Bill 4kgal                            | \$20.62     | \$21.19     | \$21.77     | \$22.37     | \$22.98     |
|                                   |       |       |       |       |       |              | Avg. Res. Wastewater Bill 4kgal                       | 29.10       | 30.77       | 32.54       | 34.41       | 36.39       |
|                                   |       |       |       |       |       |              | Avg. Residential Total Bill 4kgal                     | \$49.72     | \$51.96     | \$54.31     | \$56.78     | \$59.38     |
|                                   |       |       |       |       |       |              |                                                       |             |             |             |             | \$62.10     |



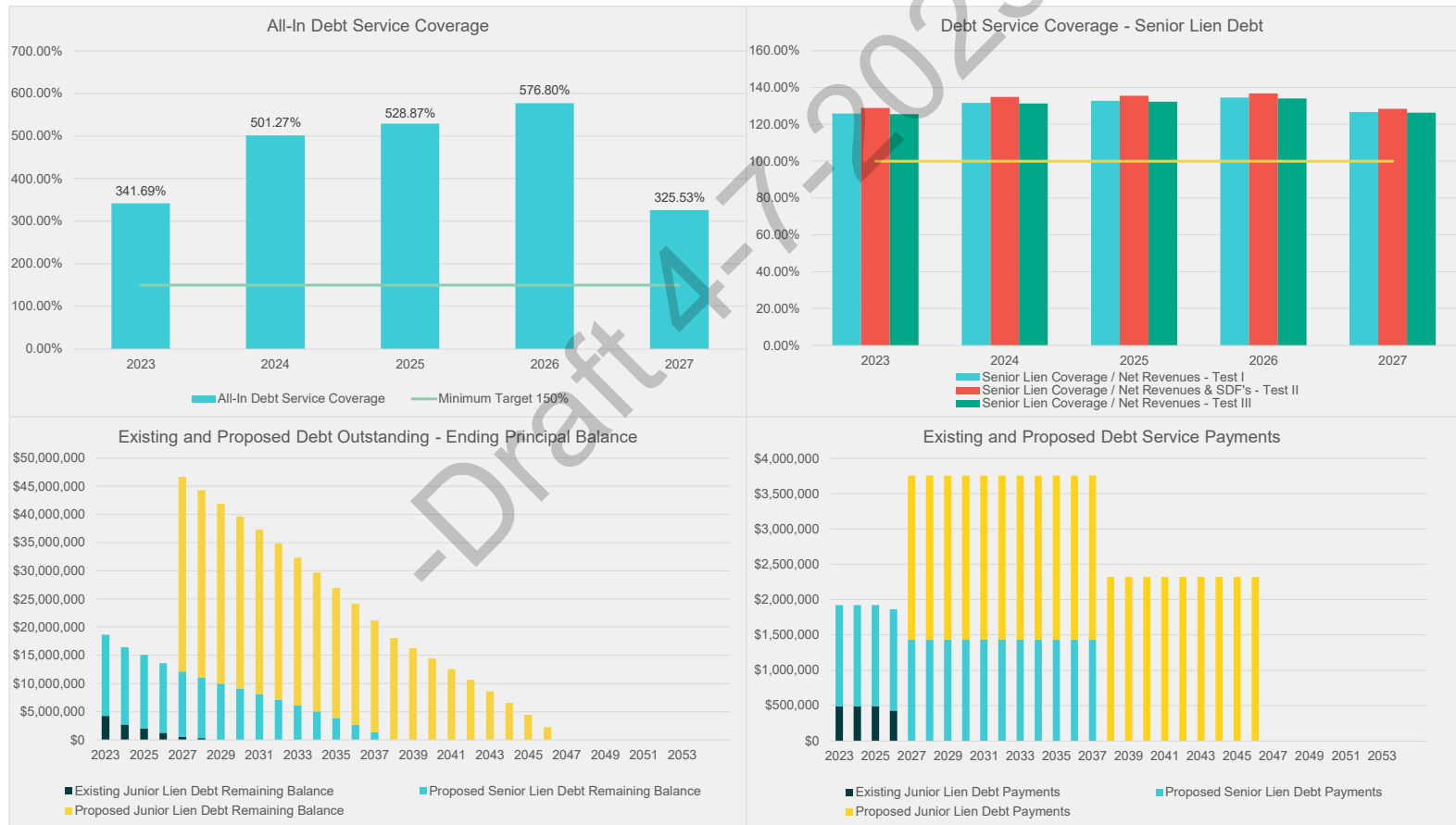


Appendix 1A  
City of Port Orange, Florida  
Water, Wastewater, and Reclaimed Water Rate Study



Management Dashboard and System Performance Metrics

| Proposed Revenue Adjustments:     |       |       |       |       |       | Total  | Revenue Sufficiency:                                         |                                        |             |             |             |           |             |
|-----------------------------------|-------|-------|-------|-------|-------|--------|--------------------------------------------------------------|----------------------------------------|-------------|-------------|-------------|-----------|-------------|
|                                   | 2023  | 2024  | 2025  | 2026  | 2027  | Change |                                                              | 2023                                   | 2024        | 2025        | 2026        | 2027      |             |
| Water System - Retail             | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53% | <u>Reflects Application of Prior Period Rate Adjustments</u> |                                        |             |             |             |           |             |
| Water System - Bulk               | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53% |                                                              |                                        |             |             |             |           |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        |                                                              |                                        |             |             |             |           |             |
| Wastewater System - Retail        | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25% |                                                              | Water System Surplus (Deficiency)      | \$1,139,912 | \$970,533   | \$1,285,088 | \$115,415 | \$1,089,259 |
| Wastewater System - Bulk          | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25% |                                                              | Wastewater System Surplus (Deficiency) | (663,304)   | 667,810     | 653,769     | 1,516,730 | (208,110)   |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        | Reclaimed System Surplus (Deficiency)                        | 303,261                                | 340,231     | 329,545     | 383,267     | 24,130    |             |
| Reclaimed Water System            | 4.25% | 4.25% | 4.25% | 4.25% | 4.25% | 23.13% | Combined System Surplus (Deficiency)                         | \$779,869                              | \$1,978,574 | \$2,268,402 | \$2,015,411 | \$905,279 |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |        | Avg. Res. Water Bill 4kgal                                   | \$20.62                                | \$21.19     | \$21.77     | \$22.37     | \$22.98   |             |
| Overall Retail Revenue Adjustment | 2.11% | 3.18% | 3.20% | 3.21% | 3.23% | 15.84% | Avg. Res. Wastewater Bill 4kgal                              | \$29.10                                | \$30.77     | \$32.54     | \$34.41     | \$36.39   |             |
|                                   |       |       |       |       |       |        | Avg. Residential Total Bill 4kgal                            | \$49.72                                | \$51.96     | \$54.31     | \$56.78     | \$59.38   |             |
|                                   |       |       |       |       |       |        |                                                              |                                        |             |             |             | \$62.10   |             |





Appendix 1A  
City of Port Orange, Florida  
Water, Wastewater, and Reclaimed Water Rate Study



Management Dashboard and System Performance Metrics

| Proposed Revenue Adjustments:     | 2023  | 2024  | 2025  | 2026  | 2027  | Total Change | Revenue Sufficiency:                                  | 2023        | 2024        | 2025        | 2026        | 2027        |
|-----------------------------------|-------|-------|-------|-------|-------|--------------|-------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|
|                                   |       |       |       |       |       |              |                                                       |             |             |             |             |             |
| Water System - Retail             | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53%       | Reflects Application of Prior Period Rate Adjustments |             |             |             |             |             |
| Water System - Bulk               | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% | 14.53%       |                                                       |             |             |             |             |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              |                                                       |             |             |             |             |             |
| Wastewater System - Retail        | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25%       |                                                       |             |             |             |             |             |
| Wastewater System - Bulk          | 5.75% | 5.75% | 5.75% | 5.75% | 5.75% | 32.25%       |                                                       |             |             |             |             |             |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              |                                                       |             |             |             |             |             |
| Reclaimed Water System            | 4.25% | 4.25% | 4.25% | 4.25% | 4.25% | 23.13%       | Water System Surplus (Deficiency)                     | \$1,139,912 | \$970,533   | \$1,285,088 | \$115,415   | \$1,089,259 |
| Effective Month of Increase       | Apr.  | Jan.  | Jan.  | Jan.  | Jan.  |              | Wastewater System Surplus (Deficiency)                | (663,304)   | 667,810     | 653,769     | 1,516,730   | (208,110)   |
| Overall Retail Revenue Adjustment | 2.11% | 3.18% | 3.20% | 3.21% | 3.23% | 15.84%       | Reclaimed System Surplus (Deficiency)                 | 303,261     | 340,231     | 329,545     | 383,267     | 24,130      |
|                                   |       |       |       |       |       |              | Combined System Surplus (Deficiency)                  | \$779,869   | \$1,978,574 | \$2,268,402 | \$2,015,411 | \$905,279   |
|                                   |       |       |       |       |       |              | Avg. Res. Water Bill 4kgal                            | \$20.62     | \$21.19     | \$21.77     | \$22.37     | \$22.98     |
|                                   |       |       |       |       |       |              | Avg. Res. Wastewater Bill 4kgal                       | 29.10       | 30.77       | 32.54       | 34.41       | 36.39       |
|                                   |       |       |       |       |       |              | Avg. Residential Total Bill 4kgal                     | \$49.72     | \$51.96     | \$54.31     | \$56.78     | \$59.38     |
|                                   |       |       |       |       |       |              |                                                       |             |             |             |             | \$62.10     |





**Appendix 1B**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Analysis of Miscellaneous Fees and Charges**



**List of Tables**

| Table No. | Description                                                          |
|-----------|----------------------------------------------------------------------|
| 1         | Existing and Proposed Miscellaneous Service Charges                  |
| 2         | Development of Customer Water Meter Connection Charge                |
| 3         | Development of Customer Irrigation/Reclaimed Meter Connection Charge |
| 4         | Development of Customer Turn-on / Reconnect Fees - Regular Hours     |
| 5         | Development of Customer Turn-on / Reconnect Fees - After Hours       |
| 6         | Development of Customer Meter Bench Test Fee                         |
| 7         | Development of Monthly Backflow Device Inspection Fee                |
| 8         | Development of Customer Meter Check Fee                              |
| 9         | Development of Water Tap Fees                                        |
| 10        | Development of Sewer Coring Fees                                     |
| 11        | Development of Hydrant Maintenance Fee                               |

-Draft 4-7-2023-

**Table 1**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                                                                                                                                                                                                                                     | Miscellaneous Service Charge Name and Description                                                                                        | Existing Fees                        | Proposed Fees                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------|
| <b><u>Connection Charges for Potable Water and Reclaimed Service</u></b>                                                                                                                                                                                                     |                                                                                                                                          |                                      |                                   |
| <u>Potable Meters - Inside the City Limits:</u>                                                                                                                                                                                                                              |                                                                                                                                          |                                      |                                   |
| 1                                                                                                                                                                                                                                                                            | 3/4"                                                                                                                                     | \$605.00                             | \$750.00                          |
| 2                                                                                                                                                                                                                                                                            | 1"                                                                                                                                       | 825.00                               | 1,030.00                          |
| 3                                                                                                                                                                                                                                                                            | 1-1/2"                                                                                                                                   | 980.00                               | 1,220.00                          |
| 4                                                                                                                                                                                                                                                                            | 2"                                                                                                                                       | 1,905.00                             | 1,905.00                          |
| 5                                                                                                                                                                                                                                                                            | 3" or Larger [1]                                                                                                                         | \$425.00 + actual material and labor | \$525 + actual material and labor |
| <u>Reclaimed / Irrigation Meters - Inside the City Limits:</u>                                                                                                                                                                                                               |                                                                                                                                          |                                      |                                   |
| 6                                                                                                                                                                                                                                                                            | 3/4"                                                                                                                                     | \$605.00                             | \$750.00                          |
| 7                                                                                                                                                                                                                                                                            | 1"                                                                                                                                       | 825.00                               | 1,030.00                          |
| 8                                                                                                                                                                                                                                                                            | 1-1/2"                                                                                                                                   | 980.00                               | 1,220.00                          |
| 9                                                                                                                                                                                                                                                                            | 2"                                                                                                                                       | 1,535.00                             | 1,535.00                          |
| <u>Potable Meters - Outside the City Limits:</u>                                                                                                                                                                                                                             |                                                                                                                                          |                                      |                                   |
| 11                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$755.00                             | \$940.00                          |
| 12                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 1,030.00                             | 1,290.00                          |
| 13                                                                                                                                                                                                                                                                           | 1-1/2"                                                                                                                                   | 1,225.00                             | 1,525.00                          |
| 14                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 2,380.00                             | 2,380.00                          |
| 15                                                                                                                                                                                                                                                                           | 3" or Larger [1]                                                                                                                         | 530.00                               | 720.00                            |
| If a pressure main tap is required to complete the connection, the pressure main tapping charge set forth in the section on "Tapping Charges" shall be added to the charge. Charges for new service extensions shall be based on actual material, labor and equipment costs. |                                                                                                                                          |                                      |                                   |
| <b><u>Connection Charges for Sewer Service</u></b>                                                                                                                                                                                                                           |                                                                                                                                          |                                      |                                   |
| 16                                                                                                                                                                                                                                                                           | If connected at time of construction and is developer installed                                                                          | \$0.00                               | \$0.00                            |
| 17                                                                                                                                                                                                                                                                           | If new connection after construction or if City pays for connection concurrent with a line extension then the greater of actual costs or | \$1,400.00                           | \$1,775.00                        |
| <b><u>Minimum Customer Deposits</u></b>                                                                                                                                                                                                                                      |                                                                                                                                          |                                      |                                   |
| <u>Primary Meters - Owner of Property</u>                                                                                                                                                                                                                                    |                                                                                                                                          |                                      |                                   |
| 18                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$100.00                             | \$120.00                          |
| 19                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 200.00                               | 240.00                            |
| 20                                                                                                                                                                                                                                                                           | 1 1/2"                                                                                                                                   | 300.00                               | 360.00                            |
| 21                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 760.00                               | 912.00                            |
| 22                                                                                                                                                                                                                                                                           | 3"                                                                                                                                       | 1,050.00                             | 1,260.00                          |
| 23                                                                                                                                                                                                                                                                           | 4"                                                                                                                                       | 1,400.00                             | 1,680.00                          |
| 24                                                                                                                                                                                                                                                                           | 6"                                                                                                                                       | 3,500.00                             | 4,200.00                          |
| 25                                                                                                                                                                                                                                                                           | 8"                                                                                                                                       | 4,200.00                             | 5,040.00                          |
| 26                                                                                                                                                                                                                                                                           | 10"                                                                                                                                      | 6,000.00                             | 7,200.00                          |
| <u>Primary Meters - Tenant</u>                                                                                                                                                                                                                                               |                                                                                                                                          |                                      |                                   |
| 27                                                                                                                                                                                                                                                                           | 3/4"                                                                                                                                     | \$175.00                             | \$210.00                          |
| 28                                                                                                                                                                                                                                                                           | 1"                                                                                                                                       | 350.00                               | 420.00                            |
| 29                                                                                                                                                                                                                                                                           | 1 1/2"                                                                                                                                   | 525.00                               | 630.00                            |
| 30                                                                                                                                                                                                                                                                           | 2"                                                                                                                                       | 1,330.00                             | 1,596.00                          |
| 31                                                                                                                                                                                                                                                                           | 3"                                                                                                                                       | 1,838.00                             | 2,205.60                          |
| 32                                                                                                                                                                                                                                                                           | 4"                                                                                                                                       | 2,450.00                             | 2,940.00                          |
| 33                                                                                                                                                                                                                                                                           | 6"                                                                                                                                       | 6,125.00                             | 7,350.00                          |
| 34                                                                                                                                                                                                                                                                           | 8"                                                                                                                                       | 7,350.00                             | 8,820.00                          |
| 35                                                                                                                                                                                                                                                                           | 10"                                                                                                                                      | 10,500.00                            | 12,600.00                         |

