



AGENDA
GOLF COURSE BOARD OF DIRECTORS
CITY OF PORT ORANGE

Meeting Date: Tuesday, June 2, 2015

Time: 4:00 PM

Type of Meeting: Regular

Location: 2nd Floor Conference Room
City Hall, 1000 City Center Circle

A. CALL TO ORDER

1. Roll Call

B. PUBLIC COMMENTS

C. DISCUSSION/ACTION

2. Consideration of Minutes - April 21, 2015

D. REPORTS AND COMMENTS

3. Financial Reports
4. Evaluation Reports

E. ADJOURNMENT

ANY PERSON WHO DECIDES TO APPEAL ANY DECISION MADE BY THE **GOLF COURSE BOARD OF DIRECTORS** WILL NEED A RECORD OF THE PROCEEDINGS, AND FOR SUCH PURPOSE HE OR SHE MAY NEED TO ENSURE AT HIS OR HER OWN EXPENSE FOR THE TAKING AND PREPARATION OF A VERBATIM RECORD OF ALL TESTIMONY AND EVIDENCE OF THE PROCEEDINGS UPON WHICH THE APPEAL IS TO BE BASED. NOTE: IF YOU ARE A PERSON WITH A DISABILITY WHO NEEDS ANY ACCOMMODATION IN ORDER TO PARTICIPATE IN THIS PROCEEDING, YOU ARE ENTITLED, AT NO COST TO YOU, TO THE PROVISION OF CERTAIN ASSISTANCE. PLEASE CONTACT THE CITY CLERK FOR THE CITY OF PORT ORANGE, 1000 CITY CENTER CIRCLE, PORT ORANGE, FLORIDA 32129, TELEPHONE NUMBER 386-506-5563, WITHIN 2 WORKING DAYS OF YOUR RECEIPT OF THIS NOTICE OR 5 DAYS PRIOR TO THE MEETING DATE; IF YOU ARE HEARING OR VOICE IMPAIRED, CONTACT THE RELAY OPERATOR AT 1-800-955-8771.

GOLF COURSE BOARD OF DIRECTORS REGULAR MEETING MINUTES
CITY MANAGER'S CONFERENCE ROOM
1000 CITY CENTER CIRCLE
PORT ORANGE, FL
APRIL 21, 2015

The Regular Meeting of the Golf Course Board of Directors was called to order by Chairman Ford at 4:00 p.m.

Present: Bob Ford, Councilman/Board Member
David Harden, Interim City Manager/Board Member

Also Present: Tracey Riehm, Finance Director
Alan Rosen, Interim Assistant City Manager
Matthew Jones, Assistant City Attorney
Michael Collins, KemperSports
Reggie Hunter, KemperSports
Susan Lovallo, Parks and Recreation Director
Dennis Pickavance, KemperSports
Theresa Gutierrez, Deputy City Clerk

Absent: Jody Graham, KemperSports

1. APPROVAL OF MINUTES

a. Regular Meeting – March 17, 2015

Motion made by Chairman Ford seconded by Mr. Harden, to approve the minutes from the March 17, 2015 meeting. Motion carried unanimously by voice vote.

2. Financial Reports: March, 2015

Michael Collins, KemperSports, gave an overview of the financial reports.

January

	<u>Total</u>	<u>Budgeted</u>	<u>Prior Year</u>
Revenue	\$192,303	\$196,473	\$182,173
Payroll	\$67,030	\$62,372	\$62,068
Operating Expenses	\$59,974	\$46,626	\$47,509
Net Income	\$51,514	\$61,043	\$47,354
Total Rounds	5820	5845	5336

Ted Nofall, citizen, asked for the cash flow statements. Tracy Riehm, Finance Director, said the balance sheet still needs to be closed. She said she does not yet have what Mr. Nofall is looking for. Ms. Riehm met with the auditor yesterday. She will be able to close statements at the end of May.

Mr. Nofall asked if the balance sheet is accurate. Chairman Ford said not until the full accounting is complete.

Ms. Riehm stated that Chairman Ford had requested a copy of the R&R fund over the past five (5) years. Ms. Riehm reviewed the report with the Board.

Mr. Nofall asked about the expenses that were not recorded. Mr. Harden said it will show up in next year's budget.

3. Evaluation Reports: January, 2015

Mr. Collins said they will be closing down the golf course on May 1, 2015. They have a couple more parties and a large tournament on April 25, 2015 for the Rotary. Once they are closed, Staff will clean the kitchen for preparation of being shut down for six (6) months. The weather has been very wet. Mr. Collins said if the bids pass at tonight's City Council meeting they will be putting round up on them which will brown them out and kill them on April 25. The last four (4) to five (5) days of play, will be a quicker green, but brown.

Chairman Ford said the bids came in higher than anticipated. He asked if the City was planning on replacing the practice green. Susan Lovallo, Parks and Rec. Director, said the practice green was something added on by Dasher. Ms. Lovallo gave an overview of all bids (Option A, B, and C) with the prices associated with the bids.

Jane Taylor, citizen, asked if the City would consider funding a storm drain from the water management account. Chairman Ford said that it would not sit well out of that fund. Ms. Taylor said the storm drain structure that Cypress Head has is connected to the golf course. Therefore, the storm drain system on the driving range will have the potential to affect the storm drain system in Cypress Head. She believes Option A would be the only option.

Joe Longo, citizen, asked if the large practice green in front of the facility will be eliminated. Chairman Ford said Dasher would like to put a wedding, outdoor, entertainment area there. Ms. Lovallo said there was discussion between Dasher and KemperSports about the possibility of expanding outside for some activities. At that time, KemperSports was pushing more towards food and beverage and the banquet business. Mr. Dasher said the practice area that we have right now is not included in the original design.

Mr. Nofall asked the price on the original proposal. Ms. Lovallo said the original proposal was approximately \$750,000 for the entire renovations. She said the estimate was done about two (2) years ago.

4. OTHER BUSINESS:

Chairman Ford said there is still a pass situation. He said they will start looking at the pass structure when the golf course is closed. Chairman Ford would also like to see a policy of the \$2 surcharge. He questioned reaching a new level of capital.

Tony Delmonte, citizen, asked if there are any plans for the kitchen. Chairman Ford said City Council has voted to put in new windows and a new roofing system. The actual restaurant will stay the same. The kitchen will open back up in November.

Tom Chapion, citizen, asked if the restrooms will be renovated. He said they are in pretty bad shape. Mr. Collins said the restrooms were not in any of the bids. Chairman Ford said he will look into the restroom issue.

5. PUBLIC COMMENTS:

*Motion made by Chairman Ford, seconded by
Member Harden, to adjourn. Motion carried
unanimously by voice vote.*

6. ADJOURNMENT: 4:48 p.m.

Bob Ford, Chairman

The Golf Club at Cypress Head
Course Cash Flow Report
For the Year Ended April 30, 2015

	OCT Actual	NOV Actual	DEC Actual	JAN Actual	FEB Actual	MAR Actual	APR Actual	MAY Actual	JUN Actual	JUL Actual	AUG Actual	SEP Actual	TOTAL
EBITDA	(41,222)	(5,960)	(1,149)	22,483	26,054	59,419	25,813	0	0	0	0	0	85,438
Management Fee Expense	(7,370)	(7,370)	(7,270)	(7,370)	(7,370)	(7,370)	(7,370)	0	0	0	0	0	(51,487)
Depreciation & Amortization	(535)	(535)	(535)	(535)	(535)	(535)	(535)	0	0	0	0	0	(3,745)
Net Income	(49,127)	(13,864)	(8,954)	14,578	18,149	51,514	17,909	0	0	0	0	0	30,207
Working Capital Changes													
Inventory	2,631	2,121	98	(4,802)	3,028	3,531	18,755	0	0	0	0	0	25,362
Receivables	37,285	143	2,267	1,440	(2,670)	(4,624)	3,312	0	0	0	0	0	37,155
Prepaid Expenses	11,483	(9,990)	6,931	5,457	4,336	(4,017)	3,490	0	0	0	0	0	17,561
Payables	19,290	(20,844)	8,599	5,054	(5,417)	1,129	3,494	0	0	0	0	0	11,304
Due to from the City	12,025	2,036	63,815	11,783	11,911	10,827	(123,357)	0	0	0	0	0	(10,960)
Accrued Expenses	3,433	(26,128)	5,162	8,566	450	14,233	(8,546)	0	0	0	0	0	(2,830)
Deferred Revenues	(20,388)	(15,138)	(7,601)	(15,851)	(17,064)	(15,374)	(22,291)	0	0	0	0	0	(113,706)
Depreciation & Amortization	535	535	535	535	535	535	535	0	0	0	0	0	3,745
Operating Cash Flow	17,168	(81,129)	70,853	26,761	13,258	57,754	(106,709)	0	0	0	0	0	(2,043)
Investing Activities													
Financing Activities													
Net Cash Flows	17,168	(81,129)	70,853	26,761	13,258	57,754	(106,709)	0	0	0	0	0	(2,043)
Beginning Cash	74,679	91,847	10,717	81,570	108,332	121,590	179,344	72,635	43,144	43,144	43,144	43,144	913,289
Net Cash Flows	17,168	(81,129)	70,853	26,761	13,258	57,754	(106,709)	0	0	0	0	0	(2,043)
Ending Cash	91,847	10,717	81,570	108,332	121,590	179,344	72,635	72,635	43,144	43,144	43,144	43,144	911,246

**The Golf Club at Cypress Head
Course Cash Flow Report
April 30, 2015**

	<u>April</u>	<u>YTD</u>
EBITDA	\$25,813.23	\$85,437.89
Management Fee Expense	(7,369.51)	(51,486.57)
Depreciation & Amortization	(534.97)	(3,744.79)
Net Income	17,908.75	30,206.53
Working Capital Changes		
Inventory	18,755.18	25,361.64
Receivables	3,312.32	37,155.08
Payables	3,494.13	11,304.18
Due to from the City	(123,357.00)	(10,960.07)
Prepays	3,479.76	17,680.60
Accrued Liabilities	(8,546.27)	(2,829.57)
Other Liabilities	(22,290.96)	(113,706.47)
Depreciation & Amortization	534.97	3,744.79
Operating Cash Flow	(106,709.12)	(2,043.29)
Investing Cash Flows	<u> </u>	<u> </u>
Financing Cash Flow	<u> </u>	<u> </u>
Net Cash Flows	<u>(106,709.12)</u>	<u>(2,043.29)</u>
Beginning Cash	179,344.45	74,678.62
Net Cash Flows	<u>(106,709.12)</u>	<u>(2,043.29)</u>
Ending Cash	<u><u>72,635.33</u></u>	<u><u>72,635.33</u></u>

The Golf Club at Cypress Head
Summary of All Units
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
REVENUES												
67,883	76,963	88%	68,214	100%	Green Fees	425,228	460,517	92%	396,688	107%	460,517	622,828
44,839	50,618	89%	52,491	85%	Cart Fee	288,715	321,778	90%	303,327	95%	321,778	442,159
0	0	0%	0	0%	Initiation Fees	0	0	0%	0	0%	0	250
0	0	0%	0	0%	Merchandise	0	0	0%	129	0%	0	64
(32)	121	-26%	122	-26%	Handicap Fee	4,392	4,747	93%	4,674	94%	4,747	4,452
105	160	66%	130	81%	Lessons	407	878	46%	867	47%	878	967
256	381	67%	507	51%	Rental Clubs	1,856	1,487	125%	1,543	120%	1,487	2,598
14,999	7,435	202%	8,153	184%	Retail	47,325	44,472	106%	43,719	108%	48,222	75,686
1,936	4,546	43%	4,265	45%	Range	16,885	27,365	62%	23,062	73%	38,615	29,109
12,252	15,751	78%	18,712	65%	Food & Beverage	104,050	110,318	94%	104,625	99%	110,318	164,609
7,194	7,543	95%	8,223	87%	Beer	44,557	47,048	95%	47,228	94%	47,048	72,882
2,900	3,478	83%	3,377	86%	Liquor	26,928	28,483	95%	25,525	105%	28,483	39,231
370	798	46%	773	48%	Wine	6,826	6,549	104%	6,182	110%	6,549	8,453
0	0	0%	22	0%	F&B Other	600	0	0%	883	68%	0	1,091
3,877	4,686	83%	4,284	90%	City Surcharge R & R	24,901	28,192	88%	24,584	101%	28,192	38,392
156,577	172,480	91%	169,272	92%	Total Revenues	992,669	1,081,834	92%	983,034	101%	1,096,834	1,502,772
COST OF GOODS SOLD												
14,165	5,056	280%	5,840	243%	COGS - Merchandise	35,237	31,161	113%	31,509	112%	33,711	53,002
5,356	6,301	85%	8,951	60%	COGS - Food & Beverage	46,905	44,127	106%	48,392	97%	44,127	73,663
2,611	2,791	94%	2,787	94%	COGS - Beer	16,969	17,408	97%	16,346	104%	17,408	27,959
684	765	89%	641	107%	COGS - Liquor	5,659	6,266	90%	4,037	140%	6,266	8,381
(10)	192	-5%	386	-3%	COGS - Wine	2,978	1,573	189%	2,417	123%	1,573	3,835
22,806	15,105	151%	18,605	123%	Total COGS	107,747	100,535	107%	102,700	105%	103,085	166,840
133,771	157,375	85%	150,667	89%	GROSS MARGIN	884,922	981,299	90%	880,333	101%	993,749	1,335,932
94.44%	68.00%	138.87%	71.63%	131.84%	COGS - Merchandise %	74.46%	70.07%	106.26%	71.86%	103.61%	69.91%	768.59%
43.72%	40.00%	109.29%	47.83%	91.40%	COGS - Food & Beverage %	45.08%	40.00%	112.70%	46.25%	97.46%	40.00%	550.35%
36.30%	37.00%	98.10%	33.89%	107.10%	COGS - Beer %	38.08%	37.00%	102.93%	34.61%	110.03%	37.00%	462.84%
23.58%	22.00%	107.21%	18.99%	124.19%	COGS - Liquor %	21.01%	22.00%	95.53%	15.82%	132.88%	22.00%	261.93%
-2.76%	24.06%	-11.45%	49.94%	-5.52%	COGS - Wine %	43.63%	24.02%	181.64%	39.09%	111.60%	24.02%	513.36%
38.04%	36.45%	104.37%	41.06%	92.64%	COGS - All Food & Bev	39.76%	36.06%	110.27%	38.78%	102.52%	36.06%	487.02%
PAYROLL												
18,213	17,740	103%	17,253	106%	Gross Payroll - Salaried	131,753	124,530	106%	122,178	108%	212,105	214,822
3,000	3,750	80%	3,709	81%	Gross Kitchen Payroll - Salaried	23,908	26,250	91%	25,171	95%	45,000	38,331
19,127	20,500	93%	19,350	99%	Gross Payroll - Hourly	142,067	142,892	99%	138,075	103%	202,918	238,072
5,630	6,127	92%	6,652	85%	Gross Kitchen Payroll - Hourly	52,184	44,397	118%	43,108	121%	44,397	83,594
45,970	48,117	96%	46,964	98%	S/T Wages	349,912	338,069	104%	328,532	107%	504,420	574,819
3,671	3,680	100%	3,636	101%	Payroll Tax - FICA	26,994	25,866	104%	24,775	109%	38,612	44,812
880	842	104%	1,266	69%	Payroll Tax - UC	9,564	12,584	76%	9,393	102%	13,037	13,841
962	1,035	93%	950	101%	Payroll Tax - WC	8,423	6,938	121%	6,919	122%	10,520	13,403
6,158	6,935	89%	7,110	87%	Benefits	45,646	48,550	94%	47,624	96%	81,714	77,678
11,669	12,492	93%	12,963	90%	S/T Adders	90,626	93,938	96%	88,711	102%	143,883	149,734
57,640	60,609	95%	59,927	96%	TOTAL PAYROLL	440,537	432,007	102%	417,243	106%	648,303	724,553
OPERATING EXPENSES												
387	331	117%	496	78%	Bar Supplies	2,165	2,425	89%	2,966	73%	2,425	3,810
0	32	0%	7	0%	Cart Supplies	521	431	121%	406	128%	431	584
0	71	0%	234	0%	Course Accessories	4,041	2,108	192%	3,297	123%	2,696	4,631
0	55	0%	300	0%	Dining Room Supplies	92	1,494	6%	1,440	6%	1,494	395
0	1,334	0%	74	0%	Fertilizer	3,690	5,139	72%	4,622	80%	18,956	10,179
0	1,450	0%	214	0%	Fuel	5,246	7,538	70%	6,822	77%	14,831	12,088
632	176	359%	312	202%	Fungicides	1,320	1,694	78%	1,434	92%	2,495	2,041
696	392	178%	204	341%	Herbicides	3,170	3,070	103%	4,016	79%	9,202	11,822
1,985	158	1256%	0	0%	Insecticides	6,147	3,050	202%	4,556	135%	12,006	13,908
289	849	34%	532	54%	Janitorial Supplies	4,078	5,410	75%	4,955	82%	5,660	6,544
71	605	12%	614	12%	Kitchen Supplies	3,816	2,098	182%	2,777	137%	2,098	4,618
353	295	120%	846	42%	Laundry/Linens	3,772	3,440	110%	3,987	95%	3,440	5,643
0	250	0%	156	0%	Laundry/Uniforms	2,038	2,518	81%	2,104	97%	2,868	2,351
39	521	8%	172	23%	Office Supplies	2,015	2,896	70%	2,570	78%	3,300	3,732
0	0	0%	0	0%	Range Balls	3,675	3,970	93%	2,970	124%	3,970	3,675
173	0	0%	0	0%	Range Equipment	173	0	0%	0	0%	0	173
0	0	0%	338	0%	Range Expenses	463	411	113%	749	62%	411	919
0	0	0%	0	0%	Sand/Topdress	746	1,222	61%	611	122%	3,666	2,614
0	0	0%	0	0%	Seeds/Trees	16,125	16,131	100%	16,131	100%	16,131	16,125
0	0	0%	0	0%	Small Tools	127	16	792%	16	794%	46	169
0	0	0%	0	0%	Staff/Volunteer Uniforms	283	445	64%	145	195%	445	316
59	569	10%	629	9%	Supplies	2,135	2,750	78%	2,800	76%	2,800	2,460
0	200	0%	0	0%	Tournament Expense	50	595	8%	599	8%	595	263
91	91	99%	91	100%	Alarm System	962	788	122%	1,022	94%	1,241	1,893
0	0	0%	0	0%	Carpet Cleaning	300	0	0%	0	0%	0	1,190
4,156	0	0%	116	3593%	Cart Repairs	19,376	226	8574%	509	3809%	226	21,756

The Golf Club at Cypress Head
Summary of All Units
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
254	235	108%	259	98%	Computer Service	2,229	1,645	136%	1,691	132%	2,820	3,523
549	549	100%	549	100%	Contract Cleaning	3,843	3,843	100%	3,843	100%	5,338	5,388
0	0	0%	0	0%	Handicap Expense	4,692	4,692	91%	4,404	97%	4,692	4,650
415	967	43%	134	310%	Irrigation	3,727	2,828	132%	1,734	215%	5,231	6,699
0	60	0%	79	0%	Lesson Expense	319	525	61%	543	59%	525	804
115	0	0%	115	100%	Pest Control	920	570	161%	1,015	91%	1,140	1,495
4,072	1,831	222%	2,891	141%	Repair & Maint - Equipment	18,510	14,870	124%	15,616	119%	22,282	28,031
604	770	78%	307	197%	Repair & Maint - Building	3,858	6,432	60%	5,782	67%	6,432	4,700
6,032	6,032	100%	4,503	134%	Cart Lease	42,225	42,224	100%	42,225	100%	72,384	72,386
4,620	4,620	100%	6,669	69%	Equipment Lease	32,315	32,623	99%	36,990	87%	55,098	58,736
157	157	100%	0	0%	Off-Site Storage	942	1,099	86%	972	97%	1,884	1,727
1,367	1,038	132%	1,262	108%	Utilities - Electric	9,571	7,287	131%	7,583	126%	8,940	15,104
742	569	130%	1,330	56%	Utilities - Gas	6,026	5,445	111%	6,657	91%	5,445	9,717
3,215	4,054	79%	3,284	98%	Utilities - Other	23,431	23,337	100%	22,733	103%	36,784	41,824
268	298	90%	103	261%	Utilities - Telephone/Fax	1,787	1,741	103%	1,655	108%	2,847	2,730
291	199	146%	176	165%	Utilities - Water	1,432	1,420	101%	1,343	107%	2,532	2,387
1,419	786	180%	1,701	83%	Advertising & Promotion	13,443	12,188	110%	13,015	103%	33,050	19,417
258	188	137%	129	199%	Bank Charges	601	1,468	40%	417	144%	2,440	747
794	0	0%	(34)	-2331%	Cash Short/(Over)	53	0	0%	820	7%	0	(633)
125	175	71%	150	83%	Cell Phone	1,025	1,175	87%	1,100	93%	2,050	1,850
3,877	4,686	83%	4,284	90%	City Surcharge R & R	24,901	28,192	88%	24,584	101%	28,192	38,392
0	35	0%	182	0%	Copier/Photocopies	955	151	633%	377	254%	326	1,293
2,208	2,726	81%	2,283	97%	Credit Card Discounts	13,780	16,484	84%	15,456	89%	17,410	24,893
259	0	0%	0	0%	Dues & Subscriptions	509	150	339%	150	339%	610	1,025
0	0	0%	0	0%	Education & Training	210	140	150%	0	0%	496	210
91	262	35%	195	47%	Employee Relations	1,285	2,262	57%	2,341	55%	2,262	2,049
0	0	0%	0	0%	Employee Testing	0	166	0%	194	0%	166	112
3,756	3,569	105%	3,481	108%	Insurance Expense	27,033	25,803	105%	24,364	111%	44,024	45,072
0	0	0%	0	0%	Member Relations	283	442	64%	348	81%	442	659
14	11	127%	19	75%	Messenger Service - Fedex	249	249	100%	172	145%	249	447
0	0	0%	0	0%	Miscellaneous	41	0	0%	0	0%	0	41
0	0	0%	0	0%	O/S - Accounting	12,000	13,800	87%	13,200	91%	13,800	12,000
0	0	0%	0	0%	O/S - Legal	80	150	53%	150	53%	150	160
0	0	0%	29	0%	O/S - Other	3,952	2,376	166%	2,404	164%	4,276	7,552
305	382	80%	213	144%	Payroll Processing Fee	2,697	1,958	138%	1,885	143%	2,722	4,009
49	55	89%	0	0%	Postage/Shipping	220	338	65%	293	75%	618	560
0	500	0%	0	0%	Professional Dues	0	500	0%	0	0%	700	0
1,039	0	0%	(30)	-3462%	Tax/Licenses/Fees	1,132	0	0%	713	159%	83	1,215
1,601	192	834%	358	448%	Theft Loss	3,576	2,140	167%	2,618	137%	2,140	4,762
0	0	0%	0	0%	Travel - Meals	54	0	0%	0	0%	0	54
2,681	635	422%	391	685%	Travel - Other	7,548	5,391	140%	5,115	148%	9,888	10,953
0	0	0%	0	0%	Website Expenses	0	0	0%	0	0%	2,100	2,100
209	0	0%	0	0%	Employee Meals	1,395	0	0%	0	0%	0	1,395
<u>50,318</u>	<u>42,960</u>	<u>117%</u>	<u>40,345</u>	<u>125%</u>	TOTAL OPERATING EXPENSES	<u>358,947</u>	<u>335,989</u>	<u>107%</u>	<u>336,011</u>	<u>107%</u>	<u>514,001</u>	<u>575,334</u>
<u>25,813</u>	<u>53,806</u>	<u>48%</u>	<u>50,395</u>	<u>51%</u>	EBITDA	<u>85,438</u>	<u>213,303</u>	<u>40%</u>	<u>127,079</u>	<u>67%</u>	<u>(168,555)</u>	<u>36,044</u>
<u>7,370</u>	<u>7,370</u>	<u>100%</u>	<u>7,225</u>	<u>102%</u>	Management Fee	<u>51,487</u>	<u>51,590</u>	<u>100%</u>	<u>50,575</u>	<u>102%</u>	<u>88,440</u>	<u>87,612</u>
<u>7,370</u>	<u>7,370</u>	<u>100%</u>	<u>7,225</u>	<u>102%</u>	Management Fees	<u>51,487</u>	<u>51,590</u>	<u>100%</u>	<u>50,575</u>	<u>102%</u>	<u>88,440</u>	<u>87,612</u>
<u>154</u>	<u>154</u>	<u>100%</u>	<u>154</u>	<u>100%</u>	Deprec - Office F,F&E	<u>1,078</u>	<u>1,078</u>	<u>100%</u>	<u>1,078</u>	<u>100%</u>	<u>1,848</u>	<u>583</u>
<u>98</u>	<u>108</u>	<u>91%</u>	<u>98</u>	<u>100%</u>	Deprec - Mach & Equip	<u>683</u>	<u>753</u>	<u>91%</u>	<u>683</u>	<u>100%</u>	<u>1,291</u>	<u>745</u>
<u>283</u>	<u>283</u>	<u>100%</u>	<u>283</u>	<u>100%</u>	Deprec - Buildings	<u>1,984</u>	<u>1,984</u>	<u>100%</u>	<u>1,984</u>	<u>100%</u>	<u>3,401</u>	<u>1,819</u>
<u>535</u>	<u>545</u>	<u>98%</u>	<u>535</u>	<u>100%</u>	S/T DEPR. & AMORT	<u>3,745</u>	<u>3,815</u>	<u>98%</u>	<u>3,745</u>	<u>100%</u>	<u>6,540</u>	<u>3,147</u>
<u>17,909</u>	<u>45,891</u>	<u>39%</u>	<u>42,635</u>	<u>42%</u>	NET INCOME	<u>30,207</u>	<u>157,898</u>	<u>19%</u>	<u>72,759</u>	<u>42%</u>	<u>(263,535)</u>	<u>(54,714)</u>

The Golf Club at Cypress Head
Course & Grounds
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
REVENUES												
67,883	76,963	88%	68,214	100%	Green Fees	425,228	460,517	92%	396,688	107%	460,517	622,828
3,877	4,686	83%	4,284	99%	City Surcharge R & R	24,901	28,192	88%	24,584	101%	28,192	38,392
71,759	81,649	88%	72,498	99%	Total Revenues	450,129	488,709	92%	421,271	107%	488,709	661,221
71,759	81,649	88%	72,498	99%	GROSS MARGIN	450,129	488,709	92%	421,271	107%	488,709	661,221
PAYROLL												
6,724	6,679	101%	6,406	105%	Gross Payroll - Salaried	43,907	46,753	94%	45,312	97%	80,148	73,939
13,401	12,005	112%	11,103	121%	Gross Payroll - Hourly	88,917	83,728	106%	78,226	114%	143,754	145,733
20,125	18,684	108%	17,510	115%	S/T Wages	132,824	130,481	102%	123,539	108%	223,902	219,672
1,422	1,429	100%	1,232	115%	Payroll Tax - FICA	9,537	9,982	96%	8,757	109%	17,129	15,974
336	129	260%	462	73%	Payroll Tax - UC	3,104	4,588	68%	2,889	107%	5,033	4,385
372	402	93%	326	114%	Payroll Tax - WC	3,207	2,676	120%	2,636	122%	4,685	5,039
4,697	3,191	147%	3,305	142%	Benefits	21,579	22,343	97%	21,739	99%	39,392	37,164
6,828	5,151	133%	5,324	128%	S/T Adders	37,427	39,589	95%	36,020	104%	66,239	62,562
26,953	23,835	113%	22,834	118%	TOTAL PAYROLL	170,251	170,070	100%	159,559	107%	290,141	282,234
OPERATING EXPENSES												
0	71	0%	234	0%	Course Accessories	4,041	2,108	192%	3,297	123%	2,696	4,631
0	1,334	0%	74	0%	Fertilizer	3,690	5,139	72%	4,622	80%	18,956	10,179
0	1,450	0%	214	0%	Fuel	5,246	7,538	70%	6,822	77%	14,831	12,088
632	176	359%	312	202%	Fungicides	1,320	1,694	78%	1,434	92%	2,495	2,041
696	392	178%	204	341%	Herbicides	3,170	3,070	103%	4,016	79%	9,202	11,822
1,985	158	1256%	0	0%	Insecticides	6,147	3,050	202%	4,556	135%	12,006	13,908
0	0	0%	0	0%	Sand/Topdress	746	1,222	61%	611	122%	3,666	2,614
0	0	0%	0	0%	Seeds/Trees	16,125	16,131	100%	16,131	100%	16,131	16,125
0	0	0%	0	0%	Small Tools	127	16	792%	16	794%	46	169
0	0	0%	0	0%	Staff/Volunteer Uniforms	283	445	64%	145	195%	445	316
415	967	43%	134	310%	Irrigation	3,727	2,828	132%	1,734	215%	5,231	6,699
2,625	826	318%	1,648	159%	Repair & Maint - Equipment	12,195	11,819	103%	12,161	100%	19,231	19,679
0	0	0%	0	0%	Repair & Maint - Building	516	41	1259%	41	1271%	41	857
4,495	4,495	100%	6,544	69%	Equipment Lease	31,464	31,623	99%	36,115	87%	54,098	57,261
179	151	118%	163	109%	Utilities - Electric	2,015	1,253	161%	1,267	159%	2,406	3,311
1,269	2,596	49%	1,204	105%	Utilities - Other	9,626	11,522	84%	9,130	105%	19,969	16,639
92	98	94%	86	107%	Utilities - Telephone/Fax	659	615	107%	691	95%	1,151	852
291	199	146%	176	165%	Utilities - Water	1,432	1,420	101%	1,343	107%	2,532	2,387
0	0	0%	0	0%	Education & Training	0	140	0%	0	0%	496	0
91	0	0%	0	0%	Employee Relations	91	0	0%	0	0%	0	91
0	0	0%	0	0%	Employee Testing	0	166	0%	194	0%	166	112
0	0	0%	0	0%	O/S - Other	3,875	1,820	213%	1,820	213%	3,720	7,475
0	500	0%	0	0%	Professional Dues	0	500	0%	0	0%	700	0
0	300	0%	300	0%	Travel - Other	600	2,100	29%	2,100	29%	3,600	2,100
12,770	13,713	93%	11,295	113%	TOTAL OPERATING EXPENSES	107,095	106,260	101%	108,247	99%	193,815	191,356
32,036	44,101	73%	38,369	83%	EBITDA	172,783	212,379	81%	153,466	113%	4,753	187,631
32,036	44,101	73%	38,369	83%	NET INCOME	172,783	212,379	81%	153,466	113%	4,753	187,631

The Golf Club at Cypress Head
Carts
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
					REVENUES							
44,839	50,618	89%	52,491	85%	Cart Fee	288,715	321,778	90%	303,327	95%	321,778	442,159
44,839	50,618	89%	52,491	85%	Total Revenues	288,715	321,778	90%	303,327	95%	321,778	442,159
44,839	50,618	89%	52,491	85%	GROSS MARGIN	288,715	321,778	90%	303,327	95%	321,778	442,159
					PAYROLL							
4,608	5,195	89%	4,728	97%	Gross Payroll - Hourly	34,984	35,844	98%	35,778	98%	35,844	55,997
4,608	5,195	89%	4,728	97%	S/T Wages	34,984	35,844	98%	35,778	98%	35,844	55,997
351	397	89%	341	103%	Payroll Tax - FICA	2,658	2,743	97%	2,730	97%	2,743	4,284
158	317	50%	235	68%	Payroll Tax - UC	1,478	2,189	68%	1,759	84%	2,189	2,539
95	112	85%	96	99%	Payroll Tax - WC	687	736	93%	713	96%	736	1,180
(1,378)	8	-17221%	20	-6753%	Benefits	64	52	123%	56	113%	52	104
(773)	834	-93%	692	-112%	S/T Adders	4,887	5,720	85%	5,258	93%	5,720	8,106
3,834	6,029	64%	5,421	71%	TOTAL PAYROLL	39,870	41,564	96%	41,036	97%	41,564	64,103
					OPERATING EXPENSES							
0	32	0%	7	0%	Cart Supplies	521	431	121%	406	128%	431	584
4,156	0	0%	116	3593%	Cart Repairs	19,376	226	8574%	509	3809%	226	21,756
6,032	6,032	100%	4,503	134%	Cart Lease	42,225	42,224	100%	42,225	100%	72,384	72,386
1,189	887	134%	1,098	108%	Utilities - Electric	7,555	6,034	125%	6,316	120%	6,534	11,794
11,377	6,951	164%	5,724	199%	TOTAL OPERATING EXPENSES	69,678	48,915	142%	49,456	141%	79,575	106,519
29,627	37,638	79%	41,346	72%	EBITDA	179,167	231,299	77%	212,836	84%	200,639	271,537
29,627	37,638	79%	41,346	72%	NET INCOME	179,167	231,299	77%	212,836	84%	200,639	271,537