**Table 1**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                              | Miscellaneous Service Charge Name and Description                                   | Existing Fees                                       | Proposed Fees                                       |
|-----------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|
| <u>Additional Meters - Owner Occupied Reclaimed or Potable Meter</u>  |                                                                                     |                                                     |                                                     |
| 36                                                                    | 3/4"                                                                                | \$35.00                                             | \$42.00                                             |
| 37                                                                    | 1"                                                                                  | 70.00                                               | 84.00                                               |
| 38                                                                    | 1 1/2"                                                                              | 105.00                                              | 126.00                                              |
| 39                                                                    | 2"                                                                                  | 140.00                                              | 319.20                                              |
| 40                                                                    | 3"                                                                                  | 350.00                                              | 441.00                                              |
| 41                                                                    | 4"                                                                                  | 455.00                                              | 588.00                                              |
| <u>Additional Meters - Tenant Occupied Reclaimed or Potable Meter</u> |                                                                                     |                                                     |                                                     |
| 42                                                                    | 3/4"                                                                                | \$80.00                                             | \$96.00                                             |
| 43                                                                    | 1"                                                                                  | 160.00                                              | 192.00                                              |
| 44                                                                    | 1 1/2"                                                                              | 240.00                                              | 288.00                                              |
| 45                                                                    | 2"                                                                                  | 608.00                                              | 1,386.24                                            |
| 46                                                                    | 3"                                                                                  | 840.00                                              | 1,058.40                                            |
| 47                                                                    | 4"                                                                                  | 1,120.00                                            | 1,447.38                                            |
| <u>Multiple Property Ownership (Shared Deposit)</u>                   |                                                                                     |                                                     |                                                     |
| 48                                                                    | Three (3) Meters or Less                                                            | \$100.00                                            | \$120.00                                            |
| 49                                                                    | Four (4) Meters or More                                                             | \$100 plus \$35 for each additional over (3)        | \$120 plus \$35 for each additional over (3)        |
| 50                                                                    | Customers with Prior Disconnects or Historical Delinquent Accounts on Credit Report | 2x Average Monthly Bill                             | 3x Average Monthly Bill                             |
| 51                                                                    | For Licensed Real Estate Agents Deposit Cap                                         | \$2,000.00                                          | \$2,400.00                                          |
| <u>Portable Water Meter Deposits / Charges</u>                        |                                                                                     |                                                     |                                                     |
| 52                                                                    | Meter with Backflow Device [2]                                                      | \$1,500 plus \$25 per month processing fee [2]      | \$1,900.00 plus \$25 per month processing fee [2]   |
| <u>Account Service Charges</u>                                        |                                                                                     |                                                     |                                                     |
| 53                                                                    | Turn On / Reconnect Fee - Regular Hours                                             | \$40.00                                             | \$45.00                                             |
| 54                                                                    | Turn On / Reconnect Fee - Same Day                                                  | 80.00                                               | 115.00                                              |
| 55                                                                    | Tampering Fee                                                                       | 3x Estimated dollar amount of service plus \$105.00 | 3x Estimated dollar amount of service plus \$115.00 |
| <u>Extraordinary Service Call Charges</u>                             |                                                                                     |                                                     |                                                     |
| 56                                                                    | Regular Hours                                                                       | \$40.00                                             | \$45.00                                             |
| 57                                                                    | After Hours                                                                         | 105.00                                              | 115.00                                              |
| 58                                                                    | Rental Property - Landlord Shutoff                                                  | 40.00                                               | 45.00                                               |
| <u>Meter Test Charges</u>                                             |                                                                                     |                                                     |                                                     |
| 59                                                                    | Bench Test (If meter is greater than 2.5% inaccurate then no charge)                | \$105.00                                            | \$115.00                                            |
| 60                                                                    | Meter Check (If meter is greater than 2.5% inaccurate then no charge)               | 20.00                                               | 30.00                                               |
| <u>Swimming Pool Service Charges</u>                                  |                                                                                     |                                                     |                                                     |
| 61                                                                    | If meter read visit from City prior to filling is required                          | \$40.00                                             | \$45.00                                             |
| 62                                                                    | If letter is provided from pool contractor or alternative reasonable process        | 0.00                                                | 0.00                                                |
| <u>Backflow Inspection / Testing Charge</u>                           |                                                                                     |                                                     |                                                     |
| 63                                                                    | Monthly Charge for Inspection and Testing                                           | \$2.92                                              | \$3.33                                              |

**Table 1**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                                                            | Miscellaneous Service Charge Name and Description | Existing Fees                           | Proposed Fees                           |
|-------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------|-----------------------------------------|
| <b><u>Minimum Tapping Charges</u></b>                                               |                                                   |                                         |                                         |
| <u>Pressure Main Tap Size</u>                                                       |                                                   |                                         |                                         |
| 64                                                                                  | 1"                                                | \$300.00                                | \$300.00                                |
| 65                                                                                  | 2"                                                | 340.00                                  | 430.00                                  |
| 66                                                                                  | 4"                                                | 560.00                                  | 705.00                                  |
| 67                                                                                  | 6"                                                | 560.00                                  | 705.00                                  |
| 68                                                                                  | 8"                                                | 560.00                                  | 705.00                                  |
| 69                                                                                  | 10"                                               | 615.00                                  | 775.00                                  |
| 70                                                                                  | 12"                                               | 670.00                                  | 840.00                                  |
| <u>Sewer Manhole Coring</u>                                                         |                                                   |                                         |                                         |
| 71                                                                                  | 1"                                                | N/A                                     | N/A                                     |
| 72                                                                                  | 2"                                                | N/A                                     | N/A                                     |
| 73                                                                                  | 4"                                                | \$780.00                                | \$805.00                                |
| 74                                                                                  | 6"                                                | 780.00                                  | 805.00                                  |
| 75                                                                                  | 8"                                                | 780.00                                  | 805.00                                  |
| 76                                                                                  | 10"                                               | 990.00                                  | 1,055.00                                |
| 77                                                                                  | 12"                                               | 1,195.00                                | 1,355.00                                |
| <b><u>Monthly Fire Hydrant Maintenance Charges</u></b>                              |                                                   |                                         |                                         |
| 78                                                                                  | Inside the City                                   | \$9.00                                  | \$10.00                                 |
| 79                                                                                  | Outside the City                                  | 11.25                                   | 12.50                                   |
| <b><u>Fire Sprinkler System Charges</u></b>                                         |                                                   |                                         |                                         |
| <u>Single Family Residential, Multi Family Residential and Apartments - Metered</u> |                                                   |                                         |                                         |
| 80                                                                                  | Less than or Equal to 2"                          | See Residential Water Rates             | See Residential Water Rates             |
| 81                                                                                  | Greater than 2"                                   | See Residential Water Rates             | See Residential Water Rates             |
| <u>Motel, Hotel, Commercial and Industrial - Metered</u>                            |                                                   |                                         |                                         |
| 82                                                                                  | All Sizes                                         | See Commercial Water Rates              | See Commercial Water Rates              |
| <u>New Fire Sprinkler Service Installations</u>                                     |                                                   |                                         |                                         |
| 83                                                                                  | All Sizes                                         | See Tapping Charges and Connection Fees | See Tapping Charges and Connection Fees |
| <u>Monthly Charges for Unmetered Fire Sprinkler Systems - Inside</u>                |                                                   |                                         |                                         |
| 84                                                                                  | 2"                                                | \$4.40                                  | \$4.62                                  |
| 85                                                                                  | 3"                                                | 8.25                                    | 8.66                                    |
| 86                                                                                  | 4"                                                | 13.75                                   | 14.44                                   |
| 87                                                                                  | 6"                                                | 27.50                                   | 28.88                                   |
| 88                                                                                  | 8"                                                | 44.00                                   | 46.20                                   |
| 89                                                                                  | 10"                                               | 63.25                                   | 66.41                                   |
| 90                                                                                  | 12"                                               | 118.25                                  | 124.16                                  |
| <u>Monthly Charges for Unmetered Fire Sprinkler Systems - Outside</u>               |                                                   |                                         |                                         |
| 91                                                                                  | 2"                                                | \$5.50                                  | \$5.78                                  |
| 92                                                                                  | 3"                                                | 10.31                                   | 10.83                                   |
| 93                                                                                  | 4"                                                | 17.19                                   | 18.05                                   |
| 94                                                                                  | 6"                                                | 34.38                                   | 36.10                                   |
| 95                                                                                  | 8"                                                | 55.00                                   | 57.75                                   |
| 96                                                                                  | 10"                                               | 79.06                                   | 83.01                                   |
| 97                                                                                  | 12"                                               | 147.81                                  | 155.20                                  |

**Table 1**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Existing and Proposed Miscellaneous Service Charges**

| Line No.                                  | Miscellaneous Service Charge Name and Description                                                                            | Existing Fees | Proposed Fees |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|
| <b><u>Collections Process Charges</u></b> |                                                                                                                              |               |               |
| 98                                        | Administration Fee for Account Sent to Collections                                                                           | \$40.00       | \$45.00       |
| 99                                        | Administration Fee for Account with Lien Processing or Satisfaction (Amount Charges is in addition to County processing fee) | \$40.00       | \$45.00       |

## Footnotes:

- [1] Amount shown is to be paid in addition to the actual costs of materials and labor utilized by the City.
- [2] Upon return of the meter in good working condition, a refund of the lesser of 85% of cost or this amount reduced by replacement cost of the damaged meter components.

-Draft 4-7-2023-

**Table 2**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

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**Development of Customer Water Meter Connection Charge**

| Line No. | Description                                       | Meter Sizes |            |            |            |
|----------|---------------------------------------------------|-------------|------------|------------|------------|
|          |                                                   | 5/8" x 3/4" | 1"         | 1-1/2"     | 2"         |
|          | <b>Meter Installation Charge</b>                  |             |            |            |            |
|          | Operating Personnel                               |             |            |            |            |
|          | <u>Utility Service Worker</u>                     |             |            |            |            |
| 1        | Cost Per Hour (Including Benefits)                | \$22.49     | \$22.49    | \$22.49    | \$22.49    |
| 2        | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 3        | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 4        | Total Base Salaries - Water Department            | \$33.73     | \$33.73    | \$44.98    | \$67.47    |
|          | <u>Crew Chief</u>                                 |             |            |            |            |
| 5        | Cost Per Hour (Including Benefits)                | \$30.65     | \$30.65    | \$30.65    | \$30.65    |
| 6        | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 7        | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 8        | Total Base Salaries - Billing Personnel           | \$45.98     | \$45.98    | \$61.30    | \$91.95    |
|          | Billing Personnel                                 |             |            |            |            |
|          | <u>Customer Service Clerk</u>                     |             |            |            |            |
| 9        | Cost Per Hour (Including Benefits)                | \$22.50     | \$22.50    | \$22.50    | \$22.50    |
| 10       | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 11       | Number of Hours Worked By Each Employee           | 0.25        | 0.25       | 0.25       | 0.25       |
| 12       | Total Base Salaries - Billing Personnel           | \$5.63      | \$5.63     | \$5.63     | \$5.63     |
| 13       | Total Base Salaries                               | \$85.33     | \$85.33    | \$111.90   | \$165.04   |
|          | <u>Vehicle Expense</u>                            |             |            |            |            |
|          | One Ton Crew Truck                                |             |            |            |            |
| 14       | Number of Trucks                                  | 1.00        | 1.00       | 1.00       | 1.00       |
| 15       | Cost Per Hour                                     | \$16.81     | \$16.81    | \$16.81    | \$16.81    |
| 16       | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 17       | Total Truck Cost                                  | \$25.22     | \$25.22    | \$33.62    | \$50.43    |
|          | <u>Materials, Parts and Supplies (Meter Cost)</u> |             |            |            |            |
| 18       | Meter Cost                                        | \$114.11    | \$329.65   | \$481.79   | \$633.93   |
| 19       | Meter Box / Other                                 | 93.24       | 126.79     | 126.79     | 158.48     |
| 20       | Backflow Preventer                                | 126.79      | 158.48     | 158.48     | 190.18     |
| 21       | Flex Unit Fee                                     | 171.16      | \$171.16   | \$171.16   | \$171.16   |
| 22       | Miscellaneous Materials                           | 126.79      | \$126.79   | \$126.79   | \$126.79   |
| 23       | Tubing (Assuming 5 feet at \$0.52 per foot)       | 2.60        | 2.60       | 2.60       | 2.60       |
|          | Total Materials, Parts and Supply Costs           | \$634.68    | \$915.47   | \$1,067.61 | \$1,283.15 |
| 24       | Subtotal                                          | \$745.23    | \$1,026.01 | \$1,213.13 | \$1,498.62 |
| 25       | Overhead and Contingency                          | 5.00        | 5.00       | 5.00       | 5.00       |
| 26       | Total Calculated                                  | 750.23      | 1,031.01   | 1,218.13   | 1,503.62   |
| 27       | Recommended Fee                                   | \$750.00    | \$1,030.00 | \$1,220.00 | \$1,505.00 |
| 28       | Existing Fee                                      | \$605.00    | \$825.00   | \$980.00   | \$1,905.00 |