The Golf Club at Cypress Head
Range
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
					REVENUES							
1,936	4,546	43%	4,265	45%	Range	16,885	27,365	62%	23,062	73%	38,615	29,109
1,936	4,546	43%	4,265	45%	Total Revenues	16,885	27,365	62%	23,062	73%	38,615	29,109
1,936	4,546	43%	4,265	45%	GROSS MARGIN	16,885	27,365	62%	23,062	73%	38,615	29,109
					OPERATING EXPENSES							
0	0	0%	0	0%	Range Balls	3,675	3,970	93%	2,970	124%	3,970	3,675
173	0	0%	0	0%	Range Equipment	173	0	0%	0	0%	0	173
0	0	0%	338	0%	Range Expenses	463	411	113%	749	62%	411	919
0	468	0%	665	0%	Repair & Maint - Equipment	1,103	580	190%	861	128%	580	1,275
173	468	37%	1,003	17%	TOTAL OPERATING EXPENSES	5,414	4,961	109%	4,581	118%	4,961	6,042
1,763	4,078	43%	3,262	54%	EBITDA	11,471	22,404	51%	18,482	62%	33,654	23,067
1,763	4,078	43%	3,262	54%	NET INCOME	11,471	22,404	51%	18,482	62%	33,654	23,067

The Golf Club at Cypress Head
F & B Cafe
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
REVENUES												
12,252	15,751	78%	18,712	65%	Food & Beverage	104,050	110,318	94%	104,625	99%	110,318	164,609
7,194	7,543	95%	8,223	87%	Beer	44,557	47,048	95%	47,228	94%	47,048	72,882
2,900	3,478	83%	3,377	86%	Liquor	26,928	28,483	95%	25,525	105%	28,483	39,231
370	798	46%	773	48%	Wine	6,826	6,549	104%	6,182	110%	6,549	8,453
0	0	0%	22	0%	F&B Other	600	0	0%	883	68%	0	1,091
22,714	27,570	82%	31,108	73%	Total Revenues	182,961	192,398	95%	184,442	99%	192,398	286,266
COST OF GOODS SOLD												
5,356	6,301	85%	8,951	60%	COGS - Food & Beverage	46,905	44,127	106%	48,392	97%	44,127	73,663
2,611	2,791	94%	2,787	94%	COGS - Beer	16,969	17,408	97%	16,346	104%	17,408	27,959
684	765	89%	641	107%	COGS - Liquor	5,659	6,266	90%	4,037	140%	6,266	8,381
(10)	192	-5%	386	-3%	COGS - Wine	2,978	1,573	189%	2,417	123%	1,573	3,835
8,641	10,049	86%	12,765	68%	Total COGS	72,510	69,374	105%	71,191	102%	69,374	113,838
14,074	17,521	80%	18,343	77%	GROSS MARGIN	110,451	123,024	90%	113,251	98%	123,024	172,428
43.72%	40.00%	109.29%	47.83%	91.40%	COGS - Food & Beverage %	45.08%	40.00%	112.70%	46.25%	97.46%	40.00%	550.35%
36.30%	37.00%	98.10%	33.89%	107.10%	COGS - Beer %	38.08%	37.00%	102.93%	34.61%	110.03%	37.00%	462.84%
23.58%	22.00%	107.21%	18.99%	124.19%	COGS - Liquor %	21.01%	22.00%	95.53%	15.82%	132.88%	22.00%	261.93%
-2.76%	24.06%	-11.45%	49.94%	-5.52%	COGS - Wine %	43.63%	24.02%	181.64%	39.09%	111.60%	24.02%	513.36%
38.04%	36.45%	104.37%	41.06%	92.64%	COGS - All Food & Bev	39.76%	36.06%	110.27%	38.78%	102.52%	36.06%	487.02%
PAYROLL												
3,000	3,750	80%	3,709	81%	Gross Kitchen Payroll - Salaried	23,908	26,250	91%	25,171	95%	45,000	38,331
5,630	6,127	92%	6,652	85%	Gross Kitchen Payroll - Hourly	52,184	44,397	118%	43,108	121%	44,397	83,594
8,630	9,877	87%	10,361	83%	S/T Wages	76,092	70,647	108%	68,279	111%	89,397	121,925
756	756	100%	888	85%	Payroll Tax - FICA	6,414	5,406	119%	5,758	111%	6,860	10,288
209	282	74%	399	53%	Payroll Tax - UC	3,074	3,047	101%	2,821	109%	3,047	4,379
196	212	93%	219	90%	Payroll Tax - WC	1,969	1,449	136%	1,444	136%	1,854	3,003
439	1,225	36%	1,356	32%	Benefits	6,719	8,578	78%	7,837	86%	13,163	11,347
1,600	2,475	65%	2,862	56%	S/T Adders	18,175	18,480	98%	17,860	102%	24,924	29,017
10,230	12,352	83%	13,223	77%	TOTAL PAYROLL	94,267	89,127	106%	86,139	109%	114,321	150,942
OPERATING EXPENSES												
387	331	117%	496	78%	Bar Supplies	2,165	2,425	89%	2,966	73%	2,425	3,810
0	55	0%	300	0%	Dining Room Supplies	92	1,494	6%	1,440	6%	1,494	395
71	605	12%	614	12%	Kitchen Supplies	3,816	2,098	182%	2,777	137%	2,098	4,618
353	295	120%	846	42%	Laundry/Linens	3,772	3,440	110%	3,987	95%	3,440	5,643
0	0	0%	20	0%	Office Supplies	57	0	0%	20	284%	97	57
1,114	537	207%	579	192%	Repair & Maint - Equipment	4,214	1,802	234%	2,057	205%	1,802	5,868
125	125	100%	125	100%	Equipment Lease	851	1,000	85%	875	97%	1,000	1,476
742	569	130%	1,330	56%	Utilities - Gas	6,026	5,445	111%	6,657	91%	5,445	9,717
1,420	0	0%	0	0%	Tax/Licenses/Fees	1,693	0	0%	923	183%	0	1,693
1,601	192	834%	358	448%	Theft Loss	3,576	2,140	167%	2,618	137%	2,140	4,762
5,814	2,709	215%	4,666	125%	TOTAL OPERATING EXPENSES	26,261	19,844	132%	24,321	108%	19,941	38,038
(1,971)	2,460	-80%	454	-434%	EBITDA	(10,077)	14,053	-72%	2,791	-361%	(11,238)	(16,551)
(1,971)	2,460	-80%	454	-434%	NET INCOME	(10,077)	14,053	-72%	2,791	-361%	(11,238)	(16,551)

The Golf Club at Cypress Head
Golf Shop
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
REVENUES												
0	0	0%	0	0%	Merchandise	0	0	0%	129	0%	0	64
(32)	121	-26%	122	-26%	Handicap Fee	4,392	4,747	93%	4,674	94%	4,747	4,452
105	160	66%	130	81%	Lessons	407	878	46%	867	47%	878	967
256	381	67%	507	51%	Rental Clubs	1,856	1,487	125%	1,543	120%	1,487	2,598
14,999	7,435	202%	8,153	184%	Retail	47,325	44,472	106%	43,719	108%	48,222	75,686
15,329	8,097	189%	8,912	172%	Total Revenues	53,979	51,584	105%	50,931	106%	55,334	83,766
COST OF GOODS SOLD												
14,165	5,056	280%	5,840	243%	COGS - Merchandise	35,237	31,161	113%	31,509	112%	33,711	53,002
14,165	5,056	280%	5,840	243%	Total COGS	35,237	31,161	113%	31,509	112%	33,711	53,002
1,164	3,041	38%	3,072	38%	GROSS MARGIN	18,743	20,423	92%	19,422	97%	21,623	30,764
94.44%	68.00%	138.87%	71.63%	131.84%	COGS - Merchandise %	74.46%	70.07%	106.26%	71.86%	103.61%	69.91%	768.59%
PAYROLL												
1,821	0	0%	0	0%	Gross Payroll - Salaried	12,852	0	0%	0	0%	0	12,852
2,108	3,300	64%	3,518	60%	Gross Payroll - Hourly	13,706	23,320	59%	24,071	57%	23,320	31,882
3,929	3,300	119%	3,518	112%	S/T Wages	26,558	23,320	114%	24,071	110%	23,320	44,734
289	252	115%	289	100%	Payroll Tax - FICA	1,943	1,784	109%	1,852	105%	1,784	3,428
116	99	117%	171	68%	Payroll Tax - UC	646	1,185	55%	793	81%	1,185	1,277
73	71	102%	73	100%	Payroll Tax - WC	595	479	124%	504	118%	479	1,004
452	350	129%	469	96%	Benefits	3,162	2,450	129%	3,239	98%	2,450	5,394
930	772	120%	1,003	93%	S/T Adders	6,346	5,898	108%	6,389	99%	5,898	11,104
4,859	4,072	119%	4,521	107%	TOTAL PAYROLL	32,904	29,218	113%	30,460	108%	29,218	55,837
OPERATING EXPENSES												
0	14	0%	34	0%	Office Supplies	74	128	58%	180	41%	185	74
59	569	10%	629	9%	Supplies	2,135	2,750	78%	2,800	76%	2,800	2,460
0	200	0%	0	0%	Tournament Expense	50	595	8%	599	8%	595	263
0	0	0%	0	0%	Handicap Expense	4,266	4,692	91%	4,404	97%	4,692	4,650
0	60	0%	79	0%	Lesson Expense	319	525	61%	543	59%	525	804
84	0	0%	0	0%	Repair & Maint - Building	164	0	0%	0	0%	0	164
143	843	17%	742	19%	TOTAL OPERATING EXPENSES	7,007	8,690	81%	8,527	82%	8,797	8,415
(3,839)	(1,874)	205%	(2,191)	175%	EBITDA	(21,168)	(17,485)	121%	(19,565)	108%	(16,392)	(33,488)
(3,839)	(1,874)	205%	(2,191)	175%	NET INCOME	(21,168)	(17,485)	121%	(19,565)	108%	(16,392)	(33,488)

The Golf Club at Cypress Head
G & A
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
					REVENUES							
0	0	0%	0	0%	Initiation Fees	0	0	0%	0	0%	0	250
0	0	0%	0	0%	Total Revenues	0	0	0%	0	0%	0	250
0	0	0%	0	0%	GROSS MARGIN	0	0	0%	0	0%	0	250
					PAYROLL							
6,197	7,751	80%	7,500	83%	Gross Payroll - Salaried	50,558	54,257	93%	54,170	93%	93,012	87,538
(989)	0	0%	0	0%	Gross Payroll - Hourly	4,461	0	0%	0	0%	0	4,461
5,208	7,751	67%	7,500	69%	S/T Wages	55,018	54,257	101%	54,170	102%	93,012	91,999
600	593	101%	635	94%	Payroll Tax - FICA	4,664	4,151	112%	3,990	117%	7,116	7,825
60	0	0%	0	0%	Payroll Tax - UC	921	966	95%	742	124%	966	921
160	167	96%	172	93%	Payroll Tax - WC	1,368	1,114	123%	1,162	118%	1,949	2,226
1,536	1,811	85%	1,601	96%	Benefits	11,369	12,677	90%	12,314	92%	22,332	18,954
2,355	2,571	92%	2,409	98%	S/T Adders	18,323	18,908	97%	18,210	101%	32,363	29,927
7,563	10,322	73%	9,909	76%	TOTAL PAYROLL	73,341	73,165	100%	72,380	101%	125,375	121,925
					OPERATING EXPENSES							
289	849	34%	532	54%	Janitorial Supplies	4,078	5,410	75%	4,955	82%	5,660	6,544
0	250	0%	156	0%	Laundry/Uniforms	2,038	2,518	81%	2,104	97%	2,868	2,351
39	507	8%	119	33%	Office Supplies	1,884	2,768	68%	2,370	80%	3,018	3,601
91	91	99%	91	100%	Alarm System	962	788	122%	1,022	94%	1,241	1,893
0	0	0%	0	0%	Carpet Cleaning	300	0	0%	0	0%	0	1,190
254	235	108%	259	98%	Computer Service	2,229	1,645	136%	1,691	132%	2,820	3,523
549	549	100%	549	100%	Contract Cleaning	3,843	3,843	100%	3,843	100%	5,338	6,588
115	0	0%	115	100%	Pest Control	920	570	161%	1,015	91%	1,140	1,495
333	0	0%	0	0%	Repair & Maint - Equipment	999	669	149%	537	186%	669	1,209
520	770	68%	307	169%	Repair & Maint - Building	3,178	6,391	50%	5,741	55%	6,391	3,679
157	157	100%	0	0%	Off-Site Storage	942	1,099	86%	972	97%	1,884	1,727
1,947	1,458	134%	2,080	94%	Utilities - Other	13,806	11,815	117%	13,603	101%	16,815	25,185
176	200	88%	17	1025%	Utilities - Telephone/Fax	1,126	1,126	100%	964	117%	1,696	1,878
258	188	137%	129	199%	Bank Charges	601	1,488	40%	417	144%	2,440	747
794	0	0%	(34)	-2331%	Cash Short/(Over)	53	0	0%	820	7%	0	(633)
125	175	71%	150	83%	Cell Phone	1,025	1,175	87%	1,100	93%	2,050	1,850
3,877	4,686	83%	4,284	90%	City Surcharge R & R	24,901	28,192	88%	24,584	101%	28,192	38,392
0	35	0%	182	0%	Copier/Photocopies	955	151	633%	377	254%	326	1,293
2,208	2,726	81%	2,283	97%	Credit Card Discounts	13,780	16,484	84%	15,456	89%	17,410	24,893
259	0	0%	0	0%	Dues & Subscriptions	509	150	339%	150	339%	610	1,025
0	0	0%	0	0%	Education & Training	210	0	0%	0	0%	0	210
0	262	0%	195	0%	Employee Relations	1,194	2,262	53%	2,341	51%	2,262	1,958
3,756	3,569	105%	3,481	108%	Insurance Expense	27,033	25,803	105%	24,364	111%	44,024	45,072
0	0	0%	0	0%	Member Relations	283	442	64%	348	81%	442	659
14	11	127%	19	75%	Messenger Service - Fedex	249	249	100%	172	145%	249	447
0	0	0%	0	0%	O/S - Accounting	12,000	13,800	87%	13,200	91%	13,800	12,000
0	0	0%	0	0%	O/S - Legal	80	150	53%	150	53%	150	160
0	0	0%	29	0%	O/S - Other	77	556	14%	584	13%	556	77
305	382	80%	213	144%	Payroll Processing Fee	2,697	1,958	136%	1,885	143%	2,722	4,009
49	55	89%	0	0%	Postage/Shipping	220	338	65%	293	75%	618	560
(381)	0	0%	(30)	1271%	Tax/Licenses/Fees	(561)	0	0%	(210)	267%	83	(478)
0	0	0%	0	0%	Travel - Meals	54	0	0%	0	0%	0	54
2,620	335	782%	91	2865%	Travel - Other	6,780	3,291	206%	3,015	225%	6,288	8,686
209	0	0%	0	0%	Employee Meals	1,395	0	0%	0	0%	0	1,395
18,562	17,490	106%	15,215	122%	TOTAL OPERATING EXPENSES	129,841	135,131	96%	127,865	102%	171,762	203,239
(26,125)	(27,812)	94%	(25,124)	104%	EBITDA	(203,182)	(208,296)	98%	(200,244)	101%	(297,137)	(324,914)
7,370	7,370	100%	7,225	102%	Management Fee	51,487	51,590	100%	50,575	102%	88,440	87,612
7,370	7,370	100%	7,225	102%	Management Fees	51,487	51,590	100%	50,575	102%	88,440	87,612
154	154	100%	154	100%	Deprec - Office F.F&E	1,078	1,078	100%	1,078	100%	1,848	583
98	108	91%	98	100%	Deprec - Mach & Equip	683	753	91%	683	100%	1,291	745
283	283	100%	283	100%	Deprec - Buildings	1,984	1,984	100%	1,984	100%	3,401	1,819
535	545	98%	535	100%	S/T DEPR. & AMORT	3,745	3,815	98%	3,745	100%	6,540	3,147
(34,030)	(35,727)	95%	(32,884)	103%	NET INCOME	(258,413)	(263,701)	98%	(254,564)	102%	(392,117)	(415,672)

The Golf Club at Cypress Head
Marketing
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
					PAYROLL							
3,470	3,310	105%	3,347	104%	Gross Payroll - Salaried	24,437	23,520	104%	22,696	108%	38,945	40,493
3,470	3,310	105%	3,347	104%	S/T Wages	24,437	23,520	104%	22,696	108%	38,945	40,493
252	253	100%	250	101%	Payroll Tax - FICA	1,777	1,800	99%	1,687	105%	2,980	3,013
0	15	0%	0	0%	Payroll Tax - UC	339	609	56%	389	87%	617	339
66	71	93%	64	102%	Payroll Tax - WC	598	484	124%	459	130%	817	951
412	350	118%	358	115%	Benefits	2,753	2,450	112%	2,438	113%	4,325	4,715
729	689	106%	672	108%	S/T Adders	5,468	5,343	102%	4,974	110%	8,739	9,018
4,199	3,999	105%	4,019	104%	TOTAL PAYROLL	29,905	28,863	104%	27,670	108%	47,684	49,511
					OPERATING EXPENSES							
1,419	786	180%	1,701	83%	Advertising & Promotion	13,443	12,188	110%	13,015	103%	33,050	19,417
0	0	0%	0	0%	Miscellaneous	41	0	0%	0	0%	0	41
61	0	0%	0	0%	Travel - Other	168	0	0%	0	0%	0	168
0	0	0%	0	0%	Website Expenses	0	0	0%	0	0%	2,100	2,100
1,479	786	188%	1,701	87%	TOTAL OPERATING EXPENSES	13,651	12,188	112%	13,015	105%	35,150	21,726
(5,679)	(4,785)	119%	(5,720)	99%	EBITDA	(43,556)	(41,051)	106%	(40,685)	107%	(82,834)	(71,237)
(5,679)	(4,785)	119%	(5,720)	99%	NET INCOME	(43,556)	(41,051)	106%	(40,685)	107%	(82,834)	(71,237)

The Golf Club at Cypress Head
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
REVENUES												
112,721	127,581	88%	120,705	93%	Green Fees & Cart Fees	713,943	782,295	91%	700,015	102%	782,295	1,064,988
14,999	7,435	202%	8,153	184%	Merchandise	47,325	44,472	106%	43,848	108%	48,222	75,750
329	662	50%	759	43%	Other Pro Shop	6,655	7,112	94%	7,083	94%	7,112	8,017
1,936	4,546	43%	4,265	45%	Range	16,885	27,365	62%	23,062	73%	36,515	29,109
22,714	27,570	82%	31,108	73%	Food and Beverage	182,961	192,398	95%	184,442	99%	192,398	286,266
0	0	0%	0	0%	Membership Initiation Fees	0	0	0%	0	0%	0	250
3,877	4,686	83%	4,284	90%	Other Operating Revenues	24,901	28,192	88%	24,584	101%	28,192	38,392
156,577	172,480	91%	169,272	92%	TOTAL REVENUE	992,669	1,081,834	92%	983,034	101%	1,096,834	1,502,772
COST OF SALES												
14,165	5,056	280%	5,840	243%	Merchandise	35,237	31,161	113%	31,509	112%	33,711	53,002
8,641	10,049	86%	12,765	68%	Food & Beverage	72,510	69,374	105%	71,191	102%	69,374	113,838
22,806	15,105	151%	18,605	123%	TOTAL COGS	107,747	100,535	107%	102,700	105%	103,085	166,840
94.4%	68.0%	138.9%	71.6%	131.8%	COGS - Merchandise %	74.5%	70.1%	106.3%	71.9%	103.6%	69.9%	768.6%
38.0%	36.4%	104.4%	41.1%	92.6%	COGS - Food %	39.8%	36.1%	110.3%	38.8%	102.5%	36.1%	487.0%
PAYROLL												
26,953	23,835	113%	22,834	118%	Course and Grounds	170,251	170,070	100%	159,559	107%	290,141	282,234
3,634	6,029	64%	5,421	71%	Carts, Range, Starters, Etc.	39,670	41,564	96%	41,036	97%	41,564	64,103
4,859	4,072	119%	4,521	107%	Pro Shop	32,904	29,218	113%	30,460	108%	29,218	55,837
10,230	12,352	83%	13,223	77%	Food and Beverage	94,267	89,127	106%	86,139	109%	114,321	150,942
7,563	10,322	73%	9,909	76%	General and Administrative	73,341	73,165	100%	72,380	101%	125,375	121,925
4,199	3,999	105%	4,019	104%	Marketing	29,905	28,863	104%	27,670	108%	47,684	49,511
57,640	60,609	95%	59,927	96%	TOTAL PAYROLL	440,537	432,007	102%	417,243	106%	648,303	724,553
OPERATING EXPENSES												
12,770	13,713	93%	11,295	113%	Course and Grounds	107,095	106,260	101%	108,247	99%	193,815	191,356
11,550	7,419	156%	6,727	172%	Carts, Range, Starters, Etc.	75,092	53,876	139%	54,037	139%	84,536	112,562
143	843	17%	742	19%	Pro Shop	7,007	8,690	81%	8,527	82%	8,797	8,415
5,814	2,709	215%	4,666	125%	Food and Beverage	26,261	19,844	132%	24,321	108%	19,941	38,038
18,562	17,490	106%	15,215	122%	General and Administrative	129,841	135,131	96%	127,865	102%	171,762	203,239
1,479	786	188%	1,701	87%	Marketing	13,651	12,188	112%	13,015	105%	35,150	21,726
50,318	42,960	117%	40,345	125%	TOTAL OPERATING EXPENSES	358,947	335,989	107%	336,011	107%	514,001	575,334
130,763	118,674	110%	118,877	110%	TOTAL EXPENSES	907,231	868,531	104%	855,955	106%	1,265,389	1,466,728
25,813	53,806	48%	50,395	51%	EBITDA	85,438	213,303	40%	127,079	67%	(168,555)	36,044

The Golf Club at Cypress Head
For the Seven Months Ending April 30, 2015

MTD Actual	MTD Budget	% of Budget	MTD Prior Year	% of PY		YTD Actual	YTD Budget	% of Budget	YTD Prior Year	% of PY	Annual Budget	
25,813	53,806	48%	50,395	51%	EBITDA	85,438	213,303	40%	127,079	67%	(168,555)	36,044
(7,370)	(7,370)	100%	(7,225)	102%	MANAGEMENT FEES	(51,487)	(51,590)	100%	(50,575)	102%	(88,440)	(87,612)
(535)	(545)	98%	(535)	100%	OTHER INCOME (EXPENSE)	(3,745)	(3,815)	98%	(3,745)	100%	(6,540)	(3,147)
(535)	(545)	98%	(535)	100%	Depreciation & Amortization	(3,745)	(3,815)	98%	(3,745)	100%	(6,540)	(3,147)
17,909	45,891	39%	42,635	42%	TOTAL OTHER INCOME (EXPENSE)	30,207	157,898	19%	72,759	42%	(263,535)	(54,714)
					NET INCOME							
3,936	4,726	83%	4,434	89%	Paid Rounds	25,909	27,380	95%	24,596	105%	27,380	40,870
426	552	77%	496	86%	Annual Pass Rounds	2,970	3,233	92%	3,234	92%	3,233	4,638
244	282	87%	268	91%	Other Rounds	1,772	2,007	88%	1,950	91%	2,007	3,032
4,606	5,560	83%	5,198	89%	Total Rounds	30,651	32,620	94%	29,780	103%	32,620	48,540
40	36	109%	38	104%	Revenue/Paid Rounds	38	40	97%	40	96%	40	439
34	31	110%	33	104%	Revenue/Total Rounds	32	33	98%	33	98%	34	369

The Golf Club at Cypress Head
For the Seven Months Ending April 30, 2015

	<u>04/30/15</u>	<u>09/30/14</u>	<u>04/30/14</u>
ASSETS			
CURRENT ASSETS:			
Cash			
Cash - Operating	73,012	74,353	91,089
Cash - Manual Checks	750	500	500
Cash - Housebank & Other	<u>(1,127)</u>	<u>(174)</u>	<u>779</u>
Total Cash	<u>72,635</u>	<u>74,679</u>	<u>92,367</u>
Accounts Receivable			
A/R Member	<u>6,564</u>	<u>43,719</u>	<u>1,484</u>
Total Accounts Receivable	<u>6,564</u>	<u>43,719</u>	<u>1,484</u>
Other Current Assets			
Inventory - Merchandise	22,483	44,295	49,498
Inventory - Food & Beverage	8,171	11,720	13,997
Prepaid Insurance	7,652	16,276	6,961
Prepaid Exp - Other	<u>1,223</u>	<u>10,280</u>	<u>1,505</u>
Total Other Current Assets	<u>39,528</u>	<u>82,570</u>	<u>71,962</u>
TOTAL CURRENT ASSETS	<u>118,728</u>	<u>200,969</u>	<u>165,813</u>
PROPERTY, PLANT AND EQUIPMENT:			
Land	64,835	64,835	64,835
Furniture and Fixtures	26,625	26,625	26,625
Machinery & Equipment	<u>17,712</u>	<u>17,712</u>	<u>17,712</u>
Property Plant and Equipment	109,171	109,171	109,171
Accumulated Depreciation	<u>(80,453)</u>	<u>(76,708)</u>	<u>(77,306)</u>
TOTAL PROPERTY, PLANT AND EQUIPMENT	<u>28,719</u>	<u>32,463</u>	<u>31,865</u>
OTHER ASSETS:			
Deposits (in ST section of chart)	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
TOTAL OTHER ASSETS	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
TOTAL ASSETS	<u><u>152,447</u></u>	<u><u>238,432</u></u>	<u><u>202,678</u></u>

The Golf Club at Cypress Head
For the Seven Months Ending April 30, 2015

	<u>04/30/15</u>	<u>09/30/14</u>	<u>04/30/14</u>
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Accts Pay - Trade	32,658	21,353	24,674
Accts Pay - Other	18,671	29,631	(68,612)
Accrued Expenses	(20)	(1,610)	1,387
Accrued Payroll	27,922	21,122	27,566
Accrued Taxes	0	9,081	14,441
Accrued Interest	0	2,138	0
Deferred Revenue	43,010	156,716	130,464
TOTAL CURRENT LIABILITIES	<u>122,240</u>	<u>238,432</u>	<u>129,920</u>
 TOTAL LIABILITIES	 <u>122,240</u>	 <u>238,432</u>	 <u>129,920</u>
 STOCKHOLDER'S EQUITY			
Retained Earnings	<u>30,206</u>	<u>0</u>	<u>72,758</u>
Net Retained Earnings	<u>30,206</u>	<u>0</u>	<u>72,758</u>
Stockholders Equity	<u>30,206</u>	<u>0</u>	<u>72,758</u>
TOTAL STOCKHOLDER'S EQUITY	<u>30,206</u>	<u>0</u>	<u>72,758</u>
 TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	 <u><u>152,447</u></u>	 <u><u>238,432</u></u>	 <u><u>202,678</u></u>

System: TRIAL BALANCE SL
The Golf Club at Cypress Head
General Ledger

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Ranges:	From:	To:	Date:	4/1/2015	4/30/2015	Sorted By:	Account
Account:	First	Last	Include:	Posting, Unit	Print Currency In:	Functional (Z-US\$)	
Inactive	Account	Description	Beginning Balan	Debit	Credit	Net Change	Ending Balance
	10060-5950-900	Cash - Operating New	\$183,555.64	\$207,115.17	\$317,658.82	(\$110,543.65)	\$73,011.99
	10100-5950-900	Cash - Course Other	\$750.00	\$0.00	\$0.00	\$0.00	\$750.00
	10120-5950-900	Cash - New Payroll	(\$6,061.19)	\$52,465.77	\$48,631.24	\$3,834.53	(\$2,226.66)
	10180-5950-900	Cash - Pro Shop Bank	\$600.00	\$0.00	\$0.00	\$0.00	\$600.00
	10200-5950-900	Cash - F&B Bank	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00
	11160-5950-900	A/R Member	\$9,876.70	\$6,609.53	\$9,921.85	(\$3,312.32)	\$6,564.38
	12000-5950-900	Inventory - Merchandis	\$35,883.38	\$764.01	\$14,164.76	(\$13,400.75)	\$22,482.63
	12180-5950-900	Inventory - Food	\$6,619.95	\$2,288.07	\$5,760.11	(\$3,472.04)	\$3,147.91
	12200-5950-900	Inventory - Beverage	\$2,090.36	\$310.98	\$1,165.61	(\$854.63)	\$1,235.73
	12220-5950-900	Inventory - Beer	\$1,011.51	\$2,378.10	\$2,992.65	(\$614.55)	\$396.96
	12240-5950-900	Inventory - Liquor	\$2,965.64	\$292.25	\$683.76	(\$391.51)	\$2,574.13
	12260-5950-900	Inventory - Wine	\$837.84	\$31.89	\$53.59	(\$21.70)	\$816.14
	13020-5950-900	Prepaid Insurance	\$11,638.56	\$0.00	\$3,986.96	(\$3,986.96)	\$7,651.60
	13040-5950-900	Prepaid Exp - Other	\$715.93	\$852.00	\$344.80	\$507.20	\$1,223.13
	13480-5950-900	Deposit - Vendors	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00
	20040-5950-900	Furniture & Fixtures	\$26,624.50	\$0.00	\$0.00	\$0.00	\$26,624.50
	20100-5950-900	Machinery & Equipmen	\$17,711.94	\$0.00	\$0.00	\$0.00	\$17,711.94
	20160-5950-900	Land	\$64,834.76	\$0.00	\$0.00	\$0.00	\$64,834.76
	22020-5950-900	Accum. Deprec - Office	(\$27,548.18)	\$0.00	\$153.97	(\$153.97)	(\$27,702.15)
	22040-5950-900	Accum. Deprec - Mach	(\$13,126.87)	\$0.00	\$97.55	(\$97.55)	(\$13,224.42)
	22080-5950-900	Accum. Deprec - Buildir	(\$39,242.58)	\$0.00	\$283.45	(\$283.45)	(\$39,526.03)
	30000-5950-900	Accts Pay - Trade	(\$29,163.39)	\$53,404.04	\$56,898.17	(\$3,494.13)	(\$32,657.52)
	30040-5950-900	Accts Pay - Other	(\$142,028.23)	\$190,000.00	\$66,643.00	\$123,357.00	(\$18,671.23)
	31000-5950-900	Accrued Expenses	(\$20.00)	\$60.00	\$20.00	\$40.00	\$20.00
	31020-5950-900	Accrued Payroll	(\$24,458.43)	\$16,422.26	\$19,173.59	(\$2,751.33)	(\$27,209.76)
	31080-5950-900	Accrued Tips Payable	(\$681.07)	\$863.89	\$894.63	(\$30.74)	(\$711.81)
	31220-5950-900	Accrued Sales Tax	(\$11,183.34)	\$20,093.16	\$8,909.82	\$11,183.34	\$0.00