**Table 3**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

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**Development of Customer Irrigation/Reclaimed Meter Connection Charge**

| Line No. | Description                                       | Meter Sizes |            |            |            |
|----------|---------------------------------------------------|-------------|------------|------------|------------|
|          |                                                   | 5/8" x 3/4" | 1"         | 1-1/2"     | 2"         |
|          | <b>Meter Installation Charge</b>                  |             |            |            |            |
|          | Operating Personnel                               |             |            |            |            |
|          | <u>Utility Service Worker</u>                     |             |            |            |            |
| 1        | Cost Per Hour (Including Benefits)                | \$22.49     | \$22.49    | \$22.49    | \$22.49    |
| 2        | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 3        | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 4        | Total Base Salaries - Water Department            | \$33.73     | \$33.73    | \$44.98    | \$67.47    |
|          | <u>Crew Chief</u>                                 |             |            |            |            |
| 5        | Cost Per Hour (Including Benefits)                | \$30.65     | \$30.65    | \$30.65    | \$30.65    |
| 6        | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 7        | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 8        | Total Base Salaries - Billing Personnel           | \$45.98     | \$45.98    | \$61.30    | \$91.95    |
|          | Billing Personnel                                 |             |            |            |            |
|          | <u>Customer Service Clerk</u>                     |             |            |            |            |
| 9        | Cost Per Hour (Including Benefits)                | \$22.50     | \$22.50    | \$22.50    | \$22.50    |
| 10       | Total Number of Employees Required                | 1.00        | 1.00       | 1.00       | 1.00       |
| 11       | Number of Hours Worked By Each Employee           | 0.25        | 0.25       | 0.25       | 0.25       |
| 12       | Total Base Salaries - Billing Personnel           | \$5.63      | \$5.63     | \$5.63     | \$5.63     |
| 13       | Total Base Salaries                               | \$85.33     | \$85.33    | \$111.90   | \$165.04   |
|          | <u>Vehicle Expense</u>                            |             |            |            |            |
|          | One Tone Crew Truck                               |             |            |            |            |
| 14       | Number of Trucks                                  | 1.00        | 1.00       | 1.00       | 1.00       |
| 15       | Cost Per Hour                                     | \$16.81     | \$16.81    | \$16.81    | \$16.81    |
| 16       | Number of Hours Worked By Each Employee           | 1.50        | 1.50       | 2.00       | 3.00       |
| 17       | Total Truck Cost                                  | \$25.22     | \$25.22    | \$33.62    | \$50.43    |
|          | <u>Materials, Parts and Supplies (Meter Cost)</u> |             |            |            |            |
| 18       | Meter Cost                                        | \$114.11    | \$329.65   | \$481.79   | \$633.93   |
| 19       | Meter Box                                         | 93.24       | 126.79     | 126.79     | 158.48     |
| 20       | Backflow Preventer                                | 126.79      | 158.48     | 158.48     | 190.18     |
| 21       | Flex Unit Fee                                     | 171.16      | 171.16     | 171.16     | 171.16     |
| 22       | Miscellaneous Materials                           | 126.79      | 126.79     | 126.79     | 126.79     |
| 23       | Tubing (Assuming 5 feet at \$0.41 per foot)       | 2.60        | 2.60       | 2.60       | 2.60       |
|          | Total Materials, Parts and Supply Costs           | \$634.68    | \$915.47   | \$1,067.61 | \$1,283.15 |
| 24       | Subtotal                                          | \$745.23    | \$1,026.01 | \$1,213.13 | \$1,498.62 |
| 25       | Overhead and Contingency                          | 5.00        | 5.00       | 5.00       | 5.00       |
| 26       | Total Calculated                                  | 750.23      | 1,031.01   | 1,218.13   | 1,503.62   |
| 27       | Recommended Fee                                   | \$750.00    | \$1,030.00 | \$1,220.00 | \$1,505.00 |
| 28       | Existing Fee                                      | \$605.00    | \$825.00   | \$980.00   | \$1,905.00 |

**Table 4**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Customer Turn-on / Reconnect Fees - Regular Hours**

| Line No. | Description                             | All Meter Sizes |
|----------|-----------------------------------------|-----------------|
|          | <b>Turn On/Reconnect Fee</b>            |                 |
|          | Operating Personnel                     |                 |
|          | <u>Utility Service Worker</u>           |                 |
| 1        | Cost Per Hour (Including Benefits)      | \$22.49         |
| 2        | Total Number of Employees Required      | 1.00            |
| 3        | Number of Hours Worked By Each Employee | 1.00            |
| 4        | Total Base Salaries - Water Department  | \$22.49         |
|          | Billing Personnel                       |                 |
|          | <u>Customer Service Clerk</u>           |                 |
| 5        | Cost Per Hour (Including Benefits)      | \$22.50         |
| 6        | Total Number of Employees Required      | 1.00            |
| 7        | Number of Hours Worked By Each Employee | 0.25            |
| 8        | Total Base Salaries - Billing Personnel | \$5.63          |
| 9        | Total Base Salaries                     | \$28.11         |
|          | <u>Vehicle Expense</u>                  |                 |
|          | Small Service Truck                     |                 |
| 10       | Number of Trucks                        | 1.00            |
| 11       | Cost Per Hour                           | \$11.75         |
| 12       | Number of Hours Worked By Each Employee | 1.00            |
| 13       | Total Truck Cost                        | \$11.75         |
| 14       | Subtotal                                | \$39.86         |
| 15       | Overhead and Contingency                | 5.00            |
| 16       | Total Calculated                        | 44.86           |
| 17       | Recommended Fee                         | \$45.00         |
| 18       | Existing Fee                            | \$40.00         |

**Table 5**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Customer Turn-on / Reconnect Fees - After Hours**

| Line No. | Description                             | All Meter Sizes |
|----------|-----------------------------------------|-----------------|
|          | <b>Turn On/Reconnect Fee</b>            |                 |
|          | Operating Personnel                     |                 |
|          | <u>Utility Service Worker</u>           |                 |
| 1        | Cost Per Hour (Including Benefits)      | \$22.49         |
| 2        | Total Number of Employees Required      | 1.00            |
| 3        | Number of Hours Worked By Each Employee | 3.00            |
| 4        | Total Base Salaries - Water Department  | \$67.47         |
|          | Billing Personnel                       |                 |
|          | <u>Customer Service Clerk</u>           |                 |
| 5        | Cost Per Hour (Including Benefits)      | \$22.50         |
| 6        | Total Number of Employees Required      | 1.00            |
| 7        | Number of Hours Worked By Each Employee | 0.25            |
| 8        | Total Base Salaries - Billing Personnel | \$5.63          |
| 9        | Total Base Salaries                     | \$73.09         |
|          | <u>Vehicle Expense</u>                  |                 |
|          | Small Service Truck                     |                 |
| 10       | Number of Trucks                        | 1.00            |
| 11       | Cost Per Hour                           | \$11.75         |
| 12       | Number of Hours Worked By Each Employee | 3.00            |
| 13       | Total Truck Cost                        | \$35.25         |
| 14       | Subtotal                                | \$108.34        |
| 15       | Overhead and Contingency                | 5.00            |
| 16       | Total Calculated                        | 113.34          |
| 17       | Recommended Fee                         | \$115.00        |
| 18       | Existing Fee                            | \$105.00        |

**Table 6**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**  
**Development of Customer Meter Bench Test Fee**

| Line No. | Description                             | All Meter Sizes |
|----------|-----------------------------------------|-----------------|
|          | <b>Meter Bench Test</b>                 |                 |
|          | Operating Personnel                     |                 |
|          | <u>Utility Service Worker</u>           |                 |
| 1        | Cost Per Hour (Including Benefits)      | \$22.49         |
| 2        | Total Number of Employees Required      | 1.00            |
| 3        | Number of Hours Worked By Each Employee | 3.00            |
| 4        | Total Base Salaries - Water Department  | \$67.47         |
|          | Billing Personnel                       |                 |
|          | <u>Customer Service Clerk</u>           |                 |
| 5        | Cost Per Hour (Including Benefits)      | \$22.50         |
| 6        | Total Number of Employees Required      | 1.00            |
| 7        | Number of Hours Worked By Each Employee | 0.25            |
| 8        | Total Base Salaries - Billing Personnel | \$5.63          |
| 9        | Total Base Salaries                     | \$73.09         |
|          | <u>Vehicle Expense</u>                  |                 |
|          | Small Service Truck                     |                 |
| 10       | Number of Trucks                        | 1.00            |
| 11       | Cost Per Hour                           | \$11.75         |
| 12       | Number of Hours Worked By Each Employee | 3.00            |
| 13       | Total Truck Cost                        | \$35.25         |
| 14       | Subtotal                                | \$108.34        |
| 15       | Overhead and Contingency                | 5.00            |
| 16       | Total Calculated                        | 113.34          |
| 17       | Recommended Fee                         | \$115.00        |
| 18       | Existing Fee                            | \$105.00        |

**Table 7**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Customer Meter Check Fee**

| Line No. | Description                             | All Meter Sizes |
|----------|-----------------------------------------|-----------------|
|          | <b>Meter Check</b>                      |                 |
|          | Operating Personnel                     |                 |
|          | <u>Utility Service Worker</u>           |                 |
| 1        | Cost Per Hour (Including Benefits)      | \$22.49         |
| 2        | Total Number of Employees Required      | 1.00            |
| 3        | Number of Hours Worked By Each Employee | 0.50            |
| 4        | Total Base Salaries - Water Department  | \$11.24         |
|          | Billing Personnel                       |                 |
|          | <u>Customer Service Clerk</u>           |                 |
| 5        | Cost Per Hour (Including Benefits)      | \$22.50         |
| 6        | Total Number of Employees Required      | 1.00            |
| 7        | Number of Hours Worked By Each Employee | 0.25            |
| 8        | Total Base Salaries - Billing Personnel | \$5.63          |
| 9        | Total Base Salaries                     | \$16.87         |
|          | <u>Vehicle Expense</u>                  |                 |
|          | Small Service Truck                     |                 |
| 10       | Number of Trucks                        | 1.00            |
| 11       | Cost Per Hour                           | \$11.75         |
| 12       | Number of Hours Worked By Each Employee | 0.50            |
| 13       | Total Truck Cost                        | \$5.88          |
| 14       | Subtotal                                | \$22.74         |
| 15       | Overhead and Contingency                | 5.00            |
| 16       | Total Calculated                        | 27.74           |
| 17       | Recommended Fee                         | \$30.00         |
| 18       | Existing Fee                            | \$20.00         |

**Table 8**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Monthly Backflow Device Inspection Fee**

| Line No. | Description                                | All Meter Sizes |
|----------|--------------------------------------------|-----------------|
|          | <b>Backflow Device Inspection and Test</b> |                 |
|          | Operating Personnel                        |                 |
|          | <u>Utility Service Worker</u>              |                 |
| 1        | Cost Per Hour (Including Benefits)         | \$22.49         |
| 2        | Total Number of Employees Required         | 1.00            |
| 3        | Number of Hours Worked By Each Employee    | 1.00            |
| 4        | Total Base Salaries - Water Department     | \$22.49         |
|          | <u>Vehicle Expense</u>                     |                 |
|          | Small Service Truck                        |                 |
| 5        | Number of Trucks                           | 1.00            |
| 6        | Cost Per Hour                              | \$11.75         |
| 7        | Number of Hours Worked By Each Employee    | 1.00            |
| 8        | Total Truck Cost                           | \$11.75         |
| 9        | Subtotal                                   | \$34.24         |
| 10       | Overhead and Contingency                   | 5.00            |
| 11       | Total Calculated                           | 39.24           |
| 12       | Recommended Fee                            | \$40.00         |
| 13       | Recommended Fee Per Month                  | \$3.33          |
| 13       | Existing Monthly Fee                       | \$2.92          |

**Table 9**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

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**Development of Water Tap Fees**

| Line No. | Description                                     | Main Tap Sizes |          |          |          |          |          |          |
|----------|-------------------------------------------------|----------------|----------|----------|----------|----------|----------|----------|
|          |                                                 | 1"             | 2"       | 4"       | 6"       | 8"       | 10"      | 12"      |
|          | <b>Water Tap Costs</b>                          |                |          |          |          |          |          |          |
|          | Operating Personnel                             |                |          |          |          |          |          |          |
|          | Utility Service Worker                          |                |          |          |          |          |          |          |
| 1        | Cost Per Hour (Including Benefits)              | \$22.49        | \$22.49  | \$22.49  | \$22.49  | \$22.49  | \$22.49  | \$22.49  |
| 2        | Total Number of Employees Required (Crew)       | 3.00           | 3.00     | 3.00     | 3.00     | 3.00     | 3.00     | 3.00     |
| 3        | Number of Hours Worked By Each Employee         | 1.00           | 2.00     | 4.00     | 4.00     | 4.00     | 4.50     | 5.00     |
| 4        | Total Base Salaries - Meter Inst Component      | \$67.47        | \$134.93 | \$269.86 | \$269.86 | \$269.86 | \$303.59 | \$337.33 |
|          | Materials, Parts, and Supplies                  |                |          |          |          |          |          |          |
| 5        | Miscellaneous - Average Costs of Tap            | \$152.14       | \$152.14 | \$152.14 | \$152.14 | \$152.14 | \$152.14 | \$152.14 |
| 6        | Total Materials, Parts, and Supplies            | \$152.14       | \$152.14 | \$152.14 | \$152.14 | \$152.14 | \$152.14 | \$152.14 |
|          | Vehicle Expense                                 |                |          |          |          |          |          |          |
|          | Small Service Truck                             |                |          |          |          |          |          |          |
| 7        | Number of Trucks                                | 1.00           | 1.00     | 1.00     | 1.00     | 1.00     | 1.00     | 1.00     |
| 8        | Cost Per Hour                                   | \$11.75        | \$11.75  | \$11.75  | \$11.75  | \$11.75  | \$11.75  | \$11.75  |
| 9        | Number of Hours Worked By Each Employee         | 1.00           | 2.00     | 4.00     | 4.00     | 4.00     | 4.50     | 5.00     |
| 10       | Total Vehicle Expense                           | \$11.75        | \$23.50  | \$47.00  | \$47.00  | \$47.00  | \$52.88  | \$58.75  |
|          | Equipment Expense                               |                |          |          |          |          |          |          |
| 11       | Backhoe (Calculated at \$57.67 Per Hour Worked) | \$57.67        | \$115.34 | \$230.68 | \$230.68 | \$230.68 | \$259.52 | \$288.35 |
| 12       | Total Vehicle Expense                           | \$57.67        | \$115.34 | \$230.68 | \$230.68 | \$230.68 | \$259.52 | \$288.35 |
| 13       | Subtotal                                        | \$289.03       | \$425.92 | \$699.69 | \$699.69 | \$699.69 | \$768.13 | \$836.57 |
| 14       | Overhead and Contingency                        | 5.00           | 5.00     | 5.00     | 5.00     | 5.00     | 5.00     | 5.00     |
| 15       | Total Calculated                                | \$294.03       | \$430.92 | \$704.69 | \$704.69 | \$704.69 | \$773.13 | \$841.57 |
| 16       | Recommended Fee                                 | \$295.00       | \$430.00 | \$705.00 | \$705.00 | \$705.00 | \$775.00 | \$840.00 |
| 17       | Existing Fee                                    | \$300.00       | \$340.00 | \$560.00 | \$560.00 | \$560.00 | \$615.00 | \$670.00 |

**Table 10**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

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**Development of Sewer Coring Fees**

| Line No. | Description                                     | Meter Sizes |            |            |
|----------|-------------------------------------------------|-------------|------------|------------|
|          |                                                 | 4" - 8"     | 10"        | 12"        |
|          | <b>Sewer Coring Costs</b>                       |             |            |            |
|          | Operating Personnel                             |             |            |            |
|          | <u>Field Service Worker</u>                     |             |            |            |
| 1        | Cost Per Hour (Including Benefits)              | \$22.49     | \$22.49    | \$22.49    |
| 2        | Total Number of Employees Required (Crew)       | 3.00        | 3.00       | 3.00       |
| 3        | Number of Hours Worked By Each Employee         | 4.00        | 6.00       | 8.00       |
| 4        | Total Base Salaries - Meter Inst Component      | \$269.86    | \$404.79   | \$539.72   |
|          | <u>Materials, Parts, and Supplies</u>           |             |            |            |
| 5        | Miscellaneous - Average Costs of Tap            | \$253.57    | \$253.57   | \$253.57   |
| 6        | Total Materials, Parts, and Supplies            | \$253.57    | \$253.57   | \$253.57   |
|          | <u>Vehicle Expense</u>                          |             |            |            |
|          | Small Service Truck                             |             |            |            |
| 7        | Number of Trucks                                | 1.00        | 1.00       | 1.00       |
| 8        | Cost Per Hour                                   | \$11.75     | \$11.75    | \$11.75    |
| 9        | Number of Hours Worked By Each Employee         | 4.00        | 4.00       | 8.00       |
| 10       | Total Vehicle Expense                           | \$47.00     | \$47.00    | \$94.00    |
|          | <u>Equipment Expense</u>                        |             |            |            |
| 11       | Backhoe (Calculated at \$57.67 Per Hour Worked) | \$230.68    | \$346.02   | \$461.36   |
| 12       | Total Vehicle Expense                           | \$230.68    | \$346.02   | \$461.36   |
| 13       | Subtotal                                        | \$801.12    | \$1,051.39 | \$1,348.66 |
| 14       | Overhead and Contingency                        | 5.00        | 5.00       | 5.00       |
| 15       | Total Calculated                                | \$806.12    | \$1,056.39 | \$1,353.66 |
| 16       | Recommended Fee                                 | \$805.00    | \$1,055.00 | \$1,355.00 |
| 17       | Existing Fee                                    | \$780.00    | \$990.00   | \$1,195.00 |

**Table 11**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Hydrant Maintenance Fee**

| Line No. | Description                                                | Charge for One (1) Hydrant |
|----------|------------------------------------------------------------|----------------------------|
|          | <b>LABOR COSTS</b>                                         |                            |
|          | <b>Annual Hydrant Flow Testing for One Hydrant</b>         |                            |
|          | <u>Utility Service Workers</u>                             |                            |
|          | <u>Labor</u>                                               |                            |
| 1        | Number of Hours Worked By Each Employee                    | 0.25                       |
| 2        | Cost Per Hour (Including Benefits)                         | \$22.49                    |
| 3        | Total Labor Cost for One Hydrant - Utility Service Workers | \$5.62                     |
|          | <b>Hydrant Maintenance</b>                                 |                            |
|          | <u>Utility Service Workers</u>                             |                            |
|          | <u>Labor</u>                                               |                            |
| 4        | Number of Annual Hours Worked By Each Employee             | 2,080.00                   |
| 5        | Cost Per Hour (Including Benefits)                         | \$22.49                    |
| 6        | Total Hydrants Maintained                                  | 2,000.00                   |
| 7        | Total Annual Labor Cost                                    | \$23.39                    |
|          | <b>VEHICLE AND EQUIPMENT COSTS</b>                         |                            |
|          | <b>Vehicles and Equipment</b>                              |                            |
|          | Hydrant Truck                                              |                            |
| 8        | Service Truck - Cost Per Hour                              | \$11.75                    |
| 9        | Annual Hours                                               | 2,080.00                   |
| 10       | Annual Cost                                                | \$24,440.00                |
| 11       | Total Hydrants Maintained                                  | 2,000                      |
| 12       | Annual Cost Per Hydrant                                    | \$12.22                    |
|          | <b>HYDRANT</b>                                             |                            |
|          | <b>New Hydrant Cost</b>                                    |                            |
| 13       | Cost of New Hydrant                                        | \$3,169.67                 |
| 14       | Service Life (Years)                                       | 45                         |
| 15       | Annual Cost Per Hydrant                                    | \$70.44                    |
|          | <b>PARTS AND PAINT</b>                                     |                            |
|          | <b>Parts and Paint</b>                                     |                            |
| 16       | Annual Cost                                                | \$25,357.39                |
| 17       | Total Hydrants Maintained                                  | 2,000                      |
| 18       | Annual Cost Per Hydrant                                    | \$12.68                    |
|          | <b>WATER FOR FLOW TESTING</b>                              |                            |
|          | <b>Water for Flow Testing</b>                              |                            |
| 19       | Annual Water Used for Flow Testing (kgal)                  | 6,000.00                   |
| 20       | Cost Per kgal                                              | \$1.48                     |
| 21       | Annual Cost                                                | \$8,880.00                 |
| 22       | Total Hydrants Maintained                                  | 2,000                      |

**Table 11**  
**City of Port Orange, Florida**  
**Water, Wastewater and Reclaimed Water Rate Study**

**Development of Hydrant Maintenance Fee**

|    |                                                        |                 |
|----|--------------------------------------------------------|-----------------|
| 23 | Annual Cost Per Hydrant                                | \$4.44          |
| 24 | <b>TOTAL ANNUAL COST PER HYDRANT</b>                   | <b>\$128.79</b> |
| 25 | <b>ESTIMATED NUMBER OF HOMES SERVED BY ONE HYDRANT</b> | <b>13</b>       |
| 26 | <b>ANNUAL COST PER HOME / ACCOUNT</b>                  | <b>\$10.30</b>  |
| 27 | <b>Recommended Rate</b>                                | <b>\$10.00</b>  |
| 28 | <b>Existing Rate</b>                                   | <b>\$9.00</b>   |

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**Appendix 2A  
City of Fort Orange, Florida  
Development Fee Study**

**Flood Asset Data and Asset Functionalities**

| Line No.                    | Description                                         | Reference ID | City Type Description   | Department Code | Date Acquired | Acquisition Cost | Alloc. Code | Supply  | Treatment | Effl.Recl. Treatment | Transmission | Water        |                         |               |        | Fire Hydrants | Meters | Treatment | Effl.Recl. Treatment | Transmission | Effl.Recl. Transmission | Collection | Effl.Recl. Distribution | Indirect | General  | Developer Contrib. |
|-----------------------------|-----------------------------------------------------|--------------|-------------------------|-----------------|---------------|------------------|-------------|---------|-----------|----------------------|--------------|--------------|-------------------------|---------------|--------|---------------|--------|-----------|----------------------|--------------|-------------------------|------------|-------------------------|----------|----------|--------------------|
|                             |                                                     |              |                         |                 |               |                  |             |         |           |                      |              | Distribution | Effl.Recl. Distribution | Fire Hydrants | Meters |               |        |           |                      |              |                         |            |                         |          |          |                    |
| UTILITY SYSTEM FIXED ASSETS |                                                     |              |                         |                 |               |                  |             |         |           |                      |              |              |                         |               |        |               |        |           |                      |              |                         |            |                         |          |          |                    |
| 1                           | Landscaping (City Hall Complex)                     | 0100350000   | Improvement City Hall   | 401             | 4/11/1986     | \$22,000         | General     | \$0     | \$0       | \$0                  | \$0          | \$0          | \$0                     | \$0           | \$0    | \$0           | \$0    | \$0       | \$0                  | \$0          | \$0                     | \$0        | \$0                     | \$0      | \$22,000 | \$0                |
| 2                           | Bldg. Shldge Press                                  | 0000000000   | Buildings Sewer         | 401             | 3/20/1984     | 3,825            | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 3,825     | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        | 0                  |
| 3                           | Canseway Park                                       | 0000060000   | Improvements Sewer      | 401             | 8/31/1990     | 144,151          | SGC         | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 144,151                 | 0          | 0                       | 0        | 0        |                    |
| 4                           | Wastewater Plant (Pumps & Improvements)             | 0000700000   | Buildings Sewer         | 401             | 7/19/1983     | 5,001,930        | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 5                           | As Hdrer Sewer Plant (Group)                        | 0000700041   | Buildings Sewer         | 401             | 2/14/1986     | 37,788           | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 6                           | Storage Bldg (Crop)                                 | 0000700046   | Buildings Sewer         | 401             | 7/15/1986     | 7,408            | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 7                           | Wastewater Plant Expansion                          | 0000700050   | Buildings Sewer         | 401             | 12/14/1989    | 31,070,464       | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 8                           | Generator At Sewer Plant                            | 0000700053   | Buildings Sewer         | 401             | 3/14/1986     | 43,199           | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 9                           | Tower (Confined Space Training)                     | 0450000000   | Buildings Sewer         | 401             | 9/15/1995     | 3,257            | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 10                          | Materials Spr. Cr. Kent. Area                       | 0400000000   | Buildings Sewer         | 401             | 10/29/1980    | 48,997           | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 11                          | Contsr. Spruce Creek Paviloin                       | 0400000001   | Buildings Sewer         | 401             | 1/11/1978     | 86,953           | ST          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 12                          | Oak St. W/P Spr. 1952 - A. (Crop)                   | 0200130000   | Buildings Water         | 401             | 1/1/1952      | 1,624,196        | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 13                          | Design Phase Cemetery Plant                         | 0200130029   | Buildings Water         | 401             | 9/26/1986     | 41,437           | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 14                          | Canseway Water Plant (Expansion)                    | 0200470001   | Buildings Water         | 401             | 6/12/1981     | 3,087,363        | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 15                          | Water Plant Expansion                               | 0200470045   | Buildings Water         | 401             | 6/21/1985     | 109,458          | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 16                          | City Records Storage Bldg/Elect                     | 0200600000   | Buildings Water         | 401             | 4/8/1991      | 2,461            | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 17                          | Ground Storage Tank Oxide                           | 0201140000   | Buildings Water         | 401             | 1/1/1970      | 340,000          | W.T.R.      | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 18                          | Records Storage Bldg (Oak St.)                      | 0206000000   | Buildings Water         | 401             | 6/15/1992     | 42,454           | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 19                          | Records Storage Area (Warehouse)                    | 0960000000   | Buildings Water         | 401             | 1/29/1993     | 150,000          | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 20                          | Warehouse Expansion P&T (M&M002)                    | 0960000001   | Buildings Water         | 401             | 6/30/2002     | 553,317          | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 21                          | Dist. Shop Replacement P&T (M&M003)                 | 0960000027   | Buildings Water         | 401             | 3/31/2005     | 7,041            | WT          | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0        |                    |
| 22                          | Laptop, Processor Intel Centon (M&M003)             | 0290340000   | Computer Equipment      | 401             | 9/30/2008     | 1,249            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,249    |                    |
| 23                          | Computer, Dell For Scads Sys (Rep.)                 | 0400700000   | Computer Equipment      | 401             | 9/30/2008     | 1,145            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,145    |                    |
| 24                          | Router, Cisco 1811 Integrated Security (M&M003)     | 0491480000   | Computer Equipment      | 401             | 2/29/2008     | 861              | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 861      |                    |
| 25                          | Router, Cisco 1811 Integrated Security (M&M003)     | 0491490000   | Computer Equipment      | 401             | 2/29/2008     | 861              | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 861      |                    |
| 26                          | Laptop, Toshiba Telenority (M&M003)                 | 0491510000   | Computer Equipment      | 401             | 2/29/2008     | 1,361            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,361    |                    |
| 27                          | Computer, Dell System (Telenority) (M&M003)         | 0491520000   | Computer Equipment      | 401             | 2/29/2008     | 1,209            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,209    |                    |
| 28                          | Telenority Computer System (M&M003)                 | 0491530000   | Computer Equipment      | 401             | 5/31/2001     | 8,180            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 8,180    |                    |
| 29                          | Computer, Hp Workstation (M&M003) P. 2              | 0600400000   | Computer Equipment      | 401             | 2/28/2007     | 2,243            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 2,243    |                    |
| 30                          | Computer, Workstation Dell (Copper) 755 MiniTower   | 0600400000   | Computer Equipment      | 401             | 9/30/2008     | 1,600            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,600    |                    |
| 31                          | Laptop, Dell Latitude D830                          | 0800700000   | Computer Equipment      | 401             | 9/30/2008     | 1,236            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,236    |                    |
| 32                          | City Hall Complex Bldg                              | 0100250001   | Buildings City Hall     | WS Trust        | 9/30/1983     | 1,584,764        | WS Trust    | 752,382 | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 752,382  |                    |
| 33                          | Depository (Located @ Drive-In Window)              | 0144240000   | Equipment (Depreciable) | 401             | 1/15/1990     | 2,340            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 2,340    |                    |
| 34                          | Tube System, Remote Train System                    | 0165000000   | Equipment (Depreciable) | 401             | 9/28/2000     | 4,400            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 4,400    |                    |
| 35                          | Letter Opener, Electric, Martin                     | 0167130000   | Equipment (Depreciable) | 401             | 1/31/2001     | 1,125            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,125    |                    |
| 36                          | Meter Tester                                        | 0200800000   | Equipment (Depreciable) | 401             | 1/11/1980     | 1,026            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,026    |                    |
| 37                          | Miscellaneous Analyzer, Ammonia Ap600 (Crop)        | 0209100000   | Equipment (Depreciable) | 401             | 6/30/2010     | 16,130           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 16,130   |                    |
| 38                          | Kubota Generator                                    | 0219180000   | Equipment (Depreciable) | 401             | 9/8/1985      | 1,295            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,295    |                    |
| 39                          | Telenority For U.S. Emergency Alarm System          | 0251120000   | Equipment (Depreciable) | 401             | 1/10/1992     | 13,600           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 13,600   |                    |
| 40                          | Telenority For U.S. Emergency Alarm System          | 0251220001   | Equipment (Depreciable) | 401             | 7/9/1992      | 3,999            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 3,999    |                    |
| 41                          | Steam Pressure Cleaner, Dayton, Md #H012A           | 0252900000   | Equipment (Depreciable) | 401             | 12/9/1993     | 2,446            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 2,446    |                    |
| 42                          | Canseway Reseac Ka                                  | 0263760000   | Equipment (Depreciable) | 401             | 10/21/1999    | 5,145            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 5,145    |                    |
| 43                          | Analyzer, Ammonia Miscellaneous Ap600               | 0267500000   | Equipment (Depreciable) | 401             | 3/31/2003     | 9,444            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 9,444    |                    |
| 44                          | Hydrant Flusher, Eclipse 9700                       | 0287900000   | Equipment (Depreciable) | 401             | 4/30/2007     | 1,405            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,405    |                    |
| 45                          | Hydrant Flusher, Eclipse 9700                       | 0287900000   | Equipment (Depreciable) | 401             | 4/30/2007     | 1,405            | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,405    |                    |
| 46                          | Analyzer, Ammonia Chlorine                          | 0290740000   | Equipment (Depreciable) | 401             | 5/31/2009     | 13,062           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 13,062   |                    |
| 47                          | Tank, Carbon Dioxide Storage                        | 0290840000   | Equipment (Depreciable) | 401             | 7/31/2009     | 64,400           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 64,400   |                    |
| 48                          | Circulation Machine, Long Dist Solenoid (Crop)      | 0291100000   | Equipment (Depreciable) | 401             | 6/30/2010     | 49,611           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 49,611   |                    |
| 49                          | Generator, Mtn Onsite Eng M&R (10Kw) (Ocean) (Crop) | 0292040000   | Equipment (Depreciable) | 401             | 7/31/2010     | 62,306           | General     | 0       | 0         | 0                    | 0            | 0            | 0                       | 0             | 0      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 62,306   |                    |
| 50                          | Generator, Mtn Onsite Eng M&R (10Kw) (Pan) (Crop)   | 0292050000   | Equipment (Depreciable) | 401             | 7/31/2010     | 61,805</         |             |         |           |                      |              |              |                         |               |        |               |        |           |                      |              |                         |            |                         |          |          |                    |