31300-5950-900	Accrued Lesson Reserve	(\$105.00)	\$105.00	\$0.00	\$105.00	\$0.00
31400-5950-900	Accrued City Surcharge	\$0.00	\$3,876.56	\$3,876.56	\$0.00	\$0.00
32000-5950-900	Deferred Rev - Rainche	(\$1,516.73)	\$439.66	\$743.51	(\$303.85)	(\$1,820.58)
32020-5950-900	Deferred Rev - Outing C	(\$1,510.00)	\$6,777.28	\$4,715.00	\$2,062.28	\$552.28
32040-5950-900	Deferred Rev - Annual F	(\$6,166.76)	\$6,166.76	\$0.00	\$6,166.76	\$0.00
32060-5950-900	Deferred Rev - Gift Cert	(\$4,675.14)	\$0.00	\$0.00	\$0.00	(\$4,675.14)
32070-5950-900	Deferred Rev - Gift Carc	(\$16,723.03)	\$2,383.96	\$1,080.93	\$1,303.03	(\$15,420.00)
32100-5950-900	Deferred Rev - Credit B	(\$25,647.27)	\$4,292.69	\$291.75	\$4,000.94	(\$21,646.33)
32120-5950-900	Deferred Rev - Trail Fee	(\$8,876.14)	\$8,876.14	\$0.00	\$8,876.14	\$0.00
32220-5950-900	Deferred Rev - Founder	(\$185.66)	\$185.66	\$0.00	\$185.66	\$0.00
49020-5950-900	Retained Earnings - Cur	\$0.08	\$0.00	\$0.00	\$0.00	\$0.08
50000-5950-100	Green Fees - Annual Pa	(\$38,114.52)	\$0.00	\$6,352.42	(\$6,352.42)	(\$44,466.94)
50040-5950-100	Green Fees - Member	(\$297,555.87)	\$0.00	\$57,408.61	(\$57,408.61)	(\$354,964.48)
50070-5950-100	Green Fees - (surcharge	(\$20,821.94)	\$3,876.56	\$7,753.12	(\$3,876.56)	(\$24,698.50)
50140-5950-100	Green Fees - Misc Cour	(\$852.95)	\$0.00	\$245.03	(\$245.03)	(\$1,097.98)
50500-5950-200	Cart Fee 18	(\$191,637.75)	\$0.00	\$35,962.64	(\$35,962.64)	(\$227,600.39)
50520-5950-200	Cart Fee - Annual Trail	(\$52,238.80)	\$0.00	\$8,876.14	(\$8,876.14)	(\$61,114.94)
52090-5950-600	Handicap Fee	(\$4,424.00)	\$72.00	\$40.00	\$32.00	(\$4,392.00)
52150-5950-600	Lessons	(\$301.80)	\$0.00	\$105.00	(\$105.00)	(\$406.80)
52280-5950-600	Rental Clubs	(\$1,599.48)	\$0.00	\$256.41	(\$256.41)	(\$1,855.89)
52310-5950-600	Retail	(\$32,325.59)	\$0.00	\$14,999.19	(\$14,999.19)	(\$47,324.78)
53050-5950-220	Range Pass Revenue	(\$14,949.02)	\$24.42	\$1,960.09	(\$1,935.67)	(\$16,884.69)
54000-5950-540	Food	(\$80,633.36)	\$0.00	\$10,390.57	(\$10,390.57)	(\$91,023.93)
54030-5950-540	Beverage	(\$11,165.55)	\$0.00	\$1,860.94	(\$1,860.94)	(\$13,026.49)
54060-5950-540	Beer	(\$37,363.25)	\$0.00	\$7,193.55	(\$7,193.55)	(\$44,556.80)
54090-5950-540	Liquor	(\$24,028.10)	\$0.00	\$2,899.60	(\$2,899.60)	(\$26,927.70)
54120-5950-540	Wine	(\$6,456.19)	\$0.00	\$369.80	(\$369.80)	(\$6,825.99)
54220-5950-540	F&B Other Income	(\$600.00)	\$0.00	\$0.00	\$0.00	(\$600.00)
56120-5950-100	City Surcharge R & R	(\$21,024.04)	\$0.00	\$3,876.56	(\$3,876.56)	(\$24,900.60)
60000-5950-600	COGS - Merchandise - A	\$21,071.87	\$14,164.76	\$0.00	\$14,164.76	\$35,236.63
61000-5950-540	COGS - Food	\$37,816.20	\$4,255.25	\$0.00	\$4,255.25	\$42,071.45
61010-5950-540	COGS - Beverage	\$3,732.33	\$1,100.91	\$0.00	\$1,100.91	\$4,833.24
61020-5950-540	COGS - Beer	\$14,357.54	\$2,611.10	\$0.00	\$2,611.10	\$16,968.64
61030-5950-540	COGS - Liquor	\$4,975.01	\$683.76	\$0.00	\$683.76	\$5,658.77

61040-5950-540	COGS - Wine	\$2,988.27	\$21.70	\$31.89	(\$10.19)	\$2,978.08
70000-5950-100	Gross Payroll - Salaried	\$37,182.77	\$8,937.08	\$2,212.99	\$6,724.09	\$43,906.86
70000-5950-600	Gross Payroll - Salaried	\$11,030.43	\$2,367.86	\$546.43	\$1,821.43	\$12,851.86
70000-5950-900	Gross Payroll - Salaried	\$44,360.43	\$11,086.86	\$4,889.77	\$6,197.09	\$50,557.52
70000-5950-950	Gross Payroll - Salaried	\$20,966.68	\$4,377.94	\$907.92	\$3,470.02	\$24,436.70
70002-5950-540	Gross Kitchen Payroll -	\$20,907.68	\$3,900.00	\$900.00	\$3,000.00	\$23,907.68

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The Golf Club at Cypress Head

Inactive	Account	Description	Beginning Balan	Credit	Net Change	Ending Balance	Debit
	70010-5950-100	Gross Payroll - Hourly	\$75,516.03	\$16,850.78	\$3,449.89	\$13,400.89	\$88,916.92
	70010-5950-200	Gross Payroll - Hourly	\$30,376.05	\$6,516.30	\$1,908.78	\$4,607.52	\$34,983.57
	70010-5950-600	Gross Payroll - Hourly	\$11,597.68	\$2,720.87	\$612.82	\$2,108.05	\$13,705.73
	70010-5950-900	Gross Payroll - Hourly	\$5,449.85	\$0.00	\$989.01	(\$989.01)	\$4,460.84
	70012-5950-540	Gross Kitchen Payroll -	\$46,554.21	\$7,981.37	\$2,351.37	\$5,630.00	\$52,184.21
	71000-5950-100	Payroll Tax - FICA	\$8,114.71	\$1,856.88	\$434.52	\$1,422.36	\$9,537.07
	71000-5950-200	Payroll Tax - FICA	\$2,306.21	\$504.07	\$152.69	\$351.38	\$2,657.59
	71000-5950-540	Payroll Tax - FICA	\$5,658.13	\$1,016.10	\$260.11	\$755.99	\$6,414.12
	71000-5950-600	Payroll Tax - FICA	\$1,654.08	\$382.15	\$92.74	\$289.41	\$1,943.49
	71000-5950-900	Payroll Tax - FICA	\$4,064.60	\$803.44	\$203.76	\$599.68	\$4,664.28
	71000-5950-950	Payroll Tax - FICA	\$1,525.20	\$324.39	\$72.63	\$251.76	\$1,776.96
	71010-5950-100	Payroll Tax - UC	\$2,768.52	\$335.96	\$0.00	\$335.96	\$3,104.48
	71010-5950-200	Payroll Tax - UC	\$1,319.76	\$158.49	\$0.00	\$158.49	\$1,478.25
	71010-5950-540	Payroll Tax - UC	\$2,864.38	\$209.33	\$0.00	\$209.33	\$3,073.71
	71010-5950-600	Payroll Tax - UC	\$529.96	\$116.22	\$0.00	\$116.22	\$646.18
	71010-5950-900	Payroll Tax - UC	\$861.96	\$59.51	\$0.00	\$59.51	\$921.47
	71010-5950-950	Payroll Tax - UC	\$339.47	\$0.00	\$0.00	\$0.00	\$339.47
	71020-5950-100	Payroll Tax - WC	\$2,834.39	\$372.32	\$0.00	\$372.32	\$3,206.71
	71020-5950-200	Payroll Tax - WC	\$592.17	\$94.76	\$0.00	\$94.76	\$686.93
	71020-5950-540	Payroll Tax - WC	\$1,772.33	\$196.17	\$0.00	\$196.17	\$1,968.50
	71020-5950-600	Payroll Tax - WC	\$522.24	\$72.54	\$0.00	\$72.54	\$594.78
	71020-5950-900	Payroll Tax - WC	\$1,207.41	\$160.26	\$0.00	\$160.26	\$1,367.67
	71020-5950-950	Payroll Tax - WC	\$532.55	\$65.69	\$0.00	\$65.69	\$598.24
	71030-5950-100	Benefits	\$16,881.20	\$6,904.11	\$2,206.79	\$4,697.32	\$21,578.52
	71030-5950-200	Benefits	\$1,441.69	\$55.62	\$1,433.29	(\$1,377.67)	\$64.02

71030-5950-540	Benefits	\$6,280.02	\$780.12	\$341.40	\$438.72	\$6,718.74
71030-5950-600	Benefits	\$2,710.18	\$612.88	\$161.18	\$451.70	\$3,161.88
71030-5950-900	Benefits	\$9,833.49	\$2,460.26	\$924.47	\$1,535.79	\$11,369.28
71030-5950-950	Benefits	\$2,341.52	\$600.02	\$188.28	\$411.74	\$2,753.26
80050-5950-540	Bar Supplies	\$1,777.57	\$387.20	\$0.00	\$387.20	\$2,164.77
80110-5950-200	Cart Supplies	\$521.23	\$0.00	\$0.00	\$0.00	\$521.23
80170-5950-100	Course Accessories	\$4,041.34	\$0.00	\$0.00	\$0.00	\$4,041.34
80190-5950-540	Dining Room Supplies	\$92.21	\$0.00	\$0.00	\$0.00	\$92.21
80230-5950-100	Fertilizer	\$3,689.85	\$0.00	\$0.00	\$0.00	\$3,689.85
80270-5950-100	Fuel	\$5,246.44	\$0.00	\$0.00	\$0.00	\$5,246.44
80280-5950-100	Fungicides	\$688.42	\$631.80	\$0.00	\$631.80	\$1,320.22
80320-5950-100	Herbicides	\$2,473.72	\$696.46	\$0.00	\$696.46	\$3,170.18
80370-5950-100	Insecticides	\$4,162.22	\$1,985.20	\$0.00	\$1,985.20	\$6,147.42
80380-5950-900	Janitorial Supplies	\$3,788.58	\$289.47	\$0.00	\$289.47	\$4,078.05
80390-5950-540	Kitchen Supplies	\$3,744.32	\$71.35	\$0.00	\$71.35	\$3,815.67
80410-5950-540	Laundry/Linens	\$3,418.91	\$352.82	\$0.00	\$352.82	\$3,771.73
80420-5950-900	Laundry/Uniforms	\$2,037.98	\$0.00	\$0.00	\$0.00	\$2,037.98
80520-5950-540	Office Supplies	\$56.75	\$0.00	\$0.00	\$0.00	\$56.75
80520-5950-600	Office Supplies	\$73.76	\$0.00	\$0.00	\$0.00	\$73.76
80520-5950-900	Office Supplies	\$1,845.04	\$39.34	\$0.00	\$39.34	\$1,884.38
80610-5950-220	Range Balls	\$3,675.00	\$0.00	\$0.00	\$0.00	\$3,675.00
80620-5950-220	Range Equipment	\$0.00	\$172.77	\$0.00	\$172.77	\$172.77
80630-5950-220	Range Expenses	\$463.25	\$0.00	\$0.00	\$0.00	\$463.25
80690-5950-100	Sand/Topdress	\$746.00	\$0.00	\$0.00	\$0.00	\$746.00
80710-5950-100	Seeds/Trees	\$16,124.60	\$0.00	\$0.00	\$0.00	\$16,124.60
80730-5950-100	Small Tools	\$126.73	\$0.00	\$0.00	\$0.00	\$126.73
80770-5950-100	Staff/Volunteer Uniforr	\$283.21	\$0.00	\$0.00	\$0.00	\$283.21
80780-5950-600	Supplies	\$2,075.78	\$59.00	\$0.00	\$59.00	\$2,134.78
80810-5950-600	Tournament Expense	\$50.09	\$0.00	\$0.00	\$0.00	\$50.09
81010-5950-900	Alarm System	\$871.00	\$90.50	\$0.00	\$90.50	\$961.50
81080-5950-900	Carpet Cleaning	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00
81090-5950-200	Cart Repairs	\$15,220.45	\$4,155.83	\$0.00	\$4,155.83	\$19,376.28
81130-5950-900	Computer Service	\$1,974.89	\$254.30	\$0.00	\$254.30	\$2,229.19
81140-5950-900	Contract Cleaning	\$3,294.00	\$549.00	\$0.00	\$549.00	\$3,843.00

81220-5950-600	Handicap Expense	\$4,266.00	\$0.00	\$0.00	\$0.00	\$4,266.00
81250-5950-100	Irrigation	\$3,311.59	\$414.93	\$0.00	\$414.93	\$3,726.52
81270-5950-600	Lesson Expense	\$318.75	\$0.00	\$0.00	\$0.00	\$318.75
81300-5950-900	Pest Control	\$805.00	\$115.00	\$0.00	\$115.00	\$920.00
81350-5950-100	Repair & Maint - Equipr	\$9,569.27	\$2,716.24	\$90.96	\$2,625.28	\$12,194.55
81350-5950-220	Repair & Maint - Equipr	\$1,102.50	\$0.00	\$0.00	\$0.00	\$1,102.50
81350-5950-540	Repair & Maint - Equipr	\$3,099.75	\$1,114.21	\$0.00	\$1,114.21	\$4,213.96
81350-5950-900	Repair & Maint - Equipr	\$666.50	\$332.50	\$0.00	\$332.50	\$999.00
81360-5950-100	Repair & Maint - Buildir	\$516.00	\$0.00	\$0.00	\$0.00	\$516.00
81360-5950-600	Repair & Maint - Buildir	\$79.88	\$84.00	\$0.00	\$84.00	\$163.88
81360-5950-900	Repair & Maint - Buildir	\$2,658.29	\$520.00	\$0.00	\$520.00	\$3,178.29
82000-5950-200	Cart Lease	\$36,193.14	\$6,032.20	\$0.00	\$6,032.20	\$42,225.34
82020-5950-100	Equipment Lease	\$26,969.44	\$4,494.90	\$0.00	\$4,494.90	\$31,464.34
82020-5950-540	Equipment Lease	\$725.50	\$125.00	\$0.00	\$125.00	\$850.50

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The Golf Club at Cypress Head

Inactive	Account	Description	Beginning Balan	Credit	Net Change	Ending Balance	Debit
	82060-5950-900	Off-Site Storage	\$785.00	\$323.00	\$166.00	\$157.00	\$942.00
	83000-5950-100	Utlities - Electric	\$1,836.63	\$178.54	\$0.00	\$178.54	\$2,015.17
	83000-5950-200	Utilities - Electric	\$6,366.51	\$1,188.95	\$0.00	\$1,188.95	\$7,555.46
	83010-5950-540	Utilities - Gas	\$5,283.65	\$742.37	\$0.00	\$742.37	\$6,026.02
	83020-5950-100	Utlities - Other	\$8,357.06	\$1,268.84	\$0.00	\$1,268.84	\$9,625.90
	83020-5950-900	Utilities - Other	\$11,858.90	\$1,946.64	\$0.00	\$1,946.64	\$13,805.54
	83030-5950-100	Utlities - Telephone/Fa	\$566.65	\$91.98	\$0.00	\$91.98	\$658.63
	83030-5950-900	Utilities - Telephone/Fa	\$952.00	\$176.00	\$0.00	\$176.00	\$1,128.00
	83050-5950-100	Utlities - Water	\$1,140.47	\$291.05	\$0.00	\$291.05	\$1,431.52
	84040-5950-950	Adv/Promo - Mktg/Bus	\$7,951.97	\$569.00	\$0.00	\$569.00	\$8,520.97
	84050-5950-950	Adv/Promo - Newslette	\$0.00	\$75.00	\$0.00	\$75.00	\$75.00
	84080-5950-950	Adv/Promo - Promotioi	\$4,072.07	\$774.53	\$0.00	\$774.53	\$4,846.60
	85020-5950-900	Bank Charges	\$342.98	\$317.58	\$60.00	\$257.58	\$600.56
	85050-5950-900	Cash Short/(Over)	(\$740.64)	\$6,096.38	\$5,302.33	\$794.05	\$53.41
	85060-5950-900	Cell Phone	\$900.00	\$125.00	\$0.00	\$125.00	\$1,025.00
	85070-5950-900	City Surcharge R & R	\$21,024.04	\$3,876.56	\$0.00	\$3,876.56	\$24,900.60
	85110-5950-900	Copier/Photocopies	\$955.48	\$0.00	\$0.00	\$0.00	\$955.48