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**Appendix 2A  
City of Fort Worth, Florida  
Development Fee Study**

**Flood Asset Data and Asset Functionalities**

| Line No. | Description                                     | Reference ID | City Type Description | Department Code | Date Acquired | Acquisition Cost | Alloc. Code      | Supply | Treatment | Effl.Recl. Treatment | Transmission | Water        |              | Effl.Recl. Distribution | Fire Hydrants | Meters | Wastewater              |            |                         |            | Other Plant |       | Other Developer Contrib. |   |
|----------|-------------------------------------------------|--------------|-----------------------|-----------------|---------------|------------------|------------------|--------|-----------|----------------------|--------------|--------------|--------------|-------------------------|---------------|--------|-------------------------|------------|-------------------------|------------|-------------|-------|--------------------------|---|
|          |                                                 |              |                       |                 |               |                  |                  |        |           |                      |              | Transmission | Distribution |                         |               |        | Effl.Recl. Transmission | Collection | Effl.Recl. Distribution | Indirect   | General     |       |                          |   |
| 251      | Telemetry, Lfibration Rte5 (Main003) Fy05       | 0251020014   | Improvements Sewer    | 401             | 6/30/2005     | 12,804           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,554      | 0                       | 8,250      | 0           | 0     | 0                        |   |
| 252      | Telemetry, Lfibration Rte5 (Main003) Fy05       | 0251020015   | Improvements Sewer    | 401             | 9/30/2005     | 7,846            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,791      | 0                       | 5,055      | 0           | 0     | 0                        |   |
| 253      | Telemetry, Lfibration Rte5 (Main003) Fy06       | 0251020016   | Improvements Sewer    | 401             | 3/31/2006     | 13,621           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,844      | 0                       | 8,777      | 0           | 0     | 0                        |   |
| 254      | Telemetry, Lfibration Rte5 (Main003) Fy06       | 0251020017   | Improvements Sewer    | 401             | 5/31/2006     | 12,409           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,413      | 0                       | 7,996      | 0           | 0     | 0                        |   |
| 255      | Telemetry, Lfibration Rte5 (Main003) Fy06       | 0251020018   | Improvements Sewer    | 401             | 7/31/2006     | 7,747            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,755      | 0                       | 4,992      | 0           | 0     | 0                        |   |
| 256      | Telemetry - Skaia Server (Main003)              | 0251020019   | Improvements Sewer    | 401             | 2/29/2008     | 24,318           | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 11,776     | 0                       | 12,542     | 0           | 0     | 0                        |   |
| 257      | Telemetry - Lfibration Fy08 (Main003)           | 0251020020   | Improvements Sewer    | 401             | 6/30/2008     | 48,879           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 17,420     | 0                       | 31,459     | 0           | 0     | 0                        |   |
| 258      | Telemetry - Skaia Server (Main003)              | 0251020021   | Improvements Sewer    | 401             | 9/30/2008     | 15,675           | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 7,591      | 0                       | 8,084      | 0           | 0     | 0                        |   |
| 259      | Telemetry, Lfibration Fy09 (Main003)            | 0251020022   | Improvements Sewer    | 401             | 5/31/2009     | 39,883           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 14,186     | 0                       | 25,700     | 0           | 0     | 0                        |   |
| 260      | Telemetry - Skaia Fy09 (Main003)                | 0251020023   | Improvements Sewer    | 401             | 5/31/2009     | 17,550           | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 8,499      | 0                       | 9,051      | 0           | 0     | 0                        |   |
| 261      | Telemetry, Lfibration Fy09 (Main003)            | 0251020024   | Improvements Sewer    | 401             | 7/31/2009     | 7,017            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,496      | 0                       | 4,521      | 0           | 0     | 0                        |   |
| 262      | Telemetry, Skaia Fy09 (Main003)                 | 0251020025   | Improvements Sewer    | 401             | 7/31/2009     | 1,950            | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 944        | 0                       | 1,006      | 0           | 0     | 0                        |   |
| 263      | Telemetry, Lfibration Fy09 (Main003)            | 0251020026   | Improvements Sewer    | 401             | 8/31/2009     | 20,853           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 7,417      | 0                       | 13,436     | 0           | 0     | 0                        |   |
| 264      | Telemetry, Lfibration Fy09 (Main003)            | 0251020027   | Improvements Sewer    | 401             | 9/30/2009     | 12,352           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,393      | 0                       | 7,959      | 0           | 0     | 0                        |   |
| 265      | Telemetry, Lfibration Fy10 (Main003)            | 0251020028   | Improvements Sewer    | 401             | 3/31/2010     | 13,900           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,944      | 0                       | 8,956      | 0           | 0     | 0                        |   |
| 266      | Telemetry, Lfibration Fy10 (Main003)            | 0251020029   | Improvements Sewer    | 401             | 8/31/2010     | 8,243            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,832      | 0                       | 5,411      | 0           | 0     | 0                        |   |
| 267      | Telemetry, Lfibration Fy10 (Main003)            | 0251020030   | Improvements Sewer    | 401             | 9/30/2010     | 19,674           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 6,997      | 0                       | 12,677     | 0           | 0     | 0                        |   |
| 268      | Telemetry, Lfibration Fy11 (Main003)            | 0251020031   | Improvements Sewer    | 401             | 11/30/2010    | 11,915           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,238      | 0                       | 7,677      | 0           | 0     | 0                        |   |
| 269      | Telemetry, Lfibration Fy11 (Main003)            | 0251020032   | Improvements Sewer    | 401             | 12/31/2010    | 17,496           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 6,294      | 0                       | 11,402     | 0           | 0     | 0                        |   |
| 270      | Telemetry, Lfibration Fy11 (Main003)            | 0251020033   | Improvements Sewer    | 401             | 3/31/2011     | 14,865           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 5,287      | 0                       | 9,578      | 0           | 0     | 0                        |   |
| 271      | Telemetry, Lfibration Fy11 (Main003)            | 0251020034   | Improvements Sewer    | 401             | 3/31/2011     | 8,243            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,932      | 0                       | 5,311      | 0           | 0     | 0                        |   |
| 272      | Telemetry, Lfibration Fy11 (Main003)            | 0251020035   | Improvements Sewer    | 401             | 7/31/2011     | 49,308           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 17,537     | 0                       | 31,771     | 0           | 0     | 0                        |   |
| 273      | Telemetry, Lfibration Fy11 (Main003)            | 0251020036   | Improvements Sewer    | 401             | 7/31/2011     | 42,597           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 15,150     | 0                       | 27,447     | 0           | 0     | 0                        |   |
| 274      | Telemetry, Lfibration Fy12 (Main003)            | 0251020037   | Improvements Sewer    | 401             | 6/30/2012     | 23,100           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 8,216      | 0                       | 14,884     | 0           | 0     | 0                        |   |
| 275      | Telemetry, Lfibration Fy12 (Main003)            | 0251020038   | Improvements Sewer    | 401             | 7/31/2012     | 5,972            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 2,124      | 0                       | 3,848      | 0           | 0     | 0                        |   |
| 276      | Telemetry, Lfibration Fy12 (Main003)            | 0251020039   | Improvements Sewer    | 401             | 7/31/2012     | 5,390            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 1,917      | 0                       | 3,473      | 0           | 0     | 0                        |   |
| 277      | Telemetry, Lfibration Fy12 (Main003)            | 0251020040   | Improvements Sewer    | 401             | 9/30/2012     | 13,931           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,955      | 0                       | 8,976      | 0           | 0     | 0                        |   |
| 278      | Telemetry, Lfibration Fy12 (Main003)            | 0251020041   | Improvements Sewer    | 401             | 9/30/2012     | 42,479           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 15,250     | 0                       | 27,229     | 0           | 0     | 0                        |   |
| 279      | Utility Mapping Project                         | 0300010001   | Improvements Sewer    | 401             | 10/19/1990    | 1,018,903        | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 493,407    | 0                       | 525,495    | 0           | 0     | 0                        |   |
| 280      | Utilities Relocation Sca                        | 0300020000   | Improvements Sewer    | 401             | 10/1/1988     | 52,660           | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 27,580     | 0                       | 24,481     | 0           | 0     | 0                        |   |
| 281      | Jackon B. Project Cont. Part                    | 0300170000   | Improvements Sewer    | 401             | 7/12/1999     | 150,000          | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 74,064     | 0                       | 75,936     | 0           | 0     | 0                        |   |
| 282      | City Hall Lift Station Pump                     | 0400010001   | Improvements Sewer    | 401             | 5/23/1996     | 17,856           | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 6,351      | 0                       | 11,505     | 0           | 0     | 0                        |   |
| 283      | Evaluation Mac's Bay                            | 0400010002   | Improvements Sewer    | 401             | 1/18/1985     | 3,563            | General          | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 0                       | 0          | 0           | 3,563 | 0                        |   |
| 284      | Weldit, Corp                                    | 0400020000   | Improvements Sewer    | 401             | 1/11/1985     | 27,137           | ST               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 24         | 0                       | 0          | 0           | 0     | 0                        |   |
| 285      | Constr. Effluent Rese Program (Corp)            | 0400020001   | Improvements Sewer    | 401             | 4/26/1985     | 125,129          | RW-TR-DistWeight | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 55,267                  | 0          | 69,862      | 0     | 0                        | 0 |
| 286      | Reclaimed Water (Effluent Ss Fy07)              | 0400020010   | Improvements Sewer    | 401             | 10/1/1996     | 17,298,581       | RW-TR-DistWeight | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 0                       | 0          | 0           | 0     | 0                        |   |
| 287      | Sewer Master Plan - Force Intake (Lift002)      | 0400020019   | Improvements Sewer    | 401             | 11/13/1998    | 24,178,491       | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 12,808,832 | 7,640,413               | 11,369,668 | 9,658,168   | 0     | 0                        |   |
| 288      | Engineering Port Orange Causeway                | 0400030005   | Improvements Sewer    | 401             | 5/10/1985     | 133,987          | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 70,981     | 0                       | 63,006     | 0           | 0     | 0                        |   |
| 289      | Foodservice West Upisng                         | 0400040000   | Improvements Sewer    | 401             | 6/13/1985     | 225,128          | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 102,345    | 0                       | 122,783    | 0           | 0     | 0                        |   |
| 290      | Cap Interec 1987                                | 0400040001   | Improvements Sewer    | 401             | 9/30/1987     | 246,351          | STFMWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 120,515    | 25,441                  | 152,887    | 0           | 0     | 0                        |   |
| 291      | Lampighter Lift Station                         | 0400050000   | Improvements Sewer    | 401             | 11/19/79      | 40,000           | Sewer Lines      | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 19,370     | 0                       | 20,630     | 0           | 0     | 0                        |   |
| 292      | Upisng County W&B                               | 0400050003   | Improvements Sewer    | 401             | 9/20/1985     | 8,849            | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 4,608      | 0                       | 4,161      | 0           | 0     | 0                        |   |
| 293      | Reclaimed Water (State Revolving Loan Fund)     | 0400070000   | Improvements Sewer    | 401             | 3/10/1995     | 5,313,320        | RW-TR-DistWeight | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 2,546,790               | 0          | 2,966,541   | 0     | 0                        | 0 |
| 294      | Sewer, Oak Pl. 1987                             | 0400110002   | Improvements Sewer    | 401             | 12/13/1987    | 12,094           | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 6,725      | 0                       | 5,369      | 0           | 0     | 0                        |   |
| 295      | Infiltration & Inflow Program                   | 0400120002   | Improvements Sewer    | 401             | 9/30/1989     | 617,578          | FMSCWeight       | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 321,710    | 0                       | 296,400    | 0           | 0     | 0                        |   |
| 296      | Water Rese Program                              | 0400130000   | Improvements Sewer    | 401             | 12/20/1989    | 2,999,069        | RW-TR-DistWeight | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 1,324,625  | 0                       | 1,674,444  | 0           | 0     | 0                        |   |
| 297      | Water Rese Program                              | 0400130018   | Improvements Sewer    | 401             | 2/15/1991     | 1,081,062        | RW-TR-DistWeight | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 477,482                 | 0          | 603,580     | 0     | 0                        | 0 |
| 298      | Lift Station Engineering Reserve/Palmetto Sewer | 0400140000   | Improvements Sewer    | 401             | 6/23/1996     | 4,250            | LS               | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 1,512      | 0                       | 2,738      | 0           | 0     | 0                        |   |
| 299      | Parts,Region Etc.                               | 0400140001   | Improvements Sewer    | 401             | 8/8/1988      | 31,544           | General          | 0      | 0         | 0                    | 0            | 0            | 0            | 0                       | 0             | 0      | 0                       | 0          | 0                       | 0          | 0</         |       |                          |   |