	85120-5950-900	Credit Card Discounts	\$11,571.97	\$2,208.46	\$0.00	\$2,208.46	\$13,780.43
	85150-5950-900	Dues & Subscriptions	\$250.00	\$258.82	\$0.00	\$258.82	\$508.82
	85160-5950-900	Education & Training	\$210.00	\$0.00	\$0.00	\$0.00	\$210.00
	85190-5950-100	Employee Relations	\$0.00	\$91.10	\$0.00	\$91.10	\$91.10
	85190-5950-900	Employee Relations	\$1,194.06	\$0.00	\$0.00	\$0.00	\$1,194.06
	85280-5950-900	Insurance Expense	\$23,277.08	\$3,986.96	\$231.00	\$3,755.96	\$27,033.04
	85320-5950-900	Member Relations	\$282.54	\$44.28	\$44.28	\$0.00	\$282.54
	85330-5950-900	Messenger Service - Fe	\$235.16	\$14.02	\$0.00	\$14.02	\$249.18
	85340-5950-950	Miscellaneous	\$40.55	\$0.00	\$0.00	\$0.00	\$40.55
	85390-5950-900	O/S - Accounting	\$12,000.00	\$0.00	\$0.00	\$0.00	\$12,000.00
	85410-5950-900	O/S - Legal	\$80.00	\$0.00	\$0.00	\$0.00	\$80.00
	85430-5950-100	O/S - Other	\$3,875.00	\$0.00	\$0.00	\$0.00	\$3,875.00
	85430-5950-900	O/S - Other	\$76.96	\$0.00	\$0.00	\$0.00	\$76.96
	85480-5950-900	Payroll Processing Fee	\$2,392.10	\$305.30	\$0.00	\$305.30	\$2,697.40
	85490-5950-900	Postage/Shipping	\$170.64	\$49.00	\$0.00	\$49.00	\$219.64
	85610-5950-540	Tax/Licenses/Fees	\$273.00	\$1,420.00	\$0.00	\$1,420.00	\$1,693.00
	85610-5950-900	Tax/Licenses/Fees	(\$180.00)	\$0.00	\$381.30	(\$381.30)	(\$561.30)
	85660-5950-540	Loss/Theft	\$1,974.89	\$1,601.45	\$0.00	\$1,601.45	\$3,576.34
	85710-5950-900	Travel - Meals	\$53.57	\$0.00	\$0.00	\$0.00	\$53.57
	85720-5950-100	Travel - Other	\$600.00	\$0.00	\$0.00	\$0.00	\$600.00
	85720-5950-900	Travel - Other	\$4,160.02	\$2,626.53	\$6.67	\$2,619.86	\$6,779.88
	85720-5950-950	Travel - Other	\$107.02	\$60.80	\$0.00	\$60.80	\$167.82
	89020-5950-900	Employee Meals	\$1,186.07	\$208.74	\$0.00	\$208.74	\$1,394.81
	90000-5950-900	Management Fee	\$44,117.06	\$7,369.51	\$0.00	\$7,369.51	\$51,486.57
	98010-5950-900	Deprec - Office F,F&E	\$923.82	\$153.97	\$0.00	\$153.97	\$1,077.79
	98020-5950-900	Deprec - Mach & Equip	\$585.30	\$97.55	\$0.00	\$97.55	\$682.85
	98040-5950-900	Deprec - Buildings	\$1,700.70	\$283.45	\$0.00	\$283.45	\$1,984.15
	RCMWD-5950-100	Rounds - Complimentar	8,691.00	150	0	150	8,841.00
	REMWD-5950-100	Rounds - Employee - W	15,334.00	94	0	94	15,428.00
	RMBWD-5950-100	Rounds - Member - We	47,621.00	426	0	426	48,047.00
	RPKWD-5950-100	Rounds - Peak - Weekd	263,327.00	3,936.00	0	3,936.00	267,263.00
	RPKWE-5950-100	Rounds - Peak - Weeke	5,071.00	0	0	0	5,071.00
Accounts	Beginning Balance		Debit	Credit	Net Change	Ending Balance	
Grand Totals:	189	\$0.00	\$761,251.02	\$761,251.02	\$0.00	\$0.00	

User ID: ssnider

User ID: ssnider

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The Golf Club at Cypress Head

DATE: 4/30/15 EVALUATION

**Operated by
KEMPERSPORTS Management**

Course:	The Golf Club at Cypress Head
Contract Administrator	Susan Lovallo
KSM Representatives	Jody Graham
General Manager	Mike Collins
Superintendent	Dennis Pickavance

Prepared by:
Kemper Sports Management, Inc.
500 Skokie Blvd. Suite 444
Northbrook, IL. 60062

<u>1. Golf Shop</u>	<u>Evaluation</u>			
A. Cleanliness/Orderly	7.5	10/14	7.5	04/15
	7.5	11/14		05/15
B. Appearance	7.5	12/14		06/15
	7.5	01/15		07/15
C. Displays	7.5	02/15		08/15
	7.5	03/15		09/15
D. Inventory				

Comments: We started reducing the inventory with discounting remaining apparel.

<u>2. Administrative Offices</u>	<u>Evaluation</u>			
A. Cleanliness/Orderly	7.5	10/14	7.5	04/15
	7.5	11/14		05/15
B. Appearance	7.5	12/14		06/15
	7.5	01/15		07/15
C. Equipment	7.5	02/15		08/15
	7.5	03/15		09/15

Comments:

<u>3. Restaurant / Bar</u>	<u>Evaluation</u>			
A. Cleanliness/Orderly	8.7	10/14	7.0	04/15
	8.7	11/14		05/15
B. Appearance	8.7	12/14		06/15
	8.7	01/15		07/15
C. Tables and Chairs	8.7	02/15		08/15
	8.7	03/15		09/15

Comments: Closing process of bar and restaurant
Alcohol has been secured, oven hood has been cleaned and final cleaning needs to be addressed.

<u>4. Banquet Room</u>	<u>Evaluation</u>			
A. Cleanliness/Orderly	7.4	10/14	7.0	04/15
	7.4	11/14		05/15
B. Appearance	7.4	12/14		06/15
	7.4	01/15		07/15
C. Tables and Chairs	7.4	02/15		08/15
	7.3	03/15		09/15

Comments: Area has been secured; final cleaning needs to be addressed.

<u>5. Kitchen</u>	<u>Evaluation</u>			
A. Customer Service	7.1	10/14	7.0	04/15
	7.1	11/14		05/15
B. Cleanliness	7.1	12/14		06/15
	7.1	01/15		07/15
C. Equipment	7.1	02/15		08/15
	7.1	03/15		09/15

Comments: Area has been secured; final cleaning needs to be addressed

<u>6. Club House Restrooms / Hallway</u>		<u>Evaluation</u>	
A. Cleanliness	8.1	10/14	8.0 04/15
	8.1	11/14	
B. Equipment	8.1	12/14	06/15
	8.1	01/15	
C. Appearance	8.1	02/15	08/15
	8.1	03/15	
D. Odor			09/15

Comments: Area has been secured; final cleaning needs to be addressed

<u>7. Entrance/Ext. Clubhouse/Cart Barn</u>		<u>Evaluation</u>	
A. Landscape	8.3	10/14	8.3 04/15
	8.3	11/14	
B. Signage	8.3	12/14	06/15
	8.3	01/15	
C. Parking Lot	8.3	02/15	08/15
	8.3	03/15	
D. Cement Walkways			09/15

Comments: Area has been secured;

<u>8. First Tee Area / Putting Green / Range Evaluation</u>			
A. Cut	8.1	10/14	8.0 04/15
	8.1	11/14	
B. Health	8.1	12/14	06/15
	8.1	01/15	
C. Starter Area	8.1	02/15	08/15
	8.1	03/15	
D. Bag Drop			09/15

Comments: Area has been secured; repairs needed on starter building due to rot and mildew.

<u>9. Tee Conditions-Overall</u>		<u>Evaluation</u>	
A. Cut	7.5	10/14	7.5 04/15
	7.5	11/14	
B. Health	7.5	12/14	06/15
	7.5	01/15	
C. Appearance	7.5	02/15	08/15
	7.5	03/15	
D. Playability			09/15

Comments: Some tee boxes will be leveled and expanded in the future.

<u>10. Fairway Conditions</u>		<u>Evaluation</u>	
A. Cut	7.7	10/14	7.8 04/15
	7.8	11/14	
B. Health	7.8	12/14	06/15
	7.8	01/15	
C. Appearance	7.8	02/15	08/15
	7.8	03/15	
D. Playability			09/15

Comments: Conditions are good.

11. Primary Rough Conditions	Evaluation			
A. Health	6.9	10/14	7.0	04/15
	7.0	11/14		05/15
B. Cut	7.0	12/14		06/15
	7.0	01/15		07/15
C. Appearance	7.0	02/15		08/15
	7.0	03/15		09/15
D. Playability				

Comments: In good shape.

12. Common Rough Conditions	Evaluation			
A. Health	6.5	10/14	6.6	04/15
	6.6	11/14		05/15
B. Cut	6.6	12/14		06/15
	6.6	01/15		07/15
C. Appearance	6.6	02/15		08/15
	6.6	03/15		09/15
D. Playability				

Comments: In good shape.

13. Greens Conditions	Evaluation			
A. Health			5.0	04/15
	8.1	10/14		
B. Cut	8.2	11/14		05/15
	8.2	12/14		06/15
C. Appearance	8.2	01/15		07/15
	8.2	02/15		08/15
D. Playability	8.2	03/15		09/15

Comments: The greens are being prepared for a complete renovating.

14. Bunkers	Evaluation			
A. Appearance	3.4	10/14	3.4	04/15
	3.4	11/14		05/15
B. Texture	3.4	12/14		06/15
	3.4	01/15		07/15
C. Playability	3.4	02/15		08/15
	3.4	03/15		09/15
D. Conditions				

Comments: Several green side bunkers are scheduled for repair during renovation.

15. Course Restrooms	Evaluation			
	6.4	10/14	6.3	04/15
	6.3	11/14		05/15
	6.3	12/14		06/15
	6.3	01/15		07/15
	6.3	02/15		08/15
	6.3	03/15		09/15

Comments: These are in ok good shape for their age but need repair and replacement work.

<u>16. Cart Paths</u>	<u>Evaluation</u>			
A. Edging	6.9	10/14	6.9	04/15
	6.9	11/14		05/15
B. Trimming of shrubs	6.9	12/14		06/15
	6.9	01/15		07/15
C. Tee Signs / Beds	6.9	02/15		08/15
	6.9	03/15		09/15
D. Curbing / Corners				
E. Bridges				

Comment: Overall the paths are in pretty good condition. There are areas that need to still be repaired. Majority of edging was completed.

<u>17. Fertilizer & Chemical Program</u>	<u>Evaluation</u>			
A. Records	6.5	10/14	6.5	04/15
	6.5	11/14		05/15
B. Up-Date	6.5	12/14		06/15
	6.5	01/15		07/15
C. Per Maintenance Plan	6.5	02/15		08/15
	6.5	03/15		09/15
D. Material Storage				

Comments: Overall in good order.

<u>18. Maintenance Equip. Fleet Conditions</u>	<u>Evaluation</u>			
A. Preventative Care	5.0	10/14	5.0	04/15
	5.0	11/14		05/15
B. Appearance	5.0	12/14		06/15
	5.0	01/15		07/15
C. Storage Area	5.0	02/15		08/15
	5.0	03/15		09/15
D. Maintenance				

Comments: We currently have the necessary equipment on hand but some pieces need more repairs.

<u>19. Maintenance Facility</u>	<u>Evaluation</u>			
A. Surrounding Compound	5.3	10/14	5.3	04/15
	5.3	11/14		05/15
B. Offices & Break Room	5.3	12/14		06/15
	5.3	01/15		07/15
C. Safety Hazards	5.3	02/15		08/15
	5.3	03/15		09/15
D. Pump House Cleanliness				

Comments: Overall the building infrastructure is ok.

<u>20. Golf Cart Fleet</u>	<u>Evaluation</u>		
A. Appearance	8.5	10/14	4.0 04/15
	8.4	11/14	05/15
B. Mechanical function	8.2	12/14	06/15
	7.9	01/15	07/15
C. Batteries Watered	7.5	02/15	08/15
	7.4	03/15	09/15

Comments: The fleet is now extending past the normal amount of time kept. This has resulted in more repairs.

The purpose of the evaluation is to assure that the golf course continues to move forward in a positive direction, and if there are weaknesses, we address them as soon as possible.

The final ratings will be based on the categories listed, plus the feeling, ideas and experience of the raters. Any suggestions or changes made by the raters should be addressed at once. The ratings are based on a scale of 1 – 10.

Rating Summary:

Needs Improvement 1.0 to 4.9

Average: 5.0

Good: 6.0

Excellent: 7.0

Outstanding: 8.0 to 10.0

Current Overall Rating:	7.07	10/14	6.5	04/15
	7.08	11/14		05/15
	7.07	12/14		06/15
	7.06	01/15		07/15
	7.04	02/15		08/15
	7.04	03/15		09/15

April Weather, Revenue, Rounds Summary 2014 Vs. 2015

	2014	2015	2014	2015	2014	2015	2014	2015	Overcast, Frost, or	Overcast, Frost, or
	Low Temp	Low Temp	High Temp	High Temp	Precip	Precip	Rounds	Rounds	Cart Path Only 2014	Cart Path Only 2015
1	56	63	81	78	0	0	206	179		
2	56	65	82	80	0	0	166	186		
3	59	64	82	82	0	0	186	205		
4	60	64	84	85	0	Trace	201	190		
5	63	69	84	85	0	0	56	107		
6	61	68	82	84	0	0	211	186		
7	68	67	82	85	0	0	221	190		
8	73	68	75	87	0.8	0	111	184	Rain	
9	56	67	78	87	0	0	307	180		
10	59	65	76	86	0	0	187	207		
11	57	70	80	82	0	0.6	122	178		
12	62	70	81	80	0	0.9	189	154		
13	64	70	82	78	0	0.5	158	134		
14	70	66	82	82	0.05	0	213	173	Rain	
15	70	68	78	84	0	2	147	154		
16	50	68	72	76	0	0.05	187	142		
17	61	69	78	77	0	0	177	124		
18	70	68	81	84	0.5	0	145	106		
19	67	70	79	84	0	0.2	195	141		
20	61	68	78	84	0	0.6	106	120		
21	60	68	77	86	0	0	174	156		
22	58	66	80	80	0	0	214	191		
23	59	68	82	84	0	0.45	195	153		
24	62	70	85	82	0.15	0	166	168	Rain	
25	65	70	88	87	0	0	198	38		
26	67	75	88	84	0	0.3	158	76		
27	68	72	86	80	0	0.1	166	107		
28	72	70	92	80	0	0	177	145		
29	73	70	92	82	1.5	0	153	139	Rain	
30	72	68	84	78	1.2	0	106	193	Rain	
31										
	63.3	68.1	81.7	82.4	4.2	5.7	5198	4606	5	
Historical Average	58		80		2.18					
Difference		4.83		0.73						
Day affected by weather -										

Invoice		Repair/Replacement Description	Reference Number	Total Cost	Payment	Payment
Date	Vendor Name				Dates	Amounts
11/10/2002	Scott Barnes Pine Straw	600 Bales of Pinestraw	1730	\$1,730.00	12/26/2002	\$1,730.00
2/25/2003	Jeff Appleford	Landscaping	Landscape	\$160.00	2/25/2003	\$160.00
2/25/2003	Mike Cooper	Landscaping	Landscape	\$305.00	2/25/2003	\$305.00
2/25/2003	Don Mashaw	Landscaping	Landscape	\$55.00	2/25/2003	\$55.00
2/12/2003	Kate Minnock	Wood Armed Chairs - Big Lots	1555-7296	\$170.38	2/12/2003	\$170.38
2/20/2003	Keller Outdoor	50% on Landscape Plants	Landscape	\$19,864.50	3/11/2003	\$9,147.63
3/5/2003	Lowes	Shelves, Bridge Repair	4327	\$426.91	3/12/2003	\$426.91
3/7/2003	Kate Minnock	Golf Cabinet	Lobby	\$188.70	3/7/2003	\$188.70
3/10/2003	Door Specialists	Exterior Door replacement	Clubhouse		3/10/2003	\$2,500.00
3/5/2003	Scott Barnes Pine Straw	1161 Bales of Pinestraw	1754	\$3,105.68	3/10/2003	\$3,105.68
4/1/2003	Diversified Flooring	Tile & Carpet	9382	\$8,800.00	14-Apr	\$8,800.00
4/1/2003	BRS	Banquet Equipment	345413	\$385.70		
4/2/2003	BRS	Banquet Equipment	345416	\$321.68		
4/9/2003	BRS	Banquet Equipment	345419	\$355.56	4/14/2003	\$1,062.94
4/3/2003	Keller Outdoor	Landscaping Final	LANDSCAPE		4/14/2003	\$10,716.87
4/1/2003	Better Baricades	Sealing & Restripping Parking	621366	\$4,753.55	4/14/2003	\$4,753.55
4/4/2003	Masterpiece	Baseboard	E165	\$325.00	4/14/2003	
4/1/2003	Masterpiece	Cabinets in Bathroom	1050	\$2,395.00	4/14/2003	\$1,522.50
4/10/2003	Door Specialists	Door Replacement	8667	\$5,325.00	4/14/2003	\$2,825.00
5/1/2003	Masterpiece	Cabinets in Bathroom	1050		5/9/2003	\$2,395.00
5/2/2003	Masterpiece	Mirrors in Bathroom	E175	\$825.00	5/9/2003	\$825.00
5/6/2003	Jaztak	Signs - Parking area	150	\$952.88	5/16/2003	\$952.88
5/1/2003	Masterpiece	Refund of Overpay on Cabinets	1050		6/6/2003	-\$1,197.50
5/22/2003	Lab Safety	Safesmoker Ashtrays (3)	1003328390	\$137.29	6/1/2003	\$137.29
1/26/2004	Simplex Grinnell	Ansul System Kitchen	MD396	\$1,602.83	1/26/2004	\$1,602.83
1/27/2004	Sun-Con Concrete	Sidewalk Repairs	Sidewalks	\$2,736.60	1/27/2004	\$2,736.60
1/31/2004	Wades Baled Pine Straw	Replacement Pine Straw	W20	\$2,500.00	1/31/2004	\$2,500.00
2/26/2004	Blythe's Garage Door	Garage Door Maintenance	3205	\$3,300.00	2/26/2004	\$3,300.00
3/17/2004	Sams Club	Metal Cabinet	407700321334	\$106.23	3/17/2004	\$106.23
5/18/2004	Simplex Grinnell	Fire Extinguishers	315257	\$789.70	5/18/2004	\$789.70
7/1/2004	RJ Landscape Contractors	Plants, Trees and Irrigation Parking Area	5/14 proposal	\$3,875.00	7/9/2004	\$3,875.00
9/1/2004	Bryson Crane Rental	Replace Pump	211	\$255.00	9/23/2004	\$255.00
9/14/2004	Nationwide Protect. Ser.	Duct Smoke Detectors and Samp Tubes	37371	\$1,574.32	9/23/2004	\$1,574.32
9/30/2004	DH Rainwater	Replacement of Door Locks	5818	\$377.00	9/30/2004	\$377.00
9/28/2004	Watertronics	60HP VHS Motor (Pump)	53353	\$2,675.00	10/7/2004	\$2,675.00
10/7/2004	Watertronics	credit for Crane Service on Pump	53353-cm	-\$225.00	10/7/2004	-\$225.00
10/15/2004	Joe Millers Mulch	Mulch replacement	2012	\$990.45	10/15/2004	\$990.45
10/19/2004	Angela's	Kitchen Equip.-Waffle Mach & Burners	84994	\$330.15	10/19/2004	\$330.15
10/21/2004	Scott Barnes Pine Straw	Baled Pinestraw	1907	\$2,846.20	10/21/2004	\$2,846.20
10/25/2004	Joe Millers Mulch	Mulch replacement	2015	\$223.65	10/25/2004	\$223.65
12/8/2004	Grainger	Mirror for Cart Crossing	945-030473-9	\$133.16	12/23/2005	\$133.16
1/27/2005	Angela's	Bar Stools (8)	87071	\$1,090.20	1/27/2005	\$1,090.20

2/1/2005	Coastal Restaurant	Reachin Freezer	5733	\$1,485.67	2/1/2005	\$1,485.67
3/22/2005	Buchanan Electric	Range/Parking light replacement	22042	\$1,293.25	3/22/2005	\$1,293.25
4/5/2005	Rick's Trucking	Pine Straw	Pine Straw	\$2,446.25	4/5/2005	\$2,446.25
4/7/2005	Rick's Trucking	Pine Straw	1214	\$2,446.25	4/7/2005	\$2,446.25
4/11/2005	Port Orange AC	Ventalation Fans Clubhouse Restrooms	3911	\$1,197.06	4/11/2005	\$1,197.06
5/1/2005	Conrad Yelvington	Sod	Sod	\$111.50	5/1/2005	\$111.50
5/1/2005	GCS Service	Grill for Kitchen	421530	\$843.68	5/1/2005	\$843.68
5/1/2005	WW Grainger	Bev Cart Trailer	9457291061	\$141.08	5/1/2005	\$141.08
6/1/2005	Lesco	3 Park Benches	6LNXU8A	\$1,293.98	6/1/2005	\$1,293.98
6/1/2005	Lesco	1 Park Bench	6LNXU8A	\$445.20	6/1/2005	\$445.20
6/10/2005	CMS Plumbing	Water Heater Computer Replacement	Water Heater	\$320.00	6/10/2005	\$320.00
6/23/2005	Port Orange AC	A/C Compressors 2 units	3991	\$2,989.46	6/23/2005	\$2,989.46
6/28/2005	Port Orange AC	A/C Compressors 2 units	3996	\$34.08	6/28/2005	\$34.08
7/11/2005	Port Orange AC	Cooler Compressor 1 unit	4013	\$973.37	7/11/2005	\$973.37
8/1/2005	M & M Sales & Service	Irrigation pump	7775	\$9,390.00	8/1/2005	\$9,390.00
8/1/2005	Port Orange AC	A/c Dual Capacitor Replacement	4064	\$168.27	8/1/2005	\$168.27
8/1/2005	Port Orange AC	Ice Machine Computer Board&Transformer	4065	\$538.89	8/1/2005	\$538.89
9/1/2005	Corbett Crane	Reset Pump	30751	\$288.90	9/1/2005	\$288.90
9/1/2005	Corbett Crane	Pull Pump	30690	\$288.90	9/1/2005	\$288.90
9/2/2005	Buchanan Electric	Pump Irrigation	22500	\$497.98	9/2/2005	\$497.98
9/2/2005	Buchanan Electric	Pump Irrigation	22499	\$2,184.75	9/2/2005	\$2,184.75
9/13/2005	Corbett Crane	Pump Irrigation	31290	\$288.90	9/13/2005	\$288.90
9/20/2005	Corbett Crane	Motor for Pump	31308	\$321.00	9/20/2005	\$321.00
9/25/2005	M & M Sales & Service	Pump Irrigation	7804	\$2,900.00	9/25/2005	\$2,900.00
9/30/2005	AIG Insurance	Pump Insurance Claim Funds	Insurance Funds	-\$523.54	9/30/2005	-\$523.54
12/7/2005	Agricultural Permitting	Meter Compliance Services	633	\$784.20	12/7/2005	\$784.20
12/13/2005	Buchanan Electric	Range Light Replacement	22730	\$3,350.00	12/13/2005	\$3,350.00
12/20/2005	Rick's Trucking	Pine Straw	1480	\$2,350.00	12/20/2005	\$2,350.00
2/3/2006	Pro Plus	Tank instalment 1 of 2	Tank	\$250.00	2/3/2006	\$250.00
2/6/2006	D. Koerner	Security System - Cameras and Recorder	Sec Sys	\$620.27	2/6/2006	\$620.27
2/8/2006	JBT & Associates	Computer Monitor Proshop	105585	\$735.00	2/8/2006	\$735.00
3/1/2006	Port Orange AC	Repair Gaskets Reach In Fridge	4299	\$406.00	3/1/2006	\$406.00
3/3/2006	Pro Plus	Tank instalment 2 of 2	Tank	\$250.00	3/3/2006	\$250.00
5/1/2006	JBT & Associates	Printer Proshop Labels for Handicap	105775	\$99.00	5/1/2006	\$99.00
5/16/2006	Port Orange Electric	Range Light Repair	264	\$100.00	5/16/2006	\$100.00
5/30/2006	Port Orange Electric	Range Light Repair - New Transformer	1572	\$1,950.00	5/30/2006	\$1,950.00
6/15/2006	Spook Tech	Alarm Repairs	Keypads	\$325.00	6/15/2006	\$325.00
7/1/2006	Diversified Flooring	Carpet Clubhouse	CG600370	\$8,650.00	7/7/2006	\$8,650.00
8/24/2006	Blackfoot	Drain Replacement - Part 1 of 2	Drain Replace	\$16,000.00	8/24/2006	\$16,000.00
9/1/2006	Port Orange AC	Compressor Replacement	4519	\$2,980.00	9/1/2006	\$2,980.00
1/1/2007	Rob's K-Bear Aluminum	Clubhouse - Restaurant Banquet Room Enclosures	6380	\$7,250.00	1/1/2007	\$7,250.00
1/3/2007	K. Minnock	Clubhouse - Restaurant Mats for New Carpet	Door Mats	\$503.00	1/3/2007	\$503.00
1/26/2007	AAA Asphalt	Clubhouse - Restaurant & Proshop Entranceways	70214	\$4,584.00	1/26/2007	\$4,584.00
3/15/2007	Angela's	Kitchen Upgrade - Hosiyaki Ice Machine	103238	\$2,480.00	3/15/2007	\$2,480.00
3/23/2007	Dennis' Repair & Service	Kitchen Upgrade - Install on Steamer	5741	\$680.80	3/23/2007	\$680.80
3/29/2007	Angela's	Kitchen Upgrade - Steamer Purchase	103469	\$2,627.80	3/29/2007	\$2,627.80

5/15/2007	Becks Landscape	Course Upgrade - Pavers	50% deposit	\$4,683.50	5/15/2007	\$4,683.50
7/1/2007	Suntrust	Proshop & Rest Upgrades - FD100 CC mach	Cred Card Mach	\$1,429.05	7/1/2007	\$1,429.05
7/4/2007	Lowes	Clubhouse - Restaurant Lights	Koerner Cc	\$870.00	7/4/2007	\$870.00
7/12/2007	Buchanan Electric	Clubhouse - Restaurant Lights	Install 24068	\$279.72	7/12/2007	\$279.72
7/20/2007	Blackfoot	Golf Course - Final Drain Replacement	2	\$8,011.36	7/20/2007	\$8,011.36
7/25/2007	Becks Landscape	Golf Course - Pavers	192	\$4,683.50	7/25/2007	\$4,683.50
9/27/2007	Southern Equipment	Clubhouse - Trash Receptacles	73711	\$1,266.00	9/27/2007	\$1,266.00
10/22/2007	Buchanan Electric	Clubhouse- Replace Lighting	24229	512.05	10/22/2007	\$512.05
11/4/2007	Lowes	Clubhouse- Replace Lighting	City CC Exp	576.00	11/4/2007	\$576.00
11/13/2007	GCS Service	Kitchen - Replace Grill	90233548	1,227.59	11/13/2007	\$1,227.59
1/23/2008	Atlantic Communications	Clubhouse - Phone System	4245	4,090.00	1/23/2008	\$4,090.00
2/1/2008	Easy Picker	Golf Course - Ball Washer	311431	1,636.15	2/1/2008	\$1,636.15
2/12/2008	Capital Office Products	Clubhouse - File Cabinet	2336713-0	215.49	2/12/2008	\$215.49
3/1/2008	Capital Office Products	Delete File Cabinet - Move to Office Expense	Delete	-215.49	3/1/2008	-\$215.49
3/1/2008	Port Orange A/c	Clubhouse- AC Replacement		1,575.00	3/1/2008	\$1,575.00
3/10/2008	Boundaries & Barriers	Golf Course - Gate at Course Maintenance	493633	1,030.00	3/10/2008	\$1,030.00
3/31/2008	Port Orange A/c	Clubhouse - Replace A.C	5108	1,332.00		\$1,332.00
5/22/2008	Port Orange A/c	Clubhouse - Water and Ice dispenser	City Purchase Direct from Vendor			\$5,475.41
6/12/2008	Port Orange A/c	Clubhouse - Replace A.C	5179	4,507.00	6/12/2008	\$4,507.00
9/24/2008	Easy Picker	Golf Course - Ball Dispenser	321910	2,853.00	10/2/2008	\$2,853.00
4/14/2009	Instawares	Clubhouse- Beer Dipenser TDD2	City Purchase Direct from Vendor		4/18/2009	\$1,949.22
4/1/2009	JBT & Associates	Clubhouse- 2003 File Server & Install	City Purchase Direct from Vendor		4/21/2009	\$1,369.00
5/11/2009	Instawares	Clubhouse- T49F Freezer two door	City Purchase Direct from Vendor		5/11/2009	\$3,215.00
7/21/2009	Don Koerner	Clubhouse - 55" TV from Walmart	City Purchase Direct from Vendor		7/21/2009	\$1,686.96
11/13/2009	Instawares	Restaurant Upgrades - Charbroiler 48"	City Purchase Direct from Vendor		11/30/2009	\$4,024.35
12/23/2009	Instawares	Restaurant Upgrades - Undercounter Freezer	City Purchase Direct from Vendor		12/30/2009	\$1,931.00
1/29/2010	Halifax Plumbing	Clubhouse- Replace fixtures & Water Foun	City Purchase Direct from Vendor		2/9/2010	\$1,745.00
1/21/2010	AAA Fence	Golf Course - Cart Barn Gate Replace 4	City Purchase Direct from Vendor		3/1/2010	\$1,125.00
3/24/2010	Buchanan Electric	Clubhouse- Replace fixtures & repair fixtures	City Purchase Direct from Vendor		4/15/2010	\$5,461.00
3/24/2010	Buchanan Electric	Clubhouse - Restroom Motion Switches Track Lights Patio	City Purchase Direct from Vendor		5/17/2010	\$3,750.00
4/19/2010	Fore Reservations	Clubhouse - Replace Computer program	City Purchase Direct from Vendor		6/10/2010	\$7,859.28
3/14/2010	Buchanan Electric	Clubhouse -Repairs Emergency lights	City Purchase Direct from Vendor		6/14/2010	\$1,550.00
3/24/2010	Buchanan Electric	Golf Course - Sprinkler Control Power	City Purchase Direct from Vendor		7/6/2010	\$3,175.00
7/19/2010	Guardian Security	Golf Course - Security System Cart Barn	City Purchase Direct from Vendor		6/28/2010	\$1,223.00
8/6/2010	Kempersports Management	Great Plains Software Purchase Reimbursal	12893	\$1,888.60	8/6/2010	\$1,888.60
11/16/2010	MC Information	Great Plains Installation	1205	\$1,000.00	11/16/2010	\$1,000.00