**Appendix 2A  
City of Fort Group, Florida  
Development Fee Study**

**Flood Asset Data and Asset Functionalities**

| Line No. | Description                      | Reference ID | City Type Description    | Department Code | Date Acquired | Acquisition Cost | Alloc. Code | Water  |           |                     |              |                        |              |                        |               |        |           | Wastewater          |              |                        |            | Other Plant            |          | Other Developer Contrib. |         |   |
|----------|----------------------------------|--------------|--------------------------|-----------------|---------------|------------------|-------------|--------|-----------|---------------------|--------------|------------------------|--------------|------------------------|---------------|--------|-----------|---------------------|--------------|------------------------|------------|------------------------|----------|--------------------------|---------|---|
|          |                                  |              |                          |                 |               |                  |             | Supply | Treatment | FtH Recl. Treatment | Transmission | FtH Recl. Transmission | Distribution | FtH Recl. Distribution | Fire Hydrants | Meters | Treatment | FtH Recl. Treatment | Transmission | FtH Recl. Transmission | Collection | FtH Recl. Distribution | Indirect |                          | General |   |
| 377      | Causeway Post Phase II           | 0400770000   | Improvements Sewer       | 401             | 5/24/1991     | 2,822            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 1,495                  | 0          | 1,327                  | 0        | 0                        | 0       | 0 |
| 378      | Lift Sta. 400 S. Halifax #7      | 0400450000   | Improvements Sewer       | 401             | 1/1/1963      | 25,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 8,891                  | 0          | 16,109                 | 0        | 0                        | 0       | 0 |
| 379      | Upgrade Halifax Lift Sta         | 0400450001   | Improvements Sewer       | 401             | 6/23/1986     | 1,250            | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 445                    | 0          | 805                    | 0        | 0                        | 0       | 0 |
| 380      | Pipe Halifax Lift Sta            | 0400450002   | Improvements Sewer       | 401             | 6/23/1986     | 919              | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 291                    | 0          | 528                    | 0        | 0                        | 0       | 0 |
| 381      | Lane Rock Halifax Lift Sta       | 0400450003   | Improvements Sewer       | 401             | 9/30/1986     | 387              | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 138                    | 0          | 250                    | 0        | 0                        | 0       | 0 |
| 382      | Lift Station Emer. Alarm Sys     | 0400450005   | Improvements Sewer       | 401             | 5/18/1990     | 3,834            | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 1,364                  | 0          | 2,470                  | 0        | 0                        | 0       | 0 |
| 383      | Lift Sta. No. Halifax #6         | 0400900000   | Improvements Sewer       | 401             | 1/1/1963      | 20,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 7,113                  | 0          | 12,887                 | 0        | 0                        | 0       | 0 |
| 384      | Lift Sta. Chas. St. #5           | 0400900000   | Improvements Sewer       | 401             | 1/1/1979      | 35,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 12,448                 | 0          | 22,552                 | 0        | 0                        | 0       | 0 |
| 385      | Lift Sta. Blm & Nixon #10        | 0400120000   | Improvements Sewer       | 401             | 1/1/1964      | 15,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 5,335                  | 0          | 9,665                  | 0        | 0                        | 0       | 0 |
| 386      | Lift Sta. Turner & Chris. #11    | 0400130000   | Improvements Sewer       | 401             | 1/1/1979      | 30,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 10,670                 | 0          | 19,330                 | 0        | 0                        | 0       | 0 |
| 387      | Lift Sta. Howe & Jas. #2         | 0400400000   | Improvements Sewer       | 401             | 1/1/1979      | 30,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 10,670                 | 0          | 19,330                 | 0        | 0                        | 0       | 0 |
| 388      | Fushon Jr Lift Station           | 0400500000   | Improvements Sewer       | 401             | 6/5/1985      | 23,817           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 8,471                  | 0          | 15,346                 | 0        | 0                        | 0       | 0 |
| 389      | Lift Sta. Cambridge #18          | 0400560008   | Improvements Sewer       | 401             | 1/1/1981      | 30,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 10,670                 | 0          | 19,330                 | 0        | 0                        | 0       | 0 |
| 390      | Lift Sta. Powers #8              | 0400770009   | Improvements Sewer       | 401             | 1/1/1981      | 30,000           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 10,670                 | 0          | 19,330                 | 0        | 0                        | 0       | 0 |
| 391      | Lift Station (Oak St/Oak Pl)     | 0400770011   | Improvements Sewer       | 401             | 8/17/1989     | 1,180            | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 420                    | 0          | 760                    | 0        | 0                        | 0       | 0 |
| 392      | Rheological Line For Lift Sta/Ck | 0400770012   | Improvements Sewer       | 401             | 5/18/1989     | 2,270            | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 807                    | 0          | 1,463                  | 0        | 0                        | 0       | 0 |
| 393      | Lift Station (Herbert & Nova)    | 0400770013   | Improvements Sewer       | 401             | 1/11/1988     | 11,572           | LS          | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 4,116                  | 0          | 7,456                  | 0        | 0                        | 0       | 0 |
| 394      | South Utility Placement          | 0400770015   | Improvements Sewer       | 401             | 1/26/1990     | 17,508           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 9,487                  | 0          | 8,421                  | 0        | 0                        | 0       | 0 |
| 395      | South Utility Placement          | 0400770016   | Improvements Sewer       | 401             | 1/26/1990     | 172,780          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 91,532                 | 0          | 81,247                 | 0        | 0                        | 0       | 0 |
| 396      | South Utility Placement          | 0400770017   | Improvements Sewer       | 401             | 4/12/1990     | 402,599          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 213,282                | 0          | 189,317                | 0        | 0                        | 0       | 0 |
| 397      | South Utility Placement          | 0400770018   | Improvements Sewer       | 401             | 12/29/1989    | 329,078          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 174,333                | 0          | 154,745                | 0        | 0                        | 0       | 0 |
| 398      | South Utility Placement          | 0400770019   | Improvements Sewer       | 401             | 11/10/1989    | 275,386          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 198,560                | 0          | 176,427                | 0        | 0                        | 0       | 0 |
| 399      | South Utility Placement          | 0400770020   | Improvements Sewer       | 401             | 3/9/1990      | 11,577           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 6,133                  | 0          | 5,444                  | 0        | 0                        | 0       | 0 |
| 400      | South Utility Placement          | 0400770021   | Improvements Sewer       | 401             | 3/9/1990      | 5,540            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 3,147                  | 0          | 2,793                  | 0        | 0                        | 0       | 0 |
| 401      | South Utility Placement          | 0400770022   | Improvements Sewer       | 401             | 5/17/1990     | 7,100            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 3,761                  | 0          | 3,339                  | 0        | 0                        | 0       | 0 |
| 402      | South Utility Placement          | 0400770023   | Improvements Sewer       | 401             | 5/17/1990     | 8,851            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 4,469                  | 0          | 4,162                  | 0        | 0                        | 0       | 0 |
| 403      | South Utility Placement          | 0400770024   | Improvements Sewer       | 401             | 6/29/1990     | 4,500            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 2,384                  | 0          | 2,116                  | 0        | 0                        | 0       | 0 |
| 404      | South Utility Placement          | 0400770025   | Improvements Sewer       | 401             | 6/29/1990     | 8,439            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 4,439                  | 0          | 4,156                  | 0        | 0                        | 0       | 0 |
| 405      | South Utility Placement          | 0400770026   | Improvements Sewer       | 401             | 7/31/1990     | 157,482          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 83,428                 | 0          | 74,054                 | 0        | 0                        | 0       | 0 |
| 406      | South Utility Placement          | 0400770027   | Improvements Sewer       | 401             | 7/31/1990     | 1,180            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 583                    | 0          | 517                    | 0        | 0                        | 0       | 0 |
| 407      | South Utility Placement          | 0400770028   | Improvements Sewer       | 401             | 7/31/1990     | 10,614           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 5,305                  | 0          | 4,709                  | 0        | 0                        | 0       | 0 |
| 408      | South Utility Placement          | 0400770029   | Improvements Sewer       | 401             | 6/28/1990     | 106,401          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 56,367                 | 0          | 50,034                 | 0        | 0                        | 0       | 0 |
| 409      | South Utility Placement          | 0400770030   | Improvements Sewer       | 401             | 8/31/1990     | 50,522           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 26,365                 | 0          | 23,757                 | 0        | 0                        | 0       | 0 |
| 410      | South Utility Placement          | 0400770031   | Improvements Sewer       | 401             | 8/30/1990     | 2,700            | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 1,430                  | 0          | 1,270                  | 0        | 0                        | 0       | 0 |
| 411      | South Utility Placement          | 0400770032   | Improvements Sewer       | 401             | 11/29/1989    | 368,555          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 195,247                | 0          | 173,309                | 0        | 0                        | 0       | 0 |
| 412      | South Utility Placement          | 0400770033   | Improvements Sewer       | 401             | 2/22/1990     | 254,888          | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 155,085                | 0          | 139,805                | 0        | 0                        | 0       | 0 |
| 413      | South Utility Placement          | 0400770034   | Improvements Sewer       | 401             | 6/16/1990     | 95,370           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 50,738                 | 0          | 45,882                 | 0        | 0                        | 0       | 0 |
| 414      | South Utility Placement          | 0400770035   | Improvements Sewer       | 401             | 2/22/1990     | 54,912           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 29,091                 | 0          | 25,822                 | 0        | 0                        | 0       | 0 |
| 415      | South Utility Placement          | 0400770036   | Improvements Sewer       | 401             | 9/20/1990     | 48,481           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 25,895                 | 0          | 22,986                 | 0        | 0                        | 0       | 0 |
| 416      | South Utility Placement (Kaco)   | 0400770037   | Improvements Sewer       | 401             | 1/25/1991     | 14,782           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 7,820                  | 0          | 7,482                  | 0        | 0                        | 0       | 0 |
| 417      | South Utility Placement (Kaco)   | 0400770038   | Improvements Sewer       | 401             | 12/21/1990    | 91,195           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 48,312                 | 0          | 42,884                 | 0        | 0                        | 0       | 0 |
| 418      | South Utility Placement (Kaco)   | 0400770039   | Improvements Sewer       | 401             | 6/21/1991     | 24,570           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 12,826                 | 0          | 11,742                 | 0        | 0                        | 0       | 0 |
| 419      | South Utility Placement (Kaco)   | 0400770040   | Improvements Sewer       | 401             | 6/14/1991     | 38,640           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 18,055                 | 0          | 16,085                 | 0        | 0                        | 0       | 0 |
| 420      | South Utility Placement (Kaco)   | 0400770041   | Improvements Sewer       | 401             | 7/12/1991     | 82,530           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 43,721                 | 0          | 38,809                 | 0        | 0                        | 0       | 0 |
| 421      | South Utility Placement (Kaco)   | 0400770042   | Improvements Sewer       | 401             | 9/30/1991     | 55,554           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 29,420                 | 0          | 26,123                 | 0        | 0                        | 0       | 0 |
| 422      | South Utility Placement (Kaco)   | 0400770043   | Improvements Sewer       | 401             | 4/24/1992     | 82,500           | FMSC/Weight | 0      | 0         | 0                   | 0            | 0                      | 0            | 0                      | 0             | 0      | 0         | 0                   | 0            | 43,705                 | 0          | 38,795                 | 0        | 0                        | 0       | 0 |
| 423      | South Utility Placement (Kaco)   | 0400770044   | Improvements Sewer Impro |                 |               |                  |             |        |           |                     |              |                        |              |                        |               |        |           |                     |              |                        |            |                        |          |                          |         |   |

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**Appendix 2A  
City of Fort Group, Florida  
Development Fee Study**