11/2/2010 Bryson Crane	Golf Course - Pump Replacement	11218	\$587.10	1-Nov	\$587.10
11/2/2010 M&M Sales	Golf Course - Pump Replacement	8496	\$1,760.00	2-Nov	\$1,760.00
11/24/2010 Buchanan Electric	Clubhouse Project # 3- Replace Fans and Other	25325	\$4,002.00	24-Nov	\$4,002.00
12/3/2010 Buchanan Electric	Cart Barn Project # 1 - Replace Flor Lgts to T8	25330	\$3,290.00	6-Dec	\$3,290.00
12/7/2010 Prestige Carpet	Clubhouse Project # 3 - Carpet Patio	40187	\$5,080.90	7-Dec	\$5,080.90
12/7/2010 Signarama	Clubhouse Project # 2 - Replace Sign on Building	8394	\$1,990.00	7-Dec	\$1,990.00
12/9/2010 Prestwick Golf Group	Range Project #4 - Club Washer	639973	\$363.16	9-Dec	\$363.16
12/9/2010 Bullseye LLC	Clubhouse Project # 3- Paint Dining and Hall	4021	\$4,750.00	9-Dec	\$4,750.00
12/13/2010 Buchanan Electric	Range Project #4 - Replace Lights on Range	25334	\$2,575.00	17-Dec	\$2,575.00
1/1/2011 Range Mart	of Range	12111	\$1,312.88	13-Jan	\$1,312.88
2/1/2011 Port Orange A/C	Golf Course - Ice Machine Bin Replacement Cart Barn	6258	\$1,997.00	1-Feb	\$1,997.00
2/4/2011 Sparks Concrete	Golf Course - Cart Path Repair and Replacement	21011	\$2,990.00	10-Feb	\$2,990.00
5/18/2011 Sparks Concrete	Golf Course - Cart Path Repair and Replacement	51811	\$1,863.00	18-May	\$1,863.00
5/18/2011 Sparks Concrete	Golf Course - Cart Path Repair and Replacement	51811	\$824.50	6/6/2011	\$824.50
6/6/2011 Pro Plus Golf Services	Golf Course - Poly Tank Replacement	27597	\$2,500.00	15-Jun	\$2,500.00
7/22/2011 Bullseye LLC	Clubhouse - Paint Trim Black on Clubhouse Exterior	8811	\$1,750.00	8-Aug	\$1,750.00
6/23/2011 New Horizon Const.	Golf Course - Bridge Repair and Replacement	#17	\$2,500.00	9-Aug	\$2,500.00
9/9/2011 Atlantic Communications	Clubhouse - Phone System (partial paid by Insurance \$1170.00)	C7033	\$3,670.00	13-Sep	\$3,670.00
10/5/2011 Souther Paint & Supply	Clubhouse - Wall covering to deal with Sound issue in Restaurant	D178536	\$1,979.60	21-Oct	\$1,979.60
10/7/2011 Bullseye LLC	Clubhouse - Paint Exterior remaining area	66270	\$1,250.00	25-Oct	\$1,250.00
10/5/2011 New Horizon Const.	Golf Course - Bridge Repair and Replacement #2	62232	\$5,890.00	24-Oct	\$5,890.00

11/3/2011 Giles Electric	Clubhouse - Recessed Lights	66234	\$3,900.00	3-Nov	\$3,900.00
11/3/2011 New Horizon Const.	Golf Course - Bridge Repair and Replacement #4	66467	\$6,170.00	30-Dec	\$6,170.00
10/28/2011 Bullseye LLC	Cartbarn - Paint Exterior	66455	\$1,925.00	5-Dec	\$1,925.00
11/3/2011 New Horizon Const.	Golf Course - Bridge Repair and Replacement #4	66467	\$6,170.00	30-Nov	\$6,170.00
11/28/2011 Roto Rooter	Clubhouse - Drain Work	66495	\$975.00	5-Dec	\$975.00
11/28/2011 Port Orange AC	Clubhouse - Ventilation Kitchen	66494	\$1,400.00	2-Dec	\$1,400.00
11/3/2011 New Horizon Const.	Golf Course - Bridge Repair and Replacement #8	66467	\$15,720.00	5-Dec	\$15,720.00
11/15/2011 AAA Fence	Cartbarn - Fence Replacement	SS121125	\$1,275.00	1-Feb	\$1,275.00
2/23/2012 New Horizon Const.	Golf Course - Bridge Repair & Replacement #12	SS12222	\$18,000.00	28-Feb	\$18,000.00
6/12/2012 Halifax Plumbing	Clubhouse - Installation of Water Heater	37560	\$700.00	14-Jun	\$700.00
6/13/2012 Amerigas - Holly Hill	Clubhouse - 75 Gal Gas Water Heater	067090	\$2,368.78	14-Jun	\$2,368.78
7/17/2012 Instawares	Clubhouse - True Reachin Fridge TUC -48	067156	\$1,810.00	25-Jul	\$1,810.00
8/3/2012 Port Orange AC	Clubhouse - 5 Ton AC Ruud/Rheem Heat pump (Patio)	067200	\$3,980.00	16-Aug	\$3,980.00
11/1/2012 Port Orange AC	Clubhouse - New Ice Machine Kitchen & New Ice and Water Machine Lobby	67562	\$11,552.00	1-Nov	\$11,552.00
11/4/2012 Bruce Haglund Contractor	Clubhouse - New T8 Light Fixtures	67613	\$2,609.00	4-Nov	\$2,609.00
11/6/2012 Halifax Plumbing	Clubhouse - New Toilets Mens & Ladies Rooms	67622	\$3,065.00	9-Nov	\$3,065.00
12/26/2012 Sparks Concrete	Clubhouse & Cartbarn Areas - Move Dumpsters	67636	\$21,730.00	27-Dec	\$21,730.00
12/21/2012 R&R Industries	Clubhouse & Maintenance Building Gutters	67616	\$6,425.00	21-Dec	\$6,425.00
1/15/2013 Pro Plus Golf Services	Golf Course- Flow Meter Replacement	67881	\$2,000.00	5-Feb	\$2,000.00

2/21/2013	Halifax Plumbing	Golf Course- Toilets in Course restrooms #6	67821	\$1,420.00	21-Feb	\$1,420.00
2/21/2013	Instawares	Clubhouse - TBB-4 Bar Back Cooler	67956	\$2,406.43	25-Feb	\$2,406.43
4/4/2013	Instawares	Clubhouse - Imperial Range	68084	\$8,093.89	30-Apr	\$8,093.89
6/4/2013	Adalite	Clubhouse - Replace Cabinet in Mens room	67940	\$957.00	4-Jun	\$957.00
6/17/2013	Sparks Concrete	Golf Course - Grind Paths	68197	\$1,675.00	17-Jun	\$1,675.00
6/26/2013	Halifax Plumbing	Clubhouse - Reconnect faucets and Replace Urinals	67941	\$1,005.00	26-Jun	\$1,005.00
7/1/2013	Port Orange AC	Clubhouse- Hoshizaki Ice Machine	68265	\$3,368.00	8-Jul	\$3,368.00
9/19/2013	US Food Service	Clubhouse - Hot dog broiler and Mixer	68405	\$2,623.60	19-Sep	\$2,623.60

Invoice		Repair/Replacement Description	Reference Number	Total Cost	Payment	Payment
Date	Vendor Name				Dates	Amounts
11/4/2013	Angela's	Clubhouse - Kitchen Upgrades - Dean SR42Fryer	68748	\$825.00	4-Nov	\$825.00
11/14/2013	Angela's	Clubhouse - Kitchen Upgrades - True Freezer T23F	68828	\$2,400.00	25-Nov	\$2,400.00
1/15/2014	Ricoh	Clubhouse - Copier/Printer/Fax MPC2051	68933	\$2,887.00	29-Jan	\$2,887.00
1/15/2014	Ricoh	Clubhouse - Copier/Printer/Fax MP2553sp	68933	\$3,642.00	29-Jan	\$3,642.00
1/15/2014	Ricoh	Clubhouse - Network cards MPC2051&MP2553sp	68933	\$237.36	29-Jan	\$237.36
1/9/2014	Bruce Haglund Contractor	Range - Lamp Replacement/Timeclock/Parking Lamps	68998	\$3,380.00	30-Jan	\$3,380.00
1/24/2014	US Food Service	Clubhouse - Charbroiler Vulcan - Fryer Superior	69057	\$3,254.77	4-Feb	\$3,254.77
2/4/2014	Angela's	Clubhouse - Prep Table	69084	\$795.00	13-Feb	\$795.00
2/28/2014	City CC Expense	Clubhouse - Patio Upgrades		\$7,670.53	28-Feb	\$8,505.53

2/7/2014 Angela's	Clubhouse - True GDM26 Merchandiser cooler	69088	\$1,855.00	14-Feb	\$1,855.00
2/13/2014 MWR Custom Stairs	Clubhouse - Counter in Golf Shop	69117	\$1,550.00	28-Feb	\$1,550.00
2/13/2014 Bruce Haglund Contractor	Clubhouse - Lighting Restaurant	69111	\$2,700.00	8-Mar	\$2,700.00
3/13/2014 Flair Service Inc.	Clubhouse - Kitchen AC	69197	\$3,875.00	25-Mar	\$3,875.00
5/2/2014 Port Orange AC	Clubhouse - Hallway AC	69330	\$4,996.00	8-May	\$4,996.00
12/1/2014 Radio One	Golf Course - 2 VHF radios	Pcard	\$510.00	27-Dec	\$510.00
12/16/2014 Halifax Plumbing	Golf Course - 2 Water Fountains At #6 & #14	Pcard	\$1,370.00	27-Dec	\$1,370.00
Total Billed			\$436,750.29	Total Paid	\$483,124.51

Trend Report by Month - Date of Visit

Report run: 5/22/2015 8:29 AM MDT
Data current as of: 5/22/2015 8:29 AM MDT



CURRENT PERIOD RESULTS

NPS	84.0	Overall Rating	9.0
Service Rating	9.3	Course Rating	8.3
Food Rating	8.6	Recommend Rating	9.5
# of Surveys	25		

REPORT CRITERIA

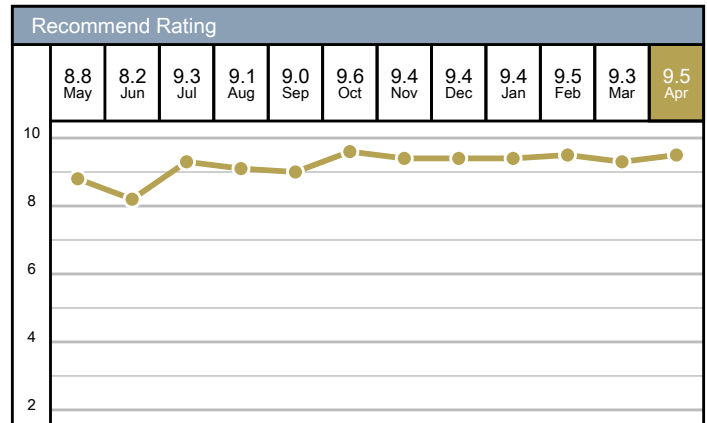
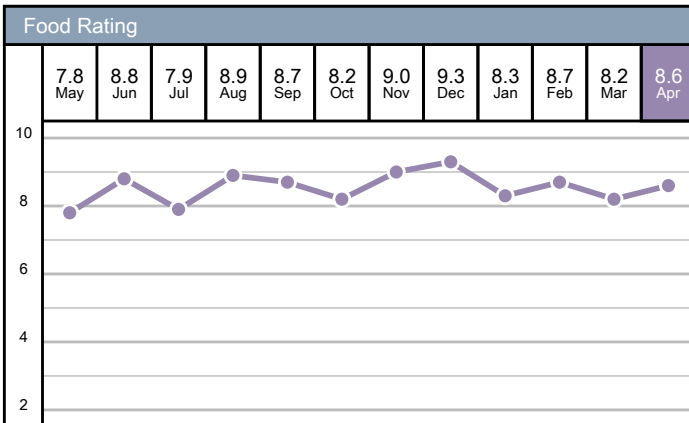
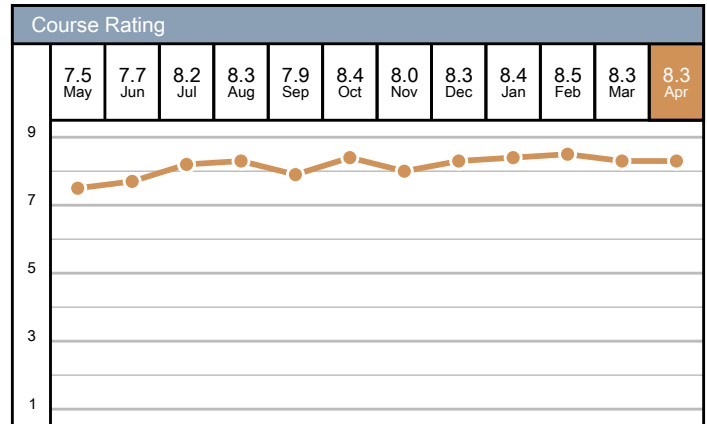
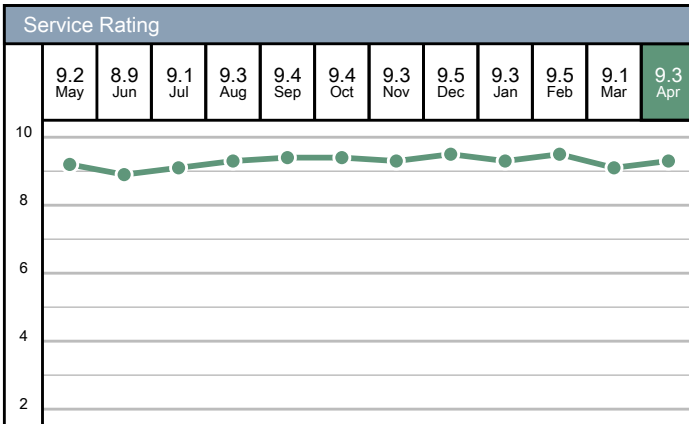
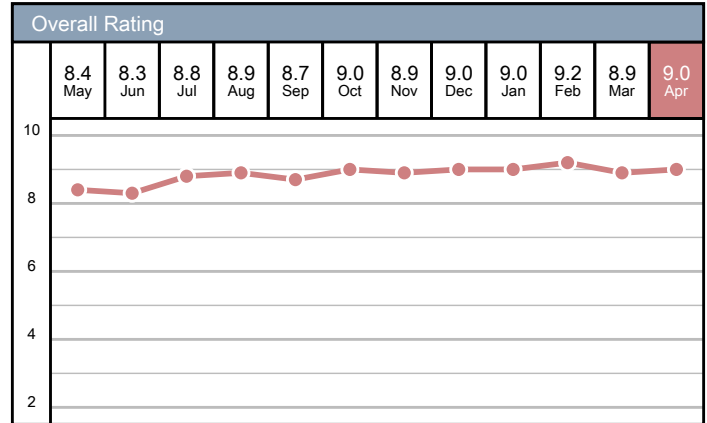
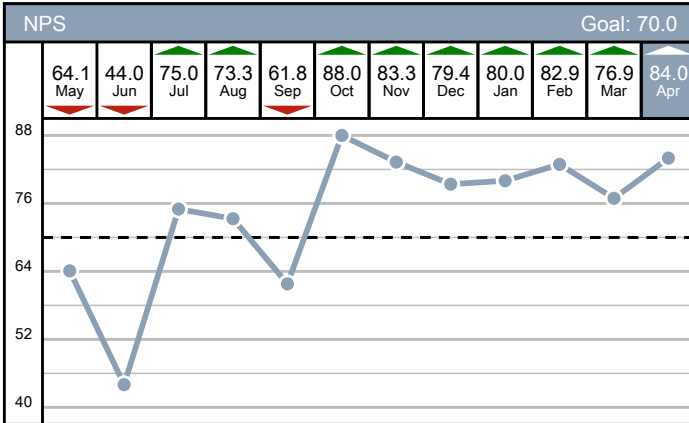
Date of Service: 5/1/14 - 4/30/15

Select level: Cypress Head

Exceeded goal

Failed goal

Goal area



Trend Report by Month - Date of Visit