**Flood Asset Data and Asset Functionalization**

| Line No. | Description                                   | Reference ID | City Type Description | Department Code | Date Acquired | Acquisition Cost | Allo. Code      | Water     |           |                      |              |                         |              |                         |               |        |           | Wastewater           |              |                         |            | Other Plant             |          | Other Developer Contrib. |         |
|----------|-----------------------------------------------|--------------|-----------------------|-----------------|---------------|------------------|-----------------|-----------|-----------|----------------------|--------------|-------------------------|--------------|-------------------------|---------------|--------|-----------|----------------------|--------------|-------------------------|------------|-------------------------|----------|--------------------------|---------|
|          |                                               |              |                       |                 |               |                  |                 | Supply ID | Treatment | Effl.Recl. Treatment | Transmission | Effl.Recl. Transmission | Distribution | Effl.Recl. Distribution | Fire Hydrants | Meters | Treatment | Effl.Recl. Treatment | Transmission | Effl.Recl. Transmission | Collection | Effl.Recl. Distribution | Indirect |                          | General |
| 755      | Utility Easement, Woodfield (Let001)          | 026020141    | Improvement Water     | 401             | 8/31/2003     | 1,520            | W-TR-DistWeight | 0         | 0         | 0                    | 739          | 0                       | 0            | 0                       | 761           | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 756      | Utility Easement, Thayer (Let001)             | 026020148    | Improvement Water     | 401             | 9/30/2003     | 1,590            | W-TR-DistWeight | 0         | 0         | 0                    | 794          | 0                       | 0            | 0                       | 796           | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 757      | Utility Easement, Piersen (Let001)            | 026020158    | Improvement Water     | 401             | 1/31/2004     | 2,000            | W-TR-DistWeight | 0         | 0         | 0                    | 999          | 0                       | 0            | 0                       | 1,001         | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 758      | Transmitter, Rosemont 30512-2                 | 026010000    | Improvement Water     | 401             | 7/30/1997     | 1,766            | General         | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,766                    | 0       |
| 759      | Transmitter, Rosemont 1151D                   | 026072000    | Improvement Water     | 401             | 7/10/1997     | 1,617            | General         | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,617                    | 0       |
| 760      | Transmitter, Rosemont 1151 Dp                 | 026030000    | Improvement Water     | 401             | 7/10/1997     | 1,617            | General         | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,617                    | 0       |
| 761      | Transmitter, Rosemont 11501                   | 026030000    | Improvement Water     | 401             | 7/30/1997     | 1,896            | General         | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 1,896                    | 0       |
| 762      | Relocate Nova Road 1300'x1400'                | 026790000    | Improvement Water     | 401             | 7/23/1993     | 70,851           | W-TR-DistWeight | 0         | 0         | 0                    | 35,395       | 0                       | 0            | 35,456                  | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 763      | Mainland Water Storage Tank                   | 026780000    | Improvement Water     | 401             | 6/12/1992     | 108,240          | W-TR            | 0         | 0         | 0                    | 108,240      | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 764      | Mainland Water Storage Tank                   | 026780001    | Improvement Water     | 401             | 5/18/1992     | 848,640          | W-TR            | 0         | 0         | 0                    | 848,640      | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 765      | Utility Water Service Area                    | 027100000    | Improvement Water     | 401             | 5/31/1991     | 1,004,157        | W-TR-DistWeight | 0         | 0         | 0                    | 951,256      | 0                       | 0            | 952,901                 | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 766      | W/S Projects Capitalized Interest 1991        | 029200000    | Cap Interest Water    | 401             | 9/30/1991     | 55,309           | WTRWeight       | 0         | 33,619    | 0                    | 21,651       | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 767      | W/S Projects Capitalized Interest 1988        | 029200001    | Cap Interest Water    | 401             | 9/30/1988     | 243,354          | WTRWeight       | 0         | 148,275   | 0                    | 95,079       | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 768      | W/S Projects Capitalized Interest 1989        | 029200002    | Cap Interest Water    | 401             | 9/30/1989     | 110,386          | WTRWeight       | 0         | 67,145    | 0                    | 43,242       | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 769      | W/S Projects Capitalized Interest 1990        | 029200003    | Cap Interest Water    | 401             | 9/30/1990     | 475,223          | WTRWeight       | 0         | 289,665   | 0                    | 186,159      | 0                       | 0            | 0                       | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 770      | Utility Mapping Project                       | 030001004    | Improvement Water     | 401             | 3/26/1993     | 1,890            | W-TR-DistWeight | 0         | 0         | 0                    | 844          | 0                       | 0            | 0                       | 946           | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 771      | Property, Silver Sands                        | 030063000    | Improvement Water     | 401             | 3/30/1994     | 8,422            | W-TR-DistWeight | 0         | 0         | 0                    | 4,207        | 0                       | 0            | 0                       | 4,214         | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 772      | Property, Silver Sands (Fence)                | 030063001    | Improvement Water     | 401             | 10/14/1994    | 3,824            | W-TR-DistWeight | 0         | 0         | 0                    | 1,910        | 0                       | 0            | 0                       | 1,914         | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 773      | Caneway (F&C Claim)                           | 040003015    | Improvement Water     | 401             | 8/5/1991      | 121,000          | W-TR-DistWeight | 0         | 0         | 0                    | 60,448       | 0                       | 0            | 0                       | 60,552        | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 774      | Platform                                      | 040011000    | Improvements Sewer    | 401             | 1/18/1985     | 3,192,692        | W-TR-DistWeight | 0         | 0         | 0                    | 1,594,967    | 0                       | 0            | 1,597,724               | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 775      | Infiltration & Inflow Program                 | 040012000    | Improvement Water     | 401             | 3/16/1983     | 312,448          | FMSCWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 165,523   | 0                    | 146,925      | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 776      | Cap Interest Water FY99 (Up004)               | 0400170002   | Cap Interest Sewer    | 401             | 9/30/1999     | 6,264            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 2,381     | 175                  | 3,061        | 646                     | 0          | 0                       | 0        | 0                        | 0       |
| 777      | Capitalized Interest FY00 (Up004)             | 0400170004   | Cap Interest Sewer    | 401             | 9/30/2000     | 2,931            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 1,114     | 82                   | 1,432        | 302                     | 0          | 0                       | 0        | 0                        | 0       |
| 778      | Capitalized Interest FY00 (Wp005)             | 0400170006   | Cap Interest Sewer    | 401             | 9/30/2000     | 40,469           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 15,440    | 1,137                | 19,877       | 4,196                   | 0          | 0                       | 0        | 0                        | 0       |
| 779      | Cap Interest Int FY01 (Let014) S0748          | 0400170021   | Cap Interest Sewer    | 401             | 9/30/2005     | 10,654           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 3,822     | 281                  | 4,914        | 1,037                   | 0          | 0                       | 0        | 0                        | 0       |
| 780      | W/S Capitalized Interest FY05 (Iwa)           | 0400170023   | Cap Interest Sewer    | 401             | 9/30/2005     | 157,178          | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 59,748    | 4,393                | 76,520       | 16,217                  | 0          | 0                       | 0        | 0                        | 0       |
| 781      | W/S Capitalized Int FY06 (Let014) S0745       | 0400170026   | Cap Interest Sewer    | 401             | 9/30/2006     | 18,855           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 7,167     | 527                  | 9,215        | 1,945                   | 0          | 0                       | 0        | 0                        | 0       |
| 782      | Capitalized Int FY06 (Let014) S0745           | 0400170027   | Cap Interest Sewer    | 401             | 9/30/2006     | 71,272           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 27,091    | 1,991                | 34,812       | 7,553                   | 0          | 0                       | 0        | 0                        | 0       |
| 783      | Capitalized Int FY06 (Let013) S07010          | 0400170028   | Cap Interest Sewer    | 401             | 9/30/2006     | 27,165           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 10,326    | 759                  | 13,277       | 2,803                   | 0          | 0                       | 0        | 0                        | 0       |
| 784      | Capitalized Int FY06 (Let013) S0713P          | 0400170029   | Cap Interest Sewer    | 401             | 9/30/2006     | 56,366           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 21,404    | 1,574                | 27,519       | 5,889                   | 0          | 0                       | 0        | 0                        | 0       |
| 785      | Capitalized Int FY06 (Let014) S0745           | 0400170031   | Cap Interest Sewer    | 401             | 9/30/2006     | 655              | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 173       | 222                  | 47           | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 786      | W/S Capitalized Interest FY06 (Iwa)           | 0400170032   | Cap Interest Sewer    | 401             | 9/30/2006     | 135,213          | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 51,398    | 3,779                | 66,084       | 13,950                  | 0          | 0                       | 0        | 0                        | 0       |
| 787      | Capitalized Int FY07 (Let013) S07010          | 0400170035   | Cap Interest Sewer    | 401             | 9/30/2007     | 85,780           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 32,577    | 2,395                | 41,886       | 8,842                   | 0          | 0                       | 0        | 0                        | 0       |
| 788      | Capitalized Int FY07 (Let013) S07010          | 0400170037   | Cap Interest Sewer    | 401             | 9/30/2007     | 22,731           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 8,468     | 637                  | 9,145        | 2,390                   | 0          | 0                       | 0        | 0                        | 0       |
| 789      | W/S Capitalized Interest FY07 (Iwa)           | 0400170039   | Cap Interest Water    | 401             | 9/30/2007     | 19,948           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 7,203     | 530                  | 9,261        | 1,955                   | 0          | 0                       | 0        | 0                        | 0       |
| 790      | Capitalized Int FY07 (Let014) S0745           | 0400170041   | Cap Interest Water    | 401             | 9/30/2007     | 24,876           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 9,456     | 695                  | 12,158       | 2,567                   | 0          | 0                       | 0        | 0                        | 0       |
| 791      | W/S Capitalized Interest FY08 (Iwa)           | 0400170043   | Cap Interest Water    | 401             | 9/30/2008     | 14,582           | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 13,146    | 967                  | 15,468       | 2,567                   | 0          | 0                       | 0        | 0                        | 0       |
| 792      | W/S Capitalized Interest FY09 (Iwa)           | 0400170044   | Cap Interest Water    | 401             | 9/30/2009     | 6,915            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 2,629     | 193                  | 3,380        | 713                     | 0          | 0                       | 0        | 0                        | 0       |
| 793      | W/S Capitalized Interest FY10 (Iwa)           | 0400170046   | Cap Interest Water    | 401             | 9/30/2010     | 4,733            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 1,799     | 132                  | 2,313        | 488                     | 0          | 0                       | 0        | 0                        | 0       |
| 794      | W/S Capitalized Interest FY11 (Iwa)           | 0400170048   | Cap Interest Water    | 401             | 9/30/2011     | 3,017            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 1,114     | 82                   | 1,432        | 302                     | 0          | 0                       | 0        | 0                        | 0       |
| 795      | W/S Capitalized Interest FY12 (Iwa)           | 0400170050   | Cap Interest Water    | 401             | 9/30/2012     | 2,993            | STFMWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 1,138     | 84                   | 1,463        | 309                     | 0          | 0                       | 0        | 0                        | 0       |
| 796      | Groves-Creek Creek Force Main                 | 040022000    | Improvement Water     | 401             | 7/12/1991     | 143,094          | FMSCWeight      | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 75,806    | 0                    | 67,280       | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 797      | Winkler Hill (Cost Participation)             | 040077001    | Improvement Water     | 401             | 8/26/1991     | 26,168           | W-TR-DistWeight | 0         | 0         | 0                    | 13,073       | 0                       | 0            | 13,095                  | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 798      | Lift Station Elimination (Eliminate Lts FY98) | 040124008    | Improvement Water     | 401             | 3/19/1998     | 224,838          | LS              | 0         | 0         | 0                    | 0            | 0                       | 0            | 0                       | 0             | 0      | 79,966    | 0                    | 144,872      | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 799      | Water System, Eastport Btu PL Dev (As001)     | 049101003    | Improvement Water     | 401             | 2/6/1998      | 4,423            | W-TR-DistWeight | 0         | 0         | 0                    | 2,210        | 0                       | 0            | 2,210                   | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 800      | Water System, Eastport Btu PL Dev (As001)     | 049101004    | Improvement Water     | 401             | 2/6/1998      | 85               | W-TR-DistWeight | 0         | 0         | 0                    | 43           | 0                       | 0            | 43                      | 0             | 0      | 0         | 0                    | 0            | 0                       | 0          | 0                       | 0        | 0                        | 0       |
| 801      | Water System, Eastport Btu PL Dev (As001)     | 04910101     |                       |                 |               |                  |                 |           |           |                      |              |                         |              |                         |               |        |           |                      |              |                         |            |                         |          |                          |         |

**Appendix 2A  
City of Fort Orange, Florida  
Development Fee Study**

**Fixed Asset Data and Asset Functionalization**

| Line | Description                                      | Reference ID | City Type Description | Department Code | Date Acquired | Acquisition Cost | Alloc. Code | Water     |           |                       |              |                          |              |                          |               |        |           | Wastewater            |              |                          |            | Other Plant              |          | Other Developer Credit |         |
|------|--------------------------------------------------|--------------|-----------------------|-----------------|---------------|------------------|-------------|-----------|-----------|-----------------------|--------------|--------------------------|--------------|--------------------------|---------------|--------|-----------|-----------------------|--------------|--------------------------|------------|--------------------------|----------|------------------------|---------|
|      |                                                  |              |                       |                 |               |                  |             | Supply    | Treatment | Effl. Recl. Treatment | Transmission | Effl. Recl. Transmission | Distribution | Effl. Recl. Distribution | Fire Hydrants | Meters | Treatment | Effl. Recl. Treatment | Transmission | Effl. Recl. Transmission | Collection | Effl. Recl. Distribution | Indirect |                        | General |
| 881  | Esplanade Blvd, 3100 BR                          | 020040000    | Land                  | 401             | 8/21/1951     | 1,650            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 825                      | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 882  | Property, 2800 BK Ridge Rd On Beachside          | 020040000    | Land                  | 401             | 9/30/1981     | 518              | EqualW-TRFM | 0         | 0         | 0                     | 0            | 259                      | 0            | 0                        | 0             | 0      | 0         | 259                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 883  | N Of Major & E Of Onide                          | 020070000    | Land                  | 401             | 7/16/1977     | 25,000           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 12,500                   | 0            | 0                        | 0             | 0      | 0         | 12,500                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 884  | Property, Right Of Way 1969                      | 020070000    | Land                  | 401             | 4/1/1969      | 900              | EqualW-TRFM | 0         | 0         | 0                     | 0            | 450                      | 0            | 0                        | 0             | 0      | 0         | 450                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 885  | Property 1972                                    | 020067001    | Land                  | 401             | 1/1/1972      | 19,841           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 9,921                    | 0            | 0                        | 0             | 0      | 0         | 9,921                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 886  | Property 1977                                    | 020067003    | Land                  | 401             | 1/1/1972      | 115,566          | EqualW-TRFM | 0         | 0         | 0                     | 0            | 57,753                   | 0            | 0                        | 0             | 0      | 0         | 57,753                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 887  | Right Of Way 1969                                | 020067004    | Land                  | 401             | 1/1/1969      | 3,300            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 1,650                    | 0            | 0                        | 0             | 0      | 0         | 1,650                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 888  | Silver Sands Property                            | 020067005    | Land                  | 401             | 6/21/1989     | 1,054,980        | WS Treat    | 0         | 527,490   | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 527,490   | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      |         |
| 889  | Appraisal York Town Blvd R/W                     | 020067007    | Land                  | 401             | 9/29/1989     | 1,200            | General     | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 1,200    | 0                      |         |
| 890  | York Towne Project Water Approval                | 020067008    | Land                  | 401             | 10/13/1989    | 2,800            | General     | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 2,800    | 0                      |         |
| 891  | Wellfield Property (Sumner Property)             | 020067009    | Land                  | 401             | 6/17/1992     | 26,155           | Supply      | 26,155    | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      |         |
| 892  | Right Of Way (Nova Rd & Hound Hills)             | 020067010    | Land                  | 401             | 7/21/1995     | 6,609            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 3,304                    | 0            | 0                        | 0             | 0      | 0         | 3,304                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 893  | Right Of Way (Tarpunan Property 1.72 Acres)      | 020067011    | Land                  | 401             | 1/31/1996     | 700              | EqualW-TRFM | 0         | 0         | 0                     | 0            | 350                      | 0            | 0                        | 0             | 0      | 0         | 350                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 894  | Property, Dunashee (Wellfield) (Wew001)          | 020067012    | Land                  | 401             | 6/30/2003     | 79,234           | Supply      | 79,234    | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 895  | Property, Russo (Wellfield) (Wew001)             | 020067013    | Land                  | 401             | 8/31/2003     | 241,606          | Supply      | 241,606   | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 896  | Property, Dunashee (Wellfield) (Wew001) Excess   | 020067015    | Land                  | 401             | 9/30/2003     | 1,600            | Supply      | 1,600     | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 897  | Property, Batts (Wellfield) (M0002) (2 Paces)    | 020067017    | Land                  | 401             | 1/31/2004     | 751,179          | Supply      | 751,179   | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 898  | Property, Gray (4513 Clyde Morris) (M0002)       | 020070019    | Land                  | 401             | 2/29/2004     | 800              | EqualW-TRFM | 0         | 0         | 0                     | 0            | 400                      | 0            | 0                        | 0             | 0      | 0         | 400                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 899  | Property, Smith (Survey) (Wellfield) (M0002)     | 020067020    | Land                  | 401             | 5/31/2004     | 1,500            | Supply      | 1,500     | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 900  | Property, Batts (Survey) (Wellfield) (M0002)     | 020067021    | Land                  | 401             | 5/31/2004     | 2,520            | Supply      | 2,520     | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 901  | Property, Rest Area 9-8 (Idole)                  | 020067022    | Land                  | 401             | 9/30/2010     | 44,950           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 22,475                   | 0            | 0                        | 0             | 0      | 0         | 22,475                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 902  | N Of Major & E Of Onide                          | 020060000    | Land                  | 401             | 7/1/1977      | 27,000           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 13,500                   | 0            | 0                        | 0             | 0      | 0         | 13,500                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 903  | Property, Wellfield                              | 020001000    | Land                  | 401             | 6/8/1980      | 3,761,316        | Supply      | 3,761,316 | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 904  | Property, Var Cal                                | 029100000    | Land                  | 401             | 4/21/1995     | 1,995,496        | WS Treat    | 0         | 947,748   | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 947,748   | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 905  | Green Property, 817 Oak St.                      | 040010000    | Land                  | 401             | 7/27/1982     | 49,487           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 24,743                   | 0            | 0                        | 0             | 0      | 0         | 24,743                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 906  | Property, Zaskos                                 | 040010000    | Land                  | 401             | 8/9/1988      | 69,511           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 34,756                   | 0            | 0                        | 0             | 0      | 0         | 34,756                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 907  | Herbert St Canabuse Blvd Sp. Ck Rd               | 040020001    | Land                  | 401             | 11/14/1988    | 49,616           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 24,008                   | 0            | 0                        | 0             | 0      | 0         | 24,008                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 908  | Property, 817 Oak St Sewer Plant                 | 040040000    | Land                  | 401             | 7/7/1992      | 7,000            | ST          | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 7,000                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 909  | Property, 817 Oak St Sewer Plant                 | 040047000    | Land                  | 401             | 12/1/1972     | 4,771            | ST          | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 4,771                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 910  | Property, 817 Oak St Sewer Plant                 | 040050000    | Land                  | 401             | 7/31/1963     | 14,000           | ST          | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 14,000                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 911  | Dred 145 207 Sewage Plant                        | 040070000    | Land                  | 401             | 7/19/1963     | 1                | ST          | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 912  | Right Of Way (6030 Sp. Ck Rd.)                   | 040070010    | Land                  | 401             | 7/19/1989     | 34,011           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 17,005                   | 0            | 0                        | 0             | 0      | 0         | 17,005                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 913  | Left Station (Herbert & Nova)                    | 040070014    | Land                  | 401             | 12/28/1988    | 500              | LS          | 0         | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 500                   | 0            | 193                      | 0          | 0                        | 0        | 0                      | 0       |
| 914  | Haldia Mobile Estates (Appraisals & Dred)        | 040121000    | Land                  | 401             | 10/25/1991    | 2,655            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 1,327                    | 0            | 0                        | 0             | 0      | 0         | 1,327                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 915  | Cove Property                                    | 040124000    | Land                  | 401             | 6/12/1992     | 1,211            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 606                      | 0            | 0                        | 0             | 0      | 0         | 606                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 916  | Property, Kelly                                  | 040200000    | Land                  | 401             | 3/20/1985     | 12,250           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 6,125                    | 0            | 0                        | 0             | 0      | 0         | 6,125                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 917  | Property, Wellfield Land- Survey                 | 040300000    | Land                  | 401             | 1/31/1991     | 54,673           | Supply      | 54,673    | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 918  | Property, Nelson (Airport Rd Storage Tank)       | 049101000    | Land                  | 401             | 3/14/1994     | 98,019           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 49,009                   | 0            | 0                        | 0             | 0      | 0         | 49,009                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 919  | Property, Space Creek Rd Area So Line Easement   | 049101005    | Land                  | 401             | 6/30/1998     | 4,460            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 2,229                    | 0            | 0                        | 0             | 0      | 0         | 2,229                 | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 920  | Property, Hepler (Harbor Oaks) (L0005)           | 049101006    | Land                  | 401             | 8/19/1999     | 20,003           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 10,003                   | 0            | 0                        | 0             | 0      | 0         | 10,003                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 921  | Property, Louise (Wellfield)                     | 049101056    | Land                  | 401             | 7/31/2001     | 162,006          | Supply      | 162,006   | 0         | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 922  | Property, Ponderosa (Christinity Lth) (L0001)    | 049101072    | Land                  | 401             | 12/31/2001    | 32,466           | EqualW-TRFM | 0         | 0         | 0                     | 0            | 16,453                   | 0            | 0                        | 0             | 0      | 0         | 16,453                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 923  | Property, Williams Blvd Pond (Survey) (L0003)    | 049101099    | Land                  | 401             | 5/31/2006     | 2,100            | W-TR        | 0         | 0         | 0                     | 0            | 2,100                    | 0            | 0                        | 0             | 0      | 0         | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 924  | Property, Stank                                  | 049101117    | Land                  | 401             | 7/31/2009     | 3,973,244        | WS Treat    | 0         | 1,986,622 | 0                     | 0            | 0                        | 0            | 0                        | 0             | 0      | 1,986,622 | 0                     | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 925  | Property, Medical Associates (Dp048)             | 049101017    | Land                  | 401             | 6/30/2010     | 179,629          | EqualW-TRFM | 0         | 0         | 0                     | 0            | 89,814                   | 0            | 0                        | 0             | 0      | 0         | 89,814                | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 926  | Property, Dagley (Dagwood 9 Lns) (Dp048) Deposit | 049101018    | Land                  | 401             | 7/31/2010     | 1,000            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 500                      | 0            | 0                        | 0             | 0      | 0         | 500                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 927  | Property, Strasser (S38 Dagwood) (Dp048) Deposit | 049101019    | Land                  | 401             | 7/31/2010     | 1,000            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 500                      | 0            | 0                        | 0             | 0      | 0         | 500                   | 0            | 0                        | 0          | 0                        | 0        | 0                      | 0       |
| 928  | Property, Strasser (S42 Ruff) (Dp048) Deposit    | 049101010    | Land                  | 401             | 7/31/2010     | 1,000            | EqualW-TRFM | 0         | 0         | 0                     | 0            | 500                      | 0            | 0                        |               |        |           |                       |              |                          |            |                          |          |                        |         |

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Appendix 2A  
City of Fort Group, Florida  
Development Fee Study

Flood Asset Data and Asset Functionalities

| Line No. | Description                                     | Reference ID | City Type Description     | Department Code | Date Acquired | Acquisition Cost | Alloc. Code     | Water  |           |                 |              |                           |              |                           |                 |        |           | Wastewater      |              |                           |            |                           | Other Plant |         | Other Developer Contrib. |   |
|----------|-------------------------------------------------|--------------|---------------------------|-----------------|---------------|------------------|-----------------|--------|-----------|-----------------|--------------|---------------------------|--------------|---------------------------|-----------------|--------|-----------|-----------------|--------------|---------------------------|------------|---------------------------|-------------|---------|--------------------------|---|
|          |                                                 |              |                           |                 |               |                  |                 | Supply | Treatment | FtHl. Treatment | Transmission | FtHl. Resol. Distribution | Distribution | FtHl. Resol. Distribution | Pipe Hydraulics | Meters | Treatment | FtHl. Treatment | Transmission | FtHl. Resol. Distribution | Collection | FtHl. Resol. Distribution | Indirect    | General |                          |   |
| 1133     | BA-004631                                       | BA-004631    |                           | 401             | 5/5/2020      | 11,825           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 11,825                   | 0 |
| 1134     | BA-004636                                       | BA-004636    |                           | 401             | 4/1/2020      | 167,450          | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 167,450                  | 0 |
| 1135     | BA-004650                                       | BA-004650    |                           | 403             | 3/1/2020      | 12,850           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 12,850                   | 0 |
| 1136     | BA-004630                                       | BA-004630    |                           | 401             | 3/1/2020      | 24,014           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 24,014                   | 0 |
| 1137     | BA-004629                                       | BA-004629    |                           | 401             | 3/1/2020      | 534,506          | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 534,506                  | 0 |
| 1138     | BA-004628                                       | BA-004628    |                           | 401             | 1/3/2020      | 20,211           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 20,211                   | 0 |
| 1139     | BA-004637                                       | BA-004637    |                           | 401             | 1/1/2020      | 9,833            | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 9,833                    | 0 |
| 1140     | Liftstation Service Upgrade - Fy19              | 0000140022   | Improvements Sewer        | 401             | 7/30/2019     | 15,402           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 5,478        | 0                         | 9,924      | 0                         | 0           | 0       | 0                        | 0 |
| 1141     | Contributions From Developers Fy2019            | 0216000018   | Improvement Water         | 401             | 7/17/2019     | 227,410          | W-TR.DistWeight | 0      | 0         | 0               | 0            | 263,937                   | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1142     | Contributions From Developers Fy2019            | 0216000019   | Improvements Sewer        | 401             | 7/17/2019     | 1,201,416        | FMSGCWeight     | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 637,525      | 0                         | 563,891    | 0                         | 0           | 0       | 0                        | 0 |
| 1143     | Utility Mapping Sys Hydraulic Model - Fy19      | 0000010070   | Improvement Water         | 401             | 6/30/2019     | 47,455           | W-TR.DistWeight | 0      | 0         | 0               | 0            | 23,748                    | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1144     | Water Main Repairs Taylor Rd. - Fy19            | 0200020450   | Improvement Water         | 401             | 5/10/2019     | 27,588           | W-TR.DistWeight | 0      | 0         | 0               | 0            | 13,806                    | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1145     | Liftstation Upgrade (Countryside & Vaynards)    | 0001500123   | Improvements Sewer        | 401             | 4/25/2019     | 16,400           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 5,904        | 0                         | 10,696     | 0                         | 0           | 0       | 0                        | 0 |
| 1146     | Grp Upgrade Fy19 (Wap003)                       | 0200470234   | Improvement Water         | 403             | 3/31/2019     | 64,318           | WT              | 0      | 643.18    | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1147     | Fy19 Improvements (Up001)                       | 0200020449   | Improvement Water         | 401             | 3/20/2019     | 514,200          | W-TR.DistWeight | 0      | 0         | 0               | 0            | 256,878                   | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1148     | Fy19 Improvements (Wap003)                      | 0200470233   | Improvements Public Works | 401             | 3/20/2019     | 700,838          | W-TR.DistWeight | 0      | 0         | 0               | 0            | 350,116                   | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1149     | Sewer Plant Improvements Fy19 (Sap002)          | 0000590326   | Improvements Sewer        | 401             | 3/14/2019     | 70,014           | ST              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 70,014       | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1150     | Sewer Lines Repair (Gravity & Phase 1) Fy19     | 0000160125   | Improvements Sewer        | 401             | 3/8/2019      | 356,645          | FMSGCWeight     | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 188,957      | 0                         | 167,708    | 0                         | 0           | 0       | 0                        | 0 |
| 1151     | Double Wall Tank For Hydrobiotic Acid (Gwp)     | 0210556000   | Improvement Water         | 401             | 2/15/2019     | 12,100           | WT              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1152     | Water/Sewage Treatment Eq - Grp (Wap003)        | 0200470236   | Improvement Water         | 401             | 1/30/2019     | 4,710            | WS.Treat        | 0      | 0         | 0               | 0            | 2,355                     | 0            | 0                         | 0               | 0      | 0         | 0               | 2,355        | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1153     | Gansey Upgrade - Fy19 (Wap003)                  | 0200470235   | Improvement Water         | 403             | 12/12/2018    | 1,854            | WT              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1154     | Bt-Annual Cleaning Of CI Master Lift Stations   | 0001570003   | Improvements Sewer        | 401             | 11/16/2018    | 19,652           | FMSGCWeight     | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1155     | Sewer Lines (Sewer Sys Relch) Fy19 (Llam001)    | 0000160126   | Improvements Sewer        | 401             | 11/14/2018    | 201,802          | FMSGCWeight     | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 106,907      | 0                         | 94,895     | 0                         | 0           | 0       | 0                        | 0 |
| 1156     | Liftstation - Pa Issues (Sap002)                | 0001500122   | Improvements Sewer        | 401             | 9/30/2018     | 990              | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 352                       | 0          | 638                       | 0           | 0       | 0                        | 0 |
| 1157     | Liftstation - Spruce Creek                      | 0001500121   | Improvements Sewer        | 401             | 9/30/2018     | 2,465            | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 948                       | 0          | 1,717                     | 0           | 0       | 0                        | 0 |
| 1158     | Telemetry, Liftstation Fy18 (Mun003)            | 0251020053   | Improvements Sewer        | 401             | 9/30/2018     | 114,285          | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 40,447       | 0                         | 73,839     | 0                         | 0           | 0       | 0                        | 0 |
| 1159     | New Meter Installation (Zun044)                 | 0000010003   | Improvement Water         | 401             | 9/30/2018     | 19,278           | Meters          | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 19,278       | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1160     | Liftstation R&R (S02) (Sap002)                  | 0001500119   | Improvements Sewer        | 401             | 9/6/2018      | 13,224           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1161     | Liftstation R&R (021 Spruce) (Sap002)           | 0001500118   | Improvements Sewer        | 401             | 6/26/2018     | 52,000           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1162     | Liftstation R&R (015 Sable Creek) (Sap002)      | 0001500117   | Improvements Sewer        | 401             | 6/26/2018     | 53,200           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1163     | Liftstation R&R (04 Sterling Chase) (Sap002)    | 0001500116   | Improvements Sewer        | 401             | 6/26/2018     | 54,000           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1164     | Liftstation R&R (023 Suncray) (Sap002)          | 0001500115   | Improvements Sewer        | 401             | 6/26/2018     | 54,000           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1165     | Liftstation R&R (017 Vaynards) (Sap002)         | 0001500114   | Improvements Sewer        | 401             | 6/26/2018     | 54,000           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1166     | Wastewater Treatment System Evaluation (Sap002) | 0001010000   | Improvement Water         | 401             | 8/21/2017     | 59,994           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1167     | Cry-Cost Part Atlantic Marine (Lcp001)          | 0001010137   | Improvements Sewer        | 401             | 4/7/2017      | 33,500           | General         | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1168     | Boat Ramps At Wp Recharge Reservoir - (Gwp)     | 0001000000   | Improvements Sewer        | 401             | 11/7/2016     | 12,800           | WT              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1169     | Large Meter Installation, Secondary & Wapour    | 0000010002   | Improvement Water         | 401             | 8/22/2016     | 31,970           | Meters          | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 31,970       | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1170     | Wastewater Treatment Plant Cleaning             | 0001570000   | Improvements Sewer        | 401             | 7/22/2016     | 131,870          | ST              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 131,870      | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1171     | Williamson Utilities Reduction                  | 0001590000   | Improvements Sewer        | 403             | 5/11/2016     | 128,143          | FMSGCWeight     | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1172     | Williamson Regional Lift Station (Sap003)       | 0001530012   | Improvements Sewer        | 401             | 4/27/2016     | 1,166            | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1173     | Williamson Regional Lift Station (Sap003)       | 0001530016   | Improvements Sewer        | 401             | 4/26/2016     | 19,239           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1174     | Williamson Regional Lift Station (Sap003)       | 0001530014   | Improvements Sewer        | 401             | 4/26/2016     | 6,700            | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1175     | Williamson Regional Lift Station (Sap003)       | 0001530015   | Improvements Sewer        | 401             | 3/31/2016     | 7,251            | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1176     | Williamson Regional Lift Station (Sap003)       | 0001530013   | Improvements Sewer        | 401             | 3/31/2016     | 59,991           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1177     | Williamson Regional Lift Station (Sap003)       | 0001530011   | Improvements Sewer        | 401             | 3/31/2016     | 409,714          | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1178     | Williamson Regional Lift Station (Sap003)       | 0001530011   | Improvements Sewer        | 401             | 3/8/2016      | 23,488           | LS              | 0      | 0         | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1179     | W/S Capitalized Interest Fy15 (Iw)              | 0000170055   | Cap Interest Water        | 401             | 9/30/2015     | 12,728           | WTRWeight       | 0      | 10,510    | 0               | 0            | 0                         | 0            | 0                         | 0               | 0      | 0         | 0               | 0            | 0                         | 0          | 0                         | 0           | 0       | 0                        | 0 |
| 1180     | W/S Capitalized Interest Fy15 (Iw)              | 0000         |                           |                 |               |                  |                 |        |           |                 |              |                           |              |                           |                 |        |           |                 |              |                           |            |                           |             |         |                          |   |

## Exhibit C

Click on the link below to view the Raftelis Financial Consultants, Inc. presentation made at the February 28, 2023, City Council Workshop – Impact Fee Discussion begins at minute 46, second 50.

[City Council Workshop - 02/28/2023](#)